



United States Department of Agriculture

One Team, One Purpose



Food Safety and Inspection Service

Protecting Public Health and Preventing Foodborne Illness



Food Safety and Inspection Service: Regulatory Authority and Requirements

Our Authority

Through a series of Acts, Congress empowers FSIS to inspect all meat, poultry, and processed egg products in interstate commerce.

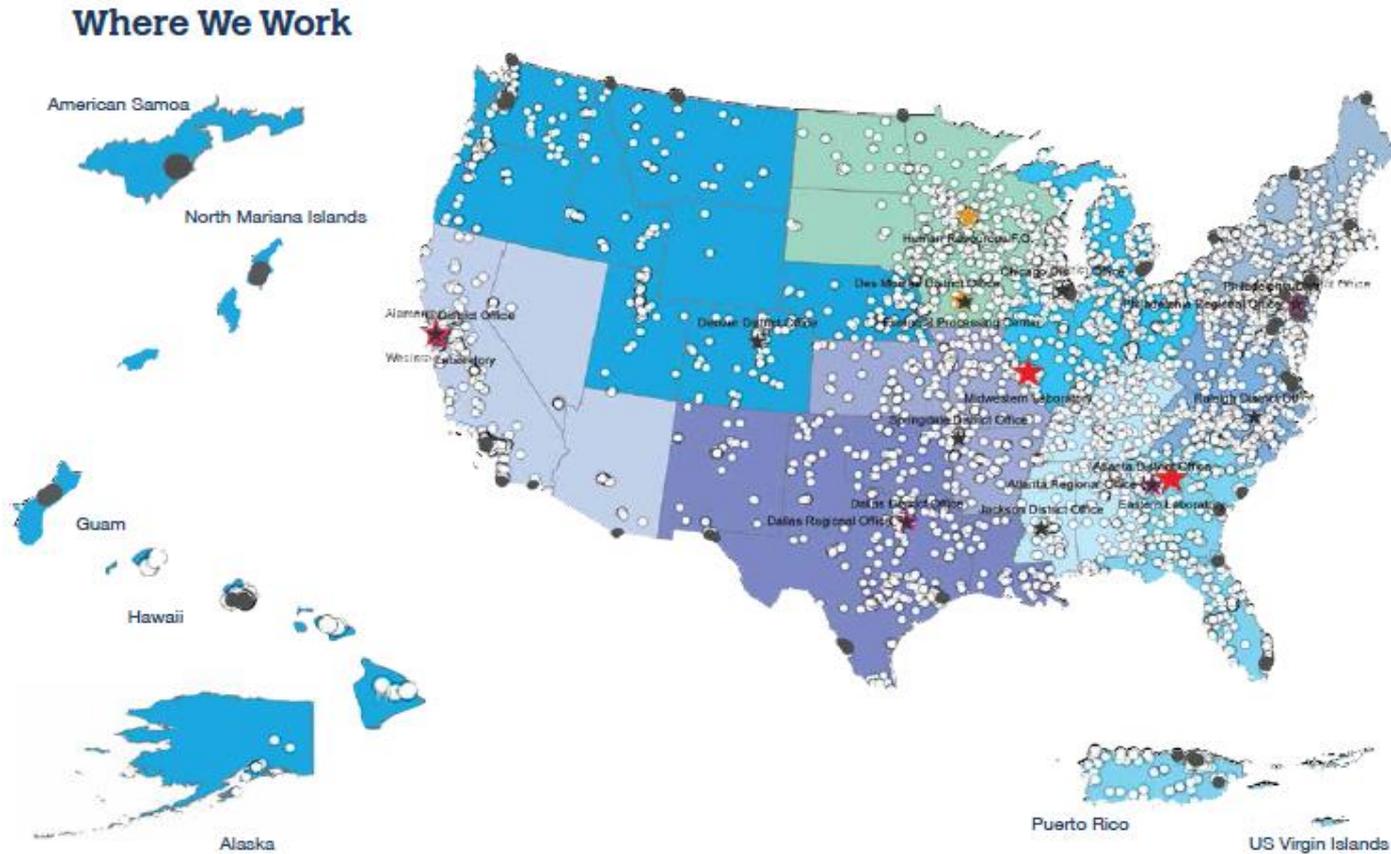
- Federal Meat Inspection Act (FMIA), 1906
- Agricultural Marketing Act (AMA), 1946
- Poultry Products Inspection Act (PPIA), 1957
- Humane Methods of Slaughter Act (HMSA), 1958
- Egg Products Inspection Act (EPIA), 1970



