



IN THE UNITED STATES DEPARTMENT OF AGRICULTURE

NATIONAL ADVISORY COMMITTEE ON )  
MEAT AND POULTRY INSPECTION )  
MEETING )

Quality Hotel & Suites  
Courthouse Plaza  
1200 North Courthouse Road  
Arlington, Virginia 22201

Wednesday,  
November 3, 1999

The parties met, pursuant to notice, at  
8:30 a.m.

APPEARANCES:

- THOMAS J. BILLY, CHAIR
- DON ANDERSON
- CHERYL HALL
- DONNA RICHARDSON
- MICHAEL MAMMINGO
- CAROLINE SMITH DeWAAL
- MAGDI ABADIR
- TERRI BURKHARDT
- JAMES DENTON
- COLLETTE SCHULTZ KASTER
- CAROL TUCKER FOREMAN
- LEE C. JAN
- ALICE JOHNSON
- DALE MORSE
- ROSEMARY MUCKLOW
- PAT STOPLER

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DANIEL LaFONTAINE  
NANCY DONLEY  
KATHLEEN HONIGAN  
GARY WEBER  
KAREN HULEBAK  
CAROL GREEN

APPEARANCES (CONTINUED) :

MICHAEL MICCHELLI  
CATHERINE WOTEKI  
MARGARET O'K. GLAVIN  
KAREN WILCOX  
JOHN SURINA  
CHRIS CHURCH  
MICHAEL GRASSO  
JANE ROTH  
CHARLES EDWARDS  
DAN ENGLEJOHN  
PATRICIA STOLFA  
JUDITH RIGGINS  
ROBERT POST  
NEAL YOUNG  
JEANNIE SOMMERAUER  
JILL HOLLINGSWORTH  
KIM RICE  
DENNIS SEXAS  
KENNETH RERALSON  
FELICIA NESTER  
MARK MINA  
JOHN McCUTCHEON  
PHIL DERFLER  
RON HICKS  
MARLIN WALLER  
JOHN ENGLEJOHN  
DEL HENSEL  
MARTY HOLMES

## P R O C E E D I N G S

(8:30 a.m.)

1  
2  
3 MR. MICCHELLI: -- National Advisory Committee on  
4 Meat and Poultry Inspection Meeting. My name is Mike  
5 Micchelli. I am the coordinator for the meeting. If you  
6 have any questions or concerns or comments, please let me  
7 know, or Cheryl Green. Cheryl Green is sitting at the table  
8 there, or at the registration desk, and will be glad to  
9 accommodate you.

10 Before I introduce the chairperson, Mr. Billy, I  
11 would like to cover just a few administrative details that  
12 hopefully will be helpful to you. If you haven't found the  
13 restrooms, they are straight back on this floor. There are  
14 also are public phones available in that area as well. If  
15 you have driven today and you haven't registered at the  
16 registration desk your car license, please do that. The  
17 parking is free, but if you are not registered, they may tow  
18 you away. And I don't know if I can help you there or not.  
19 I'll try my best if you get towed away.

20 But we do have a phone that you can receive calls.  
21 We ask you not to try to make calls from the phone. But

1 there is a phone back there in the registration area, and we  
2 will be taking messages with a message board, so you can  
3 check that and check your messages if you are using that  
4 service. The phone number is on the message board, but I  
5 can give it to you now if you get out a pencil or whatever  
6 you need to write on. And I'll let you do that while I do  
7 this last comment.

8           There is a public comment period, both today and  
9 tomorrow. And we do have a -- we ask you to sign up ahead  
10 of time. You can sign up during the day. Right around  
11 after the final break is when we bring the people who have  
12 registered to the chairperson for coming up to the meeting  
13 to make public comments. So please take advantage of that  
14 if you like.

15           The phone number is area code 703-524-4763. I'll  
16 repeat it, 703-524-4763.

17           So without any further comments, I would like to  
18 introduce Mr. Thomas Billy, the Administrator of the Food  
19 Safety and Inspection Service, who is the chairperson of our  
20 committee. Thank you.

21           MR. BILLY: Thank you very much, Mike. It is my

1 pleasure to welcome the committee to this session of getting  
2 together and talking about what are very important issues in  
3 some instances and new ideas that help us carry out our  
4 responsibilities in terms of the safety of meat and poultry  
5 products. We have got a very full agenda. Many of the  
6 items are issues that the committee has been working on for  
7 some time. We had some news in terms of one of the items  
8 the committee has worked very hard on in terms of progress.  
9 You'll hear about that in a few minutes.

10           We also have some new issues that I think that are  
11 important for first, the committee to be aware of the issues  
12 and then to dig your heels in as you always do and provide  
13 us as an advisory committee good advice and counsel in terms  
14 of your appropriate input to the Secretary.

15           This is a very important part of the overall  
16 process of developing and monitoring public policy as it  
17 relates to meat and poultry inspection and safety. And this  
18 committee plays a very important role in terms of providing  
19 us advice that helps us establish or modify that policy.

20           I wanted to welcome a new member, in fact two new  
21 members. I'll introduce them and then provide them just a

1 chance to say a little bit about themselves and in a sense  
2 what they bring to the table. The first is Magdi Abadir,  
3 and he is a operator of a small plant here in the  
4 Washington, D.C. area. Magdi, would you like to say a few  
5 words?

6 MR. ABADIR: Thank you. Thank you for joining  
7 forces in the committee here. My name is Magdi Abadir. I  
8 manage a facility here in Alexandria, Virginia that is  
9 producing a variety of products from retail to  
10 institutional. And I have been in the food business from  
11 '85. And hopefully my input here will be of benefit to this  
12 committee. Thank you.

13 MR. BILLY: Thank you very much. And the second  
14 new member is Dr. Donna Richardson. She is with Howard  
15 University Cancer Center. Welcome, and if you would like,  
16 you could say a few words.

17 MS. RICHARDSON: Good morning. And I feel like I  
18 have come full circle. I started my regulatory career at  
19 USDA with the Farmers Home Administration. So I have come  
20 back. My background is as a regulatory attorney, and I am  
21 also a nurse. And I just recently finished an appointment

1 with the FDA Food Advisory Committee, so this is a nice  
2 segue.

3 MR. BILLY: Thank you very much. Okay. Now I  
4 plan to review the agenda in a few minutes and see if any of  
5 the committee members have ideas about additional items or  
6 issues with the particular interests of the committee. But  
7 before I do that, I wanted to provided Dr. Cathy Woteki a  
8 chance to provide you an update in terms of the President's  
9 Food Safety Council and also some of the work that is  
10 underway in the area of biosecurity. As all of you know,  
11 Dr. Woteki is the Undersecretary for Food Safety, and in  
12 that capacity plays a very important role within the  
13 administration in the broad area of food safety.

14 So at this time, it is my pleasure to turn it over  
15 to Cathy for her opening remarks.

16 DR. WOTEKI: Thank you very much, Tom. I am going  
17 to speak from up there. I am sorry for those of you who  
18 have got your seats pointed in this direction, but I have a  
19 couple of overheads. I find it easier to talk this way than  
20 seated at the table.

21 As Tom said, I wanted to provide to the committee

1 some updates, one on activities related to the President's  
2 Council on Food Safety, and secondly, another set of  
3 activities in which my office has been engaged, and also in  
4 which the Food Safety and Inspection Service has got a very  
5 important role to play. And it has to do with the security  
6 of our food supply from a national security standpoint.

7           But before I do that, I did want to mention that  
8 the concept that this committee has worked so hard to  
9 develop to permit interstate shipments of state-inspected  
10 meat and poultry products is coming very close to fruition.

11       Just yesterday, the Secretary of Agriculture, Dan Glickman,  
12 transmitted the bill that is based on the concept paper that  
13 this committee advised the Food Safety and Inspection  
14 Service and the Secretary on. That bill was transmitted  
15 from the Secretary to the Vice President in his role of  
16 President of the Senate. So that -- the bill is also being  
17 transmitted at the same time to the Speaker of the House.

18           So I think that this is an extremely important  
19 milestone in not only the work of this committee, but also  
20 in that greater goal towards which you have provided advice,  
21 which is moving forward and creating a national, seamless

1 meat inspection system in which state-inspected product will  
2 be able to move an interstate shipment. So this is a very  
3 important milestone in this work. And also, I think it is  
4 very important to recognize the contributions that this  
5 committee made in development of that concept.

6 Later on in today's agenda, Chris Church is going  
7 to be talking in more detail about the legislative proposal.

8 And at that point in time, I think you'll see that it  
9 clearly reflects all of the concepts that were in that  
10 original concept paper. But I just wanted to start out by  
11 saying thank you for all of the work that you have put into  
12 the development of that concept, and also to indicate that  
13 we really reached a really important point.

14 The last time that this committee met, I provided  
15 you with an update on the work of the President's Council on  
16 Food Safety. Just to briefly refresh your memories about  
17 that, the council was established in August of 1998, and it  
18 has two major responsibilities assigned to it by the  
19 President: to develop a comprehensive strategic plan for  
20 food safety, a national comprehensive strategic plan, and  
21 also to develop a coordinated budget for the agencies that

1 have responsibilities for food safety at the level.

2           The President also requested that the council  
3 review the report that had just recently been released, and  
4 that just a few days earlier, by the National Academy of  
5 Sciences that made recommendations about how to improve the  
6 public health and safety by better organizing the activities  
7 of the federal agencies. The report also made  
8 recommendations about the need for legislative change. And  
9 at the time that you last met, I reported to you the nature  
10 of the recommendations that you had made and the committee's  
11 -- the council's response.

12           That response was transmitted back to the  
13 President. And since that time, the council has established  
14 two task forces, one that is working on the comprehensive  
15 strategic plan. And that task force is chaired by  
16 Commissioner Jane Haney of the Food and Drug Administration  
17 and myself for the Department of Agriculture.

18           A second task force has been established that is  
19 developing the coordinated budget strategy, and that is  
20 cochaired by Deputy Undersecretary Caren Wilcox, who will be  
21 joining you this afternoon, and also by Mr. Lester Pash, who

1 is budget officer in the Department of Health and Human  
2 Services.

3           These two task forces have been working this year  
4 to fulfill their assignments. And I wanted to spend some  
5 time today talking about the strategic planning task force,  
6 what we have undertaken so far, and what our calendar is in  
7 order to complete our work and develop and deliver a  
8 strategic plan to the council and for them to forward it on  
9 to the President.

10           I'd just like to note, though, that the budget  
11 task force has also been working very diligently. They have  
12 completed for fiscal year 2001 a budget initiative under the  
13 President's food safety initiative that is currently under  
14 review within the Office of Management and Budget. And as  
15 you know, these budget documents aren't things that we can  
16 share until the point in time in which the President  
17 announces the budget in February of next year. But that  
18 budget request has the primary work of that budget task  
19 force so far this year.

20           They are now turning their attention towards  
21 questions of how do you develop a coordinated base budget

1 for the food safety agencies, which is naturally a very big  
2 task because different agencies in different departments  
3 have different definitions that they use in developing their  
4 budgets. So they are dealing with some fairly basic issues  
5 of how budgets are developed and how terms are defined so  
6 that for the FY2002 budget, we will have a coordinated  
7 budget for the food safety agencies.

8           Now, going back to the strategic planning  
9 activity, I actually looked at the strategic planning  
10 activity as having had its beginning at the point in time  
11 that we began working on our response to the NAS debits  
12 recommendations. You may recall that there were a series of  
13 four public meetings that were held throughout the fall last  
14 year in which we asked for comments on the academy's  
15 recommendations, and we also asked for comments on a  
16 strategic vision for food safety that is actually the  
17 strategic vision that we are building the strategic plan  
18 around.

19           So I look at those four meetings, public meetings,  
20 that were held through the fall and the work that we did in  
21 reviewing the academy report as really laying the groundwork

1 for the strategic planning activities. We have got a lot of  
2 really good ideas from those public meetings. And we worked  
3 through the spring then in analyzing those comments that we  
4 had received, both the written comments that had been  
5 submitted to the dockets that had been set up, as well as  
6 the transcripts of the public meeting. And we developed a  
7 framework, we could call it, for the strategic plan, a set  
8 of goals that we then brought to a public meeting that was  
9 held last summer.

10           The public meeting actually has had an enormous  
11 amount of impact on the task force's thinking about the  
12 strategic plan because essentially the comment that was  
13 coming -- the nature of the comments summarized very briefly  
14 about the original framework were while it is very academic,  
15 it kind of reflects what is going on right now, but it  
16 doesn't speak to us. It doesn't really tell us the broad  
17 directions that you envision taking in order to achieve the  
18 strategic vision.

19           There was essentially agreement on the strategic  
20 vision. People liked that, but didn't see that the overall  
21 framework that we were proposing really helped to move us

1 towards that. It certainly didn't communicate, was the  
2 message that we took away from that meeting.

3           So we have been working since that meeting this  
4 past summer to revise the framework, the overall goals, for  
5 the strategic plan, and then to put with them a set of  
6 objectives, and then some very concrete action steps that  
7 will be undertaken in order to achieve the overall goals and  
8 objectives. And many of you who have been either  
9 participants in that public meeting or have been monitoring  
10 our progress are probably aware that we have been thinking  
11 about having another public meeting in October just this  
12 past month in order to get another round of comment on the  
13 revised framework.

14           Well, we tried very hard to have that revised  
15 framework ready to have essentially distributed for a public  
16 meeting in October, but we are not really there yet. It has  
17 required a lot of rethinking of our approaches. So at this  
18 point, we are planning on having a public meeting probably  
19 in mid-January at which we would have the revised goals,  
20 objectives, and concrete actions for discussion.

21           Now the strategic plan is due to the council in

1 July. So that still would offer us an opportunity to revise  
2 that plan based on the comments that we get and have a  
3 further public dialogue on that revision before we submit  
4 the final plan to the council in July.

5 I might also point out to you that we do have a  
6 meeting of the council that is planned to be held on  
7 November 10, so it will be a week from today, in which we  
8 are going to be essentially presenting to them the current  
9 thinking on the goals and objectives. They will be  
10 reviewing the safety action plan which has been developed  
11 related to the strategic plan, but a very specific plan that  
12 relates to safety, and also being updated on the work that  
13 is being done by the budget committee as well as by the  
14 Joint Institute for Food Safety Research.

15 So we are looking at this council meeting as  
16 essentially getting validation from the council that our  
17 planning activities are going in the directions that they  
18 think that we should be going, and then we'll be working to  
19 put together the next draft of the strategic plan. We will,  
20 as we did for the earlier public meetings, make that  
21 available in a Federal Register notice when we announce the

1 meeting. So there will be an opportunity to come and both  
2 -- if you are able to come to the meeting in person. If you  
3 are not able to come to the meeting, to comment in writing.

4 So I wanted, as I said, to take this opportunity  
5 to update you on that work of the President's Council.

6 The second point that I wanted to cover with you  
7 today is some work that has been going on within the  
8 Department of Agriculture and also broadly with the federal  
9 government on issues of national security as it relates to  
10 strengthening our ability to prevent or deter terrorist  
11 activities in the United States, and in the unfortunate  
12 situation of a terrorist actually being able to commit an  
13 act of violence in the United States, to improve our ability  
14 to manage that crisis environment, as well as the  
15 consequences of the use of what the defense community calls  
16 weapons of mass destruction, but it includes nuclear devices  
17 as well as biological and chemical devices.

18 Now a lot of the work that we have underway to  
19 improve our responses to foreign outbreaks of disease under  
20 these planning activities that we are doing to improve our  
21 ability to respond, we're really looking at some of these

1 activities that we have already put in place to deal with  
2 the natural outbreaks as being extremely vital components of  
3 our ability to manage a crisis as well as to manage the  
4 consequences of the crisis should a terrorist or an  
5 individual or an organization choose to use the food supply  
6 as the vehicle for disseminating either an infectious agent  
7 or a chemical agent.

8           So among the things that we have in place and have  
9 put in place just in recent years is a Foodborne Outbreak  
10 Response Coordination Board. Remember back to the original  
11 food safety initiative document that was published in 1997,  
12 we had pledged in that document to develop this foodborne  
13 outbreak response for the nation group. It is meant to be  
14 called into place when there is a situation that crosses  
15 jurisdictional lines and involves in this case the  
16 Departments of Agriculture and Health and Human Services,  
17 EPA -- we have since added the Department of Defense -- and  
18 State -- officials.

19           The intent of this Foodborne Outbreak Response  
20 Coordination Group is to provide a mechanism for  
21 coordination of the responses of these various agencies and

1 organizations whose real focus is crisis management and the  
2 exchange of information. And having planned already to have  
3 this group in place, it can be called up very quickly.

4           The second assignment that is given to the  
5 Foodborne Outbreak Response Coordination Group is the  
6 development of a comprehensive and a coordinated outbreak  
7 response system. So from that perspective, the group has  
8 been working to develop some common protocols for the  
9 epidemiological investigations of outbreaks common to FDA  
10 and the Food Safety and Inspection Service, and then to be  
11 shared with all of the states so that there is a common  
12 understanding of how to go about doing these outbreak  
13 investigations.

14           So we have been working, as I said, to improve our  
15 capabilities for managing crises when they cross agency  
16 jurisdictions, and may involve -- our original intent here  
17 was natural occurrences of foodborne outbreaks.

18           The second activity that we have also had under  
19 way is the development, within the Department of  
20 Agriculture, a similar organization that helps us in  
21 coordinating our responses, and it is called the Food

1 Emergency Rapid Response and Evaluation Team. We call it  
2 FERRET. But there have been, in the two years that I have  
3 been in this position a number of food-related emergencies.

4 Sometimes they have been outbreaks. Sometimes they have  
5 been the identification of a contaminant in a commodity that  
6 has been purchased by the consumer. No illnesses associated  
7 with it, but it is not something that we would want to have  
8 in any of the commodities that are going out in our various  
9 programs.

10 But in order to respond to these findings, they  
11 frequently require an enormous amount of either very quick  
12 communication. Sometimes it has required additional  
13 laboratory support that did not exist within the agency  
14 which has the primary responsibility for the commodity. So  
15 we saw the need in establishing --

16 (Interruption to proceedings)

17 DR. WOTEKI: Anyway, we saw the need to establish  
18 a similar infrastructure within the department that could be  
19 called together very quickly and would be at a sufficiently  
20 prime level within the department to be able to command the  
21 resources that would be needed in order to get that rapid

1 response, whether it is laboratory testing, or if you need  
2 assistance from the EPA laboratory to get that rapidly  
3 brought into place.

4 We also looked at FERRET as being the support  
5 within USDA for the Foodborne Outbreak Response Coordination  
6 Board. You need a similar infrastructure in order to  
7 support that interdepartmental structure of the Foodborne  
8 Outbreak Response Coordination Group.

9 So we have been working within the department.  
10 This group, FERRET, has been meeting regularly to develop  
11 plans and procedures. And it has also been called into  
12 place on several occasions to respond to problems that have  
13 been identified with specific commodities purchased for our  
14 programs.

15 I might just add as a footnote, because I think  
16 you are getting a little bit tired of talking about Y2K and  
17 the computer problems and are you Y2K okay -- but among the  
18 things that we have been working toward is to make sure that  
19 not only our departmental systems are Y2K okay, but also  
20 that the whole food sector, from the farm all the way  
21 through the retail level, are aware of the Y2K problem, have

1 done what they can to alleviate it, have contingency plans  
2 in place, and that they communicate with the public to  
3 assure people that there will be food available, and it will  
4 be safe.

5           So we have been working through the food supply  
6 working group, which I cochair, along with Gus Schumacher  
7 and Mike Dunn, that includes representatives from that whole  
8 food sector from farm to retail. We have also had the  
9 assignment from the Office of Management and Budget to  
10 examine a high impact area food safety inspection. And we  
11 have partnered with the Food and Drug Administration, as  
12 well as with the states that run inspection programs to also  
13 assure all of ourselves that our inspection systems are Y2K  
14 okay, and that there are contingency plans in place for any  
15 computer failures that may affect food safety inspections.

16           So this is another area in which we have been  
17 actively engaged over the last year plus in the case of the  
18 Food Supply Working Group, and since March with the High  
19 Impact Food Inspection System.

20           Lastly, I wanted to let this committee know that  
21 we are also actively engaged with the federal -- other

1 federal agencies who have national security concerns. The  
2 National Security Council has a set of committees that are  
3 examining our state of preparedness, our ability --  
4 developing abilities to prevent and deter terrorist  
5 acquisition of weapons of mass destruction. Again, those  
6 are the chemical, biological, and nuclear devices. And very  
7 recently, the National Security Council has established a  
8 working group in food and agriculture. So the Department of  
9 Agriculture is now an active participant with the National  
10 Security Council.

11 Now at first blush, it may seem kind of puzzling.

12 Why are we engaged in this issue, and why should I even  
13 raise this to this committee? I think there are a couple of  
14 reasons why I think it is important and why I have taken  
15 this opportunity to at least brief you on these activities.

16 One is that there is a threat, and it is a real threat.  
17 The intelligence agencies are very concerned about the  
18 vulnerability of American agriculture and our food supply as  
19 a potential vehicle in which either an individual or a group  
20 of people who want to either for economic gain cause  
21 problems in the United States, or because they want food

1 causing illness and death to make a statement.

2           And again, the food supply is a reasonable vehicle  
3 if you wanted to disseminate, particularly a biological or  
4 chemical agent. So it is very important that the Department  
5 of Agriculture be involved in these discussions. So we are  
6 -- as I said, we do have a separate working group in which  
7 there are multiple departments represented that are looking  
8 at our infrastructure in agriculture within an agriculture  
9 working group.

10           We are also active participants in some of the  
11 other National Security Council working groups, and I have  
12 listed a couple of examples here, one of them focusing on  
13 R&D issues, the development, for example, of new  
14 technologies that would permit the very rapid identification  
15 of pathogens or chemicals in food substances. These have  
16 been developed by the Department of Defense for other types  
17 of applications. That technology can be transferred into  
18 food systems. And it also offers the promise in  
19 collaborating in the development, the research and  
20 development, of these new detectors. It offers the ability  
21 perhaps to eventually have some type that will be very cost-

1 effective that can be employed routinely to detect the  
2 naturally assigned organisms that we are concerned about.

3           We are also participants in a budget working group  
4 that is examining across the federal agencies the amount of  
5 funding that is going into these types of activities, again  
6 to prevent and deter terrorist activities first and  
7 foremost, and then also to play for managing a crisis and to  
8 plan for the consequences, how you clean up, how do you deal  
9 with this one of these situations once it occurs. And  
10 within the department, we have also recently established a  
11 new council on counterterrorism that deputy secretary Rich  
12 Rominger shares and for which I am vice chair, which is  
13 coordinating our departmental policy, the development of  
14 that policy, the development of the various budgets that  
15 will support these activities.

16           So that council was established also this summer.  
17 It has met once and established three working groups, one  
18 of them dealing with the biosecurity issues, a second  
19 dealing with the cyberterrorism issues, which has also been  
20 a major concern of the administration, and a third working  
21 group that is examining our continuity of operations plans.

1 That is another activity that we have had ongoing this year  
2 to plan for how we would continue to deliver our programs if  
3 we were unable to have access to our buildings in the  
4 Washington, D.C. area.

5 This continuity of operations planning, we have  
6 finished that this year for the Washington metropolitan  
7 area, and we'll be planning over the next year to broaden  
8 that out for other facilities across the country.

9 So as you can see, there has been quite an  
10 enormous amount of activity that has been ongoing within the  
11 administration in this whole area of counterterrorism in  
12 which the Department of Agriculture is an active  
13 participant. I think I'd like to leave you, though, with  
14 the thought, at least from my perspective -- and it is a  
15 point that I make over and over again in these meetings.  
16 From our public health perspective, we need to have a very  
17 strong infrastructure every day that deals with the  
18 naturally occurring organisms and the accidental kinds of  
19 contamination that occur.

20 It is the kind of situation that the food industry  
21 deals with all of the time. It is the kind of response to

1 crisis management situation that the regulatory agencies at  
2 the state level as well as at the federal level respond to  
3 all the time. It is part of our job. This added concern  
4 about what specific individuals or groups might choose to do  
5 -- our response, I think, to that has to be the  
6 strengthening of the existing infrastructure. That  
7 infrastructure is going to be what first attacks a problem,  
8 whether it is intentional or not, or whether it is naturally  
9 caused. And that infrastructure has to be as sound as  
10 possible.

11           So for that reason, I thought it was important as  
12 well to bring to your attention that the department is  
13 actively engaged with the national security infrastructure  
14 within the country in planning, in building our  
15 infrastructure, and also in exercises participating in  
16 exercises, some at the state level, some at the regional  
17 level, some at the national level, in testing that  
18 preparedness.

19           So we will continue to do so at FSIS to play an  
20 active role in these activities. But anyway, welcome to  
21 this meeting. And I look forward to the discussions today,

1 as well as all day tomorrow. Unfortunately, I am only going  
2 to be able to be here through the morning today. I will  
3 miss this afternoon's meetings because we have a weekly  
4 meeting on the strategic plan for the President's nutrition  
5 council, and I have to be there to chair that meeting. So I  
6 do want you to know that I will be with you all day  
7 tomorrow. And I hope that you understand that my not being  
8 able to be with you this afternoon is a reflection of the  
9 importance that I place on the strategic planning activity  
10 in keeping with this group.

11 I'd be happy to answer any questions you might  
12 have. And if you don't have questions, then we'll move on  
13 to the rest of the agenda.

14 MR. BILLY: Are there questions from the  
15 committee? On any aspect?

16 MR. LaFONTAINE: Just a quick comment. Your very  
17 last comments about the infrastructure being prepared -- you  
18 have the infrastructure, whether it be the FDA, USDA,  
19 states. Is there any efforts or thoughts being given to  
20 what I'll call special training for the line people because  
21 they will be the first -- probably the first to detect this.

1 But it may be something unusual that they don't normally  
2 see. So that was my question, is what is the outreach plan.

3 DR. WOTEKI: Yeah. Well, we are very much engaged  
4 in at this point development of budget requests to do that  
5 kind of training that you have talked about. We do  
6 recognize how important it is. And we all recognize exactly  
7 the point that you made. The initial identification most  
8 likely is going to be at a local or a state level. It is  
9 going to be an astute veterinarian. It is going to be an  
10 astute physician making diagnoses and putting things  
11 together.

