

UNITED STATES DEPARTMENT OF AGRICULTURE

NATIONAL ADVISORY COMMITTEE
ON MEAT AND POULTRY INSPECTION MEETING

Washington, D.C.

Tuesday, January 13, 2015

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1 P R O C E E D I N G S

2 (8:04 a.m.)

3 MR. TOBIN: Good morning, everyone. My
4 name is Andrew Tobin. I'm here from our ethics
5 office to conduct your ethics training during a
6 private portion of this meeting and then we'll
7 transition to the public side, and they're the
8 real heavy hitters here to talk to you.

9 This is sort of just a basic intro, talk
10 a little about the different designations for
11 folks under the ethics rules and all that kind of
12 stuff. If you have questions of me as I go,
13 please just raise your hand, stop me, we can go
14 from there.

15 A little bit of background about our
16 office, the Office of Ethics services all 100,000
17 employees at USDA. We handle all 16,000 financial
18 disclosure reports, we have -- we do all our
19 vetting for our 16 Senate confirmed folks, we do a
20 lot of training, a lot of advice, so we sort of
21 have a wide-ranging group.

22 Our specialists at Services FSIS will be

1 here soon, but for my background, a practicing
2 attorney, I've been with the USDA for about six
3 and a half years, handle mostly our political
4 staff and our senior career folks and in addition
5 do some of these advisory committee trainings as
6 well, so if you have any questions of me, I'll
7 have my contact information at the end of the
8 slides, but by all means, please, don't hesitate
9 to stop me sort of as we go.

10 First sort of question -- can you guys
11 see these okay? It's not the ideal set up, I'll
12 talk you through them, but first sort of question
13 is, what is a federal advisory committee? Why are
14 you here? The answer to that is, it's a
15 committee, board, or other similar group, it could
16 be established in one of two ways, it could either
17 be by statute or by the action of the President or
18 any senior agency official, essentially, it can be
19 established one of those two ways.

20 The purpose is to obtain advice or
21 recommendations on issues or policies within the
22 scope of the Agency's mission. Essentially you're

1 here because you have valuable insight and
2 expertise that we're looking for, sort of an
3 outside perspective to tell us how our programs
4 are working in the field, what things we can do
5 better, what things are working, what things
6 aren't working. So, you folks are here out of the
7 goodness of your heart to donate your time to us
8 in service of the Department as a whole.

9 There are about 350 advisory committees
10 USDA-wide, they have sort of a wide variety of
11 issues. Some have been started within the past
12 year, some go back as far as the -- you know, 30
13 or 40 years. I think this one in particular was
14 started in 1971, so you folks are one of the sort
15 of longest standing advisory committees we have
16 here at the Department.

17 So, here's the background for why I'm
18 here today. The Government Accountability Office
19 is the Legislative Branch's watchdog group,
20 essentially they do audits, they do investigations
21 of Executive Branch programs, all sorts of
22 programs. Any investigation can be instituted by

1 a member of Congress. You'll see often those are
2 in the accountability committees, and those folks
3 will sort of institute GAO investigations and
4 that's sort of how we got here today.

5 Essentially, 2004 the Government
6 Accountability Office did an audit of how
7 Executive Branch programs are running at their
8 advisory committees. What they found was that
9 they weren't doing a good enough job making
10 determinations of status. We'll talk more what
11 that means in a second, but essentially there are
12 three different kinds of categories that folks can
13 be in on advisory committees. It won't make those
14 determinations up front as they were supposed to.

15 They weren't appropriately applying the
16 ethics rules to those folks once they came on
17 board, and they found that advisory committees
18 were not given a point of contact at the
19 Department if they had any ethics questions. So,
20 essentially they were asked to sort of fly it
21 blind. Basically, there was just sort of a lack
22 of structure, lack of accountability for

1 Department and Executive Branch programs, and
2 that's why I'm here.

3 So, essentially there are three possible
4 classifications of the ethics rules. If you serve
5 on an advisory committee, you will fit in one of
6 these three groups, we'll talk about exactly what
7 they mean. The first are full-fledged federal
8 employees, second are representatives of outside
9 groups, and the third category are called Special
10 Government Employees.

11 First group's relatively
12 straightforward, representatives of outside groups
13 are off there, but a federal employee is
14 relatively straightforward. These are our folks
15 that serve more than 130 days, folks like myself,
16 like Natasha, who are employees of the federal
17 government, we're compensated for our service, we
18 serve more than half the year.

19 Because we're compensated for our
20 service and we are full-time or part-time federal
21 employees, we are required to abide by a number of
22 different standards, the first are the conflict of

1 interest standards, these are criminal rules.
2 You'll see them in context, bribery of
3 representation back to the government, of our
4 financial conflict of interest. We have
5 post-employment rules. We have dual compensation
6 rules that say that we can't receive compensation
7 from a source other than our federal positions.

8 Again, these apply to all federal
9 employees. We're also subject to the standards of
10 ethical conduct, which are a regulatory group of
11 rules that are not criminal in nature but they do
12 apply to all Executive Branch employees. These
13 are the things that cover gifts, attendance at
14 outside events, use of official position, use of
15 official title.

16 All those sort of things are held under
17 that regulatory regime there, so we have all those
18 different rules as part of why the ethics office
19 exists, is to make sure that our folks are advised
20 properly and they are meeting all their
21 obligations in that regard.

22 So, the full-time federal employees and

1 the opposite side of the spectrum are
2 representatives. Our representatives are not
3 federal employees, they're not compensated for
4 their service besides travel and meal expenses.
5 They are here to represent specific interests or
6 outside groups, so essentially when advisory
7 committees are put in place there's a charter that
8 sort of says where the folks will be drawn from.
9 You'll have representatives of particular
10 different issue groups that the Department is
11 interested in hearing from directly. These are
12 our outside interest groups.

13 They are appointed for the sole purpose
14 of presenting the point of view of the group that
15 they're here to represent, they're usually an
16 outside interest group, a stakeholder group, they
17 come from labor unions, sectors of a particular
18 industry, consumers, basically folks that -- whose
19 full-time position involves being in the effected
20 industry of the Department.

21 These folks, while they are often
22 experts, you know, have advanced degrees, have a

1 particular area of expertise, they're not
2 appointed for that purpose on these boards, so
3 have folks -- often our science advisory groups
4 will have folks that are PhDs, that are experts in
5 their particular field, but the reason they're on
6 these advisory committees is to provide a point of
7 view, a biased point of view, not their
8 independent, scientific, or expertise.

9 Basically, we expect you folks to be
10 biased if you're here as representatives, we want
11 to hear you represent the view of the outside
12 group you're here to represent. So, in this case
13 bias is not a bad thing. The one caveat here as
14 far as identity of these folks, because they come
15 from almost anywhere, what the Obama
16 Administration has said is that these folks that
17 are appointed to advisory committees,
18 representatives cannot be registered lobbyists at
19 the time that they're appointed, which is why you
20 see a lack of lobbyists on these committees,
21 basically because the Obama Administration felt --
22 you'll see this in the ethics pledge -- that all

1 political appointees are subject to -- that
2 lobbyists have an outsized role in Washington and
3 one of the main goals of the Administration was to
4 sort of lessen that influence while they were in
5 power here.

6 So, here why representatives are
7 important to us, essentially they're here to
8 provide an outside perspective that we couldn't
9 get from inside the federal government. We wanted
10 to know how our programs affect participants on
11 the ground, we wanted to eliminate communication
12 barriers that might exist but for the fact that
13 you guys are here in front of us talking to us in
14 Washington. It really does present an opportunity
15 for all our folks to see you face-to-face, hear
16 how our programs are working, you'll have some --
17 if you look at your agenda, you have some very
18 senior folks talking to you today, which speaks to
19 how important it is to have you here and how
20 important what you have to tell us is.

21 Like I said, we have a wide variety of
22 advisory committees, they all serve a very

1 important purpose for us because but for your
2 service, we wouldn't have direct access to sort of
3 what's happening on the ground, with the ultimate
4 goal of helping us improve the products and
5 services that we give to the public, we're here as
6 a result of your tax dollars, want to make sure
7 that those tax dollars, you know, are put into
8 place as best possible -- so that they're used in
9 the best possible way.

10 So, here's how the ethics rules work for
11 representatives. The goal here is transparency,
12 first and foremost. Representatives are not
13 subject to the conflict of interest rules that I
14 talked about before, those on representation,
15 bribery, conflict of interest. They're also not
16 subject to the standards of ethical conduct, which
17 are the regulatory rules I talked about before,
18 covering gifts, outside employment, things like
19 that.

20 The reason there is because you're not
21 expected to provide an unbiased opinion, an
22 unbiased service to the government. You're here

1 to represent the point of view that you've been
2 chosen to represent when you come on board.

3 That said, these meetings are public --
4 actually, once this session is over the meetings
5 are public. There are folks in the affected
6 industries that will be interested in hearing what
7 you have to say. They will be closely
8 scrutinizing your participation. So, make sure if
9 there are any particular concerns that you have,
10 that you disclose them to me if you have any
11 questions.

12 It doesn't come up a lot for you folks
13 because you're sort of working on sort of
14 broad-based policy matters, you're here to provide
15 input, you're not working on particular matters
16 involving specific parties. Those are things like
17 contracts, grants, some of our advisory committees
18 work on those sort of smaller matters, but they're
19 actually handling money and administering those
20 kind of grant programs. In those cases there's a
21 higher potential for conflict of interest because
22 you can see they're actually handling money and

1 they're going to be giving money out on behalf of
2 the government.

3 You folks are here to sort of provide us
4 with policy expertise and sort of policy
5 perspectives, therefore that's not a big concern
6 for you folks at all, but be aware of the
7 appearance that your actions have when you're
8 serving here on this advisory board.

9 Like I said, if you're a representative
10 and you have any concerns, fully and immediately
11 disclose to your designated federal official,
12 which would be Natasha, any potential conflict of
13 interest you see, any concerns you have, we'll be
14 happy to talk you through those if you do have
15 them.

16 Although it's not required, in some
17 cases we can recommend a recusal or
18 disqualification from a matter that would affect
19 your financial interests or those close to you,
20 you can see how if you're working on a grant
21 matter that affects the interests of your spouse's
22 employer, or if your minor children's stock

1 interests, business partner, stuff like that, you
2 can see that would be a problem, basically
3 anything where the appearance of your position
4 could call into question your impartiality, those
5 things are problematic, obviously, we want to make
6 sure that the good work you're doing is completely
7 above board and can't be called into question by
8 the folks in the field. So, it's important to us
9 that you let us know.

10 An example of where we'd recommend
11 disqualification would be let's say a business
12 owner is serving on a committee that was reviewing
13 grants and the employer of her spouse comes
14 forward and submits an actual grant application.
15 You can see that her impartiality in that matter
16 could be called into question and therefore we'd
17 recommend that she recuse herself from taking
18 action on that entirely.

19 So, those are the first two categories,
20 you have full-fledged federal employees, you have
21 representatives. Third category is sort of a
22 hybrid. These are called Special Government

1 Employees. These folks are here to provide their
2 independent advice and expertise based on the
3 expert knowledge that they have. They're not here
4 to provide a biased representation of an outside
5 group, they're here to tell us what they think,
6 based on their expert opinion, about the issues
7 that are coming before the advisory committee.

8 These folks can serve in a number of
9 different contexts. We have hundreds of them
10 across USDA that serve as little as sometimes just
11 a week a year, sometimes a little bit more. They
12 can be compensated by the federal government but
13 they don't necessarily have to. Actually, as a
14 group, these folks came into being during the
15 Kennedy Administration, essentially President
16 Kennedy realized that there was a need to have
17 some sort of outside perspective, it's independent
18 experts that we couldn't hire full-time as federal
19 employees for a number of reasons, whether because
20 they were serving at universities, because the pay
21 wasn't enough, whatever different reason, and the
22 Kennedy Administration essentially created this

1 hybrid role that would allow folks from the
2 outside to come in and give us their expertise on
3 a part-time basis and the -- so that they could
4 still serve in their full-time roles outside of
5 the government.

6 These folks are considered to be
7 intermittent employees, meaning they're on duty on
8 the days they serve. They can work no more than
9 130 days and in that case you're under supervision
10 of a federal employee meaning that their work is
11 reviewed by federal employees, unlike
12 representatives who are here basically to just be
13 a voice of the outside group.

14 Does anybody have any questions at this
15 point on any of this stuff?

16 Basic rules for Special Government
17 Employees. What we're concerned about here is the
18 overlap between those two circles where your
19 financial interests or those close to you overlap
20 with your official duties, so the general rule is
21 if a matter comes before the committee that
22 involves your financial interests or the interests

1 of someone close to you, you should not work on it
2 personally. Relatively straightforward. Same
3 rule exists for our full-time employees.

4 The important thing to know here is that
5 for Special Government Employees, your interests
6 include not only those of you personally, your
7 personal stock holdings, your personal employer,
8 but those of your spouse and minor children, an
9 employer you have on the outside, or someone
10 you're negotiating for future employment with.
11 So, if you're in sort of the interview stages with
12 an outside organization, the interests of that
13 group are as a Special Government Employee.

14 Third category is a general partner in a
15 general partnership you may have. And the fourth
16 is the interests of an organization where you are
17 an officer, trustee, or general partner,
18 essentially where you have a fiduciary duty over
19 the outside group, outside organization, say if
20 you're a president of an outside group or
21 nonprofit, the interests of that organization are
22 imputed to you.

1 So, for SGEs, for you folks we don't
2 have much ethics concerns because when we're
3 talking about particular matters that would
4 trigger a potential recusal or conflict of
5 interest, we're talking about just these sort of
6 narrow issues that could affect a specific party,
7 so essentially we can identify what your work is
8 going to effect. These are sort of the grant
9 proposals I was talking about before, where you
10 can tell who's coming before you asking for a
11 grant, and who would benefit if you gave them that
12 grant. That's what we're talking about, those
13 kind of narrow matters where you can really
14 identify the parties involved and it's not just
15 rulemaking or policy that would affect an entire
16 industry, we're talking about grants and loan
17 applications, talking about contracts, we're
18 talking about litigation, any judicial proceedings
19 before a federal tribunal or administrative law
20 judge, any requests for a ruling or determination,
21 so essentially where you can tell which parties
22 are on both sides. In those cases those are the

1 things we're worried about, those are the things
2 we would recommend recusal if you had an interest
3 that could be affected by your work in that
4 regard.

5 So, here's an example: One of the
6 advisory committees that exists in the federal
7 government, in USDA, is the National Urban and
8 Community Forestry Advisory Council, let's call it
9 NUCFAC. This is overseen by the Forest Service.
10 They work on sort of urban forestry projects. If
11 you see parks in urban areas, things like that, a
12 lot of times they are benefitting from NUCFAC
13 grants. Essentially every year they administer
14 about ten grants, I think, there's a number of
15 applications that come into them.

16 So, they're one of those committees that
17 we're concerned about because oftentimes they're
18 working in the particular arena that they could
19 affect by administering these grants and therefore
20 we make sure they have a full disclosure of sort
21 of whose interests are imputed to them, what stock
22 interest they own personally, so these are the

1 ones that sort of tend to cause the potential
2 appearance of a conflict of interest, so it's
3 really important that we hit that one.

4 So, here's an example. Say Jim is a
5 member of that particular council and his wife is
6 the president of City Leaves, Incorporated, which
7 is a group that's going to be submitting a grant
8 for a creative and innovative project program
9 grant, which is one of the grants that NUCFAC
10 administers.

11 The question is: Can Jim evaluate and
12 score the City Leaves application? And the answer
13 there is obviously no because it involves the
14 interest of his wife's company it would be a
15 direct conflict of interest for him to administer
16 or even to review those grant applications because
17 his wife has a direct stake in it. So, that's
18 relatively straightforward.

19 Second basic rule, if you work in a
20 matter as a Special Government Employee you are
21 then barred from representing another party back
22 to the federal government on that matter as long

1 as it exists. So, essentially we're talking about
2 if you deal with a contract, with a grant, with
3 some of those narrow matters I was talking about
4 before, if you deal with those you're essentially
5 prohibited from switching sides on that from going
6 to the party you administered the grant to or gave
7 the grant to and representing back to the federal
8 government in any capacity. So, essentially,
9 you're prohibited from switching sides. It's a
10 pretty narrow prohibition. It also exists for all
11 of our full-time federal employees. Essentially
12 if you work on a contract as a federal employee,
13 you cannot leave the government and then represent
14 that party back to the government on that
15 particular matter.

16 You're essentially considered to have a
17 conflict of interest there, you have direct
18 knowledge from the government perspective of
19 everything that happened within that matter and
20 therefore you're completely barred from having any
21 contact with the federal government on it once you
22 leave. So, it's one of those rules that applies

1 both to full-time federal employees and part-time
2 federal employees. It's a criminal rule.

3 If you ever see anyone sort of indicted
4 for a post-employment violation, it tends to be
5 that kind of thing, they tend to be contracting
6 officers who leave and then try to come back to
7 the government and change the scope with that
8 contract or use their sort of inside knowledge to
9 sweeten the pot for the group that they were
10 working with on the outside.

11 So, here's sort of a second example.
12 Let's say Jim, the NUCFAC member from the first
13 example, and his fellow council members awarded a
14 one million dollar grant to Arbor Incorporated in
15 2012. So, they made this award in 2012.

16 In 2013 or 2014, Arbor's CEO contacts
17 Jim and says, hey, you did some good work on the
18 grant for us while you were on the advisory
19 committee. Could you help us out and contract the
20 Forest Service district rangers to increase the
21 size of our grant? We have some more sort of
22 unseen expenditures we would like to actually add

1 some more acreage to this deal. Could you contact
2 them, represent our interests?

3 So, the question is: can Jim do that?
4 The answer in that case is obviously no. He'd be
5 switching sides. He worked on the grant on the
6 advisory committee and then he'd move over to
7 Arbor and represent their interests back. With
8 that particular grant, that's a problem. That's
9 sort of the direct issue that the rule is out
10 there to prohibit. Actually, because he has the
11 inside knowledge that he gained as a member of the
12 advisory council, he can't then use that to
13 benefit a private interest on the outside.

14 So, that's sort of a relatively narrow
15 scope of a rule, but it's something that does come
16 up occasionally for our folks that work in those
17 kind of matters, either as full-time federal
18 employees or as Special Government Employees.

19 So, here's sort of the upside of all
20 these rules and the reason why we're here before
21 you start your first meeting in these next couple
22 days. Basically, the Federal Advisory Committee

1 Act creates committees that are put in place to
2 give us expertise. We need your expertise. We
3 often don't hear directly from our customers, from
4 folks that the policies that we put in place
5 affect. You folks are in a great position to
6 allow us to hear that sort of unvarnished opinion,
7 to hear what you think about what's happening,
8 what you think we could be doing better, how we
9 could help you as members of the public, as
10 members of effected industries.

11 So, the idea is, we don't want to let
12 the ethical problem -- an ethical problem or even
13 the appearance of one derail the good work you're
14 doing. Essentially, you folks are in public
15 positions, you're here to serve us, you're doing
16 it -- you're sort of volunteering your time to
17 help us when you could be working on the full-time
18 jobs I'm sure you all have and that take a lot of
19 work time.

20 So, the idea is that we want to make
21 sure that that's not going to derail any of your
22 potential appearance problems here. So, if you

1 have any questions, please do get in touch with
2 me. We're very easily accessible. There's my
3 phone number, there's my email address. If you
4 need copies of this, I'm happy to send it out
5 afterwards, but if you have any questions at all,
6 if you have sort of just a thought that something
7 that's going on might be a problem, please do get
8 in touch with us. We're happy to talk to you --
9 talk you through those things. Like I said, you
10 folks are working on such high visibility, high
11 level policy matters that it's not really going to
12 cause any particular conflict of interest concerns
13 from our end, but we're always happy to talk you
14 through things if you see something in your
15 interactions with the federal government in your
16 full- time jobs you have questions about, by all
17 means, please don't hesitate to get in touch with
18 me.

19 Does anyone have any questions about
20 this right now? Perfect.

21 Well, then with that, you folks have
22 about a half hour before the real heavy hitters

1 get here to go grab coffee, use the bathroom, do
2 things like that, but thank you very much for your
3 time, I really do appreciate it. And I hope you
4 guys have a great and fruitful couple days here.

5 (Applause)

6 (Recess)

7 MR. PAYNE: Good morning. My name is
8 Keith Payne. I'm the Deputy Director of the
9 Outreach and Partnership Division within the
10 Office of Outreach, Employee Education, and
11 Training, and I'd like to welcome everyone here to
12 the National Advisory Committee on Meat and
13 Poultry Inspection, public meeting for today and
14 tomorrow. I'll be the moderator throughout this
15 meeting.