As required by law:

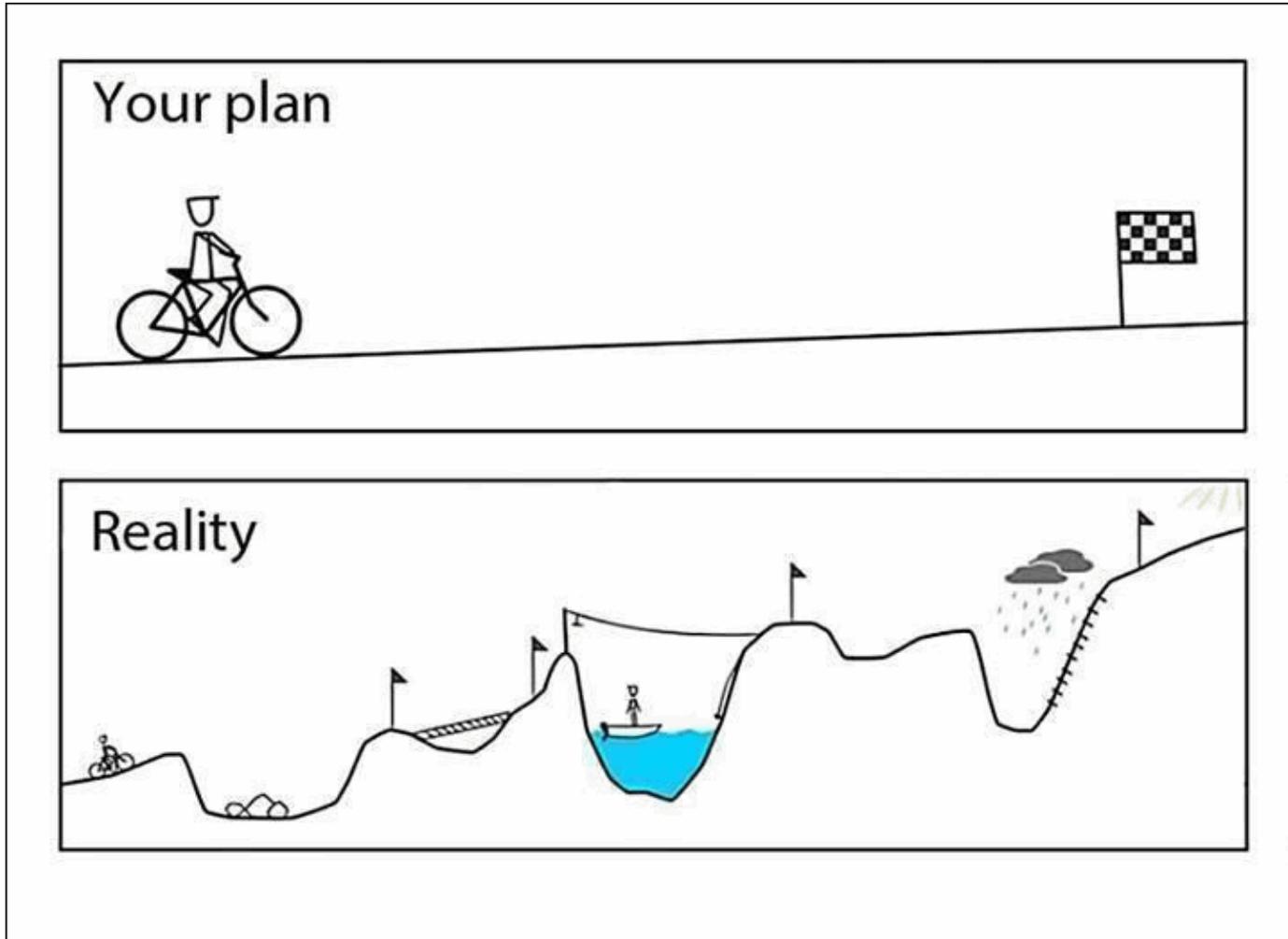
- FSIS inspects each live animal and carcass. Annually:
 - 150.7 million head of livestock
 - 9.3 billion poultry carcasses
- FSIS inspects all processing establishments daily