12 So, yes, we are developing a training plan that  
13 will also reflect the fact that at the federal level as well  
14 as at the state level, this engages the health authorities  
15 as well as the agricultural authorities. So we are trying  
16 to do this jointly as a package.

17 MR. BILLY: I can add a little bit more to that.  
18 On Monday, I attended a meeting of another of the groups at  
19 the National Security Council level which I am a member of  
20 which deals with coordination and training of the federal,  
21 state, and local levels. And that is a very active part of

1 the goals and objectives that have been set up. And they  
2 have talked about establishing training centers around the  
3 country that would reach all the way down to the policy and  
4 firemen level in terms of responding to various kinds of  
5 situations.

6 So it includes the food area, and then our people  
7 throughout the country. But it goes beyond the how to  
8 coordinate, establish lines of communication, and better  
9 define goals. So there is a lot going on at that level. It  
10 does include training.

11 MS. MUCKLOW: Dr. Woteki, do you have some plans  
12 at some point to engage in discussions with industry  
13 leadership on this?

14 DR. WOTEKI: Most definitely, Rosemary. And in  
15 fact, one of the things that I am considering doing is  
16 convening a meeting of the trade associations in the fairly  
17 near future to talk about the presidential decision  
18 directives that essentially set out the different ways for  
19 dealing with a crisis when there is a -- when it is ascribed  
20 to terrorism. One of the things that I didn't mention in my  
21 comments is the fact that if an issue in our case of food

1 contamination -- a situation is attributed to a terrorist,  
2 then the Federal Bureau of Investigation becomes the lead  
3 agency for the investigation.

4 That has a lot of implications for the way that  
5 food safety and inspection, if it involved a meat product,  
6 how FSIS is involved in the investigation. So there are  
7 changes that this series of presidential decision directives  
8 imply for the way that a crisis is handled.

9 MS. MUCKLOW: Is that presidential decision  
10 directive available at this point, or is it a classified  
11 document?

12 DR. WOTEKI: There are unclassified versions of  
13 these presidential decision directives that you can get  
14 right off the White House Web page. PDD-39 and PDD-62 are  
15 the ones that are most relevant. PDD-63 deals with --  
16 largely with the cyberterrorism issues. But 39 and 62 would  
17 be the ones with the greatest use.

18 MS. MUCKLOW: Could we ask that your office maybe  
19 disseminate that information to the various --

20 DR. WOTEKI: Sure.

21 MS. MUCKLOW: -- industry organizations that are

1 representing firms in the food industry that were under your  
2 jurisdiction so that at least they could catch up with the  
3 unclassified information in case they are not in this room  
4 today?

5 DR. WOTEKI: Yeah, most certainly. And I would be  
6 happy to bring copies of the unclassified fact sheets to our  
7 meeting tomorrow for the committee's use.

8 MS. MUCKLOW: Thank you.

9 MR. BILLY: Caroline, and then Dale.

10 MS. SMITH-DeWAAL: Can you speak -- good morning.  
11 Caroline Smith DeWaal with CSPA. Can you speak on the  
12 issue of the joint budget that is being produced by the  
13 President's Council for Food Safety and whether that effort  
14 will assist in driving towards more rational regulation of  
15 food products across the board? In other words, right now  
16 we devote about three-quarters of the total food safety  
17 money over at FSIS at the inspection program we have that  
18 this committee monitors. But I'm wondering if the budget  
19 process will actually drive better inspection also over at  
20 FDA.

21 DR. WOTEKI: Well, I think, Caroline, if -- at

1 least the way we are conceiving it, the strategic plan  
2 should be driving the budget. So, you know, I am looking to  
3 the articulation within the strategic plan of the overall  
4 goals and objectives that will then drive the budget  
5 process, as opposed to the other way around.

6 MS. SMITH-DeWAAL: But do you see an outcome being  
7 -- whether it is the strategic plan driving the budget or  
8 vice versa, we have an historical setup where one segment of  
9 the food supply is very heavily regulated, and the other  
10 parts of the food supply are barely regulated at all. And I  
11 am wondering whether one of the outcomes we can expect is a  
12 more uniform regulatory system across the agencies.

13 DR. WOTEKI: I think, Caroline, that the issue is  
14 not the budget and it is not the strategic plan. The issue  
15 is a risk-based allocation of resources. I am looking to  
16 the strategic plan to provide that vision of a risk-based  
17 allocation of resources and the budgeting activities then to  
18 follow along behind it. The issue, though, is where are the  
19 risks, and is the current budget allocation appropriate to  
20 those risks. And that is what we are hoping to get out of  
21 this process.

1 MS. SMITH-DeWAAL: But some of the data we have  
2 developed at CSPA has shown that we have significant risk in  
3 the area of eggs, shell eggs, in the area of fruits and  
4 vegetables and seafood products, all of which are regulated  
5 by FDA. So I mean, we have looked -- we like that approach,  
6 a risk-based approach. But it certainly suggests that we  
7 need more comprehensive regulation in the areas of the food  
8 supply which aren't currently getting it.

9 DR. WOTEKI: Yeah. I understand the point that  
10 you are making, and I think that concentrating on the risk-  
11 based approach, laying the groundwork -- some of the studies  
12 you have done are very helpful in that regard. But in  
13 addition to that the risk assessment that can be applied is  
14 the basis then for moving forward on reforms is going to be  
15 extremely important. Those concepts will be incorporated --  
16 they have been so far -- into the overall strategic plan.

17 Yeah. Oh, and Tom is reminding me -- and it came  
18 in a little bit late. I did mention the egg safety plan.  
19 And there is a separate plan that really focuses on  
20 Salmonella enteritidis in eggs that is going through a final  
21 clearance -- it will be presented to the council at its

1 meeting on the tenth -- that specifically addresses that  
2 subset of the food supply and does take a risk-based  
3 approach, examines allocation of current resources, and  
4 makes recommendations to the council about how to improve  
5 that allocation of resources.

6           So from that perspective, that plan, I think, does  
7 respond to your initial question about budget allocation,  
8 budget allocation as a representation of resources going  
9 towards a problem, and how that should be changed.

10           MS. SMITH-DeWAAL: If I could just add to that.  
11 There is some effort on the Hill to better utilize the  
12 inspective force at FSIS that is looking at eggs by giving  
13 them greater authority over shell egg products. Is that  
14 consistent with the concepts of better resource allocation  
15 that might come in out of the strategic plan? Or is the  
16 strategic plan going to keep those 125 inspectors that look  
17 at pasteurized egg products just on that lower risk product  
18 and leave shell eggs essentially unregulated, as they are  
19 today?

20           DR. WOTEKI: Well, not to go too far out beyond  
21 what the council decision is going to be next week, let's

1 say it is not inconsistent.

2 MR. BILLY: Dale.

3 MR. MORSE: Just a quick comment on the food  
4 security. I'm glad to see that there is some discussion and  
5 emphasis sort of preparedness in that area and also in  
6 building on the infrastructure and links to other agencies.

7 In New York, we have had several recent episodes which have  
8 forced us to think differently, ranging from anthrax hoaxes  
9 to an E. coli waterborne outbreak with over 1,000 people  
10 ill, 65 hospitalized, 12 HUS, and two deaths, which was  
11 water borne, but -- and also West Nile virus in New York  
12 City, with over 60 cases and seven deaths, which have sort  
13 of forced us to think about the need to collaborate with  
14 other agencies. We may not -- the health department,  
15 Agriculture, law enforcement.

16 So in an outbreak setting, it is difficult to  
17 establish all those relationships, so that advance planning  
18 is helpful. Hopefully, it will never occur. But the  
19 infrastructure, I think, is important to emphasize, as you  
20 suggested, because, unfortunately, with the outbreaks -- or  
21 fortunately, having to respond to those on a national basis,

1 there have been several sort of trial runs, whether it is  
2 the listeria with 100 cases, 20 some states, or the  
3 Salmonella agona with another 20 states, or the E. coli  
4 outbreaks that is helping prepare the infrastructure  
5 setting.

6 I encourage to continue in that area and also  
7 build on the relationships that USDA has with other parts of  
8 the health department, FOODNET, the PULSENET, electronic  
9 reporting. The need to move toward electronic reporting of  
10 outbreaks and sharing of information is an area that needs  
11 to be addressed as well.

12 So I'm glad to see the emphasis. Hopefully, it  
13 won't occur. But the infrastructure, by improving that, it  
14 will be used for other situations.

15 MR. BILLY: Any other comments or questions?  
16 Okay. Thank you very much. Next, we would like to ask John  
17 Surina, who is with the USDA ethics office, to provide some  
18 input to the committee on area of the rules that apply in  
19 terms of the advisory committee. Some of the members of the  
20 committee raised a series of questions at the last meeting  
21 regarding the roles and the responsibilities of individual

1 committee members as they participate in this kind of a  
2 government advisory committee. So we thought it would do  
3 well to have an expert come share the sort of the general  
4 ground rules and then be available to answer any questions  
5 that committee members may have.

6 So it is my pleasure to call on John Surina to  
7 provide insight in this issue.

8 MR. SURINA: Thank you, Tom. It is interesting  
9 that a whole scheme by which the Ethics in Government Act  
10 tries to protect governmental ethics in program  
11 administration is somewhat based on means of keeping the  
12 decision-makers insulated from conflicting interest. There  
13 is a criminal statute, and there is an executive, branch-  
14 wide, regulatory regime that reinforces this. And the  
15 primary focus is looking at financial interests. And the  
16 way it works is that political appointees and senior career  
17 managers are obliged to disclose in a public financial  
18 disclosure report all of their financial interests. And we  
19 have staff that peruse these in detail to make sure that  
20 there is no conflicting interest.

21 And the law is very specific, the criminal code.

1 It speaks to the fact that if a senior government employee  
2 has an interest in a business that they can have a direct  
3 and predictable impact on in performing their duties, you  
4 have a criminal conflict of interest. Employees below that  
5 level, below the senior level, the career employees who may  
6 have decision-making roles but not quite at the same level,  
7 are obliged to file a confidential disclosure report. It is  
8 not available to the public, but it is given the same  
9 scrutiny. And any potential conflict is resolved there  
10 also.

11 Interestingly enough, within FSIS, there is a  
12 global requirement of employees of all levels to file a  
13 certification of no conflicting interest. And this applies  
14 down to the lowest level. And this is something, quite  
15 frankly, that the U.S. Office of Government Ethics that has  
16 oversight over all of departments took a little bit of  
17 exception to in a recent audit, and we are now reinforcing  
18 that requirement in promulgating what they call supplemental  
19 ethics regs that are supplemental to the governmentwide  
20 standards.

21 So what is the purpose of all of this, and how

1 does that fit with an advisory committee? The purpose of  
2 these disclosure requirements, the purpose of a criminal  
3 code, requires one, one's spouse, or one's dependent child  
4 from having a conflicting interest, is to insulate public  
5 policymakers from financial interests that they may  
6 themselves hold. It basically is a bar against self-  
7 dealing.

8           It goes further when it comes to the regulatory  
9 scheme because, while the criminal code speaks to one's  
10 holding or a spouse's holding or a dependent child, if there  
11 is an appearance problem that goes beyond that, even though  
12 it is not a criminal violation, it violates the government  
13 regulations. For example, if one were engaged to somebody,  
14 and that person had that conflicting interest, or you had an  
15 adult child, that would impair the impartiality, and it  
16 could cost a person a job if they went ahead and continued  
17 to work in an area that would benefit that person's  
18 financial interest, or to the detriment of a financial  
19 interest that is a competitor to that interest.

20           So you have got this whole scheme set up that  
21 basically removes federal employees, federal decision-

1 makers, from the financial interests of the industry they  
2 regulate, in this case. So the advisory panel system -- and  
3 it exists not just here, but throughout government -- is an  
4 interestingly carefully crafted counterweight to that  
5 insularity.

6           The whole system of governmental ethics is to keep  
7 the federal employees aloof from those interests. And the  
8 advisory panel is a way of bringing those interests in in a  
9 carefully structured fashion so that federal employees are  
10 not -- while their actions may be impartial, they are not  
11 detached from the industry sector that they have  
12 responsibility for. And I can give some other examples of  
13 this.

14           As I mentioned, full-time federal employees that  
15 are in a decision-making role have to disclose their  
16 financial interest. At the Food Inspection Service, all  
17 employees have to certify that they have no financial  
18 conflict. For example, you don't want the lowest level meat  
19 inspector having an interest in Oscar Mayer, for example.  
20 It's not just grade level determined within FSIS. Special  
21 government employees, people who work on an intermittent or

1 part-time basis, expert consultants that we may hire, also  
2 have this requirement because they are in a position to make  
3 specific recommendations or make decisions that affect  
4 public policy.

5           Advisory panels, on the other hand, are brought  
6 together in a very conscious and specific effort to bring  
7 with them their individual partialities, if you will, or  
8 their own particular interest. But they do so in a very  
9 public fashion. This is not penetrating an organization.  
10 This is a very public meeting where we want a broad spectrum  
11 of views, and those views are assumed to be narrow interests  
12 of that section.

13           This doesn't mean, necessarily, that the people  
14 that have these narrow interests are not public-spirited  
15 themselves. But we go beyond the assumption of somehow the  
16 person is totally detached. We want them attached to their  
17 point of view. But to make this work, an advisory panel has  
18 to be representative of all the varying, competing interests  
19 within a given topic. And it appears to me that this panel  
20 has that broad spectrum.

21           Secondly, the advisory panel can only meet in

1 public, and that is by law, and that is why we have a court  
2 reporter here, so you don't find any dealmaking being made  
3 in private.

4           And finally -- and this is the miraculous way in  
5 which advisory committees seem to work -- they tend to come  
6 together in a civil setting moderated by the government  
7 agency that is getting input from the advisory committee.  
8 It is amazing how often constructive, collaborative efforts  
9 can come out of that, where all interests feel reasonably  
10 sure that their particular narrow interest is adequately  
11 covered.

12           I can speak to this from experience. I used to  
13 work at the Federal Election Commission, which has sort of a  
14 quixotic mission, if you will, of trying to keep special  
15 interest money out of politics. But we also had a rather  
16 minor role in the administration of elections. And we had  
17 an advisory committee made up of interested parties in how  
18 elections are administered. And it was a rather dry topic  
19 most of the time. But in 1993, a bill called the Motor  
20 Voter Act passed, which made it almost a semiautomatic  
21 process whereby voters would be registered. And it was an

1 extremely contentious bill. It took many efforts to get out  
2 of Congress.

3           And at the advisory committee level, we had  
4 Republican Party members there, we had Democratic Party  
5 members, we had some public interest groups trying to  
6 broaden their franchise, we had law enforcement types  
7 concerned about voter fraud. And honest to God, we thought  
8 we would never achieve a reconciliation of these competing  
9 interests. But somehow, over the course of a year and four  
10 meetings, we came up with a model plan for state governments  
11 to implement this unfunded mandate, and it worked like a  
12 charm.

13           We ended up with many millions more people  
14 registered to vote without apparent partisan bias and  
15 without any evidence of voter fraud. And if anybody had  
16 told me that this committee would come together on an agreed  
17 plan to implement that model motor voter law, I would have  
18 bet dollars to donuts they would not have.

19           So that is the basic structure. Just by way of  
20 recap, the public employees have an obligation to not have  
21 any interest that conflict with their official duties. And

1 there is a reporting scheme whereby they have to demonstrate  
2 that to the various departmental ethics offices. The  
3 advisory panel is a very carefully structured  
4 counterbalance to that to make sure that we're not so  
5 insulated that we are detached from the business of what we  
6 are doing. And the advisory panel is set up in a broad  
7 spectrum of interests in a public environment. And my  
8 experience in 30 years of federal service is that it works  
9 amazingly well.

10 I'd be happy to answer any questions on that.

11 MR. BILLY: Okay. Are there questions?

12 MR. WEBER: I have one. What is, from your  
13 perspective, your involvement in reviewing the potential  
14 involvement of a federal official or employee with an NGO  
15 that may have an interest in a certain side of the issue?

16 MR. SURINA: Well, it is interesting. The NGOs  
17 themselves --

18 MR. BILLY: Does everybody know what an NGO is?

19 MR. SURINA: I'm sorry. Nongovernmental  
20 organization. And oftentimes in this setting we are talking  
21 about nonprofit, sometimes charitable, educational, and

1 sometimes membership organizations. But they are  
2 nongovernmental. And public employees, like any other  
3 citizen, can be a member of a nonprofit organization.  
4 Oftentimes, it has an ideological rather than a financial  
5 interest, or it has its own view of how public service  
6 should be.

7           If the federal employee is an officer of such an  
8 organization, they are obliged to report that, whether they  
9 are paid or unpaid, and their financial disclosure report.  
10 If they are there in their personal capacity, that is  
11 permissible. If they are there in an official capacity, we  
12 have a conflict situation because you have fiduciary  
13 responsibilities both to the organization and to the  
14 government, and those conflicts are very difficult to  
15 resolve.

16           So what we are looking for there also is full  
17 disclosure. But when one is a member of such an  
18 organization, they can only be there as an individual  
19 citizen, not as a representative of the government. Does  
20 that respond to your question?

21           MR. WEBER: Yes, thank you.

1 MR. BILLY: Any questions? Rosemary?

2 MS. MUCKLOW: In today's terrible complex world of  
3 multinationals, we all know that a public official cannot  
4 have stock in Oscar Mayer. But it gets lost as being part  
5 of a very large company called Philip Morris. And the trail  
6 becomes very convoluted, particularly as firms acquire other  
7 firms. So I ask that you speak to that issue.

8 MR. SURINA: Certainly.

9 MS. MUCKLOW: The other question that I have is  
10 related to the same public official relationship. And  
11 again, it can become a very convoluted one because of the  
12 large expansive of companies. And for instance, we're  
13 looking at new kinds of technology all of the time, applied  
14 technology to improve inspection systems. And those  
15 technologies come through a very interesting array of  
16 companies, whether it is radiation or microbiological  
17 detection, and so on. And the kinds of people that would  
18 reach senior positions that would be concerned about on that  
19 are also the kinds of people who are very inventive people  
20 in bringing those technologies.

21 Speak a little bit about those conflicts, because

1 they are not the regulated industry. They don't own a piece  
2 of a company that is under the regulation. They may be  
3 bringing in the kinds of technology and be a revolving door  
4 there. So I would be interested in your comments on that  
5 issue.

6 MR. SURINA: Well, I think both of those questions  
7 are very good. And at the same time, I think at the  
8 conclusion of that, I can talk how we remedy an apparent  
9 conflict.

10 First of all, your point is very well taken on the  
11 growing globalization and merger mania that is going on and  
12 trying to figure out where the interests are. And  
13 technology ends up helping my office identify that. The  
14 Internet itself and the online financial services are our  
15 vehicle by which to find these topics.

16 When I came to the department about a year ago,  
17 the first time we came across this, we had a scientist in  
18 the Agricultural Research Service who was evaluating  
19 pesticides. And the person had interests in an oil company.

20 And on its face, you wouldn't think there was a conflict,  
21 and he didn't. But it happened to be Chevron. Chevron

1 happens to own Ortho, okay? So there was an inherent  
2 conflict that on the face of the financial disclosure report  
3 wasn't there.

4 As I can assure you, every public filer at the  
5 Department of Agriculture knows excruciatingly how closely  
6 my office reviews those reports because they have to be --  
7 we have to do an initial review within 60 days of receipt.  
8 Then there has to be a certification where we put our  
9 signature down that there is no unresolved conflict. And  
10 with as many people today as are in various mutual funds, et  
11 cetera, everybody basically -- over 50 percent of the public  
12 now is engaged in the stock market. And even a mutual fund  
13 by itself is not sufficiently broadly diversified to meet  
14 our standard. If someone is in a sector mutual fund, it  
15 presents a problem.

16 Let's deal with your second point, speaking about  
17 the technology. We would view, let's say, stock ownership  
18 in a national laboratory type of environment, or laboratory  
19 testing equipment environment, as a potential conflict  
20 within the Food Inspection Service. And we would have to  
21 address that specifically to see if in fact the products and

1 the services by that type of a company are used in -- for  
2 food inspection purposes and food safety purposes. And if  
3 they were that sort of a connection, we would have to find a  
4 fix.

5           So let me speak to the types of fixes that we can  
6 come up with. In some cases, the individual employee's  
7 personal responsibilities do not necessarily address that  
8 financial holding as a matter of routine. And in that case,  
9 we can have the individual recuse themselves or self-  
10 disqualify, that any time that particular company or that  
11 corporation's matters would come to their office, it would  
12 be known to their superiors and their coworkers that they  
13 are disqualified from addressing that matter. That is a  
14 rather straightforward and easy fix.

15           If one has an outside -- if one is a board member  
16 of a special interest group with a rather narrow view on the  
17 matter, and even though it is a nonprofit organization and  
18 it is uncompensated, we would require through the vetting  
19 process if they are a presidential appointee or through an  
20 administrative process if they are not, that that person  
21 resign that job. It is a free country. We can't force them

1 to resign. But they may have to pick between a job at the  
2 Department of Agriculture and that job. But that choice is  
3 then presented to them.

4 And finally, the third remedy that we do employ is  
5 that one divest themselves of the conflicting interest. And  
6 oftentimes that divestiture can be not without some  
7 financial pain if you happen to be tied to a stock which is  
8 sailing over the marketplace. But if that is the only  
9 remedy that is possible, we can order a divestiture as a  
10 condition of employment.

11 Did that hit both of the points you raised?

12 MS. MUCKLOW: Yes.

13 MR. SURINA: Thank you.

14 MR. BILLY: Carol?

15 MS. TUCKER-FOREMAN: I just want to tell you how  
16 adroit they are at making accommodations. When I was at the  
17 Department of Agriculture, my husband, who was a salaried  
18 employee of a nongovernmental organization, acquired as part  
19 of that organization some employees who worked in the meat  
20 industry. And I didn't want to divest him.

21 (Laughter)

1 MS. TUCKER-FOREMAN: So we have a 23-page opinion  
2 from the Justice Department that says I can share his bed,  
3 but we shouldn't speak to each other.

4 (Laughter)

5 MS. TUCKER-FOREMAN: And we have been married for  
6 35 years, I think in part because of that.

7 (Laughter)

8 MR. SURINA: These are important issues. But  
9 believe me, the Office of Ethics in this type of an  
10 operation is not one of the most loved elements of any  
11 federal agency, not because our employees are not straight  
12 shooters and very conscientious, but the very nature of this  
13 law is a little bit of an insult, and it is a bit intrusive,  
14 that we can delve into employee's financial holdings. And I  
15 am extremely pleased with the responsiveness that I have  
16 found in my short tenure at the department. My office alone  
17 collects about 650 public financial reports from appointed  
18 officials and senior executives throughout this huge  
19 department. And it is amazing how forthcoming people can  
20 be, and how much personal financial sacrifice some people  
21 have made to hold onto their federal job, because they are

1 interested in public service. Nan.

2 MS. DONLEY: Now does your office just examine  
3 individuals, just look at individuals? Or does it also look  
4 at activities within departments or agencies themselves?

5 MR. SURINA: The Ethics in Government Act speaks  
6 to employee ethics, and there are the executivewide --  
7 executive branchwide standards of conduct. The department  
8 itself, through our general counsel's office, is concerned  
9 about agency gift acceptance, if you will, and  
10 collaborations that can go on between the agency and other  
11 people. We work jointly with our general counsel's office  
12 to make sure that those sort of arrangements do not  
13 compromise agency programs or compromise agency employees.  
14 And many of these collaborative efforts can be in almost  
15 everybody's mind a benefit, public benefit.

16 We have organizations, for example, that want to  
17 help the Forest Service. We have an organization -- we have  
18 a National Arboretum dealing with ornamental agriculture,  
19 and there is a Friends of the National Arboretum, there is a  
20 very nice Friends of the National Zoo. And it is hard to  
21 conceive of this being somehow a public evil, but we still

1 must intervene and say that there is a prohibited source  
2 because they have an interest in what the Arboretum does.  
3 And their benefit that they confer on the Arboretum  
4 shouldn't be in any way in a position to say I think you  
5 need to focus more on roses and less on azaleas.

6           Those are public decisions that have to be made,  
7 and we have to make sure that our employees are not, if you  
8 will, biased in their delivery by the interaction with such  
9 outside groups, if that is what you are speaking to.

10           MS. DONLEY: Right. And also, just that the  
11 responsibilities, let's say, within agencies can be  
12 conflicting in nature themselves, meaning -- and I know how  
13 the Department of Agriculture has tried to separate the  
14 regulatory versus the marketing responsibilities, that type  
15 of -- does your office take a look at those types of  
16 situations?

17           MR. SURINA: My office does not. Those are  
18 programmatic decisions, and that is why we have a secretary  
19 and a subcabinet. We have, for example, though -- we have  
20 an Agricultural Research Service looking at a lot of  
21 biotech. We have a marketing regulatory program that is

1 looking at organic foods, okay? Those are two programs that  
2 have a certain tension, okay? There is the department's  
3 structure to reconcile, if you will, different points of  
4 view on the agricultural industry within the department.

5 DR. WOTEKI: Nancy, the issue of -- from a public  
6 policy standpoint, the organizational structure of the  
7 department, its roles and responsibilities, whether a  
8 reorganization is going to be responsive to public concerns  
9 about potential conflicts of interests such as you outlined,  
10 and then frequently concerns about the regulatory programs  
11 within the Department of Agriculture -- issues like that  
12 would be ones that the secretary's office, my office would  
13 be concerned about. And we seek opinion from the office of  
14 the general counsel in helping to decide whether indeed  
15 there is a conflict of interest and then how to deal with  
16 it.

17 So John's office, as he said, is really focused on  
18 the individual aspects under the laws that govern the  
19 executive branch and questions of ethics in conflict of  
20 interest. But we would really look to the general counsel's  
21 office to provide us with advice about how to proceed. And

1 we frequently do on those kinds of issues.