16 What I'd like to do first -- I saw Mr.
17 Phil Derfler, just acknowledge our Deputy
18 Administrator of FSIS here at the meeting. And
19 one of the first items on the agenda is to turn
20 the meeting over to the National Advisory
21 Committee on Meat and Poultry Inspection chair,
22 Mr. Al Almanza, who is the Deputy Undersecretary

1 for Food Safety and Acting Administrator of the
2 Food Safety and Inspection Service, for the
3 opening remarks. Mr. Almanza?

4 MR. ALMANZA: Good morning. You all
5 look a little bit crowded there in the middle.
6 Are you all okay there? Yeah, it's like -- and
7 then they put all men, right, squeeze you all in.
8 If you need to we can probably move one of you so
9 you can have a little bit more room. If you all
10 want to sit over here, that's fine.

11 No, you're good? Hey, maybe it's so
12 cold outside maybe a little heat there.

13 So, good morning and thank you all for
14 being here and I want to welcome you all for
15 participation in this committee. I know we have
16 quite a few new faces and I certainly appreciate
17 your interest in our food safety mission and your
18 patience with the application and selection
19 process.

20 This committee is really a valued think
21 tank to the Agency and to the Department. We rely
22 heavily on your discussions, ideas, and

1 recommendations, so they do influence Agency
2 decisions, in fact, some of the things we're going
3 to cover with this meeting are a result of prior
4 committees. We do take your recommendations to
5 heart and we listen to them. It's even likely
6 that we will come back to you more than once to
7 consult you for your guidance.

8 The great thing about this committee is
9 that it is comprised of members with such a wide
10 variety of knowledge, from industry to academia to
11 government, the perspectives that all of you bring
12 to the table are invaluable.

13 I've been talking to a lot of our
14 employees and our stakeholders about our strategic
15 plan in our Agency and for our vision for the
16 Agency and this committee plays a vital role in
17 that plan.

18 If you take a look at what we want to
19 accomplish for fiscal year 2015, you will see a
20 direct correlation with the activities of this
21 committee and many of our goals. We want to
22 strengthen our collaboration with our stakeholders

1 to really modernize our approach to food safety
2 and we want to make sure that we are effectively
3 aligning our mission with emergency risks and
4 trends and using sound science to do so. We're
5 looking at all of you to help hold us accountable
6 for reaching those goals.

7 There are a couple of new issues we want
8 to present to you, which are both very important
9 to us one of which is also a priority for the
10 Economic Research Service. Those will be
11 discussed at greater detail this morning, but I'm
12 looking forward to hearing your thoughts.

13 I know a lot of these issues we present
14 to you are complex, they aren't easy to solve, and
15 we know that, that's why we want your help.

16 Over the next couple days we're going to
17 ask you to consider ways we evaluate and manage
18 chemical hazards in the recently revised and
19 improved National Residue Program. This is a
20 valuable program to us. We want to make sure that
21 we are using it in the best way possible.

22 We'll also ask you to discuss the FSIS

1 and ERS cost calculation model. One of the
2 economists is Dr. Hoffman from ERS, she will speak
3 to you about that and answer your questions before
4 you break into subcommittees to deliberate.

5 I encourage you to be open-minded
6 throughout the presentations you'll hear and the
7 discussions that will follow. Your perspectives
8 are unique and diverse, so I suspect that there
9 will be differences in opinion, but because of
10 those differences I think that there will be even
11 greater reward when common ground is reached. Not
12 only that, but the outcome is much smarter and
13 stronger.

14 So, thank you again for your time and
15 participation. I wish you all a productive
16 meeting and a healthy dialogue. I'm looking
17 forward to you all's recommendations. I also want
18 to thank all the new members as well as the
19 serving members. I know that getting here is a
20 challenge. We're lucky we're having such great
21 weather, sort of. If you're coming from Colorado,
22 this is really -- this is almost like coming to a

1 resort area I guess, but I do appreciate the time
2 you take away. I know you all have busy
3 schedules. I know that you all have jobs to do,
4 but this is really important to FSIS and certainly
5 to the Department in moving forward. Mike? Thank
6 you.

7 (Applause)

8 MR. PAYNE: Thank you, Mr. Almanza for
9 that opening. Now we'll turn to the charge of --
10 to the committee and the rules of order to run
11 this meeting. First of all, I would like to
12 introduce the staff from the Outreach and
13 Partnership Division who are either in this room
14 or just outside in the reception area.

15 Ms. Natasha Williams, Dr. Jane Johnson,
16 Ms. Diane Jones, Mrs. Beatrice Herbert, Mrs.
17 Elaine Hite, Dr. Robert Boyle, Commander Jeff
18 Tarrant, Ms. Stephanie Kane, Ms. Seunghee Nam,
19 and Mr. Dan Puzo, our Director.

20 In particular I would like to recognize
21 Ms. Natasha Williams and Dr. Jane Johnson for all
22 of their extreme hard work and extraordinary

1 dedication in pulling things together so that
2 we're able to be here today and tomorrow.

3 (Applause)

4 MR. PAYNE: While we're on the topic of
5 staff assistance, I would like to take this time
6 to acknowledge our dear colleague, Sally
7 Fernandez. Ms. Fernandez brought forth a
8 tremendous zeal and passion to her work and to her
9 colleagues within our staff and throughout the
10 agency and to the many outside partners that we
11 work with. The work that she put into this
12 committee -- and this very one here that we have
13 today started with her efforts, abruptly ended
14 with her untimely passing last June, which shocked
15 and saddened us all very deeply.

16 Would you please join me in recognizing
17 Ms. Sally Fernandez with a moment of silence?

18 (Moment of silence.)

19 MR. PAYNE: If any of you have questions
20 or need anything, please ask any of us in the
21 Outreach and Partnership Division for assistance.
22 We do work in this building. We know the lay of

1 the land. We have access to many resources here.
2 Since most of the committee members are new, this
3 is your first time here, let me cover some items
4 that the other returning members may remember from
5 our last meeting.

6 There are restrooms located on the first
7 floor here and many of you have found them
8 already. Basically, the quickest one is to my
9 right, go out through these doors and at the end
10 of the hallway you'll see the restrooms, turn
11 around to a sharp left. There is another restroom
12 going out this way through the left side -- by the
13 left side of our exhibit -- model -- and then go
14 down the hall, turn a right and then turn a left.

15 Also, if we go to my left through these
16 doors by our floor model exhibit, there is a break
17 room area that you'll see. There is an ATM
18 machine, there is a cold drink vending machine as
19 well.

20 For lunch, we do have a number of
21 eating establishments in the area. For each of
22 the committee members, in your binder there is a

1 listing of these eateries in the area, so if you
2 have any questions, again, please ask any of us.

3 Now for an introduction of the Committee
4 members and the ex officio members of Committee.
5 For the members around the table here, when you
6 introduce yourself and later during the meeting
7 when you speak, please press the button at the
8 base of your microphone so that the red light is
9 on and that means your microphone is engaged and
10 then when you're done, please press the button
11 again to turn it off.

12 So, let's start with the introductions
13 starting to my left here around the table with Mr.
14 Almanza, state your name and organization for the
15 record.

16 MR. ALMANZA: Al Almanza, Deputy
17 Undersecretary for Food Safety.

18 DR. JOHNSON: Alice Johnson, Senior VP
19 for Food Safety and Animal Care for Butterball,
20 LLC.

21 DR. BOOREN: Betsy Booren, Vice
22 President of Scientific Affairs, North American

1 Meat Institute.

2 MS. JENKINS: Sherri Jenkins, head of
3 technical services with JBS USA in Greeley,
4 Colorado.

5 DR. CURTIS: Pat Curtis, Director of the
6 Auburn University Food Systems Institute.

7 MR. SAPP: Brian Sapp, Director of
8 Operations, White Oak Pastures in Bluffton,
9 Georgia.

10 MR. WILSON: George Wilson, Wilson &
11 Associates, Food Safety consultant.

12 DR. CRUPAIN: Michael Crupain, Associate
13 Director of Consumer Safety and Sustainability at
14 Consumer Reports.

15 DR. MAZURCZAK: Kris Mazurczak, Illinois
16 Department of Agriculture, State Director for Meat
17 Inspection Program.

18 MR. LINK: Michael Link, Assistant Chief
19 with the Division of Meat Inspection at the Ohio
20 Department of Agriculture.

21 DR. SINGH: Manpreet Singh, Associate
22 Professor of Food Safety at Purdue Food Science.

1 DR. MARCY: John Marcy, Professor and
2 Poultry Processing Specialist, University of
3 Arkansas.

4 MR. BRANDT: Kurt Brandt, Assistant to
5 the Director of Packing, Manufacturing, and Food
6 Processing of Poultry of the United Food and
7 Commercial Workers International Union.

8 DR. RYBOLT: Michael Rybolt, Director of
9 Food Safety and Quality, Hillshire Brand/Tyson
10 Foods.

11 DR. LORENZEN: Carol Lorenzen, Professor
12 of Meat Science, University of Missouri.

13 DR. OEDEKOVEN: Good morning. Dustin
14 Oedekoven, South Dakota Animal Industry Board and
15 the State Veterinarian and the Director of the
16 South Dakota Meat Inspection Program.

17 DR. PHEBUS: Randy Phebus, Professor of
18 Food Safety at Kansas State University.

19 MR. WALDROP: Chris Waldrop, Director of
20 Food Policy at Consumer Federation of America.

21 MR. PAYNE: Thank you. And now for the
22 ex officio members of the Committee, we have

1 invited Dr. Margaret Pappaioano from the U.S.
2 Centers for Disease Control and Prevention. I see
3 that she may not be here -- there she is -- she's
4 raising her hand. We have a seat for you up here,
5 Dr. Pappaioano. She's also CDC's Liaison to the
6 Food and Drug Administration Center for Food
7 Safety and Applied Nutrition.

8 And speaking of the FDA, we also
9 extended an invite to our ex officio member from
10 the FDA, but I look over, we don't have anyone who
11 has arrived just yet.

12 And then we have representatives from
13 employee organizations who I would like to
14 recognize here: Dr. Danah Vetter, who is
15 representing the National Association of Federal
16 Veterinarians, Mr. Justin Rhee, representing the
17 Asian-Pacific American Network in Agriculture. I
18 don't think Mr. Rhee has arrived just yet. Mr.
19 Peter Bridgeman representing the Association of
20 Technical and Supervisory Professionals, and I
21 don't see Mr. Bridgeman here yet. And then
22 finally, Mr. Stanley Painter was invited to

1 represent the National Joint Council of Food
2 Inspection Locals for this meeting, however,
3 unfortunately, he's not able to be here due to a
4 scheduling conflict with another meeting.

5 So, just a couple more housekeeping
6 measures. Cell phones, please check that you've
7 either put them on mute or turned them off so that
8 we don't have any unnecessary disturbances during
9 the meeting, and then if I may circle back around
10 to the microphones and uses of them, as a
11 reminder, please always use that button before you
12 speak into them, to engage and state your name and
13 organization every time you speak. I know it may
14 become redundant, but the reason why we do that is
15 so we have it for the official record. Mark
16 Mahoney over here with Anderson Reporting, it
17 helps him out to keep track of the dialogue and it
18 will make things much easier in the long run.

19 So, we have an orderly flow of
20 discussion, for the committee members, when you
21 want to make a comment or raise a question, what
22 we ask for you is to set your tent card up on the

1 table. I'll keep track of who has set their tent
2 card in the order and call upon you in the order
3 that you read your tent card, and once you speak,
4 you can put it back down.

5 And then for anyone in the public who
6 would like to make a comment, we do have a sign in
7 sheet at the registration desk out front. If
8 you'd like to make a comment during the comment
9 period of the meeting, please write your name down
10 on that sheet and we'll call upon you in the order
11 in which we have the names.

12 All right, that's it for all the
13 housekeeping measures and now I would like to move
14 on to the next portion of our meeting and
15 introduce Mr. Michael Watts, Assistant
16 Administrator for the Office of Outreach, Employee
17 Education, and Training, to kick off our next item
18 on the agenda, and that is the panel updates. Mr.
19 Watts?

20 MR. WATTS: Good morning, everyone. I
21 am Michael Watts, Assistant Administrator for the
22 Office of Outreach, Employee Education, and

1 Training. As Mr. Almanza has mentioned, we
2 started with a panel update to provide updates on
3 previous topics as well as to address topics and
4 emerging issues.

5 We'll begin with four updates and then
6 have a question and answer period following that
7 and then we'll have a brief update on emerging
8 issues followed again by questions at that time.

9 We'll begin our update with Mr. Jeremy
10 Todd Reed who will provide us an update on FSIS
11 establishment.

12 MR. REED: Thanks and welcome,
13 everybody. All right, so I'm going to give a
14 little background as we go through the slides just
15 because a lot of people are new, I think, on this.

16 So, this is about the FSIS draft
17 establishment specific data release strategic
18 plan. So, there's been -- I'm not going to read
19 all of the policy documents here that we've got on
20 this slide, but I guess what I would say is that
21 there's been a lot of information coming out from
22 the Administration trying to push transparency in

1 our government agencies and wanting us to share
2 data, and so we've kind of been working on this
3 project for a long time.

4 I know for me, I've been here several
5 times before the committee, and for those of you
6 that have been tracking along with is, it seems
7 like it's the project that keeps going, but I'm
8 pretty excited because it seems like we're getting
9 near a point where we're going to start seeing
10 some results.

11 Before I go on, I guess, we should talk
12 about what we mean by establishment specific data.
13 It really is two key factors, first of all, it's
14 data FSIS generates, so it's data that we generate
15 ourselves, it's not data that we get from another
16 agency or data that we get from the establishment,
17 it's our data. And the second thing is, is that
18 it's data that bears specifically on the
19 establishments. So, it's data that really would
20 reference individual establishments and be
21 specific.

22 So, this is an update. I guess I would

1 say we started in 2010 when we actually had our
2 first presentation here within NACMPI, and we
3 talked about it and the committee came back and
4 said, this seems like a great idea, but it's not
5 really in our wheelhouse. We recommend that you
6 go and get someone else to look at it that has a
7 little more expertise and a little more time.

8 Following that advice we went to the
9 National Research Council with the National
10 Academies and they actually set up a committee and
11 the committee spent a long time thinking about
12 this, talking about this, gathering information.
13 They issued a report. The report advised us to
14 follow ahead. The name or the actual title was
15 "The Potential Consequences of Public Release of
16 Food Safety and Inspection Service Establishment
17 Specific Data" and the report very much
18 recommended us going forward, but it had a couple
19 of key things that it thought we should think
20 about when we do it.

21 First of all, they said that it could
22 yield valuable insights, that sharing this data,

1 making it available, could be used for a lot of
2 things beyond the regulatory uses. The committee
3 did look at side effects, both positive and
4 negative, and the committee felt that there was
5 not enough evidence of adverse effects that would
6 prohibit us from doing this, but they did say that
7 before we went forward, they really would like us
8 to come up with a very thought out plan and vet
9 that plan so that as we go forward, we really
10 minimize the risks and we have a good idea of what
11 we're doing.

12 So, what did we do? So, after we got
13 our report from the committee, the next year we
14 came back here to this committee, to NACMPI, and
15 we talked about what we found, we had a draft
16 plan, we got comments on that plan. Since last
17 year we've then made revisions to our plan based
18 on those comments, we've drafted a Federal
19 Register notice. I am happy to announce -- and if
20 you receive our constituent update, you probably
21 saw -- the draft plan is available on our website
22 now and actually kind of an advance copy of the

1 Federal Register notice is available on our
2 website. So, we're like right at the very last
3 stages of getting that out and pushing forward,
4 which I think is great.

5 And then another thing that we did in
6 the report is we talked about which data sets
7 we're going to release, again, based on
8 information and feedback from this committee we
9 started with the E.coli and the ready-to-eat
10 testing data is where we intend to start, you
11 know, based on feedback from the report because
12 the committee concluded that those were
13 adulterants and it was easier to understand what
14 that data was. And we're also going to start with
15 a data set of kind of demographic data about all
16 the establishments so that you can place the
17 establishments in context and the sampling data in
18 context.

19 We do plan to release the data sets one
20 at a time and we plan to get feedback and we plan
21 to really watch what happens and make adjustments
22 on the fly if we need to. So, it's really an

1 intent to do it kind of like a slow deliberate
2 process so that we don't make mistakes but we want
3 to follow the plan.

4 And then I guess the last thing I would
5 like to say, because I covered part of this
6 before, is that as we release data sets we're
7 going to use constituent updates to say which data
8 set is coming out and we did already start to
9 publish some data in the last year, we've started
10 publishing more aggregated data that's available,
11 so either on data.gov and from our website.

12 And that's it.

13 MR. WATTS: Thank you, Mr. Reed. We're
14 going to go back now -- and unfortunately, Ms.
15 Malagon is not able to be here this morning --
16 yes, she's here. Okay, we'll proceed with her
17 update on the safe food handling labels.

18 MS. MALAGON: Thank you. Good morning.
19 I'm Maria Malagon. I'm the Director for Food
20 Safety Education at the Office of Public Affairs
21 and Consumer Education at the FSIS. This morning
22 I will be presenting about our new research on

1 safe food handling instructions.

2 As you know, the safe food labels have
3 been around for about 20 years now. Initially, in
4 1993 we conducted the first focus groups to test
5 consumers in the development of our first safe
6 food handling instructions.

7 So, basically, back in 2013 we -- the
8 Agency felt, after some informal discussions with
9 the stakeholders, to restart the process to
10 explore new safe handling instructions for our
11 labels. Basically, our first step in these -- in
12 this new phase was to conduct some gathering of
13 information from stakeholders including academia
14 and some organizations that continue to do
15 business with the Agency, asking for their
16 opinions, if we should proceed in changing or
17 exploring to change the safe food handling
18 instructions.

19 I think everybody agreed with that and
20 then we presented those results to the Committee
21 back in January last year. The Committee agreed
22 with the stakeholders' assessment that we should

1 move on in exploring changes to the safe food
2 handling instructions and provide more details in
3 our packages including endpoint temperatures.

4 However, one of the main advice that
5 both the stakeholders and the committee provided
6 the FSIS was the fact that we needed to consult
7 consumers again as we did back in 1993 in terms of
8 what we should do with the safe food handling
9 instructions, what would work for the consumers.

10 Due to that we decided to enter in a
11 contract. We put an RFP out back in the summer
12 and we started a contract for these purposes on
13 October 1st when the new fiscal year started with
14 RTI, a firm from Raleigh, North Carolina, which
15 has extensive experience on food safety topics
16 including safe food handling instructions.

17 This contract has been named the
18 requirements gathering contract and what we are
19 looking is to see what requirements consumers had
20 in terms of safe food handling instructions. Our
21 first step was conducting a strategic planning
22 session with agency leadership to explore the

1 history of safe handling instructions, issues,
2 concerns, any potential ideas, any ideas that
3 probably would not work in the field and see the
4 opinions of our agency leaders.

5 The contractor, and actually, my team,
6 we found this discussion very good. It worked in
7 so many ways for us because we understood the
8 history of the issue better and also we got great
9 insight from the Agency.

10 Right now, we are on step two, and step
11 two is the actual requirement gathering sessions
12 or focus groups. We asked the contractor to
13 conduct six focus groups in three cities. The
14 cities will be selected based on at least three
15 out of the four geography areas in the United
16 States and should have demographics that are
17 representative of the population. In each city
18 they should conduct one focus group in English,
19 one focus group in Spanish, and one of the
20 important things that we are asking is also to
21 take in account not necessarily it will be like
22 that, but at least try to find some consumers that

1 are representative for our agencies that reach
2 populations which are, as you know, older adults,
3 pregnant women, parents of children under five,
4 and those with low immune system.

5 And as you know, getting permission from
6 OMB to do focus groups and other kind of research
7 is kind of a difficult and long process. Taking
8 this in account, we have so much urgency to start
9 this process that the contractor on my team
10 started the OMB package back in October, no matter
11 that we were supposedly in our process to wait
12 until the strategic planning session, but that
13 would have taken too much.

14 So, we started the package back in
15 October and then we included information after the
16 strategic planning session in November and we had
17 the package ready last month. Currently it's
18 under the OMB process, which includes the Federal
19 Registry Notice. I expect this Federal Registry
20 Notice to go out in the next couple of weeks and
21 hopefully we will be on the short side of the OMB
22 process, hopefully it will be quickly, and we will

1 get clearance, I expect, in early spring, no later
2 than late spring. So, we should have the results
3 from these focus groups in early summer.

4 After that we will do a recommendations
5 report. The report will include the results from
6 step one and step two, and if, for example, if by
7 any chance the focus groups show that consumers
8 are interested in seeing changes in the label,
9 which we expect that that will be the case, the
10 report also will have a cost/benefit analysis.