Food Safety and Inspection Service: By the Numbers



**6,479 Establishments, 125 Ports of Entry, and
150,000 In-Commerce Facilities Nationwide**

Communication Challenges During Outbreaks



2015-2016 Salmonella Outbreak in WA State

2015

- 192 cases
- 5 States
- Recall
- Establishment suspends ops in Aug. 2015

2016

- 15 cases
- Washington
- Establishment reopens June 2016
- Recall

2015-2016 Salmonella Outbreak in WA State

2015

- Breakdowns
- Angry partners
- Lack of internal coordination = external chaos
- Each party in their own camp

2016

- Redo
- Apply lessons learned
- FSIS: One Team, One Purpose
- Early and regular communications

OFFICE OF THE ADMINISTRATOR

Administrator: Al Almanza (SES)

Deputy Administrator: Carmen Rottenberg (SES)

INTERNAL CONTROLS STAFF (ICS)
New Orleans, LA
 Dir: Ronnie Dunn (GS-15)

OFFICE OF THE CHIEF INFORMATION OFFICER (OCIO)
 CIO: Janet Stevens (SES)

OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)
 CFO: Steve Fisher (SES)

CIVIL RIGHTS STAFF (CRS)
 Dir: Angela Kelly (GS-15)

U.S. CODEX OFFICE
 Dir: Mary Francis Lowe (SES)

OFFICE OF INTERNATIONAL COORDINATION (OIC)
 Executive: Jane Doherty (SES)

FINANCIAL SERVICE CENTER
URBANDALE, IA

OFFICE OF DATA INTEGRATION AND FOOD PROTECTION (ODIFP)
 AA: Terri Nintemann (SES)

OFFICE OF FIELD OPERATIONS (OFO)
 AA: William Smith (SES)

OFFICE OF OUTREACH, EMPLOYEE EDUCATION AND TRAINING (OOEET)
 AA: Michael Watts (SES)

OFFICE OF PUBLIC AFFAIRS AND CONSUMER EDUCATION (OPACE)
 AA: Carol Blake (SES)

OFFICE OF MANAGEMENT (OM)
 AA: Pete Bridgeman (SES)

OFFICE OF INVESTIGATION, ENFORCEMENT & AUDIT (OIEA)
 AA: Carl Mayes (SES)

OFFICE OF PUBLIC HEALTH SCIENCE (OPHS)
 AA: David Goldman (SES)

OFFICE OF POLICY AND PROGRAM DEVELOPMENT (OPPD)
 AA: Roberta Wagner (SES)

TEN DISTRICT OFFICES:

ALAMEDA, CA
 (Yudhbir Sharma; GS-15)

ATLANTA, GA
 (Phyllis Adams; GS-15)

CHICAGO, IL
 (Paul Wolsele; GS-15y)

DALLAS, TX
 (Jennifer Beasley-McKean; GS-15)

DENVER, CO
 (Anna Gallegos; GS-15)

DES MOINES, IA
 (Dawn Sprouls)

JACKSON, MS
 (Perry Davis; GS-15)

PHILADELPHIA, PA
 (Susan Scarcia; GS-15)

RALEIGH, NC
 (Steve Lalicker; GS-15)

SPRINGDALE, AK
 (Robert Bane; GS-15)

HUMAN RESOURCES OPERATIONS DIVISION

Assistant Director: Vacant (GS-15)

MINNEAPOLIS, MN

FOUR REGIONAL OFFICES:

ALBANY, CA
 (Allison Khroustalev; GS-15)

DALLAS, TX
 (Shaun Smith; GS-15)

ATLANTA, GA
 (Larry Hortert; GS-15)

PHILADELPHIA, PA
 (James Borda; GS-15)

EASTERN LABORATORY ATHENS, GA
 (Frankie Beacom; GS-15)

MIDWESTERN LABORATORY ST. LOUIS, MO
 (Terry Dutko; GS-15)

WESTERN LABORATORY ALBANY, CA
 (John Jarosh; GS-15)

National Capital Region (NCR)