2           John, I might ask a question. I take from your  
3 comments that an advisory committee like this, you expect  
4 the members -- we expect the members to be biased. We  
5 wouldn't have asked you to become members of the committee  
6 if you did not have a base of experience and be  
7 representative of a point of view. And your office doesn't  
8 necessarily get involved in review of what are individual  
9 members' financial disclosures because they are not  
10 considered to be special governmental employees.

11           MR. SURINA: That's right. They are not SGEs, as  
12 the acronym we all -- have everybody's acronyms. No. The  
13 narrow interest of the members here, quite frankly, is  
14 presumed. And that's a benefit, so long as it is  
15 representative and across the board, and so long as the  
16 deliberations are in public. I think advisory committees  
17 throughout government are built on that structure, so that  
18 we can get some unfiltered input from your various points of  
19 view.

20           MS. HANIGAN: Katie Hanigan, with Farmland. As a  
21 committee member, if we are approached and asked to speak at

1 a public forum on behalf of this committee, how is that to  
2 be handled?

3 MR. SURINA: I think careful disclosure is  
4 appropriate also. I think you probably should say that you  
5 are on this committee. But you should say who you are  
6 representing on this committee, that representing the  
7 committee generally, I think, is the obligation of  
8 Dr. Woteki and Tom Billy.

9 But I think most of our audiences are pretty  
10 savvy. If they know who you are with and what committee you  
11 are on, they can make that very small leap to say what angle  
12 you might be presenting on the committee, which is not to  
13 say there is anything wrong with that. It is just a matter  
14 of full disclosure.

15 MR. BILLY: Any other questions? Thank you very  
16 much. I appreciated that. Okay. We're heading towards our  
17 first break. But before we do, I want to work through the  
18 agenda, make a few comments about the agenda, and then ask  
19 the committee members if there are other items or issues  
20 that they would like to raise. We can talk about that and  
21 see how we might fit those in.

1           If you'll turn to the agenda, you'll see that as  
2   we have done in the last several meetings, we are going to  
3   get a briefing on the National Advisory Committee's recent  
4   meeting -- that's the National Advisory Committee on  
5   Microbiological Criteria for Foods. Then we are going to  
6   shift to some of issue updates. And these are particular  
7   issues that the committee has expressed an interest in. And  
8   we want to bring you up to date in terms of new  
9   developments.

10           If you look at tab 4 in your notebook, you'll find  
11   that we have listed here all of the recommendations that the  
12   committee has made recently and identified the actions  
13   taken, the state of followup on those recommendations, and  
14   also identified a contact person. And we continually update  
15   this, so I wanted to call your attention to the variety of  
16   things that the committee has recommended in the past and  
17   where it stands.

18           So we're focusing in particular on several items  
19   that the committee has indicated they would like to address  
20   more specifically.

21           Then we are going to shift into a series of issues

1 that the agency has identified. These are areas where the  
2 agency has views or ideas about how it can do a better job  
3 or solve a problem that has been identified and wishes to  
4 get advice and counsel from this committee. And we'll cover  
5 those agency issues then through the afternoon.

6           Then tonight, we have the subcommittee meetings.  
7 In this instance, I wanted to call your attention to tab 3.  
8 And you'll see on tab 3 the membership of the three  
9 committees, the three subcommittees, the subcommittee on  
10 inspection methods chaired by Katie Hanigan, the  
11 subcommittee on intergovernmental roles and coordination  
12 chaired by Dan LaFontaine, and then the subcommittee on  
13 resource allocation chaired by Carol Tucker Foreman. Lee  
14 Jan is going to chair the committee on Carol's behalf  
15 tonight because of a conflict.

16           So those are the makeup of the committees. We  
17 have two new members. And we tentatively put you into one  
18 of the subcommittees. But we sort of have a rule that  
19 committee members can choose which of the subcommittees they  
20 would like to participate in. But at the same time, we try  
21 to keep an appropriate balance of membership in the

1 committees.

2           So if any of the committee members have a desire  
3 to change their subcommittee, they should let me or Mike  
4 know, and we'll try to accommodate your interest. But we  
5 think that this provides a good distribution of the  
6 membership of the full committee in doing the specific work  
7 at the subcommittee level.

8           We should also be aware, particularly for the new  
9 members, that even if you -- since the meetings occur  
10 simultaneously, nothing is lost because the product of the  
11 discussion results of the subcommittee are then presented  
12 the next morning, tomorrow morning, to the full committee.  
13 So you have an opportunity to hear what was discussed and to  
14 provide input at that time as appropriate.

15           The Thursday -- oh, then at the end of this  
16 afternoon, we have a period for public comment. We  
17 encourage members of the public to provide input and  
18 comment. We welcome that. You need to notify the secretary  
19 to the committee of your interest, and then we will schedule  
20 those that wish to speak during that time.

21           On Thursday, we will hear the reports of the

1 subcommittees during the morning. And then in the  
2 afternoon, we have a series of agency briefings that again  
3 are in one sense kind of new developments or new items that  
4 we want to bring to the committee's attention and provide  
5 you information that could eventually turn into a matter  
6 that the committee would deal with in some depth over the  
7 next several meetings.

8           And then we'll talk about remaining issues, and  
9 get a sense from the committee members of what you'd like to  
10 see on the next agenda, and then a public comment period and  
11 wrapup of this meeting.

12           So that's the general plan for the agenda, and I'd  
13 like to open it up for any comments from the committee  
14 members. Carol?

15           MS. TUCKER-FOREMAN: Yea, Carol Tucker Foreman  
16 with Consumer Federation of America. Nancy and Caroline and  
17 I would like to request that we put on the agenda, either  
18 today or tomorrow morning preferably, a discussion of  
19 noncompliance reports. GAP has collected and evaluated  
20 data on the first three quarters of 1998 in ours, and there  
21 is really very distressing information there -- 1,752 NRs at

1 Lundy Packing in Clinton, North Carolina, 224 of those HAACP  
2 violations, 545 sanitation; 1,419 NRs at Tysons in  
3 Dardanell, Arkansas, 574 sanitation, 198 HAACP; and just to  
4 let you know that even the higher authority doesn't help  
5 here, 234 at the Empire Kosher Poultry in Middletown,  
6 Pennsylvania.

7           In many of these cases, no enforcement action has  
8 been taken. So it was my understanding that the HAACP  
9 system was established so that companies would take actions  
10 to prevent a situation in which NRs would be filed. Are NRs  
11 appropriate for this kind of system? How can you have these  
12 companies operating without any enforcement action when they  
13 have that many NRs on file against them? It really  
14 undermines our assurance that this system will work the way  
15 that we all want it to.

16           So we would like to request that we have some time  
17 and that it be done in such a way that we not end up with  
18 people having to squeeze out the door to go chase airplanes  
19 before we have the discussion.

20           MR. BILLY: I think it would be appropriate and  
21 important that we have the right people here to talk about

1 NRs and how they are dealt with. And we currently have both  
2 Mark Mina and John McCutcheon scheduled to be here tomorrow  
3 afternoon during the 1:00 to 4:00 period. Perhaps -- you  
4 said preferably the morning, but we could put it as the  
5 first item in that afternoon session.

6 MS. TUCKER-FOREMAN: Okay. That's fine. I just  
7 don't want to be in a situation where people, if they have  
8 to leave early, miss it. So if we could do that, I would  
9 appreciate it.

10 MR. BILLY: Okay. Katie?

11 MS. HANIGAN: I will be leaving tomorrow because  
12 of a conflict at home after the first break, and would like  
13 to hear the NR discussion. I'm sorry to do that to the  
14 committee, but something did come up at home.

15 MR. BILLY: At the first break in the afternoon?

16 MS. HANIGAN: No, morning break.

17 MR. BILLY: Okay. Maybe we could do it first  
18 thing in the morning then?

19 MS. TUCKER-FOREMAN: Is it possible that we can  
20 start prior to 8:30 in the morning and put it on 8:00 in the  
21 morning? Is that a problem?

1 MS. SMITH-DeWAAL: I can't be here at 8:00. I  
2 just -- I can't, sorry.

3 MS. TUCKER-FOREMAN: Well, if it has to be in the  
4 afternoon, it does.

5 MR. BILLY: Other ideas from the committee?  
6 Rosemary?

7 MS. MUCKLOW: Tom, I would -- I'm not at all  
8 familiar with that problem. I would just ask could you also  
9 provide us the records on how many of those NRs are under  
10 appeal, or how many were appealed? My experience -- did you  
11 have that, Carol?

12 MS. TUCKER-FOREMAN: No, I don't, but I'd sure  
13 like to know it.

14 MS. MUCKLOW: Yeah. My experience has been, or my  
15 staff's experience is that quite often there will be  
16 repetitive NRs, the same thing over and over again that  
17 really should never have been raised in the first instance.  
18 And so those numbers are very frightening, and we need to  
19 be concerned about it. And Carol is right to raise it. But  
20 I think we need to get some sense of proportion because  
21 sometimes you'll get a repetitive NR that didn't have merit

1 the first time. And if you have it repeated many, many  
2 times, it distorts the picture.

3 So I think it would be very helpful to know the  
4 data. And I don't know, if Carol doesn't have it, we may  
5 have to go to your records just to correct that problem.

6 MR. BILLY: I'm not sure what is possible by  
7 tomorrow. But the later we do it tomorrow, the better  
8 chance we having more information. So it is a tradeoff, in  
9 other words. I don't -- I just flat don't know whether we  
10 would have that kind of additional information.

11 MS. MUCKLOW: I understand. I just wanted to put  
12 the thing in perspective.

13 MR. BILLY: Other comments? Yeah, Caroline.

14 MS. SMITH-DeWAAL: Just to further put it in  
15 perspective -- and I don't think what I am going to be  
16 asking for will be that hard to get since we can get it off  
17 the Internet fairly easily. I think it would be helpful to  
18 see also recall actions that were linked to plants that are  
19 on -- that we have NR information on for last year. And  
20 particularly, I am concerned about the Belmar (phonetic)  
21 situation, where there were numerous inspector reports about

1 condensation leaking onto the product line. There were  
2 sanitation problems documented in the plant. And yet  
3 contaminated food product managed to get out of that plant.

4           So I think the recall information from 1998, where  
5 we have the NR information, would also be helpful because it  
6 would document where in fact contaminated food was leaving a  
7 plant following inspector evaluations of that product and  
8 certification of the product.

9           MR. BILLY: Any other suggestions?

10           MS. MUCKLOW: One other suggestion or request I  
11 would like to make, one of the documents that I have come to  
12 love over the years is the annual report of the secretary to  
13 the Congress on the program. And that has not been filed  
14 for the last couple of years, and I wonder if you could give  
15 us an update and tell us when that might be expected because  
16 it would be -- it provides very useful data and information.  
17 I can't imagine why the Congress hasn't been screaming for  
18 it, but I'm -- it's now several years in arrears, and I'd  
19 just like to know when we are going to see the last two  
20 versions.

21           MS. TUCKER-FOREMAN: Is that one of those that OMB

1 cut out because -- to reduce the paperwork?

2 MR. BILLY: No.

3 MS. MUCKLOW: I don't think so.

4 (Laughter)

5 MR. BILLY: Chris Church will be speaking later in  
6 his class. He can shed some light on where we stand on  
7 that. Getting back to the NRs then, given what has been  
8 said, my judgment would be to put it into the afternoon  
9 session as the first order of business, tomorrow afternoon.  
10 And we'll try to have the additional information of what is  
11 possible by that time.

12 MS. TUCKER-FOREMAN: Thank you.

13 MR. BILLY: Dan?

14 MR. LaFONTAINE: One additional topic. When the  
15 final rule was published in 1996, there were performance  
16 standards for various commodities, carcasses or raw ground  
17 products. At that time, it did not contain a performance  
18 standard for pork sausage. Subsequently, approximately a  
19 year or two later, there was some type of a notice or  
20 interim -- some type of a notice for a performance standard.  
21 Subsequently, it was withdrawn for some technical or legal

1 reasons.

2 My question -- or my suggestion is if we could get  
3 a five minute status report of where that is, because that  
4 is a major raw ground product that is out there in limbo. I  
5 feel eventually that we are going to see it, but we all need  
6 to know where it is at and when we can expect it.

7 MR. BILLY: Okay. I'll fit that in some time.  
8 I'll see if a particular person will give an update on that.  
9 Lee?

10 MR. JAN: One thing, too, that I would -- that  
11 same person, if we could give them another two to three  
12 minutes to tell us about the performance standard for  
13 generic E. coli testing that plants are required to do but  
14 that have no standard. And I have heard from some of the  
15 FSIS people that give us information that they don't see  
16 that that -- that there is a standard, a very liberal  
17 standard. We have been promising them for several years, so  
18 it is hard to see is that going to happen. And if there is  
19 not going to be a performance standard, maybe we ought to go  
20 without it.

21 MR. BILLY: In this instance, you're talking about

1 for animals?

2 MR. JAN: Livestock.

3 MR. BILLY: Livestock, where there currently isn't  
4 established numbers.

5 MS. JONES: Sponge-testing for carcasses.

6 MR. BILLY: Okay. Same thing, we'll add it in and  
7 include that as well. Other -- Rosemary?

8 MS. MUCKLOW: Tom, I hate to wear the microphone  
9 out. But over on the recommendations, there is the  
10 provision that FSIS should assess the health risk exemptions  
11 and seek legal authority for performance standards and site  
12 inspection resources. A paper is to be prepared. I  
13 hesitate because it may be tucked in this document  
14 somewhere. Is it, or is that something we're looking at in  
15 the future? A task force paper. When in the future will it  
16 come to us?

17 MR. BILLY: Okay. Phil will be here tomorrow  
18 afternoon when he talks about the E. coli white paper and  
19 plan. And I'll have him address that as well.

20 MS. GREEN: Tom? I think that is one of the  
21 agenda items.

1 MR. BILLY: Is it? Okay.

2 MS. GREEN: Rosemary, you are asking about the  
3 resource functions? Am I right?

4 MS. MUCKLOW: Yeah, the one under tab 4 on the  
5 second page, the last one on the second page. It talks  
6 about future R&D.

7 MS. GREEN: Right. Tab No. 7 on page --

8 MS. MUCKLOW: It had a different set of  
9 descriptions.

10 MS. GREEN: Yeah.

11 MS. MUCKLOW: That's the response? Okay.

12 MR. BILLY: That will be talked about first thing  
13 this afternoon. Any other suggestions? Okay. Let's adopt  
14 that in the agenda with those modifications. And let's take  
15 -- we are going to take about a 30-minute break. But we  
16 have a couple of announcements.

17 MR. MICCHELLI: What I would like to do is invite  
18 the two new members to have their picture taken with  
19 Dr. Woteki if Dr. Woteki has a few moments at break. That  
20 would be swell. Thank you. And anyone else that missed  
21 getting their picture taken, we do have a certificate that

1 it is anonymous that you can fold and get your picture  
2 taken. If you missed your chance at the last meeting, then  
3 you are more than welcome to join us at break. Thank you.

4 MR. BILLY: Let's be back at quarter to 11:00.

5 (Recess)

6 MR. BILLY: There has been a request made by  
7 several members of the committee of Carol Foreman. When she  
8 raised the issue of the NRs, she cited some numbers and read  
9 from a report or something. And so they have requested that  
10 information that she was using be made available to the  
11 committee before the discussion tomorrow afternoon. I have  
12 spoken to Carol, and she has agreed to do that, and will be  
13 making the information available to us shortly, and then  
14 we'll make it -- we'll copy it and provide it to all of the  
15 committee members.

16 Also relevant to that is our quarterly enforcement  
17 report. And we have copies of that that we will also make  
18 available because it addresses the issue of where we have  
19 taken action against plants and which plants. And I would  
20 suggest that committee members may want to look at that as  
21 well. And that would be made available to you shortly as

1 well.

2           And then, Collette, I understand you wanted to  
3 raise a point related to this?

4           MS. SCHULTZ-KASTER: Thank you. Just one more  
5 thing on the GAP report, if possible, relative to the HAACP  
6 and the sanitation NRs. We would like to know the trend  
7 indicators associated with those NRs and also specifically  
8 the time frame of those NRs. I think Carol mentioned the  
9 first three quarters of '98. Did you mean '98 or '99?

10           MS. TUCKER-FOREMAN: '98.

11           MS. SCHULTZ-KASTER: Of '98, okay. So the time  
12 frame in those three quarters in which those were received  
13 by the plants.

14           MS. MUCKLOW: Tom, while we're getting paper from  
15 the South Building, is there any potential that we could get  
16 the month's -- the more recent report on salmonella? The  
17 one that we have all seen several times over now is through  
18 July. We are all pretty interested in August and September  
19 at least, if not October, since October was just last week.  
20 But August and September would be very useful.

21           MR. BILLY: Yeah. I'll check. I am pretty

1 confident that it wouldn't be available that quickly. The  
2 time lag from getting the data through the lab system and  
3 doing the analysis on it is about a two-month time lag.  
4 I'll check and see what might be --

5 MS. MUCKLOW: Yeah. August and September are  
6 months we are very really interested in. Plus some of us  
7 have called a request in for the basic raw data, but we  
8 haven't seen that yet either.

9 MR. BILLY: Okay. One other announcement is that  
10 the hotel has informed us that they are going to be testing  
11 the fire alarm system over the course of the day. And they  
12 have informed us that we do not have to leave, although we  
13 may be a little annoyed. And if there is a real fire,  
14 someone will come and tell us that it is actually real.

15 (Laughter)

16 MS. MUCKLOW: Is that before the flames engulf us?

17 MR. BILLY: All I can say is use your best  
18 judgment when you hear the alarm. I think I am going to  
19 stay.

20 The next item is the update on the recent meeting  
21 of the National Advisory Committee on Microbiological

1 Criteria for Foods. This report is going to be given to you  
2 by Dr. Karen Hulebak. And Karen is relatively new to the  
3 agency. She has been with us a little over six months. She  
4 is our chief scientist. And I have asked her at the outset  
5 to say a little bit about herself because this is the first  
6 time she has presented information to the committee.

7 Karen?

8 DR. HULEBAK: Thanks, Tom. Good morning to all of  
9 you. Pleased to meet you. I am sorry I missed your last  
10 meeting. I was called away for a family emergency. I'm  
11 happy to be here today.

12 A little bit about myself. I think I was -- one  
13 of the reasons I was brought in by FSIS from FDA was to  
14 bring diversity into the staff. My Ph.D. is in toxicology  
15 from The Johns Hopkins University. I'm quickly learning  
16 microbiology. Prior to coming to FSIS, I was at the Food  
17 and Drug Administration in the commissioner's office, where  
18 I had the food safety desk, focusing more on the  
19 contamination issues rather than labeling and nutrition, as  
20 Caroline well knows.

21 I have also worked in the private sector in

1 consulting at a company called Environ Corporation. And I  
2 was for slightly over six years the deputy director of the  
3 Board on Environmental Studies and Toxicology at the  
4 National Research Council, the operating arm of the National  
5 Academy of Sciences.

6 As Tom said, I came to FSIS about six -- a little  
7 over six months ago. And one of the first requests that was  
8 made of my time was that I take over as executive secretary  
9 of the micro committee. That has been a real pleasure. The  
10 micro committee, as I'm sure you all know, is a really  
11 committed and hardworking group of people, and they have  
12 demonstrated that abundantly in the two meetings I have  
13 spent with them.

14 I'd like to tell you about what happened at our  
15 last meeting, the micro committee's last meeting, which was  
16 just this last September, the 21st through the 24th. The  
17 major focus at that meeting was (1) barehand contact with  
18 ready-to-eat foods, and (2) updates on the status of two  
19 risk assessments, on *Listeria monocytogenes* and *Vibrio*  
20 *parahaemolyticus*.

21 The barehand contact issue was brought to the

1 micro committee by FDA after last year's conference on food  
2 protection, which considered the food code provisions on  
3 barehand contact and essentially concluded that those  
4 provisions in Section 2-201 were too restrictive. FDA asked  
5 the committee to defer a final decision on that question and  
6 said that it would bring the matter to the micro committee  
7 to consider unresolved scientific issues regarding barehand  
8 contact with our ready-to-eat foods.

9           So in September, the committee reviewed the data  
10 that document the various ways that we can interdict the  
11 transmission of person to food, fecal to oral transmission  
12 with ready-to-eat foods. These include handwashing, air-  
13 drying of hands versus towel-drying, the effect of gloves  
14 worn by food workers, cross-contamination issues, and  
15 consideration of the effect of prohibiting or excluding ill  
16 or infected workers from food preparation, especially  
17 contact with ready-to-eat foods.

18           And the committee concluded and recommended that  
19 the primary prevention strategy in this area ought to be the  
20 exclusion of ill or infected workers from ready-to-eat food  
21 contact, also, number two, that proper handwashing by food

1 workers is essential because clearly even asymptomatic  
2 workers can transmit, can be shedding infective agents and  
3 transmit to food or food contact surfaces, and that, third,  
4 we should strive to minimize barehand contact with ready-to-  
5 eat foods, in combination with the above -- with the first  
6 two recommendations that I mentioned.

7           But, the committee concluded, the available  
8 scientific evidence is insufficient in itself to support a  
9 blanket prohibition of barehand contact with ready-to-eat  
10 foods.

11           Now I'll next describe to you the status  
12 presentation that the committee heard from the risk  
13 assessment teams that are preparing risk assessments for  
14 *Listeria monocytogenes* and for *Vibrio parahaemolyticus*. For  
15 the listeria risk assessment, the primary focus of  
16 discussion at this meeting was on the exposure assessment  
17 section of the risk assessment model and on the hazard  
18 assessment section. The exposure assessment section is  
19 really focused on grappling with the issue of listeria  
20 present in foods, consumption patterns of various foods, and  
21 how those consumption patterns can be modeled. Again, the

1 primary focus here is on ready-to-eat foods.

2           The committee's concerns, reviewing what the team  
3 had presented, was -- and they suggested that the team  
4 consider how to improve the way they deal with these issues.

5       Number one was a concern about the use by the team of  
6 prevalence data that are more than five years old. And the  
7 sense -- the reason for that is that the committee had a  
8 general sense that sanitation in the food industry has  
9 improved more recently and that to use data that are from  
10 ten years ago may not accurately enough reflect the current  
11 day situation.

12           They also suggested that some of the food  
13 categories that the risk assessment team is using need to be  
14 split. For example, they need to split home- and  
15 restaurant-cooked ground meats data from those instead of  
16 lumping them, that they need to separate as much as possible  
17 long versus short shelf life deli meats, and they need to  
18 treat undercooked chicken as a separate category from all  
19 chicken.

20           Finally, they suggested that the team think long  
21 and hard about using generic listeria to represent Listeria

1 monocytogenes in the model. Again, the team is grappling  
2 with a paucity of data and risk assessment, just like in any  
3 such exercise. Sometimes extrapolations have to be made.  
4 But that was one that the committee expressed concern about.

5           Now regarding the hazard assessment, the main  
6 challenge for the team has been a lack of outbreak  
7 investigation on dose and attack rate. An additional  
8 limitation has been that the experimental data most  
9 typically available used nonoral dosing regimes, in other  
10 words, interperitoneal injection oftentimes. And they  
11 acknowledged this can present some significant problems when  
12 you try to extrapolate to human disease.

13           The team acknowledged the limitations in the  
14 present risk assessment. And they did say that this current  
15 undertaking is probably the first in what is going to be a  
16 series of risk assessments on various aspects of  
17 listeriosis. The team proposes to present -- plans to  
18 present the final iteration of this risk assessment to FDA  
19 management by the end of this year.

20           Now the vibrio risk assessment was also presented.  
21 And, of course, this risk assessment focuses not on a meat

1 product, but on oysters. The risk assessment, as  
2 constructed by the team, has three segments which they call  
3 harvest, postharvest, and the so-called public health  
4 segment, which by standard terminology is really the dose  
5 response part of the risk assessment. I'll just recall for  
6 you the classical common risk assessment terminology is, of  
7 the four stages of risk assessment, hazard identification,  
8 exposure assessment, dose response, and risk  
9 characterization.

10 In food pathogen risk assessment, sometimes other  
11 terms are used. In particular, I hear this term, public  
12 health segment. It often seems to refer to the dose  
13 response investigation and modeling.

14 In the vibrio risk assessment, the harvest segment  
15 is attempting to develop models for each region/season  
16 combination because there are differences in climatic and  
17 harvest practices in various regions. And they want to try  
18 to make the models reflect those differences as much as they  
19 can. The goal overall of the segment is to identify  
20 parameters that contribute to the likelihood that shellfish  
21 in a particular region, a growing area, are going to contain

1 virulent strains of *Vibrio parahaemolyticus*.

2           In the postharvest segment, they describe their  
3 attempts to simulate effects of typical industry practices  
4 in transportation, in handling and processing, in  
5 distribution, in storage, and in retail, and how those will  
6 affect vibrio populations in oysters, again in various  
7 regions and seasons.

8           In the so-called public health segment, the focus  
9 is on modeling or developing models to reflect the  
10 relationship between consumed dose of vibrio and disease  
11 response in the consumer, in other words, the number of  
12 pathogens at the time of consumption and the probability of  
13 illness occurrence, and also illness types and severity of  
14 illness at different doses.

15           The final two items that I would like to discuss  
16 with you that were considered by the committee -- these  
17 three items I have just discussed took up probably  
18 80 percent of the committee's time at the last meeting. But  
19 there are two others that I would like to mention, and one  
20 is to give you an update on where the micro committee and  
21 the agency overall is on the hazard guide for very small

1 plants.

2           Now the micro committee worked long and hard for  
3 several years to produce a guide that would be actually  
4 useful to small plant operators. And it appears that they  
5 have been successful. At this last meeting, the committee  
6 accepted the guide that the committee -- the committee as a  
7 whole accepted the hazard guide that the subcommittee had  
8 produced and acknowledged that it will remain in draft as a  
9 sort of living document. If significant changes are  
10 suggested for the document and thought to be a good idea,  
11 and a change is made to the draft, a judgment will be made  
12 about whether that change is sufficient to bring it back to  
13 the full committee. But the committee acknowledged that the  
14 guide needs to remain a living document.