11 Pretty much the next steps will be for
12 us to receive that report at the end of the fiscal
13 year and we plan to share that report with the
14 public, including the Committee. Also, we will be
15 working on another contract because as we expect
16 that changes will be required for the safe food
17 handling label, we are planning to engage in
18 another contract to start the redesign of the
19 label early in fiscal year 16, so pretty much we
20 will see the FSIS proposing new revisions to the
21 label by next fiscal year.

22 I hope to continue updating the

1 Committee on this issue and I am open to any
2 questions.

3 MR. WATTS: Again, we'll save the
4 questions until the end of the updates. We're
5 very pleased to have Ms. Jane Doherty, our
6 International Coordination Executive who can
7 provide an update at this time on the
8 International Program Status.

9 MS. DOHERTY: Thank you very much. And
10 good morning to all of you. It is a pleasure to
11 be here with you to talk to you about our
12 international programs here at FSIS. Like many of
13 you, I am new to the Food Safety and Inspection
14 Service, but I have worked with the Food Safety
15 and Inspection Service for many years in my old
16 capacity, so I'll talk about that in a minute, but
17 our office is new.

18 The Office of International Coordination
19 was created in May of 2014 and the purpose of our
20 office is to represent FSIS abroad and to talk to
21 our foreign government representatives, our
22 counterparts in foreign agencies, to make sure

1 that they understand our rules and regulations and
2 what is required in order to export to the United
3 States and also my job is also to coordinate
4 amongst the programs within FSIS to make sure that
5 the respective offices are working together and
6 talking to each other and addressing international
7 issues based on the requests that we receive.

8 But as many of you know, there was a
9 former Office of International Affairs. That
10 office has been realigned so that each part is now
11 matched with its fitting domestic program area.
12 My office makes sure that the international
13 components of equivalence and audits, exports,
14 imports and field operations, are working with
15 their domestic counterpart to mirror those
16 policies, but that we're working together also on
17 the international front to represent FSIS policies
18 and regulations to our foreign partners and also
19 other agencies within the United States as well.

20 As I said, I'm new to FSIS, but I'm not
21 new to what FSIS has done and how it is received
22 and respected throughout the world for its

1 programs. Formerly, I worked as the Canitary and
2 Phytosanitary Director at the Office of the U.S.
3 Trade Representative and I had the privilege of
4 representing and working with seven food safety
5 agencies in the United States. My job was to
6 negotiate the free trade agreements with the other
7 countries but always remembering to represent the
8 U.S. food safety system and to make sure that what
9 we negotiated ensured that our rules and
10 regulations would be respected abroad as well as
11 here in the United States.

12 Prior to joining USTR, I worked for the
13 administrator of the Environmental Protection
14 Agency. I was her special advisor on pesticides
15 and worked on the implementation of the Food
16 Quality Protection Act.

17 I have a strong regulatory background.
18 I do understand the trade side as well and I'm
19 delighted to be back at one of the strongest
20 regulatory agencies that we have in the United
21 States and to represent them abroad. So, it's a
22 privilege to be here and I know from the

1 leadership of our office here that international
2 activities are very, very important and it's
3 important that we handle these issues quickly,
4 efficiently, and in a friendly and transparent
5 process as possible.

6 So, you are very, very important to that
7 and the recommendations that you have made through
8 the years to this part of FSIS is taken very
9 seriously, even though the PowerPoint presentation
10 won't tell you so, but there were three basic
11 questions that you -- I'm going to keep going if
12 that's all right -- there are three basic
13 questions that you all -- we went to you and asked
14 for guidance for back in 2008. The first question
15 is: Should the Agency's three- part approach to
16 an equivalence determination be changed? As you
17 know, there's a concept known as equivalence that
18 is part of the WTO Sanitary and Phytosanitary
19 Agreement and it has been incorporated after 1995
20 when the WTO went into effect, it was incorporated
21 into our laws and regulations.

22 And what that concept means is that for

1 a country to export to the United States they have
2 to meet our levels of protection. So, it doesn't
3 have to be exactly the same, but they have to
4 meet, through their programs, through their
5 regulatory systems, they have to meet our levels
6 of protection.

7 So, we went to you and we said, what we
8 do now in order to make those determinations is we
9 do a document analysis, we look at their laws and
10 regulations, we look at -- when we conduct onsite
11 audits, we look at their facilities, and then we
12 also look at, when we do re- inspections at the
13 ports, are they complying with those rules and
14 regulations, so there's a three-part approach that
15 we've always considered, and we asked you was that
16 sufficient or should we be looking at other
17 things.

18 That was the first question. The second
19 question we asked you was: Should regulatory
20 information and compliance history of the foreign
21 countries affect how often we do audits and
22 re-inspection activities at the port? That was

1 another important question that we asked you to
2 consider. And the third question is: Should the
3 scope and frequency of our audits and our
4 inspections be adjusted based on the capability of
5 that country to comply with our regulatory
6 information and should we be sharing information
7 about our rules and regulations as they change as
8 well?

9 So, those are the questions that we
10 posed to you back in 2008. And your
11 recommendations were as follows: A, yes, we
12 should maintain that three-part approach to
13 equivalence. It's important to do document
14 reviews. It's very important to be onsite and
15 have our auditors go through those facilities and
16 establishments and make sure that what we've
17 received through the documents are actually being
18 implemented. And, yes, it is very important to
19 inspect and to keep track of the violations, if
20 there are any, at port of entries and to conduct
21 our inspections.

22 Your second recommendation to us was

1 that we should be looking at using our resources
2 wisely and focus them on relative risks and the
3 historic compliance of our partners to make sure
4 that those food safety systems truly are meeting
5 our requirements.

6 And then also when we were collecting
7 information, a recommendation from you was to use
8 our self-reporting tool, which is a questionnaire
9 that I'll go into a little more detail to explain,
10 it's how we conduct the initial inquiry with the
11 country about their laws and regulations.

12 FSIS took those recommendations and has
13 been working towards implementation of those
14 recommendations since 2009. We continue to rely
15 on the document review. We use our document
16 analysis, our onsite audits, and our port of entry
17 re-inspections to ensure that those countries are
18 meeting our regulatory standards and our levels of
19 protection.

20 On recommendation two, we determined the
21 scope and frequency of our onsite systems audits
22 and our POE re- inspections through analysis of

1 the results of our document reviews and to assess
2 how the country is performing.

3 This is a performance-based approach
4 that you asked us to look at and to implement. It
5 directs our resources to the foreign country's
6 regulatory systems that pose the most significant
7 risks to health compared to others. It makes sure
8 that our international programs are consistent
9 with our domestic programs. And it improves the
10 linkage between the violations in the port of
11 entry re- inspections and the onsite audits. So,
12 it has helped us to more effectively prevent
13 unsafe imports from reaching into our country.

14 And on recommendation three, we
15 developed the self-reporting tool, which we refer
16 to in FSIS as the SRT. It is designed to help
17 countries to provide detailed information. A
18 country, first of all, in order to have an
19 equivalence determination from FSIS, has to send a
20 letter to us. We, in turn, send them the SRT,
21 which is a series of questions where we ask them
22 to explain their regulatory system, how is it

1 built, what are the laws and regulations that are
2 in your system, how do they implement their
3 programs, what type of government oversight do
4 they have, what kind of HACCP plans do they have.
5 It's a series of questions and its how we keep, if
6 you will, a repository of information about that
7 country's infrastructure.

8 And so we're just not going to have a
9 PowerPoint presentation today, folks, but I'm just
10 going to continue to talk to you if that's okay.

11 So, we have been working on the SRT and
12 trying to improve the SRT since it was created.
13 We conduct this information annually to look at
14 what we are doing and make sure that those
15 countries are continuing to improve as we improve
16 on our standards here at FSIS. And we have been
17 working towards implementation of a number of
18 international programs that are based on your
19 recommendations and I want to talk to you now
20 about the next steps that we're doing.

21 So, for the past year what we have been
22 focusing a lot of our energy on improving our

1 international programs is primarily in the area of
2 directives to make sure that everyone understands
3 what's required under international program and to
4 make sure that we're building the best self-
5 reporting tool possible.

6 When I came to FSIS, I was surprised, to
7 be honest with you, about how much focus they are
8 doing on improvement. FSIS -- and I'm not saying
9 this because my boss is here -- but FSIS truly is
10 one of the most respected regulatory agencies in
11 the world and these equivalence programs are used
12 as a model at the WTO and for other countries to
13 implement, so I was surprised that the focus --
14 but knowing that my administration now, I'm not
15 surprised, there's always room for improvement,
16 we're always looking to be better, and so that's
17 why your recommendations have been so important to
18 the program, but there's been a focus on, yeah, we
19 have a good program, but we can be better and we
20 can be stronger and more effective. So, what is
21 it that we need to do next to continue to be a
22 strong program?

1 So, we've been putting out directives on
2 our initial equivalence, which is the first
3 determination when a country makes a request, they
4 fill out the self-reporting tool, we conduct
5 audits, we inspect their products, we make a
6 determination that that country has met our level
7 of protection. There's an initial equivalence
8 program and we lay out for our staff and for the
9 public, what are the requirements that you have to
10 meet in order to have an initial equivalence
11 determination, but once you have an initial
12 equivalence determination, it doesn't stop there.
13 Your program evolves overseas, our program
14 evolved. How are they making sure that they're
15 meeting and continuing to improve as we are at
16 FSIS on public safety and food safety?

17 So, on our ongoing equivalence program,
18 we also have a number of requirements that have to
19 be met and directives that are being published for
20 our staff and for the public explaining the
21 components of the ongoing equivalence program.

22 We're also putting out a number of

1 documents on international audits, what is
2 required, what the inspectors are going to be
3 looking for, our auditors are going to be looking
4 for, and our imports and exports programs, what
5 are the requirements. So, we have a number of
6 directives on the import and export side as well.

7 We're going to be putting out directives
8 on granting and refusing inspections, what are the
9 requirements, what are the criteria that we're
10 expecting to be met, the importation of
11 undenatured inedible meat and egg products, import
12 re-inspection issues. And on exports we're
13 looking at directives to put out on our export
14 library, what needs to go into that library on
15 recalled products and how an establishment applies
16 for an application for export.

17 So, there's a number of clear directives
18 that are coming through on guidance and we're
19 trying to be as transparent as possible. The
20 focus this past year is on making our program
21 transparent, so people know what to expect, they
22 know our standards, and they know what they have

1 to do to meet them.

2 So, there's been a major focus on that.
3 Next month, we will be publishing a response to a
4 January 2013 Federal Register Notice that we put
5 out in 2013 to talk about our program. Again,
6 always trying to improve our programs. We sent
7 out -- we asked the public, how do we improve our
8 equivalence determinations in our programs, and we
9 received a number of very, very good comments
10 about that. We'll be responding to those comments
11 next month in our February notice, but lucky for
12 you, you get a sneak preview today, and there are
13 two areas in particular where we found that we
14 needed to make some improvements on our self-
15 reporting tool.

16 So, what we will be announcing next
17 month is -- two recommendations on -- and two
18 things that we're doing to implement and to
19 maintain our document review process and to
20 improve it, first of all, we've been sending out
21 the self- reporting tool as a Microsoft Word
22 document but that takes time, it's very

1 cumbersome, and it requires a lot of our time and
2 effort trying to input that data.

3 So, what we're doing instead is going to
4 have a web-based SRT program within our PHIS
5 system, our Public Health Information System.
6 That's going to help us capture that information
7 on the Foreign Food Safety System. It's going to
8 help us to link documents -- supporting documents
9 from that country to look at their laws and
10 regulations immediately. It will decrease the
11 amount of time it takes us to make a determination
12 and we'll make sure that information is updated on
13 a regular basis by that country, and it will also
14 ensure that we have a secure exchange of
15 information with our partners on a real time basis
16 every day.

17 There will be fewer and more targeted
18 questions in the SRT. We have heard from a number
19 of countries, my gosh, I had no idea how detailed
20 and how complex it is to obtain an equivalence
21 determination from the United States. We don't
22 apologize for that. Our standards are high and

1 they have to meet them, but we do realize that we
2 could target our questions and focus them to make
3 it easier.

4 One thing that is new is that we also
5 have an introduction of a level of advancement
6 questions. That helps us to go back to that
7 performance-based recommendation that you all made
8 to us and countries are going to be evaluated
9 based on whether or not they are able to meet
10 higher standards than just the basic requirements.
11 And there are three categories that we're looking
12 at and as you recommended to us, if those
13 countries are meeting advanced levels of
14 protection that they may not have to be audited as
15 often or we will conduct our inspections, but we
16 won't have to audit as often.

17 So, if a country is a well-performing
18 country, they'll be audited every three years. If
19 a country is doing an average job, they will be
20 audited every two years. And everyone who is not
21 meeting or just basically meeting our standards
22 will be audited every year. Right now most

1 countries are being audited every year. We're
2 just not comfortable that anyone has met those
3 higher criteria. It'll be interesting to see when
4 we have these level of advancement questions and
5 the responses that we receive if, in fact,
6 countries are able to move up and we will not have
7 to audit as often as we have to do right now.

8 But right now we are requiring that they
9 will respond to us on an annual basis at the very
10 least. On May 15th of every year they are
11 expected to send that information back to us.

12 So, there's a lot going on. The focus
13 has been on transparency and continuous
14 improvement. We're trying very hard to make sure
15 that the recommendations you've made are taken
16 seriously. We understand here at FSIS, and I know
17 from my own background, that strong regulatory
18 programs are critical to global food safety. Your
19 recommendations have been implemented and are at
20 the very heart of FSIS's international programs,
21 and I have to say that I really do complement the
22 leadership at FSIS because they understand that

1 international is just not a boutique program, it
2 is very, very much a part of our everyday food
3 safety concerns. More and more of our food is
4 being imported into the United States and we need
5 to make sure that food is coming in as safe and
6 meeting our standards.

7 So, we're spending a lot of time on
8 outreach with other countries, explaining to them
9 our rules and regulations. That's why my office
10 was created, to work with these other countries,
11 make sure they understand and that they're working
12 with our technical experts to implement programs
13 in their own countries where they're meeting
14 similar standards to ours to meet our levels of
15 protection.

16 We're going to continue to improve our
17 programs. We're going to continue to open those
18 lines of communication, but it is very important
19 that we hold our international partners to the
20 same high standards that you expect from us at
21 FSIS.

22 So, thank you very much. I'm glad to be

1 here and I'm very happy to be a part of the FSIS
2 team. Thanks.

3 (Applause)

4 MS. WILLIAMS: I just want to interrupt
5 really quickly. We tried to be cutting edge and
6 have the presentation on a network so that people
7 around the nation could see it and the network is
8 not working with us, so we're going to turn it
9 off. Just give us about, I would say a minute or
10 two, to adjust the presentation so that everyone
11 can see it in the room and we'll start our panel
12 again at that time.

13 (Recess)

14 MS. WILLIAMS: Thank you again for your
15 patience with the brief interruption. We will
16 begin our presentation at this time.

17 MR. WATTS: Thank you. We're back in
18 session and on the record and we're very pleased
19 to have, for the Public Health Regulation update,
20 Mr. Chris Alvares, Director of the Data Analysis
21 Integration Staff.

22 MR. ALVARES: Good morning, everyone.

1 So, I'm going to be talking today and give you
2 guys an update on our Public Health Regulations.
3 We've actually been to the National Advisory
4 Committee on a couple of occasions and so I'm
5 going to start with a little bit of background
6 just to kind of recap what issues we brought to
7 the Committee in the past, give you an overview of
8 what we've implemented with our FY '13 and '14
9 Public Health Regulations, give you an update as
10 well on the work we've been doing over the past
11 year to revise that and roll out our FY 2015
12 Public Health Regs, and then finally talk a little
13 bit more about some other recommendations from the
14 committee about communications. We have a new
15 report out related to the Public Health Regs
16 that's available in PHIS, and then kind of wrap up
17 with some future work and additional things that
18 we continue to look at.

19 But one thing I do want to try to
20 emphasize, and I think you'll see throughout the
21 talk, is that this is an iterative process. We've
22 gotten a lot of very good feedback from the

1 Committee over the years. We're taking that to
2 heart and we're working through incorporating that
3 feedback as we go through the process.

4 We still have work to do and I think
5 you'll see that in some of our future work under
6 consideration, but hopefully you'll also see that
7 we've been able to take some significant steps
8 forward based on the feedback we've gotten.

9 So, to start, back in 2008, FSIS
10 implemented what we call a set of decision
11 criteria, Public Health Decision Criteria. We
12 brought that concept to NACMPI in 2008. NACMPI
13 reviewed it, gave us a lot of really good
14 feedback. We also, similar to what we did with
15 publishing or moving forward with the FSIS posting
16 establishment level data, we also requested a
17 review by the National Academies and they gave us
18 a report in 2009.

19 Based on that feedback we moved forward
20 with this set of decision criteria and published
21 -- and really implemented in 2010.

22 What we published on our website is a

1 Public Health Decision Criteria report, and the
2 link is here, but it provides just a general --
3 well, a pretty specific kind of an overview of the
4 decision criteria, how we're implementing them and
5 kind of what our concepts were at the time.

6 I will say that there are seven decision
7 criteria and those seven are listed here. The
8 decision criteria all are being used to prioritize
9 and schedule food safety assessments within FSIS.
10 These are really in depth assessments at
11 establishments. Some of the times of -- we have a
12 couple different types of FSAs. Some of them are
13 just routinely scheduled and we have other ones
14 that are done more for cause.

15 The ones you see -- the criteria that
16 you see here are ones that would trigger a "for
17 cause" FSAs. We're seeing events or we're seeing
18 trends that cause concern at the establishment and
19 one of the steps that we take is to send an EIAO
20 to go do an FSA at that plant to really take a
21 closer look at the food safety system.

22 You can see a lot of these criteria are

1 related to pathogen positives, salmonella
2 category, food safety recalls, links to illnesses
3 or suppliers to the E.coli positives, but the
4 third one on this list is the one that I'll talk
5 much more in depth in the coming slides.

6 This is our Public Health Regulation
7 Criterion. It's really different than the other
8 ones that you see on the list because it's the one
9 criterion here that's based on inspection data.
10 It uses the inspection tasks that our workforce is
11 doing and documenting in PHIS every day at plants,
12 it looks at the noncompliance of those,
13 particularly with the implementation of PHIS we're
14 able to look at the regulations that inspectors
15 are verifying when they do these tasks, so when
16 they go to a slaughter plant and they're doing a
17 sanitation task or a slaughter task, they can very
18 specifically check off what regulations they're
19 verifying when they do those tasks. You know,
20 we're using that regulatory verification data from
21 PHIS to drive this PHR Criterion.

22 So, more specifically on the PHR

1 Criterion, we have a process -- basically a
2 four-step process. This was part of a process
3 that we brought to NACMPI in early 2013 and just
4 to kind of give a very high-level recap, we have
5 sort of a four-step process.

6 We went through the regulations that
7 inspectors can verify through inspection
8 activities and we defined a set of what we call
9 candidate regulations. These are regulations
10 that, based on our Agency's subject matter
11 knowledge, our understanding of non-compliances
12 associated with these regulations, they represent
13 the set of regs that have the potential for --
14 noncompliance in these regs has the potential for
15 identifying a food safety -- issue of food safety
16 concern.

17 So, these aren't the final list, but
18 this is a candidate set of regs that we kind of
19 preselected to say, these regs have the potential,
20 when they're noncompliant, to have adverse -- or
21 set the stage for some adverse outcomes such as
22 pathogen positives or illnesses.

1 We then went through -- actually, I
2 guess maybe I'm actually talking about the second
3 step on this process. The way that we select
4 those criteria is what I have in this first box
5 and we have basically four criterion related to
6 how we made that selection process. I don't have
7 the criterion listed here but we do have a report
8 on our website that defines them, but essentially,
9 is noncompliance likely to create insanitary
10 conditions, is it likely to be indicative of loss
11 of process control, those sorts of criterion were
12 used to evaluate the regulations and select that
13 candidate set to start with.

14 Then in this third box that I have here,
15 we have sort of an analysis step where we're
16 taking this candidate set of regulations, we're
17 analyzing the data, the noncompliances, and we're
18 comparing it to the set of outcomes that we see
19 nationwide. So, we're looking at things like when
20 we first implemented this for our FY '13/'14 list,
21 our criteria -- our PHR Criterion, we looked at
22 salmonella positives, we looked at E.coli

1 positives, and we looked at LM positives across
2 the whole kind of landscape of establishments and
3 really looked at, are these regulations more
4 likely to have higher noncompliances in the group
5 of establishments that have pathogen positives
6 than in the group of establishments that don't.
7 So, we're really looking at sort of an indicator
8 of potential outcomes here.