Non-NCR Location

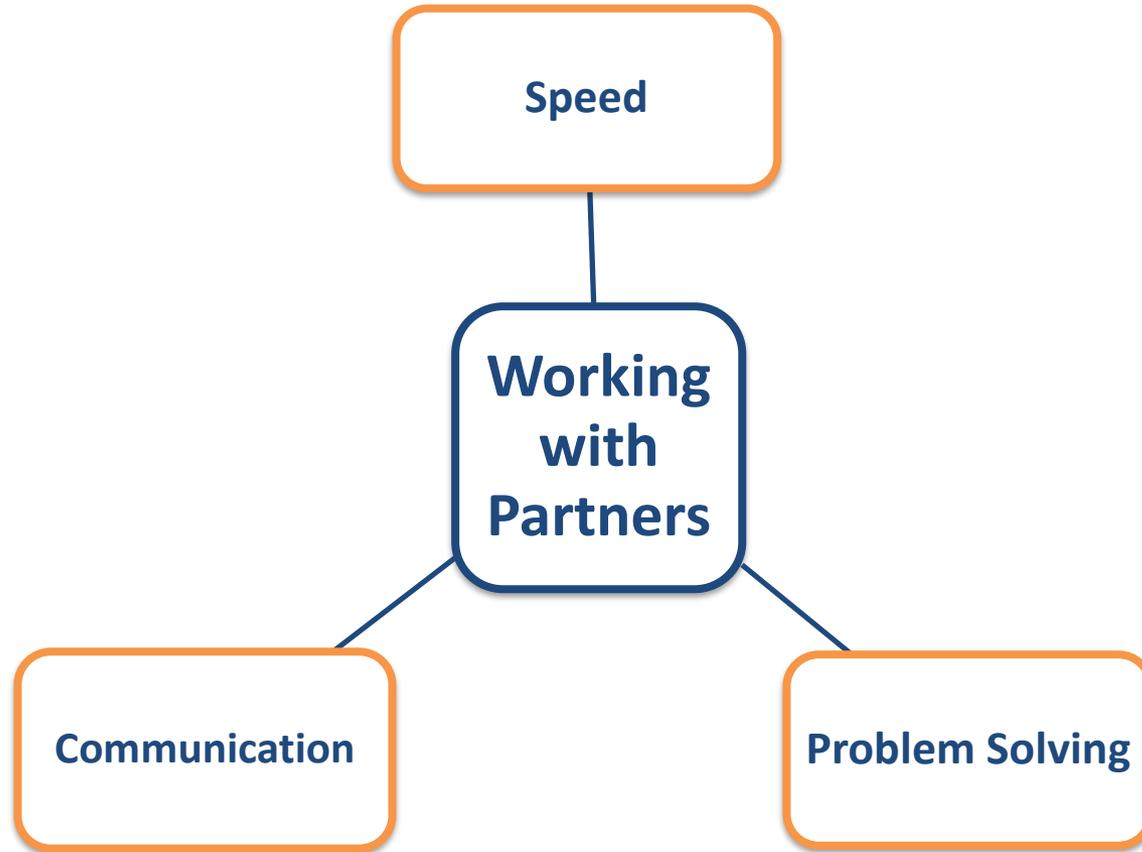
Food Safety and Inspection Service

Sticking Points

- Process
- Policy
- Authorities
- Politics
- Territory
- Naming names
- Credibility



FSIS Highlights of Outbreak



Food Safety and Inspection Service Lessons Learned



- Strong commitment to strategic planning and performance monitoring
- One of our core values is accountability
- Let's put this in writing

2017-2021 Strategic Plan



Goal 1
**Prevent Foodborne Illness
and Protect Public Health**



Goal 2
**Modernize Inspection Systems, Policies,
and the Use of Scientific Approaches**



Goal 3
Achieve Operational Excellence



FY17 Annual Performance Plan

- **Result 6: Improve Response to Foodborne Illness Outbreaks and Adulteration Events**
 - Surveillance and Outbreak Response: Improve communication with public health partners by participating in key planning, outreach, and engagement activities to improve surveillance and outbreak response.
 - Investigative Information and Lessons Learned: Initiate sharing of investigative information consistent with FSIS Notice 45-16, 14 to strengthen relationships and improve public health response by supporting traceback and trace forward activities, providing sampling data to key partners, and sharing information on lessons learned and best practices.
 - Federal Partnering: Further enhance collaborations with Federal and State partners to facilitate timely foodborne illness outbreak investigations and response activities with a focus on information sharing.

Lessons Learned

- Speed and accuracy make for the best outbreak scenario
- Communication and coordination (internal and external) are key
- Relationships: This can't be the first time we meet