15           The agency has accepted the guide as its own -- as  
16 its own, and will be and is distributing it to small plants  
17 now, acknowledging the help that the agency has received  
18 from the micro committee. I have heard also that at least  
19 in some early reviews, small plant operators are actually  
20 finding it useful, which is very nice to hear.

21           A final note I wanted to mention, where the

1 committee stands with campylobacter performance standards.

2 At your last meeting, I believe it was, you recommended that  
3 the micro committee consider options for campylobacter  
4 performance standard or other alternative approaches that  
5 would achieve the same public health goal.

6 In the committee's, the micro committee's, May  
7 meeting, they considered the available data long and hard  
8 and came to the conclusion that there were not sufficient  
9 data at that time to render a judgment about the  
10 appropriateness of developing performance standards or  
11 developing alternative approaches to achieve the same goal.

12 They encouraged the agency to continue gathering data  
13 through the two mechanisms that are in place, the chicken  
14 monitoring program for campylobacter that was begun in  
15 October '98, and the nationwide young chicken campylobacter  
16 baseline data collection that began in January of this year.

17 And the committee said we will revisit this issue in about  
18 a year. So they intend to have a look at the data on  
19 campylobacter during this coming summer.

20 I should also note to you that the agency has  
21 established a docket committee to begin consideration of

1 what options might be for development of performance  
2 standards or for development of alternatives to achieve the  
3 same public health goal. I note that in your tab two, you  
4 have a copy of an update memo that went to the micro  
5 committee to bring them up to date on the data collection  
6 for campylobacter as of September.

7 I have some other news from the micro committee of  
8 a more general nature, and one is that Maury Potter,  
9 formerly of CDC, most recently of the director of FDA's Food  
10 Safety Initiative Program, and vice chair of the micro  
11 committee for one glorious meeting, has had to step down.  
12 He has left FDA to go to ILSI, International Life Sciences  
13 Institute, which is a big blow for the micro committee, and  
14 I'm sure is a big blow for FDA, too. FDA has not yet  
15 decided upon who will be his replacement.

16 Janice Oliver will serve as vice chair of the  
17 micro committee at our upcoming meeting in December. There  
18 is a possibility that the person who has been brought in to  
19 replace Maury, Dr. Susan Alpert, an M.D., Ph.D.  
20 pediatrician with a background in infectious disease and I  
21 think an undergraduate degree in microbiology, could maybe

1 do that job. But she is really -- she has been at FDA for  
2 one day -- as of -- or two days as of today. So I think the  
3 decision hasn't been made yet whether she will actually fill  
4 that role.

5           The December meeting then is going to be December  
6 8, 9, and 10. The major topics at that meeting are going to  
7 be (1) a request by FDA of the micro committee to consider  
8 the unresolved scientific issues that are challenging the  
9 agency as it attempts to implement HACCP for fresh juices.  
10 The micro committee will also hear a comprehensive briefing  
11 and be given an opportunity to critique FSIS' ongoing risk  
12 assessment for E. coli 015687.

13           Now as a final note, I serve on a search  
14 committee, on the search committee for the executive  
15 director of the new presidentially created Joint Institute  
16 for Food Safety Research. I think in your tab 2, you also  
17 have a copy of a position announcement and description of  
18 what this position entails. I can tell you that the food  
19 safety agencies and departments with responsibility for food  
20 safety, who are engaged in search for this executive  
21 director, are seeking a topnotch scientist, someone who is

1 visionary, someone who has strong demonstrated leadership  
2 strengths, because you can imagine herding -- it is like  
3 herding cats to get agencies together to agree on budget  
4 priorities, especially for research.

5           So leadership skill is certainly the major  
6 characteristic. Clearly also national scientific visibility  
7 will be important, knowledge of food safety science and  
8 research would clearly be a desirable feature. This  
9 executive director would have the opportunity to shape food  
10 safety research budgets in the next two years, and even  
11 shape the direction of food safety research. It is a two-  
12 year appointment, by the way. And we are seeking to fill it  
13 as early in 2000 as possible.

14           So please consider the information in your book.  
15 If there is any other question that you have, please call  
16 me. I'll be happy to talk to you and give you -- I actually  
17 have, or will have shortly, an updated formal position  
18 announcement. Talk to your colleagues, think about folks  
19 who might be qualified, who might be interested.

20           That sums up what I had to talk to you about, and  
21 I'll be happy to answer any questions.

1 MR. BILLY: Okay. Questions? Katie.

2 MS. HANIGAN: Location of the December meeting,  
3 please.

4 DR. HULEBAK: It is going to be in Washington.  
5 And I can't recall the hotel right at the moment, but I can  
6 get that for you easily.

7 MS. HANIGAN: Thank you.

8 MR. BILLY: Caroline?

9 DR. HULEBAK: Caroline.

10 MS. SMITH-DeWAAL: I was hoping Katie would ask  
11 this question. I have two questions. One is that it is my  
12 recollection that we asked them to talk about options, not  
13 to necessarily come up with a performance standard.

14 DR. HULEBAK: Correct.

15 MS. SMITH-DeWAAL: But to talk about options. And  
16 I guess I am disappointed that the committee didn't come  
17 back with more options. I mean, we all know we need more  
18 data. That is -- it doesn't take a room full of food safety  
19 scientists to tell us that. But I thought we asked for  
20 things that they could have given us more of an analysis.  
21 And I guess I am disappointed that they didn't take that

1 request more seriously.

2 DR. HULEBAK: Well, I think they did take it  
3 seriously, and they did struggle with not only just the idea  
4 of performance standards, but they did spend some time  
5 talking about what options might be. Now it is true they  
6 didn't settle on a set of what options might be. But they  
7 did give it hard conversation and hard discussion and  
8 debate. And I will carry your sense back to them.

9 MS. SMITH-DeWAAL: Okay. I mean, my understanding  
10 from people in the room is that they got off on a big policy  
11 discussion and weren't -- I mean, you know, you can --  
12 options is not like a hard and fast thing. They could throw  
13 back some options, and we could respond to them. I don't  
14 know if anyone else wants to weigh in. I have  
15 something else.

16 MS. HANIGAN: Can I just comment on that?  
17 Caroline, I don't disagree with your position on that. And  
18 I had placed a call to Mike in September, basically asking  
19 what happened at the micro committee meeting. I think it  
20 was when I received my first packet of information for this  
21 meeting and saw that there was basically no update from that

1 committee back to our committee. So I was concerned as well  
2 because at one time we talked about having a conference call  
3 between the last meeting and this meeting just to address --  
4 so I was concerned that when I received my first packet of  
5 information, there was no correspondence on it at all.

6 MR. BILLY: Nancy.

7 MS. DONLEY: I was in Chicago. That particular  
8 meeting was held in Chicago, and I did attend that  
9 particular session of the micro committee meetings. And  
10 what Karen says is just true. They did discuss at points  
11 some options, but I came away from the meeting that that was  
12 kind of more or less as an okay, and very little amount of  
13 time was spent on that. And frankly, it had really gotten  
14 into a policy discussion meeting.

15 That was the first time I had attended a micro  
16 committee meeting just as a part of the public audience.  
17 And it really made me stop and think of what -- of maybe we  
18 need to assess what we send out to other committees as far  
19 as asking them for input, or maybe we have to be very, very,  
20 very specific what it is we want to get back from them  
21 because it really did develop into a policy meeting. And

1 frankly, it was should we have performance standards for  
2 campylobacter. But the whole discussion generated around  
3 should there be any performance standards at all. And if  
4 so, we don't -- and that particular committee came away  
5 saying we don't want -- if we set it for campylobacter, the  
6 next thing is going to be for listeria, and then on and on  
7 and on and on.

8           So I do think that we have to be careful this  
9 committee of what it is we send other committees and be very  
10 specific about what we want back.

11           MR. BILLY: Caroline.

12           MS. SMITH-DeWAAL: And then just to follow up, and  
13 then I'll move on to my other question. I'm just troubled  
14 that -- I mean, we are supposed to be the policy committee.

15           And I always -- I guess Rosemary brainwashed me to think of  
16 them as the scientists and the scientific committee. You  
17 once referred to them as the secretary's scientists, and I  
18 think I objected. But, you know, I am disappointed.

19           Options is, you know -- you don't need -- we didn't ask for  
20 a standard. We didn't ask for something where there had to  
21 be complete consensus necessarily.

1           We wanted a list of options. And I'm just very  
2 disappointed. And I think Nancy is right, that we need to  
3 be much more cautious about taking issues and trying to send  
4 them off to the scientists because they'll just digress,  
5 apparently.

6           My other question goes more to -- and maybe Tom  
7 could help out in responding to this as well. I don't --  
8 you know, maybe -- I have done a lot of work in risk  
9 assessments, and I know what the theory is, and I know how  
10 they have developed in terms of chemical risk assessments  
11 versus micro risk assessments. I guess I am really troubled  
12 when we have an issue like *Listeria monocytogenes*, when we  
13 have 21 people dead, 100 illnesses from a single food  
14 source. What do we need to assess with a deadly pathogen in  
15 the food supply?

16           The risk assessment was done, in my mind. Why do  
17 we need to spend a huge amount of time going over what we  
18 already know, that a pathogen in a product, even it is  
19 intended to be cooked, like hotdogs, can kill people. And  
20 so what are we waiting for for the department to take more  
21 stringent action, even a proposed regulation perhaps, to

1 deal with *Listeria monocytogenes*?

2           We sat through the meeting on the listeria risk  
3 assessment. And the questions are very large, and the holes  
4 are very big. And I'm not confident that they are going to  
5 come out with anything that is going to be terribly to the  
6 department in moving forward, and where we all know we need  
7 to go with *Listeria monocytogenes* in terms of a system to  
8 enforce what we already have, which is a zero tolerance  
9 performance standard.

10           So I'm wondering what we're expecting to get out  
11 of this risk assessment. And is there a way to get what we  
12 need rather than waiting for them to -- what sounds like to  
13 take years to fill in all of the data gaps. The public  
14 can't wait. And as we sit here -- you know, Carol has been  
15 quoted and, you know, Nancy and I, I know, are very  
16 concerned that we could have another outbreak tomorrow. And  
17 I don't want to sit around and wait. I'd like to see the  
18 department take -- and I understand the steps you have  
19 already taken, and we're glad you took them, and rulemaking  
20 does take a long time. But we would like to see a proposed  
21 rule coming out of the department soon to address *Listeria*

1 monocytogenes.

2 MR. BILLY: Let me say something in terms of the  
3 role that risk assessments play. And I think we have  
4 mentioned this before. The USDA Reorganization Act of 1994,  
5 among other things, requires us by law to conduct a risk  
6 assessment and provide that risk assessment as part of  
7 proposing rulemaking. And so one of the steps we have to  
8 take to establish a performance standard, or whatever, is to  
9 have a risk assessment that identifies clearly the risk, it  
10 quantifies the risk, and allows us to look at alternative  
11 options for mitigating the risk.

12 And so given that requirement now, there is a  
13 staff in the secretary's office that reviews risk  
14 assessments to ensure they meet the requirements of the law  
15 as part of forwarding rulemaking proposals through the  
16 department, to OMB, and then to publish.

17 So there is also a requirement, a formal  
18 requirement, both by law and by executive order, that we do  
19 a cost-benefit analysis. And the cost-benefit analysis has  
20 to be tied to the risk assessment and the options that it  
21 presents. So that is now a formal part of the rulemaking

1 process. It is important for that reason that we move  
2 forward and complete these efforts as quickly as we can.

3 We share your concern that we take appropriate  
4 action to deal with pathogens like listeria or  
5 campylobacter. And so that should be clear by the  
6 priorities we have set in terms of the work that is  
7 underway. But it is in that context that we are using the  
8 micro committee to look at, as an example, in December, the  
9 E. coli 015787 risk assessment model for ground beef, and  
10 getting their input as well as separate peer review of that  
11 model, as part of the process to reassess our policy. And  
12 you'll hear more about that tomorrow afternoon.

13 But that's the context or the environment in which  
14 we are working to address these pathogens. I don't know if  
15 you wanted to add anything from the committee's point of  
16 view? Then I have a suggestion about where we go from here.  
17 Carol?

18 MS. TUCKER-FOREMAN: This is a case -- I'm a  
19 strong supporter of risk assessment. The CDC figures  
20 estimate of the 2,300 and I think 19 cases of listeria -- of  
21 listeriosis, that 500 people died. I think that constitutes

1 an emergency. When added to the fact that these diseases,  
2 these illnesses, come from products -- and I'm sorry I  
3 didn't bring my bag with me today. I went shopping at  
4 Safeway. I bought cooked ham, cooked. I do think that  
5 implies ready-to-eat. And it says "good if used by," and it  
6 had a date three weeks later or four weeks later. And then  
7 it has a seal on it that says, "Inspected and approved,  
8 United States Department of Agriculture."

9           And none of those things are true. That product  
10 -- they are true. But they imply that the product is safe  
11 to eat. And the product is not safe to eat if you are a  
12 pregnant woman. And frankly, brochures are not enough. I  
13 think that you have an emergency situation, and that perhaps  
14 it is time to go to the department and say we think that the  
15 emergency provisions of the law kick in with regard to these  
16 special groups, and we would like to have labeling on the  
17 package as an interim step until the risk assessment is  
18 completed, and we can find ways to diminish the problem  
19 because right now it is clear you cannot address the  
20 problem. So at least, for goodness sakes, tell people that  
21 this product, despite the fact that it says "cooked" and

1 "good if used by" and "inspected by," that if you are  
2 pregnant, you shouldn't eat that cooked ham until you cook  
3 it again.

4           And it was on turkey, sliced turkey. It was, you  
5 know, the same thing. I have got seven different packages  
6 that I carry around in my little plastic bag now. And we  
7 are misleading people. There is a precedent for this. The  
8 department did it with safe handling labels on certain raw  
9 meat and poultry products at an earlier time. And I think  
10 it is time to take this as an interim step now with so-  
11 called ready-to-eat products.

12           MR. BILLY: We have an item a little later in this  
13 session before lunch, hopefully, on the update on listeria.

14       And I think what I would like to do is capture your thought  
15 and come back to it at that time. One sense I am getting  
16 from the committee -- and I'd like to suggest that perhaps  
17 we send another letter to the national micro committee that  
18 reiterates our desire to receive input from them in terms of  
19 the options that are available to deal with campylobacter in  
20 light of information that is available now, including in the  
21 options the approach of a performance standard, and express

1 in an appropriate way concern about, you know, more progress  
2 and advice from the committee to this point, something along  
3 that line.

4 MS. SMITH-DeWAAL: Perhaps they can take it up in  
5 their December meeting.

6 MR. BILLY: Jim and then Collette.

7 DR. DENTON: I had a comment about that very  
8 issue, in thinking about what Karen has told us and what  
9 Keith said. I think that if we expect something back with  
10 regard to well-reasoned and very clearly thought-through  
11 options other than the performance standards, that we  
12 probably dropped the ball here as a committee by not being  
13 able to convey that obstacle with that particular group in  
14 order to communicate that to them, because I'm not certain  
15 that they really grasped what we were talking about in  
16 outlining other options.

17 Now coming from the scientific community, I  
18 suspect what they were faced with is looking at trying to  
19 determine that they can establish performance standards for  
20 campylobacter and recognizing that they have a real  
21 shortfall in information to establish those correctly, that

1 they were, I guess, diverted from the possibility of looking  
2 at other options than the campylobacter.

3           They are scientists. They are driven by data and  
4 numbers. So when we start looking at other types of  
5 options, we are probably going to be in the same situation  
6 of having to have some basis in scientific information to  
7 come to a reasonable alternative option to the performance  
8 standard.

9           Now with regard to the issue of the listeria  
10 situation and with regard to the campylobacter situation, I  
11 kind of disagree with much of the conversation that I have  
12 heard this morning at the table. I think we are comparing  
13 apples and oranges. In one case, we are trying to establish  
14 performance standards on raw product. In another one, we  
15 are dealing very clearly with a cooked product. Those are  
16 very, very different situations that we have to contend  
17 with. I think they are appropriate to be addressing those  
18 sorts of issues. But I do think that we need to be very  
19 clear in our thinking with regard to getting into that  
20 because we are talking about two very, very different  
21 products with a raw product and precooked product.

1 MR. BILLY: Okay. Collette?

2 MS. SCHULTZ-KASTER: I think Dr. Denton  
3 summed up most of this, but I would like some clarification,  
4 possibly from Caroline or from the group, on what options  
5 are we looking for. I understand that, you know, if there  
6 were to be a performance standard, how -- as Dr. Denton  
7 said, how the committee will approach it, because they will  
8 think of it as scientists, and they won't be prepared to set  
9 it. And if in a situation relative to a performance  
10 standard -- what other options are we looking for, things  
11 other than a performance standard? And then we need to  
12 clarify that in order to present that for them because  
13 otherwise they will come at that from a very different  
14 approach than we would.

15 MR. BILLY: Okay. Caroline.

16 MS. SMITH-DeWAAL: And I am reading right from tab  
17 4, the very last entry, request the NACMCF to evaluate the  
18 options for defining a campylobacter performance standard,  
19 e.g., quantitative versus qualitative. So we gave them some  
20 examples -- I think we were quite specific -- and  
21 alternatives to a campylobacter performance standard. So we

1 were asking for both. We were asking for how would they set  
2 the standard, and also were there alternatives.

3 I don't know whether a letter is the right  
4 approach. And perhaps at the subcommittee meeting, we might  
5 spend five minutes on this and make a recommendation on your  
6 suggestion, because maybe we need to come back and outline  
7 our own options and give our options to the department  
8 rather than waiting for some other committee to do that. Or  
9 maybe we should wait, but we would like them to pick it up  
10 in December because we feel like they dropped the ball this  
11 time. So maybe as a subcommittee, we could spend five  
12 minutes on that at the beginning of our meeting tonight.

13 On the listeria risk assessment, I would just like  
14 to come back or wrap up. I'm not sure that risk assessment  
15 ever contemplated what we're dealing with with the ready-to-  
16 eat meat products and the outbreaks that we have had. I  
17 think the risk assessment -- and correct me if I'm wrong,  
18 but it may have been started in advance of that. It is  
19 dealing with a much broader group of food products, both  
20 FDA-regulated products and USDA. And it is asking questions  
21 about, well, do people get sick from frozen ice cream if it

1 has got listeria versus ready-to-eat meat products.

2 Well, we know the answer on ready-to-eat meat  
3 products. So maybe the risk assessment you need is not the  
4 one that they are conducting. And maybe you need to think  
5 about something that is more tailored to what you need to  
6 get your regulation moving.

7 MR. BILLY: I can add a little more information in  
8 that regard. It is in fact the case that the risk  
9 assessment model that FDA is taking the lead on, but we are  
10 a partner with them in this process, is a generic model that  
11 looks at all foods. And in developing that generic model,  
12 they are doing some very important groundwork in terms of  
13 determining how a more specific model for listeria in ready-  
14 to-eat meat and poultry products ought to be designed. And  
15 it has been our intent right along to take the work that is  
16 being done generically and then tailor it to our specific  
17 approach for meat and poultry products.

18 That is a plan that is in place. And as soon as we  
19 get some of these important issues and advice from the micro  
20 committee which was provided and Karen outlined, all of that  
21 helps us then move forward as an agency in terms of our

1 products that we will be focusing on. So that is in fact  
2 our intent, to tailor a specific risk assessment to ready-  
3 to-eat meat and poultry products.

4 MS. SMITH-DeWAAL: And when would we expect that  
5 to start? I am very concerned, Tom, that what we are seeing  
6 is you guys tied up in knots dealing with a very crucial  
7 public health issue. And we can't sit back. So I'm  
8 wondering when can we expect that risk assessment, when can  
9 we expect you -- we cannot wait for this committee. I sat  
10 there, and they really -- I'm not confident that what they  
11 are going to come out with is going to help you be where you  
12 need to go.

13 So if you could think about, maybe at your -- when  
14 we talk about listeria, think about the urgency here because  
15 I am not comfortable waiting.

16 MR. BILLY: Rosemary.

17 MS. MUCKLOW: My first knowledge of Listeria  
18 monocytogenes was the ugly cheese outbreak in Los Angeles,  
19 the soft Mexican cheese product in 1985. And my learning  
20 curve on that was that when it hits, it hits big. And that  
21 was certainly a very dramatic event and caught everybody's

1 attention. Unfortunately, one of the more recent outbreaks  
2 was again that it hit big. And those numbers are always  
3 very frightening to people.

4 I listened very carefully to Carol and her  
5 shopping experiment. I hope she has eaten the products, and  
6 that she is watching that "keep refrigerated" statement on  
7 those little packages, or that it is the packages and not  
8 the product with the packages?

9 MS. SMITH-DeWAAL: It grows.

10 MS. MUCKLOW: Mm?

11 MS. SMITH-DeWAAL: It doesn't matter if she  
12 refrigerated it. It grows in the refrigerator.

13 MS. MUCKLOW: I understand that, Caroline.

14 MS. SMITH-DeWAAL: She should freeze it.

15 MS. MUCKLOW: I hope she is not walking around  
16 with the meat in the bag, just the packages.

17 One of the questions that I would like to ask a  
18 little bit about on this subject is the -- as I would  
19 understand it -- and I don't have perfect knowledge on this,  
20 but I figure we have got people at this table that can  
21 enlighten us, including you, Mr. Billy, in your products

1 role. As I would understand it, there is an international  
2 standard that is not zero tolerance for *Listeria*  
3 *monocytogenes*, and we work on a zero tolerance basis in this  
4 country.

5 How do we balance that when it comes to the  
6 equivalence of imported products? Do we only take ready-to-  
7 eat products from other countries that meet our zero  
8 tolerance standard for *Listeria monocytogenes* in meat  
9 products? Can you give us any balance on that one?

10 MR. BILLY: Sure. I'm unaware of any  
11 international standards for listeria. There are national  
12 standards in various countries around the world for various  
13 types of ready-to-eat products. Some countries have zero  
14 tolerance, and others have established a tolerance that is  
15 based on classifying a category of products into minimal  
16 risk, moderate risk, and high risk, and then determining the  
17 listeria control measures that are in place to deal with  
18 preventing or minimizing the presence of the listeria in  
19 those categories or classified areas of products.

20 Canada is an example that has -- a country that  
21 has such a system that ranges from zero for high-risk

1 products to, I think, something on the order of 100  
2 organisms per unit -- and I don't know the unit -- for more  
3 moderate-risk products. But it also is based on the  
4 practices and the control measures that they have in place.  
5 So it is not a -- there is no uniform approach. There are  
6 problems with listeria all around the world. That is  
7 increasingly recognized.

8           And it is for that reason that the United States  
9 has led the effort to convince the World Health  
10 Organization, one of the sponsoring organizations for the  
11 products commission, to establish a third expert panel of  
12 microbiologists and other experts that would be in a  
13 position to do international risk assessment and recommend  
14 appropriate international standards for pathogens like  
15 listeria. And that is -- that recommendation from Codex to  
16 its parent organization has recently been reinforced by a  
17 conference that was held by FAO and WHO in Australia a few  
18 weeks ago with a very strong recommendation coming out of  
19 that conference that WHO follow up on this and establish  
20 this new international expert body as soon as possible and  
21 support the work of the Codex committees that wish to move

1 forward to develop international standards along the lines  
2 that you have mentioned.

3 Mike and then Jim.

4 MR. MAMMINGA: Listening to this discussion, we  
5 just had our United States Animal Health Association annual  
6 meeting and our state directors meeting a few weeks ago, and  
7 at our last committee meeting, we speak an awful lot about  
8 risk assessment/risk analysis. And I got some very good  
9 lessons in that. And I think as Dr. Denton indicated a  
10 little bit ago, we have a little bit of apples and oranges  
11 here because from what I have learned about scientific risk  
12 assessment and analysis, it is a methodical discipline  
13 process that lives on data and numbers and takes time to  
14 project its findings as far as a risk analysis.

15 What my friends here from the consumer groups are  
16 talking about is another kind of risk analysis. It is the  
17 kind of risk analysis that says that if rocks are falling  
18 off the building, I had better get away from this building.

19 And they are illustrating examples of numbers from CDC and  
20 other sources that say there is this many people, and there  
21 are this many people sick and dying. And they are doing a

1 risk analysis based on what they see and what they know to  
2 be a fact and what they are able to study.

3           It doesn't necessarily mean that that data will  
4 help solve or fix the problem, like you hope that a  
5 scientific risk analysis will do. But they are saying let's  
6 address a problem, and that's a little different kind of  
7 risk analysis. And in that respect, while the micro  
8 committee and other scientists may deliver us some very good  
9 answers in time, I think we ought to recognize we are doing  
10 a little different kind of risk analysis when we talk along  
11 these ways. And that might be more the kind of thing that  
12 policy people do.

13           And I think it is important for me to keep that --  
14 to keep those two different concepts apart in my mind  
15 because there are just so many things that you can do  
16 scientifically in a day or two, and then there are those  
17 sorts of things that you have to discuss crossing all of  
18 your constituents, as you like to say, the industry, the  
19 consumers, the government, the academia, to come up with  
20 what the industry people I hope feel is reasonable and can  
21 be substantiated in some reasonable fashion if you don't

1 have the scientific data in front of you.

2           So in that respect, I think I'd let the micro  
3 committee work. They are the scientists, and they can do  
4 that. The policy people are going to have to put all of  
5 these thoughts together that are expressed here and  
6 determine what is reasonable on a short-term basis to  
7 address the horrors that we hope do not happen from our part  
8 in producing food. Just a thought.

9           MR. BILLY: Thanks, Mike. Jim.

10           DR. DENTON: To follow up on Caroline's comment a  
11 while ago about the major issue with *Listeria monocytogenes*  
12 being one that grows with refrigeration temperatures, I'm  
13 reminded of some of the philosophical discussions that we  
14 get into among scientists. Believe it or not, we can get  
15 engaged in philosophical discussions. But I believe -- and  
16 there are several people that happen to think the same way  
17 -- that *Listeria monocytogenes* is a problem of our own  
18 creation.