9 And more specifically, we look at the
10 noncompliances in the 90 days prior to that
11 positive, so we're trying to really look at what's
12 going on in the plant in the time period leading
13 up to these positive events.

14 And then, finally, once we've used that
15 data analysis to narrow down the candidate list to
16 really a final list to use in the criterion, we
17 have to develop cut points, and we use those cut
18 points as we implement this PHR Criterion. The
19 way that essentially works is that we go and we
20 apply the use of these regs, we analyze each plant
21 individually on a month-by-month basis, we compare
22 it to a threshold, a cut point, if you will, and

1 if the plant exceeds that cut point, then they're
2 prioritized on a list for FSAs and that's sent out
3 to the districts to plan their FSA scheduling
4 activity.

5 So, as I mentioned, we've been going
6 through a couple of iterations. We did present
7 this particular approach to the PHR Criterion to
8 NACMPI in January of 2013. We did get a lot of
9 very good feedback from the Advisory Committee
10 through their report. For example, they suggested
11 that as we move forward with this we continue to
12 look at additional pathogens. At the time that we
13 moved forward with the first iteration, we didn't
14 have a whole lot of nano 157 data, we didn't
15 really have much campy data and so we couldn't
16 incorporate those into our first version. But
17 that's something that we were looking to add and
18 looking forward to with future analyses, future
19 iterations.

20 We also got advice from the Committee to
21 look for other outcomes besides just pathogen
22 outcomes, and so we've been able to do that this

1 year and I can update the group on that work.

2 And then there's some additional
3 recommendations that the committee also advised us
4 on, one was to continue to kind of strengthen that
5 feedback loop, to continue to evaluate this
6 criterion annually, to make updates as needed, to
7 let the data inform the list that's being used,
8 and so that's part of what we've incorporated in
9 the FY '15 iteration.

10 And then finally I'll talk at the very
11 end about communications. Communication was a big
12 discussion topic at the January 2013 meeting and
13 we've taken some steps this year to increase our
14 communication to the field, increase our -- the
15 information transparency to the establishments as
16 well.

17 So, going into the details of the
18 criterion, I do want to just kind of reiterate
19 that the methodology hasn't fundamentally changed
20 from our original proposal and our original
21 approach that we brought to the advisory committee
22 in 2013. We have made some changes. We did, in

1 looking at our candidate regs this past year, we
2 did add 14 new regs to the candidate list. This
3 was partly because of changes to or additions to
4 what was being verified. I asked that we had some
5 additional regs that could be considered.

6 We did -- as I mentioned, we did
7 incorporate and look at outcomes related to nano
8 157 positives and to campy. So, those were added
9 to the outcome analysis to narrow down that
10 candidate list. And then finally we added
11 enforcement actions, and in particular, NOIES.
12 These are Notices of Intended Enforcement and
13 Suspensions. These outcomes were also added to
14 the analysis of regulations for FY '15.

15 I think this looks the same so I'm going
16 to skip slide 41. So, what happened with FY '15?
17 Just to give a very high-level recap, we did come
18 up with a new list for FY '15. It has 48
19 regulations on it. This is an increase from the
20 33 regulations that were part of the FY '13, FY
21 '14 list. Twenty-one regulations were added this
22 year. All of the ones from the original version,

1 27 carried over -- 27 of the 33 carried over and
2 so that's roughly 80 percent of the original list
3 is still on the list for FY '15, but you can see
4 there are a significant number of new regulations
5 added.

6 A big part of that is because we added
7 some new -- we added new outcomes and I think
8 enforcement actions in particular added a lot more
9 regulations to the data analysis part of the step,
10 and so we do have more regulations. That's not
11 unusual. That's not surprising. It's also not
12 surprising to us that some regulations from the
13 prior year dropped off. So, you can see even
14 though 27 out of 33 carried over, that means that
15 six regulations were dropped with the FY '15
16 iteration.

17 This was expected. We knew that as we
18 go through this process, some regulations would
19 get added, some would get dropped. This is really
20 -- FY '15 is really our second iteration of this
21 process. We do expect to see this stabilize as we
22 go through further years of analysis and that's

1 something that we'll be looking at is whether this
2 is stabilizing or whether this level of
3 variability continues. That's something we'll be
4 monitoring, but we do see, I think, some very good
5 progress here.

6 So, I mentioned some of these changes
7 and I think it kind of bears the question as to
8 what's -- you know, what's really changed in those
9 regulations. I tried to provide a very high-level
10 synopsis here on this slide. I'm going to start
11 with the bottom. We did drop six regulations from
12 last year and I've listed them specifically here,
13 two of them are related to SRMs, one related to
14 removal of U.S. Reject tags, contaminated
15 carcasses is one.

16 We also went through and looked at the
17 21 regulations that we added in FY '15. Clearly,
18 these aren't the exact same regulations, but one
19 thing that we did notice was some common themes.
20 So, although the regulations might be changing in
21 terms of the specific paragraph or subparagraph
22 that we're considering this year, we do see

1 similarities in terms of the subject area of the
2 regulations. So, contamination of carcasses is
3 still -- there are still regulations related to
4 that. There are still regulations related to U.S.
5 Retain tags. There are still regulations related
6 to SRM, so although we're seeing changes at the
7 regulatory level, we are also seeing some level of
8 consistency at sort of the higher level, the
9 themes related to these regulations, and we think
10 that that's an interesting observation this year.

11 In terms of the cut points themselves,
12 once we've identified these regs, these 48 for FY
13 '15, as we've talked about it at prior NACMPI
14 meetings, our process is to, each month, evaluate
15 establishments against these 48 regulations,
16 calculate a noncompliance rate for each plant and
17 then compare that plant to an overall cut point.
18 The cut point is really derived according to sort
19 of the distribution of noncompliances from
20 similarly or like establishments, peers if you
21 will.

22 The first version in FY 2013 and 2014

1 defined three categories of peers or operation
2 types. We had a slaughter category, a processing
3 category, and a combination. These were plants
4 that were doing both slaughter and processing. I
5 mean, you can see the cut points in this second
6 column here of noncompliance that we used.

7 One change that we made in FY '15 was to
8 combine the slaughter category with the
9 combination. Part of the reason for that was the
10 slaughter category is a much smaller group of
11 establishments than the other two categories. It
12 really was small enough to the point where we
13 thought it just didn't make sense to define it as
14 a separate group and so we've combined it with the
15 combination group for FY '15.

16 We've looked at outcomes, we've assessed
17 how that might impact establishments that are
18 being selected. We think the impact is very small
19 and so we think we're pretty comfortable with that
20 change.

21 I will say that one of the
22 recommendations from the advisory committee was to

1 look at other ways to define peers versus simply
2 operation type. That is still on our to-do list,
3 that is still something we want to consider, but
4 we do see data that really supports that these are
5 distinct groups and that we really should define
6 cut points by operation types, but we continue to
7 consider this an area of further exploration and
8 further analysis.

9 In terms of communications, this was
10 another big recommendation from the Advisory
11 Committee, particularly communications to the
12 establishments, industry really, in order for them
13 to really respond to this and as part of what we
14 want to see happen, they need to know what these
15 regulations are, how they're being -- what kind of
16 the level of verification is, they need to have
17 information that allows them to see at the
18 regulatory verification level what's going on in
19 their plants in terms of inspection.

20 We also got very good feedback that we
21 need to get this information in the hands of the
22 inspectors as well. Our first line in the plants,

1 the supervisors, the district offices, to help
2 them understand when this is coming up on a
3 monthly basis as a plant that's been selected for
4 an FSA, what's the data behind that, what are the
5 noncompliances that are being counted, what are
6 the regulations, even PHR related or maybe even
7 not, but what are the regulations that were most
8 noncompliant in that plant, and so we've taken
9 some good steps to do that.

10 I mean, I'm really getting to the last
11 point on here, but PHIS reports, we've developed
12 two reports, one for industry, one for our federal
13 workforce. They're essentially -- they're really
14 the same report but we've had to implement two
15 separate reports just the way that we designed or
16 deploy reports in PHIS, but they have the same
17 content in them and I'll show you an example
18 coming up.

19 We also have been issuing notices each
20 year. We just issued our notice on the FY '15
21 criterion -- our public health regulations. That
22 has instructions to EIAOs, it has instructions

1 about meeting with plants to inform them that the
2 regulations have been updated, how can they find
3 information. We have a bunch of information on
4 our website. When we updated with FY '15, we
5 posted a new analysis report on our FSIS website.
6 We've also posted the list of regs. We have both
7 the FY '13/'14 list as well as the FY '15 list on
8 our website now, and we have the cut points also
9 posted.

10 So, our website has some good reference
11 information for people who just want to gather
12 information about what regs are part of this PHR
13 Criterion, how are the cut points being evaluated,
14 but the PHIS reports really are for the inspectors
15 and for the establishments to be able to see
16 what's going on in individual plants.

17 So, this next slide I know is probably
18 hard to see and very small and to protect the
19 innocent, I've had to block out some of the blocks
20 here, but you can see the general layout of the
21 report.

22 This is an example in a screenshot from

1 a PHIS report. There's a -- besides the kind of
2 introductory information about what plant this
3 report was run for and what time period, you have
4 information about what PHR regs are being
5 verified, how many were found noncompliant, what
6 establishment -- what operation type this is, so
7 that defines what category they're being evaluated
8 against for cut points. We calculate the
9 noncompliance rate for that time period. We
10 present the cut point that they're being compared
11 against. And then there's sort of a status
12 determination, essentially whether they've
13 exceeded that cut point or not.

14 And then we have another page on the
15 report that can go -- it basically has a list of
16 all of the noncompliances that are cited in that
17 first table of PHRs that were noncompliant, so
18 inspectors, EIAOs, district managers can go and
19 poll this report, look at the actual
20 noncompliances, make some further determinations
21 about maybe when they go in to do the FSA, where
22 do they need to focus attention or they may even

1 make a determination that based on some of the
2 noncompliances or the pattern that maybe this is
3 one that they may defer to or they may have
4 already just done a recent FSA and they don't feel
5 there's a need to go back.

6 So, this helps get a lot of information
7 to our workforce and it helps them make
8 determinations about FSA activities.

9 Going forward, we're already starting to
10 think about FY '16. Here's just a kind of a quick
11 list of things that we're considering. I don't
12 know that we'll get to all of this in the next
13 iteration, but these are on our radar, these are
14 future analyses that we're considering.
15 Certainly, evaluating trends is a very particular
16 interest of mine and of the Agency's. One of the
17 things that we expect from this process is that
18 establishments have a raised awareness of
19 noncompliance in these particular regs and that
20 they're taking steps within their operation,
21 within their business, to prevent noncompliance in
22 those regulations.

1 So, there may be -- that's one of the
2 things that we anticipate from this criterion is
3 that industry responds just to the fact that we
4 have this list. Now we want to start to look at
5 how they are responding, and we think that we'll
6 see some of that in trends in individual
7 noncompliance with regs particularly as regs get
8 added or removed.

9 Certainly, if we remove a regulation and
10 noncompliance starts to rise, A, that may be
11 something that we want to think about as far as
12 how this is affecting noncompliance, food safety,
13 inspection activities, but, B, it may very well be
14 an indicator that the next time around the
15 noncompliance rate is raised to a level that it
16 may become significant again and make it back on
17 the list.

18 And so, we want to start to keep an
19 awareness and keep track of whether there are
20 cyclical patterns with some of these regs, do they
21 drop off and then the next year they come back on
22 and then drop off again, sort of an indicator of

1 awareness or prioritization in terms of regulatory
2 issues.

3 We do want to look at some things, as I
4 mentioned, alternatives to the categories that
5 we're using for cut points, evaluating regulatory
6 verification by different types of tasks. So,
7 some of our regulations can be verified under
8 multiple tasks. Right now we're just looking at
9 all the PHR regulations as a whole, but there is a
10 greater level of granularity that we can start to
11 look at in terms of is there a relationship
12 between the reg, the task that they're doing when
13 they verify this regulation.

14 So, that's all future work. We're
15 already starting to think about FY '16 and
16 starting to do some work in that area. Our
17 timeline, which I don't have on these slides, but
18 we've talked about in past NACMPI committee
19 meetings is to evaluate -- or really to really
20 evaluate annually we really get into that process
21 pretty heavily around January, February, and
22 March, we like to -- our goal is to have an

1 analysis completed and moving through the agency
2 clearance process in roughly the May/June
3 timeframe and we want to be able, every year, to
4 announce any changes to the regulatory lists July
5 1st with the goal of implementing those
6 regulations October 1st. So, that's roughly sort
7 of a 90-day advance notice of any changes that are
8 going to be coming and then on a fiscal year we
9 implement those changes.

10 So, we have updated FY '15. We did just
11 incorporate those in October of this past year.
12 As I mentioned, it does add more outcomes, it did
13 add more regulations, that's part of the annual
14 review process, the feedback loop that we're
15 looking to incorporate into this.

16 We did see a lot of carryover, which we
17 think is good. We do see some changes that we
18 want to keep monitoring. We've taken some steps
19 to improve communication through new reports.
20 We've posted a new analysis report on the latest
21 findings. And we are preparing, as I mentioned,
22 to start working on the next cycle.

1 We do very much welcome input, not just
2 from the Advisory Committee, but from our
3 stakeholders all around, whether it's industry,
4 consumers. I think, you know, we do really
5 welcome feedback on that. I think through the
6 Advisory Committee we've received comments but we
7 can also, through various stakeholder meetings and
8 things also get input and comments on that, and we
9 really welcome that.

10 We've tried to take the feedback into
11 consideration and really incorporate it into our
12 process. As I mentioned, this is a really big
13 activity for us and I think it's going to be a
14 kind of a work in progress as we kind of
15 strengthen it and make it more robust, incorporate
16 -- and make it maybe more sophisticated as we go
17 through annual updates, but we feel like we've
18 made some really good progress. Hopefully, we've
19 gotten that across today and we really look
20 forward to making some improvements as we go
21 forward.

22 Thanks, everyone.

1 (Applause)

2 MR. WATTS: Thank you very much, Mr.
3 Alvares. Now we're going to open the meeting
4 briefly for questions and comments. And then we
5 will have our final update. We'll do our final
6 update after questions.

7 We would ask that you limit your
8 questions and comments to no more than two minutes
9 and that you engage your mic and first state your
10 name and organization since this proceeding is
11 being recorded.

12 So, questions and comments on any of the
13 four updates -- safe food handling labels,
14 specific data release strategic plan,
15 international program status, or the public health
16 regulations. Questions or comments?

17 Please go ahead.

18 MR. OEDEKOVEN: Dustin Oedekoven, South
19 Dakota Animal Industry Board. My question is for
20 Mr. Reed. Your presentation -- in your
21 presentation you mentioned that only FSIS data is
22 being considered for release. I just wondered if

1 that includes state inspection information that
2 would be within the PHIS database?

3 MR. REED: No, not at this time. We're
4 talking about FSIS regulated establishments.

5 MR. WALDROP: Hi. Chris Waldrop,
6 Consumer Federation. First of all, I wanted to
7 thank the Agency for these updates. It's really
8 helpful, I think, for us to see not only that
9 you're taking our recommendations into
10 consideration as you guys are doing your work, but
11 also to see that the work is continuing and it's
12 not -- you know, we didn't just talk about it two
13 years ago and nothing ever happened to it, so it's
14 helpful to see this, so thank you very much for
15 these updates and I would encourage FSIS to
16 continue them at these meetings. And I'm looking
17 forward to looking at all these proposed rules
18 that you guys are talking about when they're
19 coming out, so that's great.

20 I did have a question for Jane. In one
21 of your slides you talked about for February 2015,
22 you wanted to post audit reports in a timely

1 fashion -- that was one of your bullet points --
2 and I wondered if you had a goal for that, because
3 previous -- in the past, there's often been very
4 long periods of time between when the audits are
5 done and when they're actually posted. Do you
6 have sort of a goal or an intention in terms of
7 that timely fashion?

8 MS. DOHERTY: Well, that's a very good
9 question and it's one of the areas that we're
10 really working on is on audit reports itself, the
11 content, and one of the questions and concerns
12 that we've heard is that it does take a long time
13 for us to put this together. So, we are working
14 internally now on what are the elements of an
15 audit report that need to be incorporated, what
16 information could be removed from the report,
17 what's essential in that report, and then getting
18 them posted as quickly as possible.

19 We're talking internally right now about
20 what timeframes look like. I'm not comfortable
21 right now telling you, but I can tell you, it is a
22 major focus that we're looking at, how long --

1 it's coming directly from the Deputy
2 Undersecretary that we are taking too long to put
3 these reports out and we need to get them done in
4 a more efficient, effective fashion. So, we are
5 working on that, but I couldn't give you a
6 timeframe right now, Chris.

7 MS. BOOREN: Betsy Booren, the Meat
8 Institute. Question for Jane and Chris. Jane,
9 can you provide some insights on your activities
10 and how that might harmonize with some of the FDA
11 activities? A lot of dual jurisdiction facilities
12 and trying to understand harmonization. And then
13 I have a question or two for Chris as well.

14 MS. DOHERTY: Sure. Great question,
15 Betsy, and we are spending a lot of our time with
16 the Food and Drug Administration because there is
17 so much overlap on our international programs. We
18 are working with them on a daily basis, to be
19 honest with you, I'm talking to my colleagues over
20 at FDA. We're working with them in other
21 countries, we're doing some joint meetings with
22 them in other countries so that a lot of

1 countries, to be honest with you, get very
2 confused about our jurisdiction and what falls
3 under FSIS, what falls under APHIS, what falls
4 under FDA.

5 So, we are making an extra effort to do
6 these meetings as a team, if you will. In the
7 next couple weeks the Canadian government will be
8 coming in and we're sitting down with them and
9 we're doing -- we've planned the agenda where
10 we'll spend half a day on the FSIS rules and
11 regulations and then we'll spend half a day going
12 through FISMA and the implementation of their
13 program and the Canadians will talk to us about
14 those programs where we have joint concerns.
15 Because right now the Canadians have been working
16 with us on some projects and it requires both
17 agencies to work together to address those
18 concerns.

19 So, we are making an effort to do that.
20 We're also doing that in China. We were recently
21 in China together and as you can imagine, China is
22 a major focus for any food safety regulatory

1 authority, right, so of course we're spending a
2 lot of our time and effort trying to educate the
3 Chinese on what are our requirements, how do they
4 meet them, and we do that hand in hand with the
5 Food and Drug Administration.

6 So, oftentimes we tease each other that
7 we only see each other in the Beijing airport and
8 at the conference center, but we are truly
9 spending a lot of time educating them on our rules
10 and regulations and we do that, frankly, on a
11 daily basis with FDA. We spend a lot of time with
12 EPA as well and, of course, APHIS.

13 Right now, as you may have heard,
14 there's some high path avian influenza
15 requirements and concerns that other countries are
16 very, very concerned. FSIS is working with APHIS
17 and working with our other USDA agencies to make
18 sure that we're addressing those food safety
19 concerns and that we're a part of that team that's
20 talking to the foreign countries.

21 MS. BOOREN: Betsy Booren again with the
22 Meat Institute. Chris, two questions and one I

1 need a clarification on the pathogen positive rate
2 that you gave, the 3.8 higher. What pathogen? Is
3 that LM, is it H7, salmonella? Some clarification
4 there. And then also, as NRs are potentially
5 appealed by establishments I assume that if the
6 appeal is granted that that is being updated
7 efficiently within the system to accurately
8 represent what is going on within the industry.

9 MR. ALVARES: So, on the first question,
10 with the 3.8, it's not actually a pathogen
11 positive rate, it's the noncompliant -- PHR
12 noncompliance rate. So, what we're seeing in the
13 data analysis is that the noncompliances for these
14 public health regulations are higher in plants
15 that have pathogen positives and it's roughly 3.8
16 times higher, so that's part of -- that's where
17 that 3.8-fold increase is. It's related to how
18 much higher are the noncompliances in these public
19 health regs in plants with positives than in
20 plants without positives.

21 MS. BOOREN: And so is that regulatory
22 positives or all pathogen positives?

1 MR. ALVARES: It's all pathogen
2 positives.

3 MS. BOOREN: So that would include
4 salmonella?

5 MR. ALVARES: It would include
6 salmonella.

7 MS. BOOREN: Thank you.

8 MR. ALVARES: And then the second
9 question, which I just drew a blank on --

10 MS. BOOREN: If NRs and other activities
11 are being appealed I assume that the PHIS is being
12 updated accordingly to accurately reflect what is
13 going on within establishments.

14 MR. ALVARES: Yes. There is an appeals
15 process that's part of PHIS that does --
16 obviously, some appeals can be reconciled very
17 quickly, some of them can take a fairly
18 significant amount of time, but they are updating
19 PHIS, we do take that into account, and so only
20 noncompliances that are noncompliant at the time
21 that we're evaluating are considered.

22 MR. WATTS: Thank you very much,

1 everyone. To have to stay on time, we will end
2 our question and comment period for the first four
3 updates, but be mindful that you may submit your
4 comments or questions for the record in writing,
5 to simply give those to one of the staff and they
6 will be included.

7 And now we'd like to have our final
8 presentation from the panel, certainly last but
9 not least on a very important and emerging topic,
10 the Upsurge in Raw Consumption of Ethnic/Cultural
11 Meat Products, Mr. Scott Seys.

12 MR. SEYS: Good morning. My name is
13 Scott Seys and I'm an epidemiologist in our Office
14 of Policy and Program Development and this morning
15 I'm going to give a very brief talk about food
16 borne illnesses due to raw meat and poultry
17 consumption, some of the trends that we've been
18 seeing lately, and this is an informational
19 presentation, so it is meant to raise awareness to
20 this issue and we may be coming back in the future
21 as we move forward to ask more questions and have
22 further discussion.

1 So, the issue in brief, last year in
2 2014 we saw that FSIS food borne illness
3 investigations were in covering illnesses
4 associated with raw meat and poultry consumption,
5 that is, individuals consuming uncooked meat and
6 poultry. Scientists from our Office of Policy and
7 Program Development, OPPD, and our Office of
8 Public Health Science, OPHS, did a review going
9 back to 2005 to see how often this issue was
10 coming up.

11 We uncovered 19 investigations where
12 individuals were engaging in this risky behavior,
13 11 of those were E.coli 157:H7, six salmonella,
14 one KMP and one hemolytic uremic syndrome where
15 the cause was not determined. Seventeen of those
16 were beef related. One also included lamb and two
17 of those were poultry related.

18 We tried to take those investigations
19 and categorize them and we came up with three
20 rather broad categories to kind of bucket them or
21 to drop them in. So, the first were those
22 investigations that were due to tasting mixtures

1 and other cooking mishaps. So, for this we're
2 talking about individuals that are perhaps making
3 meatballs or some other product, mixing in spices
4 but want to taste it to make sure the spice is
5 just right, so they're eating that product before
6 it's cooked to the final product.

7 We had five outbreaks, all in Wisconsin,
8 related to cannibal sandwiches, also called tiger
9 meat and other terms depending on who's consuming
10 it and where they're consuming it. We'll talk a
11 bit about that in just a second. And then we saw
12 -- we had this kind of third category or third
13 bucket, which were other cultural practices, 2 raw
14 kibbeh investigations that we'll touch on in a
15 bit, and one alternative medicine outbreak where
16 someone was making pills essentially out of raw
17 chicken liver.

18 So, I want to touch briefly on the
19 cannibal sandwich/tiger meat category. Variable
20 ingredients in this product such as raw beef, raw
21 eggs, and seasonings, typically served on or with
22 crackers or bread. There typically seems to be a

1 fall and winter seasonality revolving around
2 sometimes NFL football games and we've seen it, as
3 far as the investigations go, in Wisconsin and
4 those are mostly folks with some German ancestry,
5 although it is -- it can be seen with other
6 cultures, other nationalities as well.

7 I wanted to talk a bit about our raw
8 kibbeh investigations as well. Looks similar on
9 the slide, it's a minced raw meat, typically lamb,
10 goat, or beef, there are minced onions and spices,
11 again, incorporated, some cracked wheat, and
12 again, there are multiple variations depending on
13 where this is seen. The investigations that our
14 joint review uncovered were in the Midwest, Ohio,
15 and Indiana in predominantly Middle Eastern
16 communities.

17 So, I wanted to talk through, real
18 quickly, some of the policy approaches that we're
19 looking at and we're talking through. There are
20 three that I wanted to talk about, first is risk
21 communication, we want to provide consumers with
22 information about the risks associated with eating

1 these products, these raw meat and poultry
2 products. And we want to keep in mind, of course,
3 that the same message may not be effective with
4 each different target audience. What might work
5 for someone eating a cannibal sandwich would
6 obviously not be the same for someone that's
7 cooking up meatballs in their kitchen just because
8 they have different motivations for the practices.

9 We'll talk a bit more about risk
10 communication but also we want to address the
11 hazard as we can at federal establishments and
12 also look at practices at retail.

13 So, when we talk about risk
14 communication and what we're doing for that
15 approach, when it comes to the tasting and cooking
16 mishaps and some of the culture practices that
17 we've seen, we are working with our Office of
18 Public Affairs and Consumer Education on some
19 messaging to target those behaviors. When it
20 comes to the cannibal sandwich category, the tiger
21 meat category, we do have a multidisciplinary
22 workgroup from across FSIS. We also had student

1 interns this summer in the Office of Outreach,
2 Employee Education, and Training that created some
3 educational materials. You may have seen December
4 2014 FSIS blog posting and we're continuing to
5 work with states, with CDC and others on this
6 issue.

7 As far as federal establishments go,
8 when we're talking about the cannibal
9 sandwich/tiger meat category, we wanted to ensure
10 that establishments producing this product
11 directly at the federal plants are sampled under
12 raw ground beef product sampling programs or the
13 MT43 and we want to ensure that the establishments
14 that are producing this type of product consider
15 their consumer practices in their hazard analysis.

16 As far as retail practices go, we intend
17 to work with FDA to identify ways to strengthen
18 the recommendations related to intended use
19 statements. We want to work with the -- or
20 continue to work with the Conference for Food
21 Protection pursuing education at retail and
22 considering formation of a committee to evaluate

1 the effectiveness of consumer warnings. And then,
2 finally, we're considering outreach to a national
3 environmental health association and other groups
4 that are doing the inspections at retail
5 establishments to see if we can pursue some
6 education on that level as well.

7 So, thank you very much for your time.

8 (Applause)

9 MR. WATTS: Thank you very much, Scott.
10 We have time for a couple of questions if there
11 are any from Scott's presentation.

12 MR. CRUPAIN: Michael Crupain from
13 Consumer Reports. What kind of rates are we
14 talking about of disease or how many people are
15 affected by this kind of practice?

16 MR. SEYS: It's actually relatively few.
17 For most of these investigations we're seeing a
18 person or two who was infected after eating these
19 products. The exception, I would say, would be
20 the kibbeh or the tiger meats investigations where
21 there may be a few more, you know, up to -- less
22 than 10 still, but more than the kind of single

1 case that's happening in a larger investigation.

2 MR. WATTS: Thank you. One last
3 question, Betsy?

4 DR. BOOREN: As you are investigating --
5 this is Betsy Booren with the Meat Institute. As
6 you're investigating illnesses with raw meat
7 consumption, how are you working with your other
8 agencies on other raw seafood consumption?
9 There's a lot of sushi eaten that is raw. I mean,
10 it would seem to me if you're (inaudible) work,
11 how is that aligning with those other agencies?

12 MR. SEYS: Right, and our Office of
13 Public Health Science does take the lead on food
14 borne illness investigations and collaborates
15 heavily with both CDC and FDA when needed when
16 investigating investigations such as this and
17 looking at the questionnaires and evaluating other
18 high risks, such as, as you mentioned, raw
19 seafood, produce, you know, other items like that
20 in ensuring that the epidemiologic investigation
21 was conducted appropriately and that the Agency
22 agrees with those findings. Thank you.

1 MR. WATTS: Thank you very much. And
2 let's give a round of applause to our panelists
3 for excellent presentations.

4 (Applause)

5 MR. WATTS: I'll turn the meeting back
6 to Mr. Keith Payne.

7 MR. PAYNE: Thank you, Michael. We are
8 now at our break time. Just so we do not run too
9 far behind schedule, let's take about a ten-minute
10 break and reconvene about 10:50. There is coffee
11 outside in the break area and we'll resume
12 promptly at 10:50. Thank you.

13 (Recess)

14 MR. PAYNE: We're ready to get started
15 again to go into the charges for our committee and
16 the first charge is FSIS' Evaluation and
17 Management of Chemical Hazards within the National
18 Residue Program. And to present this charge we
19 have Dr. Patty Bennett, who is the Deputy Director
20 of the Science Staff within the Office of Public
21 Health Science as well as Ms. Margaret O'Keefe,
22 chemist, from the same science staff. So, I will

1 turn this over to Dr. Bennett and Ms. O'Keefe.

2 DR. BENNETT: Thanks so much, Keith.

3 So, first, before I even get started, I really
4 would like to thank all of you for being here and
5 considering our charge. This has really been a
6 very long time in coming. I've actually been with
7 OPHS for five years and have managed the National
8 Residue Program during that period of time and we
9 have truly grappled with this concept of bringing
10 the work that we do within the National Residue
11 Program to an advisory committee and to actually
12 be standing in front of you and putting forth our
13 charges is really incredibly exciting for me. I
14 mean, we are very excited to see what kind of
15 recommendations that you will have for us once we
16 walk you through the program and the changes that
17 we've made and what we're thinking about going
18 down the road.

19 And I really would like to thank and
20 recognize everybody in OPHS who's really supported
21 this effort, from the senior management,
22 certainly, to the technical staff. Again, this is

1 something that we have worked on for many years
2 and have tried to make this happen and so a lot of
3 people put a lot of hard work into having us here
4 today.

5 I'd also like to thank the staff -- Dan
6 and Keith's staff, one, for listening very
7 patiently and openly to our pitch when we came to
8 them last April/May, and certainly for Natasha and
9 Jane for working with us these last several months
10 so that we could put together the best charge
11 possible.

12 All right, so that said, I'd like to go
13 ahead and go through my slides. I know you have
14 them already. And in short, to me, the slides
15 really represent three different sections. The
16 first is really talking about what the program is.
17 It is an interagency program, so there's lots of
18 major players. At FSIS we don't do anything in a
19 vacuum, and it is very important to understand the
20 major roles of the major agencies that participate
21 in the National Residue Program.

22 And then I'd like to walk you through

1 the significant -- and I can't underscore that
2 enough -- the changes that have happened in the
3 last couple of years. And, again, it takes a
4 village and nothing happens overnight, but what we
5 have accomplished and put into play in the summer
6 of 2012. It's, again, very, very exciting for
7 those of us who are involved in the National
8 Residue Program. So, I want to walk you through
9 those changes and what they mean to the program,
10 what they mean to what we will do in the future,
11 and then finally just to walk you through the
12 charges. And, again, hopefully we have written
13 them in such a way that you will be able to
14 respond to them and give us some very practical
15 advice.

16 So, very simply, why do we have a
17 National Residue Program? For me, having managed
18 it for so many years, it's really -- a primary
19 reason is, it's just to keep our fingers on the
20 pulse of what's going on in the products that we
21 regulate. How are we doing? When we take these
22 samples, are we finding anything that gives us

1 pause?

2 Because we are a regulatory agency, when
3 we do find things or we suspect that there is
4 something going on in terms of a misuse of drugs
5 or a problem with the withdrawal period or some
6 kind of unintended exposure, then we can also take
7 more targeted action. That's also what the
8 program does.

9 And the third one is this whole part of
10 -- that this is an interagency process, is that we
11 are continuously thinking about how to make this
12 better, that we're paying attention to the
13 chemical hazards that may be in the products that
14 FSIS regulates at a level that when you and I
15 consume these products, that there may be this
16 potential for public health concern.

17 So, I wanted to -- because this plays
18 into the questions that we asked you, it's just to
19 remind everybody how the program is broken down.
20 So, we really have two parts, one is the domestic
21 portion, and that includes our schedule sampling,
22 so that goes back to the previous slide when I

1 said we constantly do this kind of surveying of
2 the land. How are we doing? Everything looking
3 okay? Okay, good. And we do this on an annual
4 basis, collecting samples over the slaughter
5 classes that we regulate.

6 And then with the inspector-generated
7 program, again, that's that more targeted emphasis
8 that we have because we think that a particular
9 production class, perhaps a particular drug that
10 we've been made aware of, or some other kind of
11 chemical hazard -- it doesn't have to be a
12 veterinary drug -- and so that we can take -- have
13 more increased testing perhaps in a certain
14 production class, perhaps against a certain
15 produce, perhaps in a certain area, in a certain
16 plant, just depending on the situations that occur
17 as we go about our day-to-day business.

18 The import-sampling plan is actually
19 very similar to our domestic program with the
20 exception that this is really a re-inspection.
21 The domestic program is really us laying our eyes
22 and our hands on our products before they go out

1 the door, whereas with re-inspection, as Jane had
2 walked you through earlier this morning, we have
3 equivalence programs and relationships with our
4 trading partners so they're doing the heavy
5 lifting, akin to our domestic program, and we're
6 kind of verifying that, yup, things are still
7 really good.

8 And analogous to our domestic program,
9 the normal sampling is just kind of that
10 surveying, re-inspection, things going okay?
11 Okay, good. When they're not going okay, then we
12 start going a little bit deeper and we start doing
13 more sampling.

14 So, the increased sampling, the
15 intensified sampling reflects situations where we
16 found something and we found something at a level
17 that we need to start holding more product and
18 doing more testing.

19 So, going back to the concept that this
20 is an interagency program, we work very, very
21 closely with our FDA and EPA partners and there
22 are actually many agencies that come together and

1 talk to us about chemical hazards. We certainly
2 work with AMS and ARS, CDC is involved, APHIS, I'm
3 probably missing some agencies, but you get the
4 idea. And we operate under certain documents.
5 So, the most important document for us is
6 certainly this memorandum of understanding that
7 we've had in place. The 1985 version is our most
8 recent version, but as this program has actually
9 existed for 47 years in some form or fashion, we
10 have actually had kind of a working relationship
11 with these other agencies for many, many years.

12 We also meet regularly, so at a very
13 technical level we meet under the auspices of the
14 Interagency Residue Control Group. So, more of
15 the technical people, people at my level, people
16 at Meg's level, where we come together and we go,
17 so how are things going? Anything popping up that
18 we need to be concerned about? Anything that we
19 need to increase testing? How are the results
20 looking? What are the chemicals that we might be
21 thinking about down the road as we continue to
22 think about the upcoming year's sampling plans?

1 And then annually we also gather, and
2 this is some of our more higher-level, some of our
3 senior management as well come to the table with
4 our surveillance advisory team. And here's where
5 we kind of solidify the upcoming sampling plan for
6 the next fiscal period and so that we all have an
7 understanding of what are we doing in terms of
8 that surveillance that everything's going okay.
9 If we're doing intensified testing, where are we
10 focusing for that year, and even for imports,
11 having our import folks come to the table as well
12 and talk to us about the chemicals or the
13 countries or the products that they might be
14 concerned about so we make sure that we capture
15 everything and that everybody's aware of what
16 we're doing and then of course a look back of how
17 we did the previous year.

18 So, another thing that I wanted to
19 convey to you is just to understand jurisdictions.
20 So, of course, FSIS, and I know most of you do
21 understand this, is that we do have jurisdiction
22 in the slaughter plants and that our job is really

1 to respond to the tolerances that are set by FDA
2 and EPA. And so that's really our relationship
3 relative to analyzing samples, getting the
4 results, and deciding what we're going to do about
5 them.

6 And so, while we take action against the
7 slaughter plant and go in and say, well, you
8 should be thinking about chemical residues, and
9 look, we found something, what are you going to do
10 about it? How are you going to make sure that
11 this isn't going to happen again? In the
12 meantime, FDA is having conversations with the
13 farmers and the veterinarians, especially if it's
14 a drug that would have been given with the
15 veterinary/client relationship and saying, okay,
16 so who dropped the ball on this? You know, do you
17 understand what withdrawal periods mean? Do you
18 understand that some drugs are not to be given in
19 certain slaughter classes? And let's take a look
20 to the drugs that you might have in the cabinets
21 in your farmhouses.

22 So, and then we all kind of come

1 together and hopefully by us looking at it from
2 the slaughter plant vantage point and FDA and EPA
3 looking at it more in the farm side of things that
4 we can resolve whatever issue has come to light.

5 So, I said earlier that some significant
6 changes happened in 2012, and they really did, and
7 again, it wasn't like they happened overnight.
8 They were many years in coming. But really the
9 most important thing that I will say that happened
10 starting in August is that we introduced
11 multi-analytic methods with a vengeance in our
12 program.

13 The other significant thing that we did
14 was because we had these multi-analytic methods,
15 we really had an opportunity to change the
16 sampling program that had really probably been
17 pretty staid, pretty solid for maybe five, ten,
18 fifteen years prior to that.

19 So, the next two slides really walk you
20 through the changes between the two programs. So,
21 prior to 2012, what we would do is we would get
22 together and we would say, okay, we need to test

1 which slaughter classes, and in this case we
2 decided we were going to do Bob Veal, and then we
3 kind of talked about the different either
4 chemicals or the methods that we would test
5 against that production class.

6 And because we often were using single
7 acolyte methods or methods that looked at a
8 particular class of antibiotics, we would then
9 collect 300 or so samples, more or less, and
10 analyze those samples against a single method.
11 And, again, sometimes that method would just have
12 one chemical. For instance, Flunixin, Flunixin is
13 a stand- alone, or sulfas, so, we'd look for
14 different types of sulfa chemicals, but still just
15 sulfa drugs and then we report those results out
16 versus what we do now, and what I love about now,
17 because I am a veterinarian and I know what it's
18 like to treat animals and kind of what it takes --
19 when you think about the husbandry practices of
20 raising animals and caring for them is that now
21 our process is we're looking across the spectrum
22 of chemical hazards, we're looking at many types

1 of veterinary drugs, not just sulfas, but any kind
2 of drug that might have been used, like an
3 antibiotic, different types of antibiotics,
4 nonsteroidal chemicals, beta agonists.

5 Again, perfectly okay to use, but
6 certainly as a way for us to say, so what are
7 producers and veterinarians using on our slaughter
8 classes, as well as pesticides. You know, usually
9 we had an either/or prior to 2012. If we tested a
10 sample for pesticides, that was all we would test
11 it for and this time it's kind of the whole kit
12 and caboodle, one sample against several different
13 methods relative to what's applicable to that
14 slaughter class. And as you can see in the right
15 column with the chemicals, many more chemicals.

16 So, I'm going to go back up. So, prior
17 to 2012, chemicals against a slaughter class.
18 And, again, not against every sample but just in
19 pockets of 300 or 250, and now each sample getting
20 close to 200 chemicals being tested against one
21 sample. And I think that gives us a much better
22 idea of the health of the animal, right, and what

1 chemical hazards these animals have been exposed
2 to over the period of their life, and that's
3 really our job, what's going on out there and is
4 everything looking okay.

5 So, I gave you examples about Bob Veal,
6 so really here's kind of the bird's eye picture of
7 what our program now looks like, and this is
8 really the scheduled portion of our program with
9 you have the different slaughter classes,
10 production classes across and down you have the
11 different methods that we test these production
12 classes against. And, you know, not every method
13 applies to every slaughter class. So, if a
14 slaughter class isn't checked, it's because the
15 chemical isn't applicable or the chemicals or the
16 method.

17 So, to sum up for you, and you will find
18 in your tab five, Natasha has provided two tables,
19 which hopefully give you kind of a quick view of
20 what you'll see on the next two slides, it's
21 really the difference between today and before
22 2012.

1 So, now what we look at is that we have
2 800 samples are allocated for the scheduled
3 program, the surveillance part of our program
4 versus these increments of 300. Now fewer
5 samples are allocated for import though, again,
6 because we are testing against more methods, we're
7 actually looking at more acolytes in a given
8 sample even though we're testing fewer samples.
9 So, we do about 1,500 or we plan for about 1,500
10 versus -- in years past we planned for about
11 3,000.

12 Our inspector-generated sampling
13 program, by enlarge it's unchanged in the sense
14 that we have guidance for our inspectors. They
15 make decisions in the plant whether they will do
16 an implant screen if they suspect something --
17 needle marks, the animal doesn't look well, they
18 know the producer, they suspect the production
19 class, et cetera -- they will do these implant
20 screens, we call them KIS tests -- I know most of
21 you are aware of this screen -- and then positive
22 results are sent in to our lab for confirmation.

1 The other part of our program is that --
2 just so that you understand -- is when you look at
3 our methods -- and, of course, as Jane had said,
4 we try very hard to be transparent and open so our
5 methods are on the website for everybody to see,
6 is that really at this point we are targeting
7 known chemicals. When I say that we are looking
8 for antibiotics, we know specifically the
9 antibiotics that we're looking for or the
10 pesticides that we're looking for. We really are
11 not investing energy at this point for looking for
12 unknown chemicals, so chemicals outside the
13 veterinary drugs or the pesticides or the heavy
14 metals that we're already looking for.