19           If we think back about the development of the food  
20 industry in this country and the fact that we have relied so  
21 heavily on refrigeration and cold storage to control the

1 earlier pathogens that were of concern, particularly the  
2 enterics, what we have done is we have established an  
3 environment throughout the marketing system that is  
4 refrigeration driven. And what we have done is we have  
5 created an environment in which a very normal soil organism,  
6 which listeria is, because it has the ability to grow at  
7 refrigeration, can permeate that system just a bit.

8           Now what we'll have to do is take a real hard look  
9 at how we get that particular organism back out of that  
10 system if we continue to rely on the refrigerated system in  
11 our marketing process. But I believe that refrigeration  
12 created this one.

13           MR. BILLY: Carol.

14           MS. TUCKER-FOREMAN: I know it seems we're doing  
15 the listeria update now, whether it was on the agenda or  
16 not. I appreciate all of those comments, and I -- what we  
17 want is sound science. We want to base government action on  
18 sound science. But we also -- the decision about policy  
19 issues uses science. It frequently doesn't give us all of  
20 the answers that we need. And the policy process frequently  
21 cannot -- there is never a final answer in science, right?

1 We try to get to the point where you can take a step based  
2 on science. But I'm not sure that it is appropriate to say  
3 to the public we can't act on this problem because the  
4 scientists, for good reasons of scientific method, can't  
5 move as fast as we want them to move.

6 I don't think it is acceptable to say as a policy  
7 matter we can't do anything. I think that in the case of  
8 meat and poultry products, wherein you have all of the  
9 circumstances I described before, cooked, use by, inspected  
10 by, that we have an obligation to act more quickly based on  
11 the best information that we have now. And I am probably  
12 going to propose that the committee take a position in that  
13 regard. And maybe it is time for us to say to the  
14 regulatory officials in the department this has some  
15 counterweights to your argument that we have to proceed  
16 along the lines of regulatory reform, that is, that the  
17 department is making some promises and the industry is  
18 making some promises that amount to misleading labeling.

19 MR. BILLY: Okay. I want to -- let me say two or  
20 three things. One is it is my sense that Katie's committee  
21 on inspection methods will look at this issue in terms of

1 what we ask the micro committee to do and consider either  
2 another letter to the committee or some work on the part of  
3 the subcommittee in developing some options or ideas of its  
4 own or both. And that sounds like a good way to progress to  
5 that area, particularly as it relates to listeria -- or  
6 excuse me, to campylobacter.

7           With regard to listeria, there is in your packet,  
8 on page 5, a sort of compilation of materials that we wanted  
9 to share with you that is a followup to the actions that the  
10 agency has taken since the large outbreak that occurred  
11 about this time a year ago. And it summarizes not only the  
12 regulatory actions that were taken, but also the consumer  
13 education information efforts and other actions as well.

14           In here, you'll find an action plan that lays out  
15 both the immediate or near-term actions as well as the  
16 longer term actions that we are -- we have embarked on. It  
17 is clear to us that our request to the industry to reassess  
18 their HAACP plans has been followed up on. We have done a  
19 review of that. You'll find in here in this packet the  
20 instructions, the request, the formal request that went to  
21 the industry and the audit procedures that our inspectors

1 followed in verifying that in fact that has been done.

2           Having said that, you know, we're currently  
3 involved in a recall situation that is associated with  
4 hotdogs. We have had a number of other similar recalls in  
5 the intervening months involving various kinds of ready-to-  
6 eat products that we regulated. And based on that, it is  
7 the intent of the agency to, shortly after the first of the  
8 year, to prepare a white paper and use that white paper as  
9 the basis for a public meeting that we will hold to review  
10 the situation, learn from our experiences over the last  
11 year, and to lay out some options in terms of further  
12 actions that the agency should consider, and get wide public  
13 input into that process.

14           It will include consideration of emergency actions  
15 as well as more formal actions, as we just discussed here a  
16 few minutes ago. So we -- that is our intent. And I think  
17 that the committee should take that into account in the  
18 context of the work that you are planning to do this evening  
19 and perhaps at future meetings as well. I'm not going to go  
20 through all of this material. I urge you to look through  
21 it, particularly those of you on the subcommittee, and

1 factor it into your discussion.

2 Are there --

3 MS. MUCKLOW: Tom?

4 MR. BILLY: Yes, Rosemary?

5 MS. MUCKLOW: I don't want to belabor this subject  
6 a lot longer. But I would just like to reassure all of the  
7 people around this table that the industry has not slept  
8 through the listeria crisis this year. And in fact, there  
9 are organizations sitting here in the audience today, along  
10 with others represented here at the table, who have  
11 responded to this concern because we like to sell meat  
12 products over and over. And when people have a bad eating  
13 experience, they don't come back to that product.

14 We developed and, as you know, submitted to you  
15 and have made available for free some guidelines to help  
16 people help the industry in the smaller firms and any firm  
17 address this issue, and hopefully work towards a very  
18 powerful reduction of this ugly microorganism which can  
19 continue to grow under refrigeration. It is a matter of  
20 great concern to the industry. And we appreciate and have  
21 worked with the agency to this end.

1 MR. BILLY: Caroline?

2 MS. SMITH-DeWAAL: Thank you for giving me one  
3 more opportunity to put my thoughts on the record before we  
4 leave this topic. I just -- I continue to be troubled by  
5 the fact that in the guidance material to the industry, you  
6 recommend both environmental testing and end product testing  
7 for listeria. In the NFPA documents to the industry, where  
8 they are setting out their own guidelines for the National  
9 Food Processors Association put together by a number of very  
10 distinguished scientists and experts on this, they recommend  
11 environmental testing and also discuss the need for product  
12 testing.

13 In your instructions to your employees, you say  
14 that there is no requirement for microbial testing. The  
15 bottom line is -- and you only require a reassessment in the  
16 event that there is a history of positive result for  
17 *Listeria monocytogenes* product samples, either from the  
18 establishment or from FSIS testing. This is very  
19 inconsistent messages. We're telling the industry, do the  
20 right thing, sample. But you're only enforcing a system if  
21 they have had positive samples. And if I were in the

1 industry, I'd like at this and say, hey, if I haven't had a  
2 positive result, I'm not starting to sample now because I  
3 don't have to take any action until I have an actual  
4 positive in my product.

5           So we really need to look at the hurdles we are  
6 actually putting out in front of the industry. I think the  
7 only way we are going to get the industry to test their  
8 products and their plans for *Listeria monocytogenes* is if  
9 they are mandated to do it by the government. And we have  
10 written nice letters to the secretary. We have asked for --  
11 the CSPA will be petitioning the department for an emergency  
12 rulemaking in December to require the industry to test their  
13 products and their plants for listeria.

14           But I wish we didn't have to do that. I wish we  
15 were confident that the agency would do the right thing.

16           MR. BILLY: Katie.

17           MS. HANIGAN: Can I make just one comment? And I  
18 know you want to move on, okay? As a company that moved our  
19 environmental and product testing into our HACCP programs  
20 because of the reassessment, I think when we meet in  
21 January, the agency has to come up with how does it fit in

1 to record review prior to shipping. And I know Farmland  
2 spoke to you folks before -- you know, about that subject  
3 before. It does not fit into the current definitions, and  
4 it is very difficult. And ours are CCPs in our models. And  
5 we have had a lot of discussions with inspectors at our  
6 plants on that not fitting into the definitions given in the  
7 original rule.

8 MR. BILLY: And this is in part tied to the time  
9 it takes to get your test results back.

10 MS. HANIGAN: Yes.

11 MR. BILLY: Related to when you do the final  
12 checking and ship the product. I understand. Other  
13 comments?

14 MS. SCHULTZ-KASTER: Just quickly to build on  
15 Katie's point. Then it needs to be recognized that what  
16 Caroline is saying, that testing is not occurring, that that  
17 is not true. That is company by company on a hazard basis,  
18 per the HAACP type approach to do that testing on end  
19 product. And there are numerous companies in the industry  
20 that are doing that type of testing. So we need to be  
21 careful as we apply standards or regulations that these are

1 properly building on the information that we have and what  
2 can be done.

3 MR. BILLY: Nancy?

4 MS. DONLEY: Really, just one question. Are we  
5 revisiting this topic later, or is this it? Are we finished  
6 with it, or do you intend to go back to it in its normally  
7 scheduled time?

8 MR. BILLY: This is it.

9 (Laughter)

10 MS. DONLEY: I then would just like to make one  
11 addition to -- actually, it kind of builds on what Caroline  
12 had said before. And the reason I ask is I'd dig it out in  
13 my briefcase if I had it, but it -- and please bear with me  
14 if my numbers aren't exactly correct here. But in the case  
15 with the Belmar plants, that they had their environmental  
16 testing started out by showing 25-percent positive rates.  
17 It jumped up to 96-percent positive for the environmental  
18 testing for listeria. And product continued to ship.

19 There is something wrong with this system if a  
20 company knows that they have a problem like that and can  
21 legally continue to ship product out to the consuming

1 public. And it is a problem that is in dire need of fixing  
2 immediately.

3 MR. BILLY: Dan?

4 MR. LaFONTAINE: I'm certainly no authority on  
5 Belmar, but I believe that was -- those percentages related  
6 to psychotropic organisms, not necessarily listeria. So  
7 we're talking about the same type of cold-loving organisms.  
8 But I don't believe it was all listeria. It was rather  
9 psychotropic, just to clarify that.

10 MR. BILLY: Any other comments? Okay. All right.  
11 So, thank you, and we may be sending you back to the micro  
12 committee with a further message.

13 MS. HULEBAK: Thank you, Tom.

14 MR. BILLY: Thank you. All right. We are bumping  
15 against -- up against noon. My suggestion is we go ahead  
16 with one more of these issue updates, and have it be the  
17 second one, the interstate shipment of state-inspected  
18 product because I think we can do that fairly quickly.  
19 Sorry, Mike Grasso.

20 (Laughter)

21 MR. BILLY: I guess Chris Church will lead this

1 discussion and provide you with sort of a status report on  
2 this project that his committee has worked so hard on.  
3 Chris?

4 MR. CHURCH: Right. Good morning. While it is  
5 being passed out, I wanted to address something Rosemary  
6 brought up earlier, and that is the report to Congress. I,  
7 like you, share your concern on getting a copy of the report  
8 to Congress because it is one of the things I always keep  
9 within arm's length on my desk because it is so valuable as  
10 a resource tool because it has just got the numbers for  
11 everything. You know, it answers half of the questions that  
12 come into the office. Unfortunately, I don't have a recent  
13 one.

14 Well, I have good news and bad news. The good  
15 news is that the report is on its way to the printer and  
16 will be on the Internet within two weeks. Now the bad news  
17 is that is last year's report.

18 (Laughter)

19 MR. CHURCH: On the other front, on the report  
20 that is due this year, I do know where that one is because  
21 it is on my desk. We have gathered all of the information

1 for the report and, like I say, it is somewhere in my  
2 office. But someone in my desk should be reviewing that and  
3 then moving it further through clearance. And I hope to get  
4 it out there as soon as possible because I want it.

5 MS. MUCKLOW: So '97 should be available --

6 MR. CHURCH: Let's see. The report was due last  
7 year, which covers the year '97. It will be on the Internet  
8 within two weeks.

9 MS. MUCKLOW: Okay.

10 MR. CHURCH: And it will be printed there. I  
11 don't know how long that takes.

12 MS. MUCKLOW: FY98 is under review.

13 MR. CHURCH: That is correct.

14 MS. MUCKLOW: I would remind you the law says that  
15 FY99 is to be delivered to the Congress by next April.

16 MR. CHURCH: One of the other things I keep within  
17 arm's reach is the --

18 MS. MUCKLOW: Law.

19 MR. CHURCH: Federal Meat Inspection Act. Yes,  
20 so --

21 (Laughter)

1 MS. MUCKLOW: Thank you, Chris. I am very pleased  
2 to hear that it has finally cracked through.

3 MR. CHURCH: All right. Now turning to interstate  
4 shipment, up until about yesterday, I was feeling a little  
5 bit like a pregnant elephant. As many of you know, we have  
6 been working on interstate shipment, the concept and the  
7 legislation, for about two years. Well, finally, the baby  
8 elephant has been delivered. As I just passed out,  
9 yesterday evening we delivered the actual language of the  
10 Clinton administration's bill to allow for interstate  
11 shipment of state-inspected product to the Congress.

12 So over the past couple of months, I have talked  
13 to many of you and groups you are associated with about the  
14 concept that was developed largely with the help of this  
15 particular body. The committee was just an excellent  
16 resource and sounding board for getting all the views on  
17 interstate shipment. So over the past two years, with your  
18 help, we have been able to develop a consensus concept on  
19 what it would take to achieve interstate shipment of state-  
20 inspected product.

21 So I thank you very much for that. What we have

1 is a consensus bill. Over the past couple of months, I have  
2 talked to many, many congressional staff people about this,  
3 and we are optimistic about having it introduced. It is  
4 particularly getting a good reception in the Senate, where  
5 they very much understand the concept of consensus. So if  
6 the consensus holds together, I think there is a very  
7 optimistic future for interstate shipment of state-inspected  
8 product.

9 I'll just take two minutes -- I know there are  
10 some new members here and perhaps some members in the  
11 audience who are not entirely familiar with what the concept  
12 is. But let me just take two minutes to talk about what I  
13 think will cover about 99 percent of the bill. The core of  
14 the bill is that we would move to a seamless national  
15 inspection system where state-inspected plants would be  
16 required to meet federal statutes and federal regulations.  
17 This is a move from the former equal to requirements of the  
18 states.

19 In essence, there is really no change as far as  
20 food safety is concerned. But there will be a change in  
21 wording. And the states, if they are using state -- rather

1 the federal statutes and regulations -- will be eligible to  
2 put the federal seal of inspection on state-inspected  
3 product. This is in addition to the fact that they will be  
4 able to continue to use the state seal. So product coming  
5 out of state plants would be unique in that it would have a  
6 federal seal of inspection and also eligible for a state  
7 seal of inspection.

8           With the federal seal of inspection, that product  
9 can now move, move in interstate commerce. It will be  
10 eligible for export. It will be eligible to enter into  
11 other federal facilities for further processing.

12           The other provision of the bill that I want to  
13 talk about in general is with this new system, there will be  
14 additional review of the state programs. It was discussed  
15 here. We are talking about doing comprehensive reviews of  
16 the state programs every year so that American consumers and  
17 our trade partners have full confidence in the seamless  
18 national inspection system. We'll be coming back to you  
19 again when we are designing the comprehensive reviews.

20           In the legislation that is attached, it is stated  
21 that those comprehensive reviews will be designed in

1 consultation with all stakeholders. So we will be asking  
2 all parties. As you can imagine, we will have a public  
3 meeting asking for comments on what is necessary for the  
4 reviews. We have had some interesting suggestions from the  
5 states already when I have been talking to them, that they  
6 would like to be included on the reviews. When there are  
7 reviews being done of other states, it might be important to  
8 include state representation on those reviews. So we will  
9 be open to all suggestions on that.

10 I want to emphasize that the bill is designed to  
11 ensure the integrity and identity of the state programs. We  
12 feel very strongly about supporting the state programs. We  
13 think they are uniquely qualified to work with particularly  
14 the very small plants that they have developed the expertise  
15 in working with. We very much want to support that concept  
16 continuing.

17 One of the things we are suggesting in the bill is  
18 up till now the federal government has reimbursed the states  
19 for up to 50 percent of the state program. In the language  
20 that you have, we are proposing that we would reimburse the  
21 states up to 60 percent. So we would like to see that

1 authorized and funded.

2           So that is the core of the bill. As I say, the  
3 baby elephant has been delivered, but we now have got to  
4 have it baptized and confirmed. We have to have it  
5 introduced in Congress and passed by Congress. And I think  
6 if the consensus holds together, there are very good  
7 prospects for that. And I hope everyone continues to  
8 support the concept that we put together and now delivered  
9 to the Congress. Amen.

10           (Laughter)

11           MR. CHURCH: Lee.

12           MR. JAN: Chris, you talked to us in San Diego  
13 about this and indicated that if there were any changes or  
14 any provisions, that the consensus would start to fall apart  
15 and there would be a not a consensus or support, and  
16 therefore the bill would not make it, in your opinion.  
17 While we have the group together, I would like to at least  
18 hear how the mark, the federal mark of inspection, which we  
19 have already heard today the consumers do not have  
20 confidence in, is an important part of this bill. Why not  
21 recognize the state mark of inspection as an official mark?

1           This whole concept started with removing or  
2   repealing the prohibition against interstate shipment. This  
3   bill is still not doing that. This bill is now saying that  
4   we knew all along, at least the state programs, that the  
5   state programs are equal to, and now we are calling part of,  
6   or seamless, part of the seamless system. But we asked for  
7   to recognize the state seal or state mark of inspection as  
8   being equal to and therefore allowed to move in interstate  
9   commerce. And it would seem to me -- and I would like to  
10  see that this bill be changed or modified.

11           And there will be hearings, and we need testimony  
12  or whatever it is, whatever the processes are, that the  
13  state seal be the official mark of inspection for state-  
14  inspected products and be eligible for the USDA mark of  
15  inspection if it is necessary. And the reasons that you  
16  indicated it would be necessary would be for international  
17  commerce. And if a product is going to national commerce,  
18  if a federal plant is receiving the product and doesn't want  
19  to try to keep it segregated, which there shouldn't be no  
20  cause for that -- but whatever reason a state -- a federal  
21  seal is required, then they could put that on as well.

1           But the problem by -- one of the problems of  
2 requiring a federal mark of inspection, now you are imposing  
3 an additional cost to state plants or state-inspected plants  
4 that have no desire for shipping in interstate commerce.  
5 And it seems to me that this mark of inspection, just  
6 reversing two words, making it which one is optional, as for  
7 additional, should not lose the consensus.

8           I'd like to see what the other committee members  
9 feel.

10           MR. BILLY: Now before I recognize Carol Foreman,  
11 your opening about the consuming public's not having  
12 confidence in the mark is contradicted by a survey that I  
13 just recently saw the results of and will be made available  
14 through the White House later this month. Quite the  
15 opposite is true. There is wide confidence in the  
16 inspection mark. So there are -- you know, all the  
17 committee members and others can express their views about  
18 that. But I just didn't want to leave the thought that  
19 there is not confidence in marks. Carol?

20           MS. TUCKER-FOREMAN: In fact, you misunderstood  
21 me, Lee. I'm not suggesting that consumers don't have

1 confidence in the seal. In fact, my concern is with regard  
2 to the ready-to-eat products that they see the seal and they  
3 do have confidence in it, and then in that case I think it  
4 is an appropriate confidence. So it is not -- I think  
5 people see that seal. I'm glad to know there are going to  
6 be some data that back that up. I think for -- since -- for  
7 the 30 years or so that we have had the most recent act of  
8 account, that people have looked for that, and they do  
9 understand it. It is my concern when a product doesn't  
10 warrant that level of confidence. And I really think this  
11 is good for everyone.

12           There are a lot of different interests at stake  
13 here. I have proposed year after year after year moving  
14 state-inspected meat in interstate commerce because there  
15 wasn't an assurance. There was no completely acknowledged  
16 level that defined "equal to," and I think that it is great  
17 that we move now, that we have got one, that we have a  
18 standard that can be written down on paper and is within the  
19 eye of the beholder. And I know that everybody is going to  
20 want to go up to the Hill and have it read exactly the way  
21 they would like for it to read.

1           And I just caution people. I think this is a very  
2 fragile alliance, and we will -- if you decide that you  
3 can't live with this, then very quickly we'll decide we  
4 can't live with it either.

5           MR. BILLY: Other comments? Terri.

6           MR. BURKHARDT: Well, I would echo Lee's issue on  
7 the use of the legend. Initially, in the earlier on  
8 versions, it was state product with a state legend moving in  
9 interstate commerce. Then some of the international issues  
10 came up, which really the state programs and the state  
11 products are not interested in export. We just want to go  
12 across the river, you know. So that particular issue -- and  
13 that state inspection legend means a lot to the people that  
14 work in those programs. That is our identity.

15           Plus, I think in the case of any particular type  
16 of trace-back, it would be much easier to trace product with  
17 a state legend on it than a particular federal legend on it.

18           So I would echo -- if we can allow -- that the primary mark  
19 of inspection be the state legend on those product. It has  
20 some unique marketing aspects as well. So -- and the  
21 additional cost. And there is no change in safety.

1 MS. TUCKER-FOREMAN: I don't know. You all are  
2 getting something you have wanted here. For as long as the  
3 law has let you move state-inspected meat in interstate  
4 commerce, you are getting what you want. And if you start  
5 fooling around with it, I promise you, Consumer Federation  
6 of America and Center for Science in the Public Interest and  
7 STOP will be on the Hill opposing allowing moving state-  
8 inspected meat in interstate commerce.

9 Now you may be able to beat us. But do you want  
10 to?

11 MR. BURKHARDT: It is not even a safety issue.

12 MR. BILLY: Okay. Rosemary and then Dan.

13 MS. MUCKLOW: Clearly, Carol's words need to be  
14 considered very carefully by my state friends. I was going  
15 to see if I could be a broker here. From my perspective,  
16 and I have not presented this to my board of directors or  
17 discussed it with the other industry organizations, but it  
18 would seem to me that the issue for export trade is that our  
19 international partners look to the USDA, not to the state of  
20 Texas, for those assurances. So if a firm wanted to be in  
21 that international trade, I understand that you would need

1 the federal mark of inspection on that product.

2           However, if they just want to ship across the  
3 river, I have a hunch that I would be quite comfortable with  
4 the state inspection program and maybe make the federal mark  
5 an optional mark for the individual state-inspected plant to  
6 add. And probably once they have added it, they can't ever  
7 take it away. Over time, you might find that both marks  
8 would be on -- I think it is a bit confusing to consumers to  
9 have two marks on the product.

10           I would offer that as something, and maybe when we  
11 all go eat lunch and people talk with each other, maybe that  
12 is an idea that could grow in their sandwich.

13           (Laughter)

14           MR. BILLY: Dan, our final comment on this.

15           MR. LaFONTAINE: To let you know that among the  
16 state programs, we have some honest disagreements. And on  
17 this one, I happen to disagree with my colleagues. I don't  
18 think -- I think it is a nonissue. I think if we have the  
19 federal mark of inspection, and you also put the state,  
20 yeah, there will be some growing pains as far as some new  
21 labels and whatever, but that is a temporary blip.

1           And to add a positive note to it, we are a coastal  
2 state in South Carolina. And we have -- as most states do,  
3 we have international ports of entry and exit, such as  
4 Charleston, and we have cruise ships calling and you name  
5 it. And I can see, even though we may not even know it is  
6 happening, or it is not happening now but I can see it  
7 happen very easily, that these products will find their way  
8 into the international marketplace just because of the  
9 international travel that occurs today, both in sea and in  
10 air. And so I think it would alleviate a lot of  
11 international concerns to have that kind of mark.

12           So my bottom line is on this particular point, I  
13 don't see it to be a problem.

14           MS. MUCKLOW: One other brokerage thought, Tom,  
15 might be that maybe the state mark is a hexagon, I think,  
16 still. Maybe the hexagon -- is that right?

17           (Simultaneous discussion)

18           MS. MUCKLOW: Pardon?

19           MR. BURKHARDT: Most states, it is the shape of  
20 the state.

21           MS. MUCKLOW: Okay. Maybe it could be surrounded

1 by a ring, which is the traditional federal mark of  
2 inspection, and some additional wording placed in it. I  
3 mean, maybe there could be a blender there of some kind. I  
4 think Dan is probably right, it is not really a huge issue.

5 But there is a states' rights issue that is probably very  
6 important to some of these states to maintain that identity.

7 MR. BILLY: Okay. Well, I'm really pleased that  
8 it has moved to the Hill. I think that now it is incumbent  
9 on us to send certainly the administration plan to support  
10 this legislation and support enactment of this legislation.

11 So there is not a lot of time left, obviously, in this  
12 current session. So I think the most likely situation is  
13 that it will be dealt with in specific terms the next  
14 session after the first of the year.

15 I'd like to break now for lunch. It is about  
16 12:15, so I'd like everyone back at 1:15. Thank you.

17 (Whereupon, at 12:15 p.m., a luncheon recess was  
18 taken.)

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1 would just like to take you through that information. This  
2 is the most recent background that we have, and that is  
3 several pages. And then we have our initial performance  
4 standards for a broiler plant. That is the second document.

5 And one thing of information that you need to know is that  
6 the ten-bird sample sets that appear on the first page of  
7 our activities within the plant, and specifically where it  
8 talks about a 60-bird sample set, that is specific to  
9 Goldkist (phonetic), so that is not for all broiler plants.

10 That is the sample size that Goldkist has chosen. So we  
11 have identified the numbers as it relates to performance  
12 standards over a 60-bird sample set.

13 MR. BILLY: Okay. Mike, you're on tab 5, is that  
14 right?

15 MR. GRASSO: Correct.

16 MR. BILLY: At the beginning there. And there is  
17 the backgrounder, and then what you're just talking about is  
18 just behind the backgrounder?

19 MR. GRASSO: Correct, the performance standards.  
20 It says final draft.

21 MR. BILLY: Final drafted dated 9-29-99.

1 MR. GRASSO: Correct.

2 MR. BILLY: Has everyone found them?

3 MR. GRASSO: And also, following that is there is  
4 a good example of what occurs in a plant as far as the side-  
5 by-side traditional inspection activities and activities  
6 within the models plant. If you flip the page, it gives you  
7 a good example of the enhanced responsibilities that the  
8 plant has today, and also FSIS responsibilities, a nice  
9 little map showing you where most of the plants are located,  
10 and then an actual listing of the plants that have  
11 volunteered. The last document is a HACCP inspection model  
12 pilot document that we use at site visits when we go to the  
13 plants before the startup of baseline data collection.

14 I'd like to talk about a few things. Currently  
15 today, we have approximately 30 plants that have volunteered  
16 to participate in the project. We have broiler plants,  
17 swine plants, and changing plants. Of these plants, we have  
18 baseline data collection for 16 broiler plants completed.  
19 And if you don't know what baseline is, I'd like to just  
20 explain that to you. The agency, to measure the  
21 accomplishments of the existing system, goes into a plant

1 and takes baseline data. We take 600 microsamples, 300 for  
2 generic E. coli, and 300 for salmonella over a 30-day period  
3 of time. We also, over a 25-day period of time select 2,000  
4 carcasses, approximately 80 carcasses a day.