15 The other thing, too, is that when you
16 look at our schedule program, in years past, we
17 would try and sample all of the slaughter classes
18 that come under our authority, and you know that
19 there are many of those, but what we decided to do
20 in 2012 was when we changed the sampling program
21 to say, look, why don't we focus on the major
22 slaughter classes. I mean, I'm always amazed at

1 how much the United States produces in terms of
2 meat. I mean, Jane talks about how much we
3 import. I mean, we produce -- I mean, it's
4 amazing, nine billion birds -- nine billion, a
5 hundred million pigs, absolutely amazing, 33
6 million cows. That's a lot of stuff.

7 And so, what we thought was instead of
8 going down and spending a lot of energy surveying
9 the ratites and the geese, is that, let's go ahead
10 and put most of our energy into looking at the
11 stuff that most of us eat, because what we can do
12 is, we turn that inspector-generated, that more
13 targeted sampling area into rotating through these
14 more minor species so that we are still looking at
15 them, but not looking at them at the level that we
16 used to in years past.

17 Also, the major slaughter classes are
18 eligible for the KIS testing. The KIS testing is
19 validated for, again, the major slaughter classes
20 and so our inspectors have the ability to use our
21 KIS screen against these major production classes
22 and then to send the results to our labs for

1 confirmation.

2 And then what we had talked about
3 before, and you saw it on the slide where you
4 could see the different methods, is just the types
5 of drugs or chemical hazards that we are looking
6 at these days, so many veterinary drugs --
7 60-something, 60-something and counting,
8 90-something pesticides, we are also now looking
9 more aggressively at heavy metals and trace
10 metals. Again, it's hard to know what is unusual
11 if we don't first know what's normal.

12 Okay, and now for our charges. Oh,
13 sorry, one more slide. So, then what are we doing
14 as going forward? And even though this is
15 something that I would say we've always done, I
16 think we've become a lot more aggressive and
17 strategic about improving our program, certainly
18 at an interagency level. Again, we've always had
19 a very close relationship with FDA and EPA and the
20 other agencies who are involved in managing our
21 program, but over the last year or so, we've had
22 more dialogue with asking questions about, okay,

1 so let's talk about the chemical hazards that we
2 should be concerned about and let's figure out a
3 way to prioritize them, right, because we don't
4 have all the resources in the world and not only
5 is there a cost to testing for these chemicals,
6 but there's also an opportunity cost and that if
7 we were putting these resources into our chemical
8 residue program, then perhaps we are not doing
9 something else in the Agency. And so, there's
10 always this give and take, and really, what is the
11 most judicious way that we can use our time, our
12 energy, our money?

13 We've also been doing a lot more
14 outreach to other stakeholders. Certainly me
15 standing before you today and asking for your
16 input, but I'm also very excited to say that our
17 staffs have gone out and we've been going to
18 conferences. It's absolutely amazing. You
19 probably go, well, of course you should. But we
20 haven't been aggressive about that. And then last
21 year we've been to three -- I think three
22 different situations where we've either presented

1 posters, we've done a symposia and we've actually
2 done some lectures and stuff, and in the queue we
3 have other opportunities to actually go before
4 IFP, which is really exciting. I've never been to
5 IFP. I'm a veterinarian, why would I go to IFP,
6 but here's an opportunity. There's now an
7 interest in chemical hazards, and so here's an
8 opportunity for us to go, again, out to our
9 colleagues and say, this is the work that we do.
10 And we'd always love to have your input because we
11 always want to do a better job, right?

12 Okay, so now to our charge. So, really
13 -- and I was explaining this to somebody on my
14 staff last week, and he said, oh, so you want them
15 to grade you, and I said, yes, that's exactly what
16 we want.

17 So, really what are we looking for?
18 It's really to grade how you think we're doing.
19 And so, in short, if you think our approach is
20 really good, where we're putting our energy, and
21 again, if you look at the table that we provided
22 -- and I don't know, its' somewhere on tab five

1 and we can certainly talk about it later -- it's
2 the allocation of samples of putting our energy
3 into the schedule portion, the more targeted
4 portion, the import portion of our programs. And
5 then also, of course, if you think that we are not
6 on the right track, why and how do we make that
7 better?

8 So, going back and being more specific,
9 so, do we have it right? Should we spend most of
10 our energy looking at surveying the major products
11 that we regulate? Is that a good use of our
12 resources? Should we put more into re- inspecting
13 our import sample allocation? And do we have the
14 right mix between how many samples we put in our
15 domestic schedule program, so just kind of
16 surveying the lay of the land versus going after
17 issues where we think or we believe or we already
18 have proof that there's a problem and we're doing
19 more intensified testing?

20 And then, how are we doing in terms of
21 allocating samples? We made the decision to say,
22 look, we can't survey everything at a level that

1 really gives us an idea of how well things are
2 going, so let's focus on the big guys, and then
3 let's use our targeted, more ad hoc -- it's not
4 quite the right word -- program to roll in sheep
5 and goats and emus and ratites and things like
6 that?

7 So, also very important for us is, are
8 we focused on the right kinds of chemical hazards?
9 Do we continue to focus on the known chemical
10 hazards, the ones that we're testing for, the ones
11 that we continue to add to the program, or should
12 we spend some energy looking for the next
13 melamine? You know, we know adulteration happens
14 in our feed, we know the animals get exposed to
15 things. How much resource can we put into chasing
16 down those? Maybe they're rabbits and going down
17 rabbit holes, but maybe not. Maybe it's worth
18 putting some energy into that.

19 And then also kind of a general -- the
20 way that you saw our program in the slides and
21 it's one sample against many methods, it's always
22 a decision about what you're going to do next.

1 Are you going to add chemicals to this method?
2 Are you going to add chemicals to that method?
3 Are you going to extend a method to a certain
4 production class? And, again, there's a cost to
5 doing that and when we do that, we're not going to
6 do something else.

7 And I think at this point I would say,
8 in general, we probably consider the methods equal
9 in terms of our very large -- the most important
10 veterinary drug method that we have versus our
11 pesticide method, we probably consider those
12 methods very equally. Is that a good way to think
13 about those things? Should we put more emphasis
14 on other kinds of chemical hazards that may
15 require us to bring on different methods or
16 perhaps to bring on new methods that continue to
17 look for veterinary drugs and look for pesticides?

18 And one thing that I will add at this
19 point too is going back to that interagency
20 relationship that we have. We don't operate in a
21 vacuum, I said that before, and when it comes to
22 making decisions on which chemicals to add, this

1 is something that we talk very heavily with our
2 sister agencies, and everybody's got their own
3 idea of what we should be doing.

4 You know, EPA has their idea of what we
5 should be focusing on because they have the
6 requirements in their own agency, and we do try
7 and honor that. At the same time, FDA comes to us
8 and they say, okay, but we want you to look at
9 this, this and this. Okay, great, we hear you and
10 then ourselves, because we have very specific
11 products that we regulate, you know, we have to
12 step back and say, well, there's pesticides and
13 there's vet drugs that they want us to look at.
14 Is there anything else that we should be
15 considering that we're going to have to kind of
16 roll into and manage in this system because we can
17 only do so much?

18 And I think that's it.

19 (Applause)

20 MR. PAYNE: Thank you, Dr. Bennett, and
21 now we have a little bit of time for some
22 questions for Dr. Bennett. Mr. Crupain.

1 MR. CRUPAIN: Hi, Michael Crupain from
2 Consumer Reports. Thanks for the presentation. I
3 have a few questions but I'll try to maybe just
4 ask one or two.

5 When you do the scheduled sampling, how
6 do you decide how to make that schedule or how
7 representative of the over nine billion animals
8 that get slaughtered is that?

9 DR. BENNETT: Okay. That's a great
10 question, and forgive me, I could have gone into
11 more detail. So, we actually have an algorithm
12 that we use to allocate samples within certain
13 production classes, and I won't pretend to
14 understand everything in the algorithm though I do
15 have somebody on staff who can walk you through it
16 if you're interested later on this afternoon, but
17 the gist of it is that it is weight -- volume of a
18 plant has a great deal of merit, and so the plants
19 that produce the most volume within a certain
20 class, so the plants that produce the most
21 chickens or the most turkeys or whatever -- cows,
22 dairy cows, they're going to be sampled more

1 frequently than the plants that slaughter very few
2 of those products. And if you look again at the
3 schedule program, so, what we have said is, here
4 are the nine major slaughter classes, these are
5 the ones that we're going to focus on for our
6 surveillance. We're going to allocate 800
7 samples, because, again, the reality is nobody
8 samples every animal or carcass that comes
9 through. That's not realistic. And our sampling
10 is meant to be representative of what we regulate,
11 right, so 800 samples far and above the 300 that
12 we usually say is some kind of statistical
13 acceptance -- 800 samples across these different
14 slaughter classes irrespective of their individual
15 or collective volume within the slaughter classes,
16 and that certainly should give us an idea of if
17 we're able to monitor the vet drugs and the
18 pesticides and the heavy metals adequately.

19 And then, again, if we do find an issue
20 that we're seeing a certain trend, then certainly
21 we can take steps and go, you know what, we're
22 actually finding a problem with Ivermectin and

1 we're seeing that it's being abused, I think we
2 need to do more intensified testing to kind of
3 understand what's going on in this group. Does
4 that answer your question?

5 MR. CRUPAIN: Sort of.

6 DR. BENNETT: Okay, well, ask again
7 then.

8 MR. CRUPAIN: No, I mean, I'm just going
9 to look into it some more to see how you come up
10 with that. My other question was about the
11 results. There sort of seems to be not that much
12 information provided about -- you've collected an
13 immense amount of data now and it's really
14 actually impressive how you've expanded the
15 program, but there's not really a lot of results
16 published, right?

17 DR. BENNETT: What do you mean not --

18 MR. CRUPAIN: What you're finding. So,
19 you'll publish some violation rates, right,
20 quarterly or so?

21 DR. BENNETT: Right, so, we do have a
22 quarterly report and we do publish the samples

1 that we collect and the results that we get, but
2 we also have our red and blue book, which has been
3 in existence for 30 years, and the red and blue
4 books actually look across the 12 months of the
5 program, and in those books you can actually find
6 much more detailed information of the number of
7 samples that we collect, how many positives that
8 we get, how many positive results are violative,
9 and then certainly you can have an understanding
10 of those samples then which are negative that we
11 found nothing. In the cheat sheet that I gave
12 you -- in your notebook, if you look at -- and we
13 just gave you two years as kind of a
14 representation, you can see that of all the animal
15 samples that we took for the domestic program in
16 2011, so, close to 20,000 samples, we actually
17 only found 27 violations versus when we did the
18 more targeted sampling -- so you can see here the
19 two numbers -- the 186,000, so roughly our OFL
20 personnel do close to 200,000 in-plant screens a
21 year. So, of those, 5,000 were positive and sent
22 on to the lab for further confirmation and out of

1 that we got about 1,000 violations. And if you
2 look over the years with our program, I'd say that
3 we have been pretty consistent whereas we usually
4 find 20, 25 violations with our scheduled -- the
5 surveillance part of the portion. The 1000 is
6 actually lower than it has been. When I first
7 started in OPHS I think it was more like 1,500,
8 1,600 samples we were finding. I mean, you look
9 down into the 2013, so now we're under the newer
10 methods, again, same thing. So, now this I will
11 tell you, if you didn't pick up on that, we
12 actually have moved ourselves from a calendar to a
13 fiscal year cycle, so one year had to be a little
14 bit short, it was actually fiscal '13 was our
15 first year and it started in January and ended in
16 September. So, when you look at those data you
17 see 19 violations. I kind of, if you extend that
18 out to a full 12 months it would have been about
19 25 violations. So, again, kind of consistent with
20 our surveillance program. What is interesting is
21 that with the inspector- generated program -- so,
22 we had about 1265 violations found over a

1 nine-month period. If you extend out and assume
2 they had the same rate of violations, it actually
3 jumped up to close to 1,700 violations, and with
4 import not very high. So, we can certainly
5 provide you with those results if you'd like, if
6 you would find that helpful, not a problem. Over
7 lunch, Meg, Nasser and I, we can make sure that we
8 have --

9 MS. O'KEEFE: Remember, when we talk
10 about the schedule sample and the inspector
11 generated sample, these are actually different
12 classes of animals, so the schedule sample, they
13 are animals that have passed ante mortem
14 inspection, and are generally healthy appearing,
15 whereas the inspector generated -- the inspector
16 is taking that because he sees something to make
17 him -- so, that also arises in the difference when
18 you look at the number of violations. We expect
19 to find many more violations in the inspector-
20 generated population.

21 DR. BENNETT: Is that better? Okay, and
22 we'll get you that information for the committee

1 when you actually convene.

2 MR. PAYNE: We have Dr. Phebus next and
3 then after Dr. Phebus, Dr. Booren.

4 DR. PHEBUS: Randy Phebus, Kansas State
5 University. Can you address the sensitivity of
6 the new multi-residue assay test that you're doing
7 compared to the older test? Is it basically the
8 same level of sensitivity for the different
9 elements?

10 DR. BENNETT: No. It's as different as
11 day and night for the confirmation. And, you know
12 what, I'm not a chemist and I'm not going to
13 pretend to be one, but I do have Dr. Esteban who
14 is in charge of lab services and he can certainly
15 provide more information about the methods if
16 you'd like. Do you want it now or we can do it
17 later? Okay. How are we doing for time, Keith?

18 MR. PAYNE: We have about ten minutes.
19 Dr. Esteban, can we use the mic, please?

20 DR. ESTEBAN: Sorry. It's equal or even
21 more sensitive than the ones we used before. So,
22 in my opinion, this technology we're using now is

1 far, far superior. We switch equipment; we
2 switched the material that we use. It's pretty
3 much bringing FSIS to where the rest of the world
4 was. So, I think it's -- to answer your question
5 -- more sensitive than we had before.

6 DR. BENNETT: And I think the nice thing
7 that I've learned from hearing about the methods
8 from our labs is that when our methods identify a
9 chemical, they identified the chemical, and, you
10 know, not only are we screening, confirming, but
11 also quantifying when there's a very specific
12 tolerance. And I know we've actually had a lot of
13 questions from producers going, well, it can't be
14 that because we don't use that. I'm just saying
15 what the method called out and if the method
16 called it, then that's what the chemical is, and
17 usually it's an antibiotic issue.

18 MS. BOOREN: Betsy Booren, the Meat
19 Institute. I'm trying to better understand the
20 inspector-generated samples. Can you give a
21 breakdown, I'd be curious, by establishment, size,
22 or species? I think that would be very

1 interesting to compare if inspectors are seeing an
2 issue in plant, how does that track with your
3 domestic sampling that the plan's been generated?
4 I think that would be a good indication to see if
5 your sampling plan is fitting where perhaps the
6 riskiest animals may be or establishments? Is
7 that possible to get that analysis?

8 DR. BENNETT: We can get you that
9 analysis. I will tell you -- so, in general --
10 and I actually have 2011 data, so we're going to
11 use that as a representative of across the years.
12 But Naser can hopefully get us more detailed
13 information when you're in your meeting.

14 So, let's see -- so in 2011 we had,
15 again, about 186,000 screens that were done. Of
16 that, 95,000 came from dairy cows, 33,000 from Bob
17 Veal, formula fed 1,500, market swine about 12,
18 13,000 and then the numbers go down from there.
19 Oh, and beef cow, we had about 18,000 screens that
20 were done.

21 So, of those screens that were done,
22 again, we had about 5,000 that were positive, and

1 I can give you the breakdown by the different
2 class. So, for instance, our big one, 95,000 with
3 dairy cows, screens that they did, they actually
4 identified about 3,000 positive screens out of the
5 95,000 that they did, and that would represent .5
6 percent of what they did, if I did the math right,
7 and Naser can correct me if I've read his table
8 incorrectly.

9 But we can provide you with that. The
10 detail of the breakdown by the plants, we can
11 probably easily do it, I think, by large, small,
12 and very small, and to give you some idea. For us
13 when we think about the inspector-generated
14 program, it really is more about by production
15 class. If you don't know, we actually have a
16 regulatory requirement for targeting Bob Veal
17 animals and so our inspectors are required to test
18 that slaughter class at a certain rate, and we
19 certainly do find positives when they're just
20 selecting because it's a regulatory requirement or
21 violations, actually.

22 The next largest class that we see are

1 dairy cows, and then it goes from there, I mean,
2 and obviously, from the numbers, and we don't --
3 well, we offer guidance on what we ask the
4 inspectors to do when they are looking at animals,
5 and really what are we talking about, primarily
6 it's veterinary drug abuse, but certainly if they
7 think that there's been some kind of pesticide
8 exposure.

9 So, we do provide them guidance in a
10 directive. We don't have any required quota for
11 this kind of testing. We really do rely on their
12 judgment. They're trained. We expect them to
13 know what they're looking for and to test
14 accordingly. And so, again, I mean, then to me
15 that's why it's a nice supplement, as Meg had said
16 earlier, to our scheduled program because with our
17 scheduled program, while we do find violations,
18 again, I think it is representative of the health
19 of our animal production industry, which I think,
20 by and large, for all the animals that we produce,
21 is quite healthy and when there are issues with
22 certain production classes because of really a use

1 of sometimes it's practices with Bob Veal, the
2 number one violation is neomycin and where is the
3 neomycin coming from? It's coming from the
4 replacer milk. So, they're giving the animals
5 replacer milk, they end up sending them to
6 slaughter, they're going to get called on it for
7 neomycin. That's what we're finding.

8 And with dairy cows, if you look at our
9 quarterly reports, primarily what are we looking
10 at? We're looking at issues with antibiotic use,
11 cephalaxins, penicillins, genomicins, sulfas,
12 those kinds of things.

13 And, again, if you look across the years
14 -- I've been doing this for five years -- I'm
15 usually not surprised. Yes, there are changes in
16 -- some changes that we see in antibiotic use, but
17 people are consistently using what they've been
18 using over the last few years.

19 MR. PAYNE: Okay, we have Dr. Singh and
20 then Mr. Sapp.

21 DR. SINGH: Thank you. Manpreet Singh
22 from Purdue University. Can you talk about

1 unintended exposure -- you had mentioned that
2 briefly -- and how that plays into the data which
3 is generated, what percentage of that would it be?
4 And specifically with small and very small
5 processors.

6 DR. BENNETT: When I am talking about
7 unintended exposure, generally it really is an
8 isolated event. We get a call from a district in
9 our field saying, I think that somebody has used a
10 pesticide that they weren't supposed to use prior
11 to slaughtering the animals, and then, you know,
12 we will come together and look at the situation
13 and obviously if there's proof that they have used
14 this particular chemical, there becomes a
15 determination. Can we test for it? We test for
16 it. If we find a violation, then we certainly
17 take action at that plant level and in sort of the
18 issue that I'm talking about, that really was a
19 real incident. We found violative levels of this
20 particular pesticide. The plant was not using it
21 as intended. Those carcasses were condemned and
22 regulatory action was taken against the plant.

1 When things happen at a larger level,
2 and again, oftentimes there are interagency
3 issues, for instance, several years ago there was
4 a chemical fire in a barn near a herd -- a cattle
5 herd in Montana. The burned barn went down,
6 several of the animals died immediately of
7 exposure to the smoke, and so we spent several
8 months trying to sort out -- working with EPA and
9 FDA -- what we thought we needed to test because
10 these animals had to have been exposed to things
11 we wouldn't have expected they would have been
12 exposed to, right, this unintended exposure. And
13 so, same situation, we made a decision that,
14 great, these are the chemicals we think that they
15 should have been exposed to, who's going to be
16 able to test them? We develop a sampling plan.
17 The herd was held until we had tested the number
18 of animals that we wanted to. We got the results.
19 We made a decision on the herd prior to releasing
20 it to the owner.

21 And in that situation, you go, well,
22 FSIS doesn't have jurisdiction on the herd, yes,

1 that is true, but eventually that herd was going
2 to come to slaughter and we were already saying,
3 we would need to be looking for those chemicals
4 before we were going to allow those animals to
5 come into one of our regulated slaughter plants.

6 So, those are the kind of situations
7 that I'm talking about. They don't happen very
8 often, but on occasion we are made aware of these
9 situations and when they do happen, you know, you
10 do a quick -- who do you have to call on your bat
11 phone? Ring the agencies, oftentimes it happens
12 at a local level as well, and you have to decide,
13 how far is the exposure, what kind of chemicals
14 are we talking about, how are we going to test for
15 them, how much testing are we going to do, what
16 are we going to do when we get an answer, and go
17 from there.