5 So that baseline data collection has enabled us to  
6 establish performance standards in a broiler plant. So that  
7 second document in Section 5, that is how we got those  
8 numbers. It is based upon the data collection in those  
9 plants.

10 Currently today, we have completed 16 broiler  
11 plants, baseline data collection, two swine plants, and one  
12 turkey. We have -- we are lining four more turkey plants,  
13 and also three more swine plants. In fact, next week we  
14 will be on an initial site visit and baseline startup for  
15 another turkey plant.

16 The models phase -- the models phase is actually  
17 where a change occurs from the way we did it in the past  
18 with the new activities. And we have three plants that are  
19 actually in the models phase as I speak today. We have  
20 Goldkist, which is a broiler plant, and also Hatfields,  
21 which is a swine plant, and Quality Pork, which is a swine

1 plant.

2           In livestock plants, there are three steps in the  
3 models phase. There are two antemortem steps that they have  
4 to be successful in first before they go to the postmortem  
5 activity, where the change takes place for FSIS inspection  
6 personnel in the plant. Hatfield is scheduled to take over  
7 postmortem activities on November 14, and Quality Pork is  
8 scheduled to take over postmortem the following week. The  
9 broiler plant has -- this is their fourth week that they  
10 have taken on the postmortem activities.

11           Each plant that goes into the models phase goes  
12 through what we call a transition period where have a  
13 technical consultant that is assigned to the establishment  
14 to work with the establishment, and also the IIC in the  
15 plant to make sure that things are running smoothly in the  
16 plant. Once the plant goes into the models phase, the  
17 transition part, we will target a 51-sample set for  
18 salmonella on the day that they start the models activities.

19           We have in January and February probably another  
20 eight to ten plants that will be coming in on the models  
21 phase. Some of the plants are holding up because of the

1 holidays, for Thanksgiving and Christmas and New Years. So  
2 we should have a lot of plants starting. Two that are  
3 scheduled is Choctaw and also Kagel's (phonetic), the first  
4 two to go in January.

5 A little update on training activities, because  
6 that seems to be of interest to a lot of people. And there  
7 are different types of training that are providing. Number  
8 one, slaughter training for industry. We have provided so  
9 far three classes in College Station for industry to  
10 actually receive the slaughter training that FSIS personnel  
11 receive. As of this date, we have close to 80 people that  
12 have participated from industry in those slaughter classes.

13 We have another class scheduled on November 15, and another  
14 one January 25.

15 So we have solicited all of the models plants if  
16 they want to send their people to these sessions, either  
17 train the people that are going to do the work, or most  
18 plants opt to do train the trainer, and then those people  
19 come back and train the personnel within the plant.

20 In addition to that, industry had requested to  
21 receive what we call oversight and verification training,

1 and also statistical process control. Oversight and  
2 verification activities are what we will do in the plant  
3 when they are in the models phase. And we actually  
4 concluded a session last week where we had close to 30  
5 people from industry who actually received the oversight and  
6 verification training that is given to our management  
7 people. And also Dr. Shira (phonetic) from Clemson  
8 University came in and actually taught them SPC on how to  
9 establish a statistical process control plan within the  
10 plant. Our people, our management people, receive the same  
11 type of statistical process control training, but on how to  
12 audit a program as opposed to how to set one up.

13           We have trained -- as far as our management  
14 people, we have trained 125 managers, and we have two more  
15 training classes coming up on 12-6 and January 25. When I  
16 talk about management people, I am talking about the IIC,  
17 the magfed (phonetic), the relief fed (phonetic), safety  
18 supervisor, people from the district, all of the management  
19 people that are involved with the models plants as it  
20 relates to startup.

21           In addition to that, we have inspector training,

1 the inplant inspection personnel. We have had six plants  
2 completely trained, and we have two more scheduled for  
3 November and December. That is the Tyson Plant and the  
4 Kagel's plant. Those inspection personnel receive three  
5 weeks of training. Two weeks is actual HAACP training, and  
6 one week is oversight and verification training.

7           So the oversight activity is for the slaughter  
8 operation -- wants to work. We have to have an inspector in  
9 an oversight position observing the carcasses as they are  
10 being slaughtered. In addition to that, we have  
11 verification activities, such as in a broiler plant, a  
12 current plant for food safety performs two zero tolerance  
13 checks per line per shift. In the models plant, it is six  
14 times per line per shift.

15           So that gives you a quick update as to where we  
16 are as far as how many volunteer plants we have, exactly  
17 where we are with baseline data collection to establish the  
18 performance standards, exactly where we are with the models  
19 phase and the training. And this week, we have just  
20 developed the performance standards for the two swine plants  
21 that will be coming in on 11-14.

1 MR. BILLY: Questions? Lee?

2 MR. JAN: I'm happy to hear that we are providing  
3 the training. That was a concern that I had. I still have  
4 a concern that there is no training requirement. Or at  
5 least my understanding is training is up to the plant  
6 whether they want to send somebody or not. If they choose  
7 not to have the training, they are not required to have  
8 anybody with any specific training in any one of the  
9 postmortem procedures or ability to identify. And with  
10 that, it concerns me that FSIS has made the statement that  
11 this is a plant responsibility, to determine what tasks are  
12 necessary to protect the public health, when they were asked  
13 about whether industry has concise plans or not.

14 So you are purchasing -- why not have any specific  
15 plan, and it is up to you to decide what is appropriate for  
16 food safety. And I am still having a problem with it, that  
17 we are going to allow industry -- the concept -- I think the  
18 concept is good. But I think that industry should be  
19 required to have a person that is trained and qualified to  
20 make those decisions. If they are going to make the calls,  
21 they need to be qualified. And I am talking about, you

1 know, some qualification in diseases and how they affect  
2 people.

3 So that's my concern.

4 MR. GRASSO: Well, I think the agency's position  
5 is that we have set the performance standards, and the  
6 establishment needs to meet them. If they don't call it  
7 right, they are not going to last too long as we perform our  
8 verification activities. They will fail. So --

9 MR. JAN: I have got a question about the  
10 publication activities then. To make an appropriate and  
11 accurate diagnosis about a disease condition, we need to  
12 look at more than just the carcass. You can't look at a  
13 carcass after eliminating any of the lesions that may be  
14 there, or the internal organs, for that matter. Is there a  
15 provision that you can -- that verification will allow the  
16 inspector, the veterinarian, to make the oversight or  
17 verification has the ability to look at all of the organs  
18 related to that animal without saying now look at this one  
19 and it would be treated differently.

20 MR. GRASSO: Well, the IIC within the plant is the  
21 final say on those decisions.

1           MR. JAN: Well, my question is what is going to be  
2 available for the verification task in ways that work, or  
3 what is the inspector, or the IIC, going to be able to look  
4 at to verify that the conditions are being appropriately  
5 culled or segregated, whatever the term, be taken out of  
6 production, if they are only looking at a carcass, where  
7 those identifying lesions may be gone.

8           MR. GRASSO: Well, one of the big activities in  
9 the models plant, both between the IIC veterinarian and also  
10 the inspection personnel, is what we call "correlation." It  
11 is extremely important. In our ten-bird sample set that we  
12 perform, those ten-bird sample sets for OCPs are for  
13 correlation purposes. We need to be on the same plant --  
14 the same page with the plant on how you score defects, okay,  
15 because when they are doing activities within the plant,  
16 they need to be scoring them the right way because in this  
17 plant, the 60-bird sample set, we have established the  
18 performance standard there. So they need to be calling them  
19 the same way FSIS will be calling them so that it would --  
20 you would have a good, true performance activity.

21           MR. JAN: So my understanding --

1           MR. GRASSO: There is correlation going on between  
2 the IIC and the plant personnel as it relates to  
3 veterinarian activities, and there is also correlation going  
4 on between the plant personnel and the inspection personnel  
5 as it relates to OCP and zero tolerance.

6           MR. JAN: So am I understanding correctly that the  
7 verification would actually be done simultaneous with the  
8 plants making their activities?

9           MR. GRASSO: It doesn't have to be 100 percent of  
10 the time. When a verification activity occurs, that is how  
11 we measure their performance.

12          MR. JAN: Oh, I understand, not 100 percent of the  
13 time, but say the selection is two carcasses an hour, or  
14 whatever it wants to be. They would follow that carcass all  
15 the way through to verify that it is being done the way that  
16 they should be dissecting. How will that meet verification?

17          MR. GRASSO: I think it is -- there are several  
18 different ways of doing verification within the plant. One  
19 type of verification is of paperwork that the plant records.  
20 Another type of verification within the plant is the actual  
21 owner-directed activity that occurs. And another type of

1 verification would be submitting samples for micro testing.

2 But I think the verification that you are talking about is  
3 an ongoing activity that IICs have a chance to evaluate the  
4 system within the plant.

5 MS. STOLFA: Hi. I'm Pat Stolfa. As I understand  
6 your question, it is most relevant in livestock. It is a  
7 less critical question in poultry establishments. And there  
8 is a requirement that the plant maintains the identification  
9 of the carcasses and its parts until such time as a decision  
10 can be made and we have an opportunity to verify it. This  
11 hasn't come up in livestock plants because we are going  
12 through a slower approach in livestock establishments, and  
13 we have just started taking over some of the antemortem  
14 things that they haven't done previously. But maintaining  
15 the identity of the carcass and its parts is a requirement  
16 in livestock establishments.

17 MR. BILLY: Okay. Dan?

18 MR. LaFONTAINE: First, a general statement.  
19 Personally, I have in public supported this whole concept of  
20 an alternate inspection system. I still do. And also, one  
21 of my other hats with the AVUMAY (phonetic) is the chairman

1 of this food safety committee. The AVUMAY also supports  
2 that.

3           There is one area that we have -- we, myself  
4 personally and the organizations I represent -- have quite a  
5 bit of concern about that I think needs more digging into,  
6 for the lack of a better word. In the other consumer  
7 protection number one category of other animal -- or of  
8 animal diseases -- some of those diseases -- and I'll just  
9 give you some examples, airsacculitis, enteritis,  
10 tuberculosis, nephritis, pericarditis, pneumonia. Those are  
11 normally localized infectious diseases.

12           But what happens in the animal, is when you  
13 challenge an animal with a localized pneumonia or nephritis,  
14 even though he may not have a systemic disease or a toxemia  
15 or a septicemia -- let's just take the bird. If it is a  
16 latent carrier, that is, it is carrying salmonella or  
17 campylobacter in its gut, but it in a latent manner where it  
18 is really not shedding them, but you challenge an animal  
19 with an infectious disease, the literature will show you  
20 that they immediately start -- not immediately, but they  
21 soon start to shed significant numbers of organisms, the

1 salmonella, the Campylobacter cinaedi. And this is not just  
2 birds, but also livestock.

3           The point I am leading up to is, to say that some  
4 of these diseases are under other consumer protections, is  
5 misleading. We have a continuum -- you have probably heard  
6 me say this before -- where many of these conditions are  
7 actually very rapidly -- many of these animals, birds or  
8 livestock, very rapidly are heavysitters of the pathogens we  
9 are concerned about. So what I am asking or suggesting as  
10 we get into this rulemaking is that we look at that one  
11 category. And it may be that some of those need to be in  
12 the food safety arena, which is what we are really concerned  
13 about, as opposed to other consumer protection.

14           So I'll just leave it at that. I'm not asking for  
15 any comment or change at this point. But it needs to be  
16 given a hard look.

17           I have a question. The concept paper talks about  
18 the goal of a final rule by the fall of 2000, a year from  
19 now. What is the -- can someone give me the grand plan as  
20 far as --

21           DR. WOTEKI: I think the plan is to have a

1 proposal by fall of 2000, with a final rule the following  
2 summer.

3 MR. LaFONTAINE: No. It says final rule 2000.

4 DR. WOTEKI: In the fall?

5 MR. LaFONTAINE: It may not be your intent, but it  
6 does say final rule.

7 DR. WOTEKI: Okay. Well, we no longer think we  
8 can meet that goal.

9 (Laughter)

10 MR. LaFONTAINE: I do read the fine print.

11 DR. WOTEKI: No, no. I'm glad you did. And we  
12 did -- that was our ambition at one point. But at this  
13 point, I think we think either late summer or early fall of  
14 next year would be a proposal.

15 MR. LaFONTAINE: Okay. Well, I still have the  
16 same question then. What is your game plan as far as public  
17 meetings leading up to the proposed rule? Give us a feel  
18 for the grand plan between now and the summer of 2001.

19 MS. STOLFA: I think that we are anticipating a  
20 public meeting early in the year 2000 to report on  
21 experience to date in the plans where some change has

1 occurred. We don't generally -- we don't generally more  
2 than one public meeting at a time. We sort of get a feel  
3 for when those are necessary.

4           We are actually going to try and push the proposal  
5 as fast as we can. I doubt that we will be completed with  
6 the rulemaking by the fall of the year 2000. But we believe  
7 we are in a position to propose. We have collected all of  
8 the baseline data that is going to form the basis of the  
9 performance standard. We have made what amounts to a policy  
10 decision that is relatively consistent with other policy  
11 decisions the agency has made regarding performance  
12 standards as to where that performance standard should be  
13 set. And so we are -- you know, we have all of the items  
14 necessary for the framework of the proposal.

15           What we don't have is experience as to whether or  
16 not companies can meet the performance standard. But to  
17 some extent, whether they can meet it or not wouldn't be  
18 highly relevant to our determination about how it should be  
19 set. And so, you know, we have the pieces for that. We  
20 wouldn't be able to predict all of the impacts and those  
21 other kinds of things that we need to do when we propose a

1 regulation. But I believe that we have the significant  
2 pieces of it.

3 MR. LaFONTAINE: Just a follow-on comment. I  
4 think it is obvious why I am asking because all along, FSIS  
5 has committed to being transparent. And so the issue I just  
6 brought up needs to be looked at in a transparent manner.  
7 And then, of course, the data that is gathered, baseline and  
8 pilot, needs to be open and transparent so that we can have  
9 the scientist take a hard look at it and say are the  
10 conclusions you have drawn based on good science. And  
11 that's the next thing I'm looking for.

12 MR. BILLY: Yeah. We would, I expect, in the end  
13 have several additional public meetings as part of this  
14 process. But the one we are focused on now is the one after  
15 the first of the year to share our experience to date. As  
16 we gain that experience, then we will make some judgments  
17 about whether we will have another one like that even before  
18 we're at the stage where we have completed the data sets,  
19 and perhaps have some kind of meetings, perhaps different  
20 kinds of meetings, one for scientists and one for all of the  
21 rest of us.

1           So in terms of dealing with all of the data, the  
2 thousands of results that we'll have to work with, and  
3 allowing people to get comfortable with that data and  
4 understand it, all leading up to the rulemaking process. So  
5 and then even during that, if appropriate, we will hold  
6 public meetings as well. So we are very open to that. It  
7 is just that we are going in a sort of a stepwise manner.

8           MR. LaFONTAINE: I realize it is a very complex  
9 and difficult path you're on. It is just that, you know, it  
10 has been approximately a year since the last public meeting  
11 that was in December of last year. So those of us who have  
12 a keen interest in this -- all of us do, I believe -- we're  
13 anxious to have a chance to speak up on it.

14           MR. BILLY: Thanks. Cheryl?

15           MS. HALL: Yes. Cheryl Hall, from Zacky Farms. I  
16 had a few questions, too. I wondered, did we say that then  
17 the rough data from the baseline studies would be available?

18           MS. STOLFA: The baseline data has all been  
19 collected. We don't have a report that summarizes all of  
20 the baseline data yet on young chickens, for instance, where  
21 we have collected all of the data. We would anticipate

1 assembling a report that was somewhat comparable to the  
2 report we gave before on partial data that we gave at last  
3 year's December meeting. We would have a report that  
4 reflected all of the data from the young chicken plants.  
5 And I think that should be ready for a meeting after the  
6 first of the year. I don't think there is any difficulty  
7 with that. Then we would also be able to explain how we  
8 went from the baseline data to the performance standard. So  
9 that would all be part of that public meeting.

10 MS. HALL: And that will include the study you did  
11 on the condemned birds and the birds -- and the criteria?  
12 There are going to be results here for setting standards?

13 MS. STOLFA: Yes.

14 MS. HALL: We talked about the training that is  
15 being done in College Station. And up to this point, it has  
16 been free. Is it going to continue to be free for people  
17 that are going into the models program?

18 MR. GRASSO: Free? We don't know that word.

19 (Laughter)

20 MR. GRASSO: It's \$600.

21 MS. HALL: \$600?

1 MR. GRASSO: Not a company, per person, and you  
2 have to pay your own expenses there.

3 MS. HALL: Okay. Is there any provision for  
4 someone to go to companies that are going into the models  
5 phase to help them at the plant level? In other words, do  
6 you send people out other than just verification types?

7 MR. GRASSO: We actually assign a technical  
8 consultant to a plant that goes into the models phase on day  
9 one. So that person actually is in the plant working with  
10 plant management and the IIC, what we call the transition  
11 phase. As you are performing new activities within the  
12 plant, so are we, and we want to work with both sides. It  
13 is kind of like a dry run, make sure everything is going  
14 right. And if something can't be resolved at the local  
15 level, then either the IIC or the plant calls me, and then  
16 we resolve it.

17 MS. HALL: Okay. So my understanding is then that  
18 other than that type of assistance, there isn't any training  
19 required or provided for people in the plant by USDA FSIS.

20 MR. GRASSO: We'll provide the slaughter training  
21 if you choose to go. And we'll assist you in your rewrite

1 of your HACCP plan as it relates to the slaughter portion.  
2 And we'll assist you with your write-up on the process  
3 control plan. So we'll provide you feedback on those two  
4 documents. You could either do that coming into Washington,  
5 or we'll set up a series of conference calls to provide you  
6 with that feedback.

7 MS. HALL: Okay.

8 MR. GRASSO: And that -- we just completed last  
9 week the data from the 15 plants. So Friday, I think, was  
10 the last day.

11 MS. HALL: It is my understanding that you expect  
12 plants that have, say, four slaughter lines --

13 MR. GRASSO: All or nothing.

14 MS. HALL: All or nothing. So all of it goes in  
15 at once.

16 MR. GRASSO: Correct.

17 MS. HALL: You realize this may be chaos.

18 MR. GRASSO: It hasn't been. I get a daily report  
19 from the technical consultant at Goldkist, and things are  
20 going surprisingly well. They have four lines.

21 MS. HALL: Four lines?

1           MR. BILLY: I think our concern was that it would  
2 be chaos if we did it partially. There are too many  
3 different systems that way.

4           MS. HALL: One last question, please. On this --  
5 the standards, when the verification is done by FSIS, will  
6 the plant be able to correlate at that time to see where  
7 they are having failures or what kind of things are going  
8 on?

9           MR. GRASSO: On the first page of that document,  
10 where it talks about the ten-bird sample set, those are --  
11 for OCPs, those are twice per shift per line. And those are  
12 true correlation samples. When we're doing them, you can be  
13 right there with us with what we find, sharing that  
14 experience, correlating that experience. And if you look to  
15 the second page, that is Goldkist's sampling plant. So that  
16 is what they are choosing to take, 30 birds per hour to come  
17 up with a 60-bird sample set. And then we have adjusted the  
18 performance standards for those 60 birds.

19           So whatever you choose as a company to sample --  
20 let's say you wanted to do 40 or you wanted to do 80. We  
21 would adjust the numbers based upon your sample set. And on

1 the 30-bird sample set that Goldkist is doing, their people  
2 review the birds. We do like a verification activity  
3 looking at how they are doing it. And we certainly do some  
4 correlation on those 30-bird sample sets.

5 MS. HALL: Thank you.

6 MR. BILLY: Nancy, did you have --

7 MS. DONLEY: Thank you. Yeah, a couple of  
8 questions. On the performance standards that have been  
9 developed, are they just based on the data that was  
10 collected from the volunteer plants?

11 MR. GRASSO: The performance standards that you  
12 see in the document are based on nine broiler plants at that  
13 time. And we have taken the 75-percent percentile, which is  
14 a position between the seventh and eighth plant.

15 MS. DONLEY: Okay. And as more plants join the  
16 project, do those performance standards change?

17 MR. GRASSO: We have established for Goldkist  
18 those performance standards. But as Pat said, we have just  
19 completed data collection for 15 plants. So that would be  
20 the performance standards that the agency would move forward  
21 with rulemaking. That would be the performance standards

1 that we will provide feedback to Goldkist now, and also any  
2 broiler plant that comes in the models phase, we will use  
3 data from the 15th for the performance standards.

4 MR. BILLY: So there may have to be some  
5 adjustments.

6 MR. GRASSO: Just for Goldkist.

7 MR. BILLY: Now that I think about it, we had to  
8 get started someplace, so we used the largest data set we  
9 had to start. And now that will be refined as we go  
10 forward.

11 MR. GRASSO: And the change isn't significant  
12 because it is relatively the same in most categories. It  
13 has gone up a little bit, I believe, on one or two  
14 categories, and it has gone down, I think, on one category.  
15 I don't have that document in front of me. But it is  
16 relatively the same.

17 MS. DONLEY: If we have the top 16 plants in the  
18 country that are participating in this, and we get -- I am  
19 concerned with the proportion of plants, the information of  
20 that data that it is going to be comprising a performance  
21 standard. And in the case of pork now, we have two plants.

1 So is it just two plants for pork that is determining the  
2 performance standard?

3 MR. GRASSO: Well, I think what you have to do is  
4 take a look at the 300 large HAACP plants that came in on  
5 January of 1998. And there was a little over 100 broiler  
6 plants, but a very, very small number of pure turkey plants,  
7 and the swine plant. So we're looking further on down the  
8 road to use a number in excess of five on the swine and  
9 above five on the turkey.

10 MS. DONLEY: Okay. And just one other thing is I  
11 noted that as each plant comes in, that you are starting a  
12 salmonella testing --

13 MR. GRASSO: Fifty-one sample set.

14 MS. DONLEY: -- per sample set.

15 MR. GRASSO: From day one.

16 MS. DONLEY: On day one. If during this time that  
17 they have whatever the number of positives is until a  
18 failure, are you going to be -- are you going to be  
19 administering this sample set as FSIS does now and does not  
20 inform the plant until the end of the sample set, even if  
21 they fail the first -- I am going to use -- throw a number

1 out.

2 MR. GRASSO: It is 13. If they would get --

3 MS. DONLEY: Thirteen?

4 MR. GRASSO: -- 13 in a 51-sample set.

5 MR. BILLY: For broilers.

6 MR. GRASSO: Correct.

7 MS. DONLEY: So if on days -- I'm going to give  
8 the worst case scenario -- days 1 through 13, the plant has  
9 failed the salmonella testing portion, the plant will  
10 continue to operate through the 51-sample set without any  
11 notification from FSIS that obviously there is a problem.

12 DR. WOTEKI: No. In those situations, our  
13 district manager will inform the plant of the problem.

14 MS. DONLEY: That happens now in the current  
15 system?

16 DR. WOTEKI: Yes.

17 MS. DONLEY: Okay.

18 DR. WOTEKI: It is a verbal notification.

19 MS. DONLEY: And what then does the plant have to  
20 do?

21 DR. WOTEKI: Well, the plant then has the

1 opportunity to fix the problem. We don't see any reason to  
2 -- we think it would obviously be inappropriate to wait for  
3 the entire sample set to be completed, although we do  
4 complete the sample set, before the plant knows it has a  
5 problem. And so our district managers will let them know  
6 they have a problem.

7 MS. DONLEY: Okay. And then just one other  
8 comment on this time frame that I'm hearing to have a public  
9 meeting in the beginning of the year, I -- 51 sample set,  
10 that is, you know, roughly nearly two months down the line.  
11 We're practically into the first of the year just to  
12 complete a single sample set for one plant. I'm just  
13 wondering how much valuable information will we have at that  
14 point. I don't think that I would feel myself very  
15 comfortable in coming -- drawing any conclusions from such a  
16 small, small amount of data.

17 MR. BILLY: Yeah. I don't think that, as Pat  
18 explained it, it is not to draw conclusions. It is to just  
19 share the data and help people understand what it is. We  
20 are a ways off from drawing conclusions, you know. We are  
21 working towards a rulemaking. So -- but we think it is real

1 important, as Dan is implying in his questions, that we  
2 maintain transparency in this whole process, that people are  
3 continually updated on the progress that is being made and  
4 the data that is coming in. It is going to be a huge set of  
5 data that we're working with. And, you know, I think  
6 progress reports will help people understand it and enable  
7 them to manage working with the data and then their thoughts  
8 about what it means, that kind of thing.

9 MR. GRASSO: Now, also, so that you understand, is  
10 that baseline, we did the 600 samples of E. coli and  
11 salmonella. We did the 2,000 carcasses. Now we start the  
12 models phase, the transition phase. That 51-sample set is  
13 just an extra activity. RTI, the contractor, is going to  
14 come back in on the models phase and duplicate in the models  
15 phase what they did in the baseline. So they are going to  
16 take another 600 samples. They are going to take a look at  
17 2,000 carcasses again. And that is how we measured them,  
18 whether they have met the performance standards for OCPs,  
19 and they have to be within the regulatory requirements for  
20 the micro sampling.

21 So it is not just the 51. There is going to be

1 another 600.

2 MR. BILLY: And that's for every plant.

3 MR. GRASSO: Every plant.

4 MR. BILLY: So it is an enormous amount of data  
5 that is going to be coming in. Carol

6 MS. TUCKER-FOREMAN: Yeah, thank you. I know I'm  
7 dumb, but I have got a couple of questions that I think you  
8 have answered several times before. But I need them  
9 answered again. Why is ingesta an OCP instead of a food  
10 safety contamination?

11 MS. STOLFA: That's the status of that particular  
12 defect under current regulations.

13 MR. BILLY: In cultures.

14 MS. STOLFA: In cultures.

15 MS. TUCKER-FOREMAN: Why is it that way under  
16 current regulations?

17 MS. STOLFA: Well, we have come up close to and  
18 looked at the question of whether or not it should have a  
19 different status. And I don't believe we can find a  
20 sufficient basis to justify its classification as a food  
21 safety problem in poultry.

1 MS. TUCKER-FOREMAN: Pat, what have you done to --  
2 what kind of studies have you done to assure me that it is  
3 not a food safety problem?

4 MS. STOLFA: We haven't done the studies, although  
5 other people have done the studies. And we have reviewed  
6 the studies with great interest and great care. And we  
7 haven't published anything yet, but we came, I believe --  
8 and Dan is here, so Dan can jump up if I am saying something  
9 wrong here. We have not found a basis for changing that  
10 into a food safety defect.

11 MS. TUCKER-FOREMAN: It just doesn't have  
12 salmonella and campylobacter in high concentrations?

13 MS. STOLFA: The studies that have been done don't  
14 substantiate a sufficient pathogen problem associated with  
15 ingesta to support our classifying it under the regulations.

16 MS. TUCKER-FOREMAN: Could we maybe get copies?  
17 I'd certainly like to have a copy of what the difference is,  
18 the amount of salmonella and other pathogens in fecal  
19 material as opposed to that in ingesta.

20 MS. STOLFA: We do have a Federal Register  
21 document that is winding its way through the clearance

1 process which has all of that information in it.

2 MS. TUCKER-FOREMAN: Okay.

3 MS. STOLFA: And that will be publicly available  
4 as fast as we can get it printed.

5 MS. TUCKER-FOREMAN: Fine. That's good enough. I  
6 have got one other. Over on page 4, when you say inspectors  
7 may be assigned to perform oversight inspection at any point  
8 in the slaughter process -- let's play like I'm an  
9 inspector, and I see the bird go by with obvious fecal  
10 matter on it, and the plant is not doing anything about it.  
11 Do I just let it go on by?

12 MR. GRASSO: Well, there a couple of things that  
13 the inspector could do. They still have the regulatory  
14 requirements that they have today. So if the belt needs to  
15 be stopped, we certainly can still do that. In addition to  
16 that, the inspectors in the plant are set up via walkie  
17 talkies, so to speak. And the oversight inspector can  
18 communicate to the IIC that something is occurring upstream  
19 that is unacceptable, and they could request an immediate  
20 verification activity.

21 MS. TUCKER-FOREMAN: So if I saw this one bird go

1 by with poop on it, I would stop -- I can radio the IIC, or  
2 I can stop the line to get that bird right then. I don't  
3 have to wait until it gets down the line, I don't have to  
4 wait for the ten-bird sampling, right there and take action.

5 MR. GRASSO: Well, I would like to -- you know, I  
6 would like to see the establishment have an opportunity  
7 based on what is occurring, that their control plan takes  
8 care of the defect.

9 MS. TUCKER-FOREMAN: How many steps down the line  
10 do I have to follow the bird waiting for the plant to do  
11 something? You know, if I saw it coming along here out of  
12 the eviscerators, say, and I notice that it is just  
13 continuing down the line, can I follow it down the line?

14 MR. GRASSO: As an oversight inspector?

15 MS. TUCKER-FOREMAN: Mm-hmm.

16 MR. GRASSO: Basically, the oversight inspectors  
17 have ability to move at different points of the line. But  
18 where we like to be in oversight is after the plant is  
19 performing some sort of control activity. So they perform  
20 it, and then we observe it right after that.

21 MS. TUCKER-FOREMAN: Where --

1 MS. STOLFA: We give people the same kind of  
2 guidance that we do on your HAACP, and that is we encourage  
3 people to permit the company's control system to play out.

4 MS. TUCKER-FOREMAN: Okay. Where is the first --  
5 I'm sorry. Where is the first critical control point after  
6 the eviscerator?

7 MR. GRASSO: Each plant submits a -- could be  
8 submitting a different plan. So then --

9 MS. TUCKER-FOREMAN: Where is it in Guntersville?

10 MR. GRASSO: I'd have to go look at the plan.

11 MS. TUCKER-FOREMAN: Where is the one we are doing  
12 now, the Goldkist?

13 MR. GRASSO: Goldkist.

14 MS. STOLFA: Right. We don't have the HAACP plans  
15 memorized, so we can't tell you for sure. It is likely that  
16 someone will have a CCP after final wash or in that  
17 vicinity.

18 MS. TUCKER-FOREMAN: Well, are we going to let the  
19 poop go into the wash?

20 MS. STOLFA: The final wash is like an  
21 inside/outside bird washer. We're not talking about the

1 chill.

2 MS. TUCKER-FOREMAN: Okay.

3 MS. STOLFA: The checkpoint where we do our ten-  
4 bird check and where we do the checks for fecal  
5 contamination is after final wash and before the birds enter  
6 the chiller. I would bet there is a CCP in that vicinity.  
7 So the company would have an opportunity to carry out its  
8 control activity. And then we would take our verification  
9 samples at that point.

10 MS. TUCKER-FOREMAN: If I saw --

11 MS. STOLFA: But I want to be clear. You could  
12 stop the line for one bird. There is nothing that takes  
13 that authority away. It is not something that we encourage  
14 because we don't think that -- we don't think that that  
15 permits the plant to take its responsibility for controlling  
16 the process.

17 MS. TUCKER-FOREMAN: But if it passes through the  
18 final -- if it gets to the final wash, and there are ten of  
19 them in a row getting to the final wash past the CCP, then  
20 you would assume the oversight inspector would be there. He  
21 couldn't do it on one, but you would assume if he saw ten in

1 a row --

2 MS. STOLFA: There is going to be one or more  
3 verifications taken in rapid succession if that is  
4 happening. And I say, I am quite certain that we perform  
5 the verification activity at that point because that is  
6 where we check for zero.

7 MS. TUCKER-FOREMAN: But is somebody going to stop  
8 the first bird if the company doesn't?

9 MS. STOLFA: I suppose that depends on did the  
10 oversight inspector see it and notify, and did we take the  
11 verification sample fast enough. It is our intention that  
12 that would happen.

13 MS. TUCKER-FOREMAN: But I am saying he saw it. I  
14 just -- I want to be assured that it is not okay for birds  
15 to go by if the company is not performing its checks the way  
16 it should, if the CCP isn't making it.

17 MS. STOLFA: No, it is not okay. But I would  
18 expect that it would initially get noticed by the oversight  
19 inspector. And the way we would confirm it would be through  
20 a series of verification inspections.

21 MS. TUCKER-FOREMAN: Okay. Thank you.

1 MR. BILLY: Go ahead. But then we need to move  
2 on.

3 MS. DONLEY: On that same point, though, where I  
4 get confused is because it is one -- either the verification  
5 is a very limited sampling program that if it is spotted at  
6 one point on the line, chances are really very slim that it  
7 will be part of the ten-bird verification.

8 DR. WOTEKI: No. I think what Pat -- I was going  
9 to say, what Pat is saying is that when the oversight  
10 inspector sees something, one of his options is to call for  
11 an immediate verification. I see birds coming down the line  
12 that shouldn't be coming down the line. You need to do a --  
13 don't wait till, you know, the next time you plan to do a  
14 verification check. Do one right now as those birds are  
15 hitting that station. And if you pick up nothing, look  
16 again in two minutes, look again in five minutes. So the  
17 ten-bird sampling is very flexible. There is both what our  
18 verification people schedule throughout the day. But there  
19 is also -- there is something going -- I don't like the look  
20 of what is coming down the line right now. There is too  
21 many misses.

1           There is, you know -- so that is what gives you  
2 the assurance that the sighting by the oversight inspector  
3 is quite likely, highly, highly likely, to be caught at  
4 verification.

5           MS. DONLEY: Can the oversight inspector say, hey,  
6 Mr. Plant Employee, you missed this, and say something  
7 should get done right away?

8           MR. STOLFA: The oversight inspector communicates  
9 with the IIC, who does most of the communicating with the  
10 plant. There is nothing that would necessarily prohibit  
11 that from happening. Again, it is sort of a question of  
12 whether or not that is the most efficient use of the  
13 oversight inspector's time. But I want to sort of reiterate  
14 what Maggie said. There is no limit on the number of  
15 verification samples. These may be ten-bird samples, but  
16 the IIC can order as many of them as he thinks are  
17 necessary.

18           MS. TUCKER-FOREMAN: I think that it is probably  
19 not sufficiently clear in the documentation that we have. I  
20 think the backgrounder is really good. Each time I go  
21 through it, I understand it better. But I think that

1 probably isn't sufficiently stated there. And since it is  
2 going to be a while before most of us get to see the plant  
3 operating with one of the models, it might be useful if you  
4 could do a mockup, a cartoon of what it would look -- what a  
5 model might look like.

6 MR. GRASSO: Actually, if you go back to the  
7 December public meeting, it actually had a document that  
8 depicted activities in a traditional plant today and also a  
9 mockup of a models plant, where the plant would be doing  
10 some CCBs and the activities of FSIS inspection personnel.

11 MS. TUCKER-FOREMAN: Is that something besides the  
12 columns that we have here?

13 MR. GRASSO: Yes. It was a side by side.

14 MS. STOLFA: It was a diagram.

15 MR. GRASSO: A diagram.

16 MS. TUCKER-FOREMAN: The diagram. But it might be  
17 useful, you know, to just keep reproducing that diagram  
18 because there are those of us who have a hard time keeping  
19 it in our heads.

20 MR. GRASSO: Well, I think the clear message here  
21 is that the six per shift per line is the minimum random

1 verification activities that it does. And there is no limit  
2 on unscheduled verifications that could have been done.

3 MR. BILLY: And what is interesting is that  
4 because of the shift of responsibilities, it frees our  
5 people up to do many, many more focusing on what I think are  
6 the high priorities, which is, in your example, fecal  
7 contamination. So I'd be interested to know how well it is  
8 working in Goldkist. What is your sense from the first two  
9 or three weeks?

10 MR. GRASSO: The reports that we are getting from  
11 Dr. Benson, that it is actually going very well. And also  
12 remember that Goldkist is taking 60 -- 30 samples every  
13 hour. So they are taking 60 samples, a 60-sample set. So  
14 they have to meet the performance standards for that 60-bird  
15 sample set. And if they don't, if they go above the maximum  
16 limit, which was the ninth position of the nine plants, then  
17 that is where the potential impact on the product occurs.

18 MS. TUCKER-FOREMAN: Thank you.

19 MR. GRASSO: I mean, you are talking about a lot  
20 of sampling that the plant is doing.

21 MS. TUCKER-FOREMAN: No. You helped me. Just

1 sometimes I have to get this repeated a lot of times.

2 MR. GRASSO: The next plant that would come on is  
3 Hawaii.

4 (Laughter)

5 FEMALE SPEAKER: You're taking the committee over  
6 there?

7 MR. GRASSO: No.

8 MR. BILLY: No.

9 MR. GRASSO: Just Carol. Not Caroline, Carol.

10 (Laughter)

11 MR. BILLY: I'm going to move on. I think we have  
12 had a good discussion. It is clear that it is real  
13 important that we continue to have dialogue with the public  
14 and share some of the earlier information as well as the new  
15 data, and we'll do that. And I would suggest that it is  
16 worthwhile to keep this item on the agenda for this  
17 committee so that at our next meeting, we will be enriched  
18 by a lot more data. Maybe we can schedule more time to  
19 focus on this project.

20 Okay. So now I would like to move to the  
21 afternoon agenda. And --

1 (Laughter)

2 MR. BILLY: The first item is going to be  
3 presented by Charles Edwards, and it deals with an idea that  
4 we have regarding reinforcing the food code by adopting key  
5 food safety provisions in that code as federal performance  
6 standards. And I'll turn it over to Charles to sort of  
7 introduce the idea and explain it. And then we can have a  
8 good discussion on it.

9 MR. EDWARDS: I'm Charles Edwards. And sitting  
10 here beside me is Dr. Dan Lazenby (phonetic). I have asked  
11 Dr. Lazenby to join me because he has been instrumentally  
12 involved in developing this idea, and I think that he can  
13 contribute considerably to the discussion that is going to  
14 follow.

15 Several meetings ago, I believe the committee was  
16 briefed on the food code from people from FDA. And one of  
17 the key reasons for doing that was to emphasize the  
18 importance that the food code plays in establishing food  
19 safety throughout the farm-to-table continuum. This  
20 particular issue that we are going to be discussing here is  
21 actually a mechanism to reinforce the food code by adopting

1 certain key food safety provisions as federal performance  
2 standards.

3           As you all know, a key goal of the agency is to  
4 create a seamless food safety system that uses the resources  
5 at all levels of government. And what that means is that in  
6 order to achieve that goal, the federal, state, and local  
7 agencies need to work together in order to ensure food that  
8 is safe. And we believe that the food code is one of the  
9 means that we can use to achieve that.

10           Over the past several years, the agency has taken  
11 a number of steps to improve its working relationship with  
12 the state, the local government, and other public health and  
13 food safety agencies, and to strengthen the federal -- not  
14 the federal, but the state inspection systems. And we have  
15 also sought to improve food safety as the food moves -- or  
16 as meat and poultry specifically moves from the inspected  
17 plant into commerce.

18           One way that we believe that we can improve food  
19 safety as it moves from the plant to the consumer is through  
20 state adoption of the food code, and how best to achieve  
21 this or to encourage this goal is the purpose for bringing

1 this issue and what we are seeking advice on.

2           The Association of Food and Drug Officials, or  
3 AFDO, has suggested one approach through a resolution that  
4 requested that FSIS incorporate the food code, including  
5 standards for retail meat and poultry processing into the  
6 Code of Federal Regulations in order to facilitate adoption  
7 of uniform retail standards by the states. We believe that  
8 this stems from the belief of state officials that it would  
9 be much simpler for states and local authorities to adopt  
10 the food code if it were a part of the C.F.R.

11           The agency has responded that it will look into  
12 that idea, and that it will consider it, and that it will  
13 discuss the issue with FDA. However, we have come to  
14 believe that it would be extremely expensive and time  
15 consuming to put the food code into the Code of Federal  
16 Regulations, not to mention the fact that it would totally  
17 be going upstream from our effort to reduce the number of  
18 pages of regulations that we have.

19           Therefore, the agency is not inclined to adopt  
20 this approach. But we believe that there is a better and  
21 more efficient way to use its regulations to support state

1 adoption of the food code.

2           First of all, both the meat and the poultry  
3 inspection acts give the secretary authority to prescribe by  
4 regulations the conditions under which covered meat and  
5 poultry products are going to be stored or otherwise handled  
6 after they leave the plant in order to ensure that they are  
7 not adulterated or misbranded when they reach the consumer.

8           And the specific sections in the acts are Section 24 of the  
9 Federal Meat Inspection Act, and Section 14A of the Poultry  
10 Products Inspection Act. And I believe you have copies of  
11 those sections.

12           Thus, the statutes that we operate under provide  
13 FSIS with the authority to set performance standards for  
14 handling and storage in order to ensure that products remain  
15 unadulterated and not misbranded as it moves through  
16 commerce. It is not our intention to use this authority to  
17 go back to a command and control mode, however. Rather, our  
18 intention is to set performance standards that would, for  
19 example, require not exceeding a certain level of pathogen  
20 growth during transportation and storage, or provide that  
21 there be no pathogen growth during display at retail.

1           A more specific example might involve the  
2 performance standard that the agency published in last  
3 February's Federal Register, which addressed certain cooked  
4 meat and poultry products. This performance standard  
5 actually established the lethality that must be achieved  
6 during processing of meat and poultry and the level of  
7 pathogen growth that must not be exceeded during the  
8 stabilization or cooling process.

9           Our intention was not to mandate, and is not to  
10 mandate, a step-by-step procedure that establishments must  
11 follow. In contrast, corresponding sections in the food  
12 code do in fact have very prescriptive language, down to the  
13 point of mandating specific time and temperature  
14 requirements.

15           What we intend to do in this strategy is to work  
16 with the FDA, who has primary responsibility for the food  
17 code, and the Association of Food and Drug Officials  
18 conference on food protection to ensure that the federal  
19 performance standard and the prescriptive requirements of  
20 the food code are consistent with one another. By that we  
21 mean that they achieve the same standard of food safety.

1 The food code could thus become one of the ways to meet the  
2 federal performance standard, and vice versa, with  
3 appropriate changes to the language within the food code.

4           It is the agency intention whenever possible to  
5 set standards that can be met by adherence to the food code.

6 And thus we believe that states would be free to adopt the  
7 food code without fear of conflicting with federal law and  
8 with full knowledge that they have had active participation  
9 through their activities on the conference for food  
10 protection.

11           So in summary, the FSIS strategy is to exploit  
12 this opportunity to create a complementary, seamless food  
13 safety system in which performance standards will provide a  
14 framework within which more specific requirements can be  
15 laid out through state adherence to the food code. Through  
16 this approach we hope that we would be able to bring greater  
17 consistency and coherence to the food safety system.

18           And specifically, we believe that it will help to  
19 establish the national food safety standard. It will help  
20 to reduce foodborne illness by reducing the retail -- or by  
21 influencing the retail segment of the farm-to-table food

1 safety system. It will avoid conflicting and inconsistent  
2 federal and state systems or standards. And perhaps most  
3 importantly, it will help the states and local agencies to  
4 adopt the food code.

5           We brought the issue to the committee with certain  
6 specific questions at least that we would like to have you  
7 address during your discussions, the first of all being what  
8 recommendations can the committee make that will help us to  
9 improve implementation of this particular strategy. And  
10 secondly, we would like to know what problems the committee  
11 anticipates if the agency goes this route. And third, we  
12 would like your input on any advice that you can give us  
13 that we should consider as a part of our discussions with  
14 FDA and the Association of Food and Drug Officials.

15           That basically is what the plan is.

16           DR. WOTEKI: Okay. Questions? Caroline?

17           MS. SMITH-DeWAAL: This might be over my head, but  
18 let me try to see if I understand what you are saying. I  
19 was at the AFDO meeting. And what they are trying to do is  
20 to get the federal government to put into regulation the  
21 food code, because then it makes it easier for the states to

1 adopt the food code as written because they can adopt it by  
2 reference. So they can just say hereby the state of  
3 Maryland adopts C.F.R. "blank." That was their goal, to  
4 facilitate state adoption of a uniform food code for use in  
5 retail, but also in restaurants.

6 What you are saying is you are going to bring the  
7 food code and make sure it is consistent with already  
8 existing federal statutes or federal regulations. Is that  
9 right?

10 MR. EDWARDS: This will be consistent with the  
11 performance standards as we continue to develop them.

12 MS. SMITH-DeWAAL: The performance standards for  
13 what?

14 MR. EDWARDS: For processed food products  
15 primarily.

16 MS. SMITH-DeWAAL: Okay. So you are going to make  
17 the food code consistent with your existing regulations.

18 MR. EDWARDS: Right. There is another piece --

19 MS. SMITH-DeWAAL: How does that facilitate  
20 adoption of the food code by the states?

21 MR. EDWARDS: There is another way to crosswalk.

1 If you remember, I said that it would be consistent, vice  
2 versa, or they would interchangeable, vice versa, with  
3 appropriate changes to the food code language. What we  
4 would propose is that one of the ways that the food code  
5 could be satisfied is by cross-reference to our performance  
6 standard, which could be handled through the food code's  
7 variance process.

8 DR. WOTEKI: But Charles, we are talking about  
9 performance standards that we do not currently have, am I  
10 right?

11 MR. EDWARDS: By and large, that is correct. The  
12 only example that we have of a food code that might fit into  
13 this was the one that was published last February for  
14 certain cooked products.

15 MS. SMITH-DeWAAL: I'm a little concerned that  
16 AFDO is up here and you're down here, and you are saying --  
17 and we're meeting, and we're -- I mean, this isn't  
18 responding to what AFDO is trying to do. So it might be  
19 independently a good idea to make sure your standards in the  
20 food code are consistent. But that's because the two  
21 federal agencies involved, FDA and you, together with the

1 Conference for Food Protection, should be putting together  
2 consistent standards. That's good, but that has nothing to  
3 do with what AFDO is trying to do, which is to get a federal  
4 regulation which then the states can adopt by reference.

5           So I guess I don't have a problem with what you  
6 are proposing. I just -- I think it is misleading to say  
7 that it responds at all to what AFDO is proposing.

8           DR. WOTEKI: Katie.

9           MS. HANIGAN: I have a very basic question on this  
10 whole thing. Number one, at the last meeting I requested  
11 that we receive this key information in advance. I'm going  
12 to ask for that again because here we sit trying to quickly  
13 absorb a document and understand it. So I still wish we got  
14 all of the information in advance of the meeting so it could  
15 be reviewed by us.

16           But anyways, on this topic, if we would adopt the  
17 food code, would we still have the current situation we have  
18 in industry now, which is in our HAACP programs, where we  
19 have referenced some of the current regulations, we have  
20 been told, well, that's fine, but how do you know they are  
21 scientifically valid. If everybody -- because we are being

1 told some of the current USDA regs, there is no scientific  
2 documentation behind them.

3 So if we all adopted the food code, is it then  
4 going to be how do you know that that is scientifically  
5 valid?

6 MR. EDWARDS: We're not proposing to adopt the  
7 food code.

8 MS. HANIGAN: And I understand that. But if the  
9 performance standards that you are going to put in place are  
10 going to be built off of the food code, how are we going to  
11 know the food code is scientifically valid?

12 MR. EDWARDS: I don't think we're planning to  
13 build our performance standards off of the food code.  
14 Rather, we are going to establish safe food performance  
15 standards at the federal level. The intention is to work  
16 through AFDO and the FDA to ensure that the food code is  
17 adjusted wherever necessary in order to meet those food  
18 safety performance standards.

19 MS. TUCKER-FOREMAN: Well, why are we not putting  
20 it into the Code of Federal Regulations, which is what AFDO  
21 requested?

1           MR. EDWARDS: One of the principal reasons, I  
2 believe, is simply the volume and the magnitude of that  
3 task. We would be going totally contrary to where we are  
4 intending to go in reducing federal regulations. And  
5 secondly, if we were to adopt the food code, then we would  
6 have the same problem that the people at the states now have  
7 or that the food code now has in trying to keep track of  
8 changes in the food code's regulation or requirements.

9           MR. JAN: I think that I would still rethink the  
10 not just going to the federal regulation or C.F.R. with the  
11 food code. You know, I understand that you want to reduce  
12 the volume and all that kind of stuff. But if you don't,  
13 then each state has to adopt it as a regulation, then  
14 enforce it. And the food code, I think, is pretty good  
15 document. And I use Texas for an example. I think it took  
16 them a year to change the food code into regulations. Most  
17 of it is verbatim, but there are some -- and it always gives  
18 you the opportunity to try to improve the language or to  
19 make it fit your hand a little, or get a better glove,  
20 maybe. So all that is going to take a little time.

21           And also, the process. Now, they adopted -- or

1 the department of health adopted that probably about a year  
2 ago, not more than a year ago. By next year, there is going  
3 to be a lot of changes. So they have got to go through this  
4 process again. And if every state has to do that, you are  
5 going to have a conglomeration, even though maybe everybody  
6 is trying to do it the same, but at different times and  
7 different time period. And if the food code can be with a  
8 federal regulation, or adopted in the federal regulations,  
9 it could be created off the food code. And when changes are  
10 made, they are made by one agency, and then each state could  
11 adopt by reference as amended.

12 And so as the food code is amended -- just like  
13 the federal regulations, as they are amended, we just fall  
14 right in, and we don't have to go to our boards or our  
15 legislatures to make those changes.

16 So it seems to me in consistency and trying to get  
17 the states all together on the same page, is that page could  
18 be kept up by the federal agency, which is a good role for  
19 them, I think. Then we could all read off that same page.

20 MR. EDWARDS: One of the considerations that we  
21 have is in addition to trying to have the standards the

1 same, but to get included in the food code the specific  
2 citation of our performance standards, thereby a state would  
3 not have to change the food code every time we changed our  
4 performance standard.

5 MS. MUCKLOW: Charles, I'm struggling to try to  
6 understand this. And it was pointed out to me yesterday I'm  
7 not a scientist, but a political scientist, and that is  
8 true. And so I am trying to bring my measure of politics to  
9 understanding what little knowledge I have of science here.

10 Could you give us an example, maybe using one of the  
11 performance standards that we have had for quite awhile, for  
12 instance, cooking of roast beef? And some retailers cook  
13 roast beef, and a lot of restaurants cook roast beef.

14 Tell us in a simple, pragmatic manner how it is  
15 going to work using the principles you have laid out,  
16 because I don't understand this hodgepodge. I need to hear  
17 it in nice, simple stuff, from you and Dan.

18 MR. EDWARDS: Well, let me give it try, and Dan  
19 can help me, certainly. The performance standard that  
20 Rosemary is referring to changed our prescriptive time  
21 temperature tables in the meat inspection regulations to a

1 performance standard that basically said that during  
2 processing, cooked beef products have to achieve a lethality  
3 of six and a half logs of salmonella, and that during  
4 stabilization or the cooling process, that there could be no  
5 more than a one-log growth of *Clostridium perfringens*. I am  
6 correct? Okay. I'm not a microbiologist.

7 MS. MUCKLOW: You have got a star so far.

8 MR. EDWARDS: The food code, on the other hand,  
9 still contains specific time temperature requirements. It  
10 says that if you cook to a particular temperature, you must  
11 cook that product for a particular amount of time in order  
12 to achieve a certain level of safety. Right now, the  
13 lethality requirements that we have, and those that are  
14 reflected by the time/temperature tables in the food code,  
15 are close, but we are not certain that they are absolutely  
16 identical. Both are safe, but that isn't the question. But  
17 we believe that the food code might be based on a seven log  
18 lethality as opposed to the six and a half that our data  
19 shows is adequate.

20 MS. MUCKLOW: Given the lack of very specific  
21 controls such as we have in large commercial cooking

1 operations, that is probably a good margin.

2 MR. EDWARDS: Right. What we have provided as a  
3 part of our performance standard, what we call compliance  
4 guidelines, these are guidance documents as opposed to  
5 specific requirements. These are documents that our  
6 scientists have shown will achieve -- or processes that our  
7 scientists have shown will achieve the desired or required  
8 lethality. They do include time/temperature tables.