18 MR. PAYNE: Okay, Mr. Sapp and then Dr.
19 Curtis and that should round out our questions --
20 the time we have for questions.

21 MR. SAPP: Brian Sapp, White Oak
22 Pastures. In your table here, the 5,218 of those

1 inspector-generated sampling, that was a positive
2 on a screen test, is that correct?

3 DR. BENNETT: Yes.

4 MR. SAPP: So, once they're confirmed in
5 the lab, which goes down to 1,000, what are you
6 doing with those other 4,000 tests? Are those
7 tested for an unknown chemical? Or how does that
8 work into the numbers?

9 DR. BENNETT: Right, so, make sure I
10 answer your question and then come back and ask
11 me, if not. So, let's say they did the 180,000
12 screen, 5,000 are positive. Those 5,000 are
13 shipped to one of our FSIS laboratories. Then the
14 labs do -- and at this time, we treat them like
15 our scheduled sampling program where they're
16 looked at. We looked at the veterinary drugs, all
17 the different methods that we have for veterinary
18 drugs, and then we report out.

19 So, of the 5,000, 1,000 were violative.
20 I didn't actually indicate which of those 5,000
21 were negative or positive, but non-violative,
22 right, but obviously as a regulatory agency, we're

1 just going to be taking action against the
2 violative ones. So, it's the violative ones that
3 those carcasses are either condemned in whole or
4 in parts and the rest of the animals or carcasses
5 would then be released to go back into commerce
6 because it was, a, a negative result, no harm/no
7 foul, or it was positive, non- violative, again,
8 no harm/no foul.

9 Does somebody else have another
10 question?

11 MR. PAYNE: Dr. Curtis?

12 DR. CURTIS: Yes, Pat Curtis from Auburn
13 University. My question relates to the import and
14 the domestic testing. Are they the same? And how
15 do you determine if you need to test for something
16 different for imported?

17 DR. BENNETT: That's a great question.
18 So, the one thing about import products is that if
19 a country sends us something that is processed,
20 we're a little bit more limited in the methods
21 that we can use against that product. Obviously,
22 if the product is raw, then all of our methods are

1 applicable against it. So, that's one part. The
2 other thing is, is that we do have an
3 international staff. They're not -- on our staff
4 they work in policy and actually we do sit down
5 with them on an annual basis and we say, okay, so
6 we've got these 1,300, 1,500 samples that we're
7 going to allocate for the import re-inspection
8 program, what would you like us to do with them?
9 And the import staff actually has their own
10 algorithm that they have established, and again,
11 some of it's based on volume, some of it's based
12 on the country and previous violations that
13 they've found. Some of the variables for
14 deciding how frequently and what they want to test
15 is based on the types of products that we receive.

16 And so all those things kind of come
17 together and the import staff goes, great, okay,
18 so we've kind of plugged in all these different
19 variables, we have all this information, and
20 here's a list of what we want tested against the
21 methods that we want.

22 And then, again, we have another staff

1 who plugs it into the system and then of course
2 the instructions, directions, whatever you call
3 it, gets sent out to our import folks so they can
4 collect the samples.

5 When we find violations, it
6 automatically generates more testing against that
7 particular country and then, again, the level of
8 testing at that point is a bit of a judgment call
9 so they can say, great, we know we're going to do
10 more testing, but we're going to limit it to this.
11 If they continue to find more violations, and that
12 does happen on occasion, then, again, FSIS can be
13 much more aggressive about holding a great deal
14 more product and again doing even more testing,
15 and at that point, if we're still finding
16 violations, obviously, the countries are talking
17 to each other because this is something that the
18 countries will have to come back to us and say,
19 gosh, I'm really sorry, this is why it happened,
20 it'll never happen again, and this is what we're
21 going to do to make sure that it doesn't happen
22 again.

1 So, there's a lot of that going on. But
2 for our purposes, on our staff, it's really
3 saying, here's the samples, getting an
4 understanding of what they think that they need,
5 and then helping them set up the import side of
6 the program and then looking at the data once we
7 get it. Does that help? Okay.

8 MR. PAYNE: Thank you, Dr. Bennett and
9 Ms. O'Keefe for the coverage of our first issue
10 and the discussion thereafter. So, we're going to
11 move into the overview of our second issue, the
12 FSIS Usage of the Economic Research Service Cost
13 Calculation Model being presented by Dr. Sandra
14 Hoffman from USDA's Economic Research Service, and
15 Mr. Brian Maculloch from FSIS. He's an economist
16 with the Policy Analysis Staff of the Office of
17 Program and Policy Development.

18 And here we go, Dr. Hoffman, Mr.
19 Maculloch.

20 DR. HOFFMAN: Well, I want to thank you
21 very much for inviting me to be part of this and
22 for the opportunity to talk with you about the

1 recently posted ERS Cost of Food Borne Illness
2 Data Product, so you can find that on our website,
3 the USDA Economic Research Service website under
4 "Data Products Cost of Food Borne Illness."

5 We want to talk to you about a number of
6 things today. The primary thing that we're really
7 hoping to get from you all is to let you know that
8 ERS is planning on updating our cost of illness
9 estimates on a five-year regular basis. I know
10 that we've worked on cost of food borne illness
11 estimates for many years and we're looking forward
12 to trying to get onto a more regular schedule for
13 updating.

14 And so, part of what I'm really looking
15 forward today is to get more input from you all on
16 a number of questions we'll have to deal with in
17 that updating process. We'd also like to get your
18 input as users into thoughts on how we might
19 improve the way we communicate our results, for
20 you all and for the people that you're interacting
21 with.

22 So, what I'm going to do is give you a

1 little bit of background on how the estimates were
2 developed and then I'm going to hand it over to
3 Brian Macculloch, who will walk you through our
4 website, and then I'm going to come back and talk
5 to you about the charges.

6 So, the new estimates build on many
7 decades of research -- well, not many decades, but
8 a decade and a half of research at ERS on cost of
9 food borne illness estimates. The core
10 substantive analysis has been published in a
11 series of journal articles in the Journal of Food
12 Protection, also the Journal of Food Borne
13 Pathogens and Disease, and that work was
14 specifically designed to extend the existing ERS
15 estimates, even though it was done by myself,
16 Michael Batts and Glen Morris from the University
17 of Florida, we were thinking about it explicitly
18 as an extension of the ERS work. So, it does that
19 in a number of ways.

20 First of all, for the four pathogens
21 that were in prior USDA Cost of Illness estimates,
22 the big ones, salmonella, campylobacter, listeria

1 monocytogenes.

2 We took the ERS calculator and updated
3 those numbers using CDC incidence estimates and
4 updating for inflation and income growth, so
5 they're essentially the existing ERS estimates
6 updated for new information on incidents and new
7 information on income growth and inflation.

8 In addition, and we expanded it by
9 adding an additional 11 pathogens, we focused on
10 these 15 pathogens because in the new CDC
11 incidents estimates, as well as in the old meat
12 estimates, they accounted for the vast majority of
13 -- not just the majority, almost all of the
14 illness, hospitalizations, and deaths that we see
15 as being attributed to pathogens where we know the
16 pathogen cause, so those 15 pathogens account for
17 over 95 percent of the cases, hospitalizations and
18 deaths that's the Scallan, et al estimates from
19 CDC attribute to -- can attribute to a known
20 pathogen.

21 And we focus on those because not only
22 are they where we are getting the most public

1 health impact, but they're the ones we know we can
2 do something about because we know how to target.

3 So, what we haven't dealt with are the
4 unknown pathogens, which account for most of the
5 disease, but since we don't know the pathogen,
6 they're less susceptible to the kinds of
7 regulatory programs that FSIS and other federal
8 regulatory agencies are involved in.

9 In addition, there are a number of other
10 changes. For those new pathogens, we tried to
11 incorporate as many chronic sequelae to the
12 initial infectious disease as we could deem
13 quantitative -- as we could deem supportive by the
14 scientific literature in a way that we could
15 quantify.

16 And in addition -- and in that process,
17 I will say, that we not only have gone through
18 peer review in this process, but we had an expert
19 advisory committee with senior representatives
20 from CDC, from industry, from academia, from
21 consumer groups involved in both advising us on
22 the underlying methodology, initially, and the

1 choice of pathogens, decisions about chronic
2 sequelae, but also reviewing our results and
3 giving us advice at that level -- at that stage as
4 to whether what we had done was justifiable or
5 not, and I know there was one decision that we
6 quite disagreed with and ended up -- we had
7 included amputations as a chronic consequence of
8 vibrio vulnificus infections and we got a lot of
9 push-back from the Committee on that, and so
10 withdrew that.

11 It's something we may come back to in
12 our updates. Certainly the whole issue of chronic
13 sequelae is something we're definitely coming back
14 to in all updates.

15 So, the final change -- major
16 methodological change and difference between prior
17 ERS estimates and current -- and the current
18 estimates, are the way we handle mortality and
19 there's been some change in the economics
20 literature and in senior advisory panels on how to
21 handle mortality. The major change is that the
22 old ERS estimates used an annualized value of

1 statistical life year, the value of a statistical
2 life year is what are people willing to pay to
3 reduce risk of mortality, and then express that in
4 terms -- in population terms so that if we -- what
5 would the whole population be willing to pay to
6 reduce risk of death enough that we avoid -- we
7 expect to avoid one mortality in a year.

8 So, in the past, ERS has annualized that
9 and valued expected life years saved. The
10 advisory panels and the literature -- the
11 economics literature, has advised against taking
12 that approach and so instead we follow practices
13 approved by the EPA Scientific Advisory Board of
14 using the same VSL regardless of age.

15 And I can talk about that more if you
16 want in the question period.

17 Okay, so, with that then I'd like to
18 turn this over to Brian who will talk you through
19 what we have up on the website and if you can keep
20 an eye on that, you may have already looked at it,
21 but if you could also look at what we have in
22 terms of how that communicates the information

1 that we have on cost of illness for you, for the
2 public that you interact with.

3 MR. MACULLOCH: Okay. Good morning.
4 And before I go into what's on the website, I'm
5 just going to describe kind of how FSIS uses the
6 cost of illness data and this slide describes the
7 poultry slaughter rule and how we calculate public
8 health benefits from averting illnesses, and this
9 includes salmonella and campylobacter.

10 The cost of illness data was calculated
11 both for 2009 and we used the new 2013 cost of
12 illness data to calculate what those public health
13 benefits would be from averted illnesses.

14 And now I'm going to just describe
15 what's on the website. So, this is just the USDA
16 website data product overview. And this is what
17 you'll come to first and it just describes the
18 types of costs that are displayed from inpatient
19 to outpatient costs. It also talks about the
20 users of the data.

21 And then if you scroll down on the
22 overview page you'll have the Excel spreadsheets,

1 which you could click on the 15 pathogens, and
2 when you click on them a spreadsheet opens up.
3 And then this is just an example spreadsheet for
4 cryptosporidium and this is the mean estimate.
5 Each spreadsheet has four different worksheets, it
6 has a mean, a low, and a high estimate and also a
7 per case cost for different health outcomes.

8 So, in this example you could see that
9 the health outcomes increase in severity as you
10 move from left to right in the columns. It also
11 includes productivity losses and the value of
12 statistical life as far as mortality costs are
13 included here as well. And then this is the per
14 case assumptions and this is the cost per case for
15 different health outcomes from inpatient costs to
16 mortality to death.

17 And then the website also contains
18 information. If you'd like to update the cost of
19 illness data for like -- for 2014, there's a
20 consumer price indices that we use to update the
21 2010 numbers to 2013. And it also describes how
22 we've updated the VSL and everything is available

1 there if you'd like to even go back in time.

2 And then I'm going to hand it back to
3 Sandy for the updates.

4 DR. HOFFMAN: Thank you, and what I
5 forgot to do, which was very important, is to
6 thank FSIS for their contributions to us getting
7 this up on the web. So, once we had the journal
8 publications out, FSIS was very eager to get --
9 that we get this out, which we had been planning
10 on doing anyway, but to get this up on the web, so
11 they were very generous in giving us Brian's time
12 to help me get that put together in a way that we
13 could present it on the web, and that additional
14 staffing was just really invaluable. It's the
15 sort of task where you need multiple eyes on
16 things and really careful checking and developing
17 spreadsheets and I very, very much appreciate
18 that.

19 So, going forward, the updating that --
20 Brian and I did some updating. We took the 2000
21 -- the numbers from the journal articles, which
22 were expressed in 2010 dollars, but used the

1 Scallan, et al, recent CDC incidents estimates,
2 but we took that from 2010 and updated it for
3 inflation and income growth to 2013 dollars.
4 That's one type of updating. It's a type of
5 updating that we provide the information -- we
6 provide information on the website that would
7 allow any of you or any of the public to go ahead
8 and do that updating themselves. So, there's
9 always updating for inflation.

10 The kind of updating we're talking about
11 on a five-year basis is much more fundamental.
12 Over time, both incidents will change, the types
13 of treatment and hospitalization costs, medical
14 treatment costs, will change over time, the
15 information we have about the consequences of
16 infection will change over time, and we expect
17 that new hazards will also emerge over time, and
18 hopefully some pathogens may become of less
19 importance over time as we have seen with
20 trichinosis over a longer period of time.

21 But on a five-year period, then, what
22 we'll be needing to do is to look at changes in

1 hospitalization costs and the biggest task,
2 really, is to review the underlying scientific
3 research to see what kind of changes there have
4 been that would support different kind of disease
5 modeling. So, do we know more about chronic
6 consequences of disease, can we now actually
7 quantify that outcome that we knew was out there
8 but there wasn't enough evidence for us to
9 actually be able to quantify how many cases we
10 were getting a year. So, it's that type of
11 fundamental research we'll have to be doing on an
12 ongoing basis each five years.

13 So, we have a number of questions that
14 we're going to have to tackle and if you have --
15 can help us with input, we'd very much appreciate
16 it.

17 The first one is, are there other
18 hazards, whether it's pathogen or non-pathogen
19 hazards, that we should be including? How helpful
20 is it to -- would you or those you interact with
21 find to have us do the full set of pathogens that
22 are included in the CDC estimates, both the

1 identified and the non-identified? And recognize
2 that all of that effort takes additional
3 resources, so there is an opportunity cost to us
4 doing that.

5 For hazards for which -- that CDC
6 doesn't have disease estimates, you may or may not
7 be able to help us with this, but we need to think
8 about how would one develop estimates for that
9 incidence? To the extent that you have
10 information on -- that would be useful in thinking
11 about that, that would be very helpful.

12 Then for any of the pathogens that we
13 have current estimates in, we're very interested
14 in looking at chronic sequelae and making sure
15 we're not missing significant chronic sequelae, so
16 if you have any information or you're seeing
17 things that are happening with chronic sequelae to
18 infections, we're very interested in knowing that.

19 The other thing we have to keep our eye
20 open for are emerging hazards, so that may emerge
21 because of changes in biology, it may also emerge
22 because of changes in industry practices, import

1 -- what we're importing and conditions in
2 importing situations.

3 (Recess)

4 DR. HOFFMANN: I think the last one may
5 be a little bit too technical for this committee
6 but we are also having to consider whether there's
7 any evidence that will help us estimate the
8 likelihood of those different outcomes, again, in
9 particular changes in the likelihood of chronic
10 sequelae or the likelihood that hospitalizations
11 now are shifting to non-hospitalized cases as
12 treatment or recognition improves, or vice versa.

13 Finally, what I don't have on here and
14 realized after we had sent the charges out that we
15 probably should have had on here is as people who
16 are either using this or interact with people that
17 use these data products -- can you give us any
18 advice on how we can present this better to the
19 public.

20 One of the big changes we have made is a
21 shift from having an on line web based calculator
22 to spreadsheets. The truth of the matter is we

1 did that primarily because we couldn't afford to
2 maintain the calculator, and that was getting in
3 the way of us getting timely updates out.

4 Secondarily, my feeling was that most
5 people are using Excel spreadsheets, and we felt
6 that might give you more flexibility and it's a
7 more custom way of interacting with data and
8 models. So, some feedback on that could be useful
9 as well.

10 I think we can shift over to the
11 questions, both now, and if you have feedback, we
12 will look forward to your feedback as a committee,
13 and also please feel free to contact me directly
14 if you have other feedback.

15 MR. PAYNE: We have a question from Mr.
16 Waldrop.

17 MR. WALDROP: Hi, Sandy. Chris Waldrop,
18 Consumer Federation of America. I have two
19 questions to start with. One, does chronic
20 sequelae include long term health outcomes?

21 DR. HOFFMANN: Yes, it does.

22 MR. WALDROP: All that is captured?

1 DR. HOFFMANN: That's right. I'm
2 considering that all as chronic sequelae.

3 MR. WALDROP: Okay; great. The other
4 question is just sort of off the top of your head
5 what would it take to be able to capture those
6 unknown pathogens and do some sort of cost
7 estimate for that large number that we don't -- I
8 understand your rationale about focusing on the
9 pathogens we can do something about, but just in
10 terms of looking at the entire costs if we are
11 doing all this in the U.S., what would it take to
12 try to grapple with that?

13 DR. HOFFMANN: Well, what it takes is
14 basically making some fundamental modeling
15 assumptions. Now, Bob Scharf has done a set of
16 estimates where he has done that, and he's assumed
17 that the severity of those diseases are the same
18 as the average of all the other diseases.

19 FDA has also done some estimates for the
20 pathogens, for the illnesses where we don't know
21 the pathogen cause. They have made a modeling
22 assumption that they are not as severe, which

1 seems to me is a reasonable assumption because
2 those are the diseases where we are not seeing
3 presentation for treatment and testing.

4 It does seem to me reasonable to assume
5 they are not as severe, but it is going to be that
6 type of modeling decisions, and there is going to
7 be even more uncertainty about those estimates
8 obviously, so it is really an issue of making
9 modeling decisions and sensitivity analysis.

10 MR. PAYNE: Next, Dr. Lorenzen.

11 DR. LORENZEN: Carol Lorenzen,
12 University of Missouri. You just hit on my next
13 question, since I have not had economics in almost
14 30 years. I was wondering if you are going to be
15 in our subcommittee meeting so we can get at what
16 these modeling assumptions are that you develop
17 these models with, because when I read the
18 background material, I didn't have time to read
19 those papers, not that I would have understood
20 them.

21 DR. HOFFMANN: I would be happy to do
22 that.

1 DR. LORENZEN: Okay. How did you get to
2 the people that weren't hospitalized and didn't
3 contact their physician, how did you estimate
4 those numbers?

5 DR. HOFFMANN: I'm going to have to go
6 back and I'll look at that over lunch. We are
7 constrained -- the whole model is driven by the
8 CDC estimates. We have cases and we have
9 hospitalizations. The assumption is that those
10 cases that aren't hospitalized did not get to that
11 severity, and then I have to go back and look.

12 My recollection is that is based on
13 individual research studies that are looking at
14 kind of the relative rate of people that are
15 presenting for treatment and those that aren't,
16 but I have to go back and look at it. It may be
17 FoodNet data that's driving that.

18 MR. PAYNE: Dr. Phebus?

19 DR. PHEBUS: Randy Phebus, Kansas State
20 University. Along the same lines, probably on
21 your last response, for non-0157 versus E.coli
22 0157, some of the background information indicated

1 that your model is treating those two groups as
2 being the same. I think there is more and more
3 data that the disease outcomes of the non-0157s
4 are less severe, probably more of them in that not
5 presenting to the hospital category actually.

6 DR. HOFFMANN: Right.

7 DR. PHEBUS: So, the question I have is,
8 are you pretty confident that you need to stay
9 with that, the characterization of them being
10 similar in your model, or should that be something
11 that we might want to tinker with?

12 DR. HOFFMANN: It's certainly not
13 something that we are wed to staying with. Even
14 in the current model, the model is having
15 different severity because the non-0157 doesn't
16 present as many cases of HUS. The outcomes of
17 those hospitalizations, already there is evidence
18 they are less severe than the outcome of the
19 hospitalizations caused by 0157.

20 All of those assumptions are up for
21 grabs. They have to be based on what the current
22 science is.

1 MR. PAYNE: Next, Dr. Booren.

2 DR. BOOREN: Hi. Betsy Booren, Meat
3 Institute. Two questions. First, has there been
4 any consideration with this type of analysis --
5 I'm sort of thinking a lot of my questions have
6 been harmonization -- about is there any alignment
7 to do this with Healthy People 2020 outcomes?

8 It seems there are many food safety type
9 outcomes within the Healthy People. This would be
10 a logical analysis that may track on the same time
11 line and resources. That is the first question.

12 The second question is on these models,
13 from an industry standpoint, the information on
14 these models are incredibly important. I'm
15 curious, how does it track with potential policy
16 models that are being developed, both within FSIS
17 as well as OMB, to track very similar analysis as
18 they are developing regulatory policy? Are there
19 similar models? Is there any context you can
20 provide within that?

21 DR. HOFFMANN: On the first question, on
22 the first issue of Healthy People 2020, great

1 idea, and I want to talk to you more about that.
2 The second one, I think I need a bit more
3 clarification. I'm not certain I'm understanding
4 what you are referring to.

5 DR. BOOREN: My understanding is as
6 regulatory policy is being developed, there is a
7 series of models and outcomes that are looked
8 across all policies, whether it is economic,
9 health outcomes, and so forth. The illness
10 component, what that means. For instance,
11 modernization of the poultry rule. I would assume
12 there was some discussion on how that would impact
13 illnesses and those outcomes.

14 Are the models being used within policy
15 at our regulatory agencies or perhaps someone like
16 OMB similar to this model? Can you provide any
17 context to try to better understand how reflective
18 that may be from an industry standpoint to what we
19 are seeing coming out in policy?

20 DR. HOFFMANN: So, I was just looking
21 around to see if Todd Furey or someone from the
22 Policy Office was here. Essentially, I have to

1 say ERS is not a regulatory agency. We are a
2 research agency. Unless there is someone from
3 FSIS here that wants to address this, I'll attempt
4 to address this.

5 The numbers that we produce, it's a
6 resource that FSIS has that they can use in their
7 analysis of any regulatory analysis. That is true
8 of any other agency. It's public information
9 that's out there and can be used.

10 There are many other components say to a
11 regulatory impact assessment of a regulation.
12 Health is a piece of it. These numbers can be
13 used and are used in doing the regulatory impact
14 analysis. I expect it's an input to other
15 regulatory analyses.

16 MR. PAYNE: Dr. Crupain?

17 DR. CRUPAIN: Thank you. Michael
18 Crupain, Consumer Reports. I have two quick
19 questions. It was a very interesting analysis you
20 guys did. I'm curious why you haven't included
21 Staph Aureus as one of the organisms you look at
22 because the paper estimates almost a quarter of a

1 million illnesses from that a year.

2 DR. HOFFMANN: Primarily because at the
3 time we were initially doing this analysis, we
4 were actually working off meat numbers, so we were
5 looking at what was leading in meat. Staph Aureus
6 is something we can reconsider and include.

7 We are fairly satisfied with the sets we
8 had developed because it did cover 95 percent of
9 the illnesses and cases. We felt like we were
10 still getting very good coverage. Again, that is
11 open for reconsideration and that is good input.

12 DR. CRUPAIN: Following up on that line,
13 have you considered using some of the newer
14 estimates they have about which pathogens are
15 attributed to which commodity and looking at that?
16 It would add a level of complexity, but it would
17 be very interesting.

18 DR. HOFFMANN: We actually have done
19 that type of analysis, not based on -- for those
20 who may not be familiar with this, a group of CDC
21 scientists recently came out with a set of -- not
22 recently, a couple of years ago -- came out with a

1 set of estimates of attributing foodborne
2 illnesses to foods based on outbreak data.

3 Prior to that, we had also done an
4 analysis that used both -- Caroline Smith DeWaal
5 has been doing this for many years, doing
6 attribution based on outbreak data. We did one
7 that combined an expert elicitation to try to get
8 a feel for where in particular outbreak data is
9 not representing the non-outbreak cases well.

10 We did a similar analysis in one of our
11 general food protection papers where we looked at
12 both an outbreak based attribution and outbreak
13 plus expert elicitation for those pathogens where
14 it looked like there was probably a
15 misrepresentation of the non-outbreak cases.

16 We don't have that up on the website.
17 We could potentially. It's in the journal
18 literature.

19 MR. PAYNE: Next, Mr. Waldrop.

20 MR. WALDROP: Chris Waldrop, Consumer
21 Federation. One more question. You talked about
22 wanting to make these updates every five years.

1 Do you know if CDC, because they are dealing with
2 the incidence numbers, are planning on having a
3 similar sort of every five year update or are you
4 going to be dealing with the CDC not updating for
5 10 or 15 years, so it's harder for you guys to do
6 that?

7 DR. HOFFMANN: I don't know what CDC's
8 schedule on this is. As you know, it's a very
9 complex and extensive modeling process that goes
10 into the incidence estimates. I don't know what
11 their expectations are.

12 We are kind of thinking okay, they came
13 out, it was about a 10 year period. I don't know
14 if that is what it will be in the future or if it
15 will be more frequent.

16 Our decision thinking is kind of
17 informed by what has happened in the past with
18 incidence estimates, but more importantly what we
19 expect will happen with hospitalization costs. We
20 know we are seeing changes in hospitalization
21 costs. The incidence estimates are representative
22 of a typical year during the period over which the

1 incidence estimates are being done. There is
2 variability year to year in hospitalization costs.

3 We didn't feel like it was appropriate
4 or frankly that we had the resources to do updates
5 that reflected hospitalization cost changes
6 annually. That's a significant task and we just
7 don't have the resources, on top of which, the
8 variability year to year probably is a
9 misrepresentation of long run trends.

10 What we plan on doing is a five year
11 window with an average hospitalization cost over a
12 five year period. That is our thinking currently,
13 but we are going into a planning period and hoping
14 to get advice on whether that approach seems
15 appropriate.

16 MR. WALDROP: You may be doing updates
17 based on new hospitalization numbers but you
18 wouldn't have new incidence numbers, so you may
19 not be able to do anything with that?

20 DR. HOFFMANN: We would use the new
21 incidence estimates as they arise, but we can move
22 ahead with five year updates based on the

1 hospitalization.

2 MR. PAYNE: Dr. Phebus?

3 DR. PHEBUS: Randy Phebus, Kansas State.

4 Could you give just a little bit more explanation
5 of this VSL value? It seems like that is a
6 magnifier or amplifier in your formula, and I'm
7 not tracking on that very well.

8 DR. HOFFMANN: Well, frankly, it's been
9 a difficult concept across agencies actually to
10 try to explain this. It is used by most Federal
11 agencies.

12 Let me back up a moment. My brain just
13 flittered off into a couple of other different
14 directions.

15 What we are trying to do in economics is
16 measure changes of welfare to the public. Through
17 a very long history and lots of mathematical work
18 and philosophical work, we think as economists
19 that we can measure welfare in the sense of where
20 do people want to put their resources, that where
21 people put their resources is a reflection of what
22 they think is important and what they think

1 affects their own well-being.

2 If markets are working well, we think
3 that their expression of what they are willing to
4 pay for an outcome is a reflection of what it's
5 worth to them.

6 In regulatory analysis what we are
7 always doing is looking forward. We are making
8 decisions and we expect to get changes in the
9 future. Even as an individual, I'm making a
10 decision on how I can protect my health. We do
11 make decisions daily about expenditures either in
12 terms of money or time that we are willing to
13 expend on protecting our health from illness and
14 from death.

15 When you think about when you make an
16 automobile purchase, you are making decisions
17 about the safety of the vehicle relative to the
18 expenditure that will affect the expected outcomes
19 in accidents.

20 What the VSL is an estimate of what
21 people are willing to pay for small changes in
22 risk of death. The studies that underlie most of

1 the Federal regulatory analysis are based on
2 workplace studies of the relationship between
3 mortality risk and wages in the workplace. That
4 is saying when I go to choose a job -- there are
5 issues with this literature as there are with most
6 empirical literature -- that literature is saying
7 when people go to choose a job, they are informed
8 at some level about what the risk of death is in
9 that industry, and they are making choices between
10 wages and being in jobs with different risks of
11 death. That's one way it is measured.

12 Another way it is measured that I've
13 been involved in in my own research is we go out
14 and survey a population, and there is a lot of
15 work that goes into how do you communicate small
16 changes in risk of death and how do you describe
17 mechanisms that people can use to reduce that risk
18 of death.

19 It might be that in a survey you might
20 say we are developing a new product, and if you
21 use this product, it will change the risk of
22 certain types of deaths by a certain level. Out

1 of that, we get individual estimates of what you
2 are willing to pay for small changes in risk of
3 death.

4 That term, "value of statistical life,"
5 which is a horrible term, comes from the fact that
6 you take that and you have a risk of death. I can
7 extrapolate that to a population to get an
8 expected change of one death in a year, and then I
9 can scale up the willingness to pay concomitantly
10 to get the implied value that people are putting
11 on that reduction in a risk of death at a
12 population level that is enough to reduce our
13 expected death rate by one.

14 That is where it comes from. You are
15 right, it is a driver of estimates, and that is
16 true across regulatory programs. We actually see
17 across regulatory impact analyses that death
18 accounts for well over 70 percent of the impact.
19 I think it's driven by two things.

20 One is that for death, we actually have
21 an estimate of willingness to pay, whereas for
22 mortality, we only have the cost of treatment and

1 estimates of the amount of time and the value of
2 time that's lost to being ill, which we use as an
3 estimate, as an approximation of willingness to
4 pay, but we know people should be willing to pay
5 at least as much as they are losing from being
6 sick. We know that is very conservative and an
7 under estimate of what they are actually willing
8 to pay.

9 For morbidity, we have a very
10 conservative estimate. For death, we have an
11 estimate that should more closely approximate what
12 people are actually willing to pay. It does skew
13 estimates towards mortality.

14 MR. PAYNE: Okay. According to the
15 agenda, we have time for one more question before
16 we break for lunch. We have a question from Dr.
17 Singh.

18 DR. SINGH: Manpreet Singh from Purdue
19 University. Following up on Randy's comment about
20 the VSL, I'm trying to also wrap my mind around
21 this. Is that more related to perception or
22 actuality? The comment you made was the cost

1 associated with something but the cost should not
2 really affect the safety of a food in this case.

3 DR. HOFFMANN: Right. Where I thought
4 you were going with this is on the perception,
5 certainly on the labor market studies that is
6 driven off perceived -- the worker, who takes a
7 job, is basing their decision on perceptions of
8 risk. The risk that is actually measured is the
9 true risk.

10 So, the complaint about that whole line
11 of literature is that the willingness to pay is
12 not well informed.

13 The survey literature, you can control
14 the communications much better. There the issue
15 is do people actually believe they will get that
16 benefit or face that kind of risk, and there is a
17 great deal of work on risk communication in those
18 surveys that goes into having a convincing survey
19 to convince people that yes, this is actually
20 something that you could get and you would have to
21 pay to get.

22 MR. PAYNE: Thank you, Dr. Hoffmann and

1 Mr. Maculloch for your presentation and for the
2 discussion.

3 We have come to our lunch break. On the
4 agenda, we have an hour. If we can reconvene here
5 promptly at 1:15, we will go over the challenges.
6 According to the agenda, we have some questions
7 and comments. If you have any questions that come
8 up during the break, we can address them then
9 before we break into the two subcommittee
10 deliberations at 1:30.

11 We will see you again at 1:15.

12 (Recess)

13 MR. PAYNE: If we may take our seats so
14 that we can start this afternoon's deliberations.

15 While everyone is trying to get back to
16 their seats, I'd like to remind everybody about
17 the resources that we have just available on the
18 other side of the wall there on the outside, in
19 front of our little table top exhibit. We have a
20 wealth of resources, a vast array of free
21 resources. These brochures are out there. You
22 can order from these. Anything is free of charge.

1 Please take these with you and distribute to the
2 contacts that you have.

3 Hopefully, everyone was able to get a
4 good lunch. Now that we have had the overview of
5 the two issues or charges given to the full
6 committee, it is time to break into the two
7 subcommittees for the afternoon deliberations.
8 What I'd like to do just for the record is go
9 through the list of each of the subcommittee
10 members.

11 For the first subcommittee which will
12 focus on the issue of the evaluation and
13 management of chemical hazards within the National
14 Residue Program, we have Dr. Michael Crupain, Mr.
15 George Wilson, Dr. Krzysztof Mazurczak, Dr.
16 Manpreet Singh, Mr. Brian Sapp, Dr. Michael
17 Rybolt, Dr. Betsy Booren, Dr. John Marcy, Dr.
18 Patricia Curtis, and Mr. Michael Link, Jr.

19 You all are part of Subcommittee 1, and
20 what you will do is you will meet, reconvene in
21 Room 6. When you go to Room 6, I want you to make
22 sure you take your tent cards with you, so that

1 our moderator, Mr. Dan Puzo, who is going to be
2 guiding you in the meeting to keep everything on
3 track, will be able to know whom to call upon as
4 we get to know each other.

5 That is Subcommittee 1. You will be
6 relocating in Room 6. You are just going to make
7 a right and look for Room 6. Again, you will be
8 with Mr. Dan Puzo back here in the corner, who
9 will be your subcommittee meeting moderator.

10 For Subcommittee 2, you will focus on
11 the FSIS and ERS Cost Calculation Model. We have
12 Dr. Carol Lorenzen, Dr. Alice Johnson, Mr.
13 Christopher Waldrop, Dr. Randall Phebus, Mr. Kurt
14 Brandt, Dr. Dustin Oedekoven, Ms. Sherri Jenkins.

15 Unfortunately, we had two members who
16 were not able to make it to this meeting, Dr.
17 Tanya Roberts with the Center for Foodborne
18 Illness Research and Prevention, and Ms. Sherika
19 Harvey with the Mississippi Department of
20 Agriculture and Commerce as part of that
21 subcommittee.

22 That is Subcommittee 2. You will remain

1 here in this auditorium. The subcommittee
2 moderator is Commander Jeff Tarrant, over to my
3 left, raising his hand. He will be guiding you,
4 keeping things on track, so that we are able to
5 reconvene the two subcommittees as the full
6 committee at the end of the day at 4:30.

7 I do want to emphasize that the public
8 is able to participate and sit in on each of the
9 meetings, go back and forth. They are open to the
10 public. You are welcome as the public to make
11 comments or ask questions during the process. The
12 moderators will keep things moving along.

13 For each of the subcommittees, you will
14 have our presenters on hand if you have clarifying
15 questions you need to ask.

16 Are there any final questions before we
17 break into our deliberations?

18 Okay. I don't see any questions. We
19 will go ahead and break into our two
20 subcommittees. Subcommittee 1 in Room 6.

21 (Recess)

22 (Recess)

1 MR. PAYNE: Welcome back, everyone. We
2 will reconvene as a whole committee before we
3 adjourn today. For Subcommittee 1 -- I drifted in
4 and out of both of the subcommittee meetings.
5 There seemed to be very productive dialogue.

6 We thank our respective subcommittee
7 chairs. For Subcommittee 1, it was Dr. Michael
8 Rybolt. For Subcommittee 2, Mr. Chris Waldrop.
9 Thanks to our moderators, Mr. Dan Puzo for
10 Subcommittee 1, and Commander Jeff Tarrant for
11 Subcommittee 2.

12 Just to touch base with our subcommittee
13 chairs, do we have any final issues? Do we have
14 our subcommittee reports saved?

15 MR. WALDROP: Yes, ours is saved on that
16 computer.

17 MR. PAYNE: Mr. Waldrop has reported his
18 subcommittee report is on this computer. For Dr.
19 Rybolt, your subcommittee?

20 DR. BOOREN: I'm the chair. He was the
21 assistant. He did a fabulous job. We have a
22 general outline, depending on what is needed for

1 tomorrow morning and fine tuning, I guess that's a
2 direction we will need from you.

3 MR. PAYNE: We will begin the meeting
4 tomorrow morning promptly at 9:00. If you need
5 extra time as your own subcommittee, come in
6 earlier, if you need to do some fine tuning on
7 your report, and then during the meeting itself,
8 after we start, each of the subcommittee chairs
9 will report out.

10 DR. BOOREN: Here is what I propose and
11 you can tell me if I'm off base. The file that we
12 have that's saved on a computer, if the
13 subcommittee trusts a few of us to wordsmith
14 overnight, we can meet at 8:30 or 8:00 tomorrow
15 morning to go through it. We have the general
16 consensus, but if there is anything that sort of
17 jumps out -- let's say 8:15, 45 minutes, to sort
18 of go through it, and then we will be ready at
19 9:00.

20 Is that amenable to you, Mr. Payne?

21 MR. PAYNE: That works.

22 DR. BOOREN: Okay, then I need a copy of

1 that.

2 MR. PAYNE: We will get you a copy of
3 that. Just for the record, that is Dr. Betsy
4 Booren as the Subcommittee chair. For tonight,
5 you are welcome to leave your binders in here. I
6 would recommend obviously taking all your personal
7 belongings with you. Binders will be fine in
8 here. It's locked up.

9 Any other final questions or comments
10 regarding the subcommittees? Commander Tarrant?

11 COMMANDER TARRANT: I think the thought
12 process was Natasha Williams was going to go
13 upstairs with flash drives and make copies of the
14 drafts that have already been created, hand them
15 to you so you can have a physical hard copy and
16 you can work on them, so tomorrow morning you have
17 something already. If you choose to meet again
18 tonight and make more changes, that is certainly
19 up to you.

20 DR. BOOREN: We will take the flash
21 drive and we will do some wordsmithing and meet at
22 8:15.

1 MR. PAYNE: Okay. Any further questions
2 or issues?

3 [No response.]

4 MR. PAYNE: I do not see anyone who has
5 signed up for comments on the registration sheet
6 outside, so we have moved to the period of public
7 comment. If anyone would like to make a comment,
8 you are welcome to do so. I see an indication
9 from Mr. Tony Corbo.

10 MR. CORBO: Thank you. Tony Corbo from
11 Food & Water Watch. First, I sat in on
12 Subcommittee 1, and I found the discussion to be
13 very fascinating. It was a thorough discussion.
14 I commend the subcommittee's work on the
15 questions, because they were pretty comprehensive.

16 I wanted to make some comments, and I
17 keep coming back to this at these meetings, about
18 the international program, and the fact that Ms.
19 Doherty spent a lot of time explaining the changes
20 in the FSIS international program.

21 FSIS' international program has been the
22 envy of the world. I've never been a fan of

1 equivalency because I find the concept to be very
2 squishy, but the surveillance system that FSIS has
3 with the audit process and the port of entry
4 inspection is excellent.

5 There has been a weakening of the
6 process. The one issue that has always been a
7 concern of mine is that even countries that have
8 achieved equivalency, and we send auditors to
9 those countries to evaluate their food safety
10 systems, if they are recurring problems from year
11 to year, that country never gets tossed out of the
12 club. Once you are in the club, you don't get
13 out.

14 I'm glad to hear there is going to be
15 some rationale applied to the audit process
16 because what was implemented in 2011 in secret did
17 not make any sense, so we look forward to the
18 Federal Register Notice that is going to come out
19 next month that is going to respond to comments
20 that were filed two years ago.

21 We are concerned at Food & Water Watch
22 about trade pressures being applied that are

1 weakening our standards. The Animal and Plant
2 Health Inspection Service is changing animal
3 health standards. For example, for foot and mouth
4 disease and BSE, that are going to put pressures
5 on the FSIS food safety program.

6 Unless the agency gets additional
7 resources to deal with the additional imports
8 because of those changes in policy, I think the
9 agency is going to run into problems.

10 We are increasing our meat imports. We
11 are increasing -- we are seeing an increase in
12 food imports in general. We think the agency
13 needs to start thinking ahead in terms of dealing
14 with these additional import pressures.

15 FSIS has also been recognizing alternate
16 inspection systems that have not been fully vetted
17 in these foreign countries. We have two major
18 trade negotiations going on simultaneously right
19 now, and we urge that the agency resist any
20 attempt to weaken its import food safety program.
21 International trade should not trump food safety.

22 Thank you.

1 MR. PAYNE: Thank you, Mr. Corbo. Any
2 other comments?

3 From the committee itself? I have been
4 informed that we have drafts of each of the
5 subcommittee reports, and one final call for
6 comments. Mr. Derfler?

7 MR. DERFLER: I don't have any. We are
8 adjourned.

9 (Whereupon, at 4:42 p.m., the
10 PROCEEDINGS were adjourned.)

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1 CERTIFICATE OF NOTARY PUBLIC

2 DISTRICT OF COLUMBIA

3 I, Mark Mahoney, notary public in and
4 for the District of Columbia, do hereby certify
5 that the forgoing PROCEEDING was duly recorded and
6 thereafter reduced to print under my direction;
7 that the witnesses were sworn to tell the truth
8 under penalty of perjury; that said transcript is
9 a true record of the testimony given by witnesses;
10 that I am neither counsel for, related to, nor
11 employed by any of the parties to the action in
12 which this proceeding was called; and,
13 furthermore, that I am not a relative or employee
14 of any attorney or counsel employed by the parties
15 hereto, nor financially or otherwise interested in
16 the outcome of this action.

17

18 (Signature and Seal on File)

19 -----

20

21 Notary Public, in and for the District of Columbia

22 My Commission Expires: March 14, 2018