9 What we would propose is that the time/temperature  
10 tables in the food code in this particular example, or the  
11 time temperature tables that we have adopted in our  
12 compliance guidelines could both be used by state local  
13 authorities or retailers in order to satisfy the  
14 requirements of our performance standard.

15 The food code has different requirements from what  
16 our performance standard requires. What we would propose  
17 would be to change the food code relatively simply by cross-  
18 referencing the specific section in our regulations that  
19 includes our performance standard, giving the industry or  
20 retailers the option to either use the food -- to comply  
21 with the food code by using the time/temperature

1 requirements that are in the food code, or by seeking a  
2 variance which would allow them to continue to produce a  
3 safe product, but comply with our performance standard  
4 regulation, which would give them more latitude.

5 Is that any clearer?

6 MS. SMITH-DeWAAL: Rosemary, let me give you some  
7 examples of some other performance standards. The food code  
8 contains performance standards for restaurants in their  
9 cooking of certain high-hazard food products. For example,  
10 hamburger is supposed to be cooked, and there are some  
11 parameters, but the one we looked at was 155 degrees. In  
12 1996, CSPI surveyed 45 state and local and county  
13 jurisdictions that inspect restaurants. And three years  
14 after the Jack in the Box outbreak, only two-thirds of these  
15 jurisdictions enforced the minimum cooking standard for  
16 hamburger that was necessary to get rid of E. coli 015787.

17 But the story doesn't end there. We looked at  
18 cooking standards for chicken, pork, fish, and eggs. And  
19 with the exception of chicken, only about one-third of the  
20 jurisdictions met minimum cooking standards for these high-  
21 hazard products. Chicken was the only one where about 80

1 percent of the jurisdictions met the food code  
2 recommendation.

3           The problem here is that the food code is a series  
4 of guidelines to the states. The states independently adopt  
5 these guidelines. If the state -- if the restaurants or  
6 retail outlets are inspected by a city or county instead of  
7 a state, then that city or county also has to adopt it. So  
8 it is -- what the AFDO, which is the people who have to  
9 enforce this document, is asking for is a federal regulation  
10 that they can use to inspect restaurants, retail outlets,  
11 grocery stores, nursing homes, schools. I mean, this is a  
12 very important document.

13           My concern -- I think it is just --

14           MS. MUCKLOW: Well, haven't you just made the  
15 argument for what he wants?

16           MS. SMITH-DeWAAL: No. What he wants to do is to  
17 take a very narrow group of regulations, one that they  
18 already have, and to apply -- and to make sure the food code  
19 is consistent with FSIS regulations. Well, sure, that's  
20 fine. But it doesn't respond to what AFDO is trying to do.

21           DR. WOTEKI: I think there is a misunderstanding

1 because the idea is -- and that's why you have this piece of  
2 of --

3 MS. SMITH-DeWAAL: I see it.

4 DR. WOTEKI: -- legislation. I think the agency's  
5 thought at this point -- and, you know, we are bringing this  
6 forward as a paper because obviously we are in early stages  
7 of thinking this -- is to promulgate food safety performance  
8 standards for the handling of meat and poultry products  
9 throughout the system.

10 MS. SMITH-DeWAAL: Okay. That's not clear because  
11 all he said is transportation display and one other point.  
12 He has never mentioned restaurants or cooking temperatures.

13 DR. WOTEKI: And to make those performance  
14 standards so that a business or a state or a local that is  
15 following the food code would meet the performance  
16 standards.

17 MS. SMITH-DeWAAL: But the problem is that they  
18 are not all adopting the food code, or they are not adopting  
19 the standards. So the assumption you are making is, well,  
20 if you are following the food code, then you'll by reference  
21 be following our regulations. But that doesn't address the

1 problem.

2 DR. WOTEKI: Dan.

3 MS. SMITH-DeWAAL: As I understand it.

4 DR. WOTEKI: I'm sorry. I didn't mean to cut you  
5 off. I thought you were pausing.

6 MS. SMITH-DeWAAL: I'll -- I want to hear what Dan  
7 has to say.

8 MR. LaFONTAINE: As the chairman of this  
9 subcommittee --

10 (Laughter)

11 MR. LaFONTAINE: -- I have the task tonight to  
12 address the issue. Not me only, but our subcommittee. And  
13 the way I plan on approaching it once we have had a  
14 discussion with the subcommittee, is to take the issue at  
15 hand, which is what I call standardizing the requirements  
16 between FSIS and FDA as far as performance standards --  
17 well, standardizing the FSIS and FDA standards for the  
18 proper safe processing of meat and poultry products. And we  
19 are not addressing how to get the food code enacted by all  
20 of the states.

21 I'm not saying that is not important. But,

1 Caroline, what I am saying, that is the issue they presented  
2 us with. One of the things that has bothered me and others  
3 is the inconsistencies between USDA and FDA as far as meat  
4 and poultry products as they go through the chain. So I  
5 probably made it a little bit too narrow, but that's the way  
6 I see the topic being presented.

7 MS. SMITH-DeWAAL: May I just note, though, that I  
8 think Rosemary has actually made a very good point here.  
9 Part of the inconsistency is because we are dealing with  
10 different audiences. And the food code audience is  
11 frontline retail, restaurant, and people who might be  
12 right out of high school and learning how to cook a  
13 hamburger. And those people might need very specific  
14 direction, as opposed to people who are doing commercially  
15 roasting ground beef -- or roast beef, where they may have  
16 much more scientific background.

17 So in looking at that -- I mean, I have sat  
18 through the National Advisory Committee for Micro debates on  
19 this. I see Dan over there, and I remember him during that  
20 debate. And we're dealing with very different audiences.  
21 And you can define the issue as narrowly as you want to.

1 I'm just interested that, having been to the AFDO meeting  
2 and hearing what they want, that this is kind of what the  
3 feds are coming back with, because simply saying it is too  
4 long to adopt the food code doesn't satisfy me.

5 The states are begging the federal government to  
6 give them uniform standards. The industry, NFPA, has asked  
7 for uniform standards for food safety. And you can't do it  
8 because the reg is too long.

9 DR. WOTEKI: Dan.

10 MR. LaFONTAINE: One additional comment. I think  
11 in the deliberations this evening, in addition to looking at  
12 the performance standards, we will give due consideration to  
13 what I call safe harbors, that is, some prescriptive times  
14 and temperatures that can be used by the relatively  
15 uneducated individual, whether it be in a retail store, a  
16 restaurant, or a very small meat processor because they  
17 don't have the technical knowledge or interest -- not  
18 interest, but technical knowledge or expertise to decide for  
19 what a five-log reduction is, or seven-log. They have to  
20 have some baseline they can live with.

21 So I don't want to preempt what we'll come back

1 with. But I think that -- I'm pretty sure that will be part  
2 of our recommendation once we have discussed it.

3 DR. WOTEKI: I think that is very much -- that  
4 would be very helpful to the agency because one of the  
5 premises that we were working on in this is that the federal  
6 government's role is more effective as a setter of standards  
7 than as a designer of very specific -- what we have called  
8 traditionally command and control requirements for  
9 businesses. And that is really where part of the basis for  
10 this particular approach.

11 Rosemary, did you have --

12 MS. MUCKLOW: Yeah. Charles has clarified this  
13 for me. And, you know, when you talk about performance  
14 standards, even I forget how many we have. The roast beef  
15 one was one of our early ones. And I think it is very  
16 helpful to think along the lines that Charles described that  
17 to us as a vehicle to get consistency for meat and poultry  
18 products, and whether it is for cooked chicken or whatever,  
19 plus the support material that goes along with that  
20 regulatory requirement to guide those who can't judge the  
21 lethality or whatever those other complicated terms are.

1           Finally, I was going to say I looked up the  
2 committee membership because if Caroline had been a member  
3 of Dan's committee, I would have been out selling tickets  
4 for people to go to it.

5           (Laughter)

6           MR. LaFONTAINE: She'll be there sooner or later.

7           MS. SMITH-DeWAAL: I'll see you tomorrow morning.

8           MS. MUCKLOW: And thank you, Charles. That  
9 clarified it for me, and hopefully to my people.

10          DR. WOTEKI: Are there other questions or comments  
11 at this time that will inform the work of the committee and  
12 tomorrow's followup?

13          MR. BILLY: Okay. The next agenda issue is  
14 regulatory reform. And Dan Engeljohn is going to lead the  
15 discussion on this. There is a handout that is being  
16 provided and he will lead us through that and explain the  
17 agency's interest in this area, what we're doing, and again  
18 lay the groundwork for your advice. So, Dan.

19          MR. ENGELJOHN: Thank you, Tom. Good afternoon.  
20 I am Dan Engeljohn. I'm the director of the regulations,  
21 development, and analysis division within FSIS. It is my

1 office that is responsible for putting together the  
2 regulations, as well as the FSIS instructions to the  
3 employees for how they should do their tasks on a day-to-day  
4 basis.

5 I believe in your report books, under tab No. 8,  
6 you should have a summary of the regulatory reform efforts  
7 that have been underway at USDA that came out a few weeks  
8 ago in response to the sanitation rule which issued as a  
9 final regulation. Because the sanitation rule was in fact  
10 one of our major regulatory reform initiatives, at that time  
11 we decided to put together a background to summarize some of  
12 the issues. There are a couple of points I want to provide  
13 to you today for you to think about, and then certainly it  
14 would provide opportunity for this evening's discussion.

15 I first wanted to go through the process of what  
16 it takes to get a regulation through the system. For those  
17 of you who do not know, I think it is important to  
18 understand that there is a process, and it is calculated to  
19 be one in which all sides of the debate related to a  
20 regulation are accounted for and the cost benefits are also  
21 documented related to a regulatory initiative.

1           FSIS started the process back in 1985 with its  
2 regulatory reform in the process of -- in the form of a  
3 regulatory agenda, which we published in December of 1995.  
4 And in that, we made clear that it was our goal to remove  
5 burdensome and obsolete regulations, as well as to move into  
6 the direction of setting standards in the form of  
7 performance standards that define a level of safety that  
8 could be measured in the processing of products, whether it  
9 be raw or ready-to-eat.

10           We also had the goal of reforming our regulations  
11 so that they accommodated for the benefits that would be  
12 derived from HACCP in that there needs to be innovation in  
13 the way products are processed if in fact they need to be  
14 made safer. And many of our regulations prohibit, and in  
15 fact inhibit, the way that you process a product, simply  
16 because we have in fact defined how you have to make a  
17 product, as opposed to what the level of safety should be.  
18 And so our goal has been, with that in mind, of establishing  
19 performance standards.

20           I would say we have a number of standards that are  
21 out there. First, through the HACCP pathogen reduction

1 regulation, we issued microbiological based standards for  
2 the raw products. These related primarily to the slaughter  
3 floor in that we established levels for salmonella as well  
4 as some ground products. We also issued a final regulation  
5 on cooked roast beef and cooked poultry that Charles and Dan  
6 talked about in the previous discussion, which in fact  
7 defined the level of safety that is necessary for roast  
8 beef. And with that regulation, it defined what was to be  
9 achieved in the processing and allowed for the opportunity  
10 to innovate.

11           The agency also has made a commitment to provide  
12 compliance guidelines to the industry, in particular very  
13 small business, so that if they do not have the resources to  
14 redesign their systems to meet the performance standard,  
15 then we would still provide them with the how-to. And that  
16 would be something that they then could incorporate into  
17 their HAACP plan and modify if need be, but at least we  
18 would provide them with information as to how they can meet  
19 the standard. And again, the effort was to get rid of those  
20 prescriptive standards in the regulations themselves because  
21 it is difficult to change a regulation. It takes a number

1 of years for the most part, whereas we can modify the  
2 compliance guides as science becomes available to us, and we  
3 can incorporate them.

4 I would like to say that we have focused on  
5 microbiological standards. But in the handout that you  
6 should have just received, there is one in there that deals  
7 with a chemical hazard that we are going to start moving  
8 into in terms of how we look at our regulations. And I'd  
9 like to start off then -- we have gone through the  
10 regulatory process. This past year, we have had a major  
11 effort underway within FSIS in which we are in fact  
12 relooking at how we develop our regulations.

13 Before, we used to have concepts of where we  
14 wanted to go, we wrote the regulations, and then we  
15 justified the economic cost benefits once we developed the  
16 regulation, and then put that through the clearance process.

17 The system has changed, mainly through the Reorganization  
18 Act of 1994, in which the department created the office of  
19 risk assessment and cost benefit analysis. With that, we  
20 now are obligated to provide an additional risk assessment  
21 for rules that are designated as economically significant,

1 meaning that they have an effect on the economy of \$100  
2 million or more, and then affect health, and that could be  
3 health in any way.

4           If a rule meets those criteria, we may have an  
5 additional burden of developing a risk assessment that is  
6 reviewed within the department before it can be issued. For  
7 the most part, most of FSIS' regulations end up being  
8 significant. Again, a significant rule can mean that it has  
9 \$100 million affect on the economy, but it also may be a  
10 regulation that is deemed by OMB to be novel or in fact  
11 something that is new that is a new approach that may in  
12 fact set new precedents. And for the most part, OMB  
13 designates our regulations as at least significant.

14           The process that we go through in terms of  
15 developing a regulation is first to identify a need. That  
16 need may be identified through the petition process, which  
17 many of you are familiar with. It is also something that we  
18 are in fact reassessing and making more transparent as to  
19 what we expect in terms of petitions that come into the  
20 agency and how we handle them once they get to us.

21           But petitions are also handled by my office. We

1 receive them, and then we evaluate them as to whether or not  
2 there is merit. If there is merit, then obviously we would  
3 proceed with developing a docket committee that would  
4 formulate what that regulation would look like.

5           The work plan that we have to put together as a  
6 first step identifies what it is that we want to do and why  
7 we want to do it. And then as an additional feature, we  
8 have to identify alternatives that are considered in terms  
9 of the rulemaking activity. So we identify a number of  
10 those alternatives, and then the more important part to this  
11 is to establish the economic effects that the regulation may  
12 have. And we would do that for all of the alternatives that  
13 are identified.

14           That work plan then gets signed off on within the  
15 agency, and then it goes to the department, the office of  
16 budget and planning analysis. We make an initial  
17 recommendation as to whether or not the rule is not  
18 significant, significant, or economically significant. Once  
19 the department agrees with the designation that is there, it  
20 gets forwarded to the Undersecretary for Food Safety. That  
21 would be Dr. Cathy Woteki.

1           Once Cathy signs that rule, it becomes official  
2 agency work, and at that point, we would include it in the  
3 regulatory agenda that comes out twice a year. After it is  
4 approved tentatively by Dr. Woteki, it then gets forwarded  
5 to OMB, and OMB makes the final designation. And they can  
6 either agree with what we have put forward, or they can  
7 change it. But they become the ultimate say. And as I  
8 mentioned earlier, most every one of our regulations tends  
9 to be designated as significant.

10           What that means to you is that once it is  
11 developed by the agency and then goes into the legal review,  
12 the next step, if it is a significant rule or economically  
13 significant rule, is that it goes into the department for a  
14 review. There are approximately nine offices that it goes  
15 into within the department. And we -- based on past  
16 experience, we know that it is rare that any rule would make  
17 it through the department in under two months. So it is at  
18 least two months within the department, if it is in that  
19 particular designation.

20           Once it clears the department, then it would go to  
21 OMB. They have up to 90 days to look at it. So it is an

1 additional three months. So to develop a regulation as a  
2 proposal, if it is designated significant or economically  
3 significant, it takes a minimum of five months once it has  
4 cleared the agency. So that should give you an idea of how  
5 the process works. We go through that same process once the  
6 regulation has been put out for comment. We look at the  
7 comments. We then go through that same process for the  
8 final rule.

9           Now I provided you a listing of the regulatory  
10 reform initiatives that we had underway. Many of them are  
11 identified in the handout that you previously received. But  
12 I want to point out a few of them that have some major  
13 significance in terms of changing how we actually regulate  
14 meat and poultry.

15           The first has to do with our proposed rule on food  
16 and color additives. This was something that was issued  
17 back in December of 1995. It also has enormous significance  
18 in the sense that once FDA approves a food additive, our  
19 policy at the moment is that we also have to go through the  
20 process of adding that additive in our food additive table.  
21 That process takes a number of years for the most part.

1 But what this proposed rule would do would be to remove the  
2 necessity for FSIS to issue a separate rulemaking so that  
3 once FDA issues their findings on a food additive, it  
4 automatically can be incorporated into meat and poultry  
5 because we have a process worked out in which FSIS would  
6 review the petition that FDA is working on as part of their  
7 mission and their rule.

8           Next we go into the animation of a number or prior  
9 approval programs related to the equipment and to facilities  
10 and blueprints, some related to labeling, others related to  
11 partial quality-control programs. It has been a major  
12 effort by the agency to remove the agency's requirement of  
13 having to review programs that the industry develops prior  
14 to them being implemented. Because now we are establishing  
15 the standards that have to be met, we believe that it is  
16 better served to have industry identifying how they are in  
17 fact meeting the standards, as opposed to FSIS sanctioning  
18 something without actually being in-plant to review how it  
19 is working.

20           The final regulation on sanitation issued in  
21 October of this year goes into effect in January. And it

1 establishes performance standards for the general sanitation  
2 within an operating facility. It does not have specific  
3 microbiological controls, as does the performance standard  
4 reduction criteria that we have for salmonella on carcasses.

5 But it does identify what has to be met to prevent  
6 insanitary conditions within a facility.

7 The one rule that we are still waiting to issue  
8 would be our final rule on rules of practice. And we do  
9 expect that to come out yet this year.

10 Moving on into the issue of what is planned, we  
11 have a desire to issue performance standards for all ready-  
12 to-eat products, which is something that we have tried over  
13 a number of years to issue individual regulations for  
14 fermented sausages, for example, but have not been to do so  
15 in terms of the old way that we issued regulations. So our  
16 effort underway at the moment is to issue a performance  
17 standard reg that would supersede the roast beef and cooked  
18 poultry rule that came out recently and incorporate that  
19 into an overriding performance standard reg that would deal  
20 with all not shelf stable products -- that would be the  
21 perishable ones that need to be kept refrigerated or frozen

1 -- all shelf stable products, such as fermented sausages or  
2 country cured hams, and then the commercially sterile  
3 products.

4           That would be one regulation. It is designated as  
5 economically significant. And we are developing it. The  
6 rule itself has been developed. The support is fairly well  
7 complete. The one piece of it that is not complete at the  
8 moment is a better description of the economic impact. And  
9 that is what we are working on now to finalize.

10           The next one deals with the performance standards  
11 for bacon. And this is the one that I wanted to talk about  
12 that does not necessarily deal with a microbiological  
13 standard. This deals with a chemical standard for  
14 nitrosamines. The agency currently has a regulation on the  
15 books that requires the agency to test bacon. This rule  
16 would remove the agency's prior approval for that, but would  
17 identify performance standards both for -- our expectation  
18 is that it would identify a performance standard for  
19 nitrosamine as well as for *Clostridium botulinum*.

20           I have mentioned here that we have the HAACP  
21 inspection models project as a performance standard

1 regulation that we would expect to issue yet this year. It  
2 deals with antemortem and postmortem inspection. There are  
3 a number of issues related to antemortem inspection that  
4 will not be covered in that particular proposal. But the  
5 agency certainly has a number of those items that need to  
6 come forward in separate rulemakings. So we are looking  
7 into additional antemortem/postmortem inspection regulation.

8 But first we'll deal with the models project performance  
9 standard.

10 The one I think is of considerable interest to  
11 this committee relates to handling and transportation. This  
12 is one in which we issued an AMPR back in 1996. It is our  
13 intention to issue a performance standard rule that would  
14 deal with the handling and transportation of meat and  
15 poultry products once they leave an official establishment  
16 and move into commerce, into warehouses, and on their way  
17 into retail. And I'll talk a little bit -- I think we will  
18 talk about that in this evening's discussion.

19 But it is directly related to the next performance  
20 standard I have listed there, for the chilling of meat and  
21 poultry products. And what this relates to is that we have

1 existing criteria for poultry which says how quickly you  
2 have to chill down the poultry carcass. We do not have a  
3 similar type of criteria for livestock product. Our  
4 intention is to issue a performance standard that limits the  
5 growth of microorganisms on livestock as well as poultry,  
6 and then tie that standard to the handling and  
7 transportation standard, such that once the animal has been  
8 slaughtered and eviscerated, from the moment that it begins  
9 the chilling process until it arrives and is inspected  
10 throughout that time period through its shelf life, the  
11 performance standard would be applicable. So we see this as  
12 one way to get into the retail handling and storage of  
13 product once it leaves an official establishment.

14           That one in particular is dependent upon some  
15 research that the Agriculture Research Service is in fact  
16 doing to help supplement the modeling programs that ARS has  
17 developed for the growth of pathogens on meat or poultry  
18 products. So we have a bit more information to collect on  
19 that. We had expected that data to be available by the end  
20 of this December. It is still being worked on, but we do  
21 intend to move forward with both of those performance

1 standards rules yet this year, and in fact hope to have them  
2 issued by the summer.

3 We have our egg HAACP rule, which will take the  
4 existing egg regulations and put them into the form of HAACP  
5 regulations, as well as establish sanitary SOPs for the  
6 operation of an egg-processing plant. This would  
7 characterize the pasteurization requirements for egg  
8 products, as well as the storage and handling of that  
9 product after it has been made ready-to-eat.

10 We also have issues related to the grant of  
11 inspection and retail exemptions which are on the books to  
12 be evaluated. And we certainly know that we need to do some  
13 work in that area. And we have concepts together on how we  
14 want to proceed with that.

15 The questions that I have posed to the committee  
16 in terms of helping us relate to how best we can move  
17 forward. And first, we are looking for recommendations from  
18 this committee and how we can improve the chances of success  
19 with the approaches that we're taking with regards to  
20 performance standards for ready-to-eat products. And then  
21 the next step would be for the not ready-to-eat products.

1           The second question would be does the committee  
2 have additional suggestions for what the agency can do in  
3 terms of developing regulatory reform.

4           And then finally the one area where we have a  
5 severe lack of information that hinders our regulatory  
6 development process, and that is economic data, data that  
7 relates to the cost benefits for regulations that we are  
8 going to issue. This touches on the fact that a regulation  
9 related to health within the department for the most part  
10 should be considered to be economically significant. That  
11 is where we start the process in terms of how we look at it,  
12 which means we have to weigh the costs and the benefits of a  
13 regulation and all of the alternatives that would be  
14 considered. The agency has access to very little data  
15 related to what it costs industry to make a change in the  
16 way that they produce products, as well as the effects and  
17 the benefits that the consumer would derive from its  
18 regulations.

19           And so the one area where we do know that we need  
20 additional information relates to the cost benefits  
21 associated with the regulation. We have invested a great

1 deal of time looking into databases that potentially can  
2 provide us some of that information. But again, it is  
3 difficult to get real data. And so we certainly can  
4 characterize what kind of data needs that we have. But when  
5 we ask for data from a group of individuals, if it involves  
6 nine or more individuals, it creates a paperwork requirement  
7 that we have to get approval from OMB.

8           And so we have -- in addition to needing data, if  
9 we ask the question, it becomes one in which we also have to  
10 go through the rulemaking process to gather that data. And  
11 so I'm certainly open to ideas on how we can generate  
12 information that would support the quick development of  
13 regulatory initiatives. Thank you.

14           MR. BILLY: Rosemary.

15           MS. MUCKLOW: Dan, I'd like to clarify -- most  
16 people may have caught on to this, but again I'm a slow  
17 learner. And that is that when you talk about this year,  
18 you mean this fiscal year. Most of us are talking about the  
19 year ending on December. The year you are talking about  
20 ends next September. When you say you are going to do it  
21 this year, you mean your federal fiscal year.

1 MR. ENGELJOHN: I'm sorry, Rosemary. I probably  
2 wasn't thinking clearly when I said what I said. What I  
3 meant when I said this year would be by December --

4 MS. MUCKLOW: Oh, really?

5 MR. ENGELJOHN: -- 31, 1999.

6 MS. MUCKLOW: Oh, you are going to work terribly  
7 hard then.

8 MR. ENGELJOHN: Well, no. If there is something  
9 that I -- if I promised something this year, and you think I  
10 meant September, I'd be glad to know which ones those are.  
11 I did put some dates on there.

12 (Laughter)

13 MS. MUCKLOW: September 2010.

14 MR. ENGELJOHN: Well, again, there is a great  
15 burden in terms of putting together these regulations. I  
16 believe that we have gone the -- made the extra effort of  
17 identifying why we need these regulations, again through the  
18 work plan process. Part of it is it is just the burden of  
19 getting the regulation through the system. But for the  
20 final rules that we have in place that I expect to in fact  
21 move fairly quickly would be our food additives rule, our

1 rules of practice.

2 MR. BILLY: Irradiation.

3 MR. ENGELJOHN: Irradiation I did not include on  
4 here because I didn't put it as one of the regulatory reform  
5 initiatives. But it certainly is one that we have as a high  
6 priority, and we would expect it to issue yet this calendar  
7 year, 1999.

8 MS. MUCKLOW: When you talk about chilling your  
9 meat and poultry, I would remind you when the megaregs were  
10 proposed, that was an issue of enormous heated discussion  
11 about the ability of the agency to figure out how quickly  
12 the depth that the round could chill without going sour and  
13 so on. If you truly are going to go back and look at that  
14 issue, I would suggest that you somehow go out and get a lot  
15 of information from the practical industry, not just from  
16 the ARS, about chilling your carcasses because my memory of  
17 Mike Tinger (phonetic) was he loved to bombard on that  
18 issue.

19 And so if that will help guide you on that, don't  
20 instantly run into buzzsaws because it is a very complicated  
21 issue. And I see Gary nodding his head. And we are going

1 to end up with an awful lot of sour rounds, the way they  
2 proposed the ideas in the proposal on the megareg, and it  
3 got lost in the shuffle. So I would strongly recommend that  
4 you engage the industry in that issue long before you put  
5 anything out in the Federal Register.

6 MR. ENGELJOHN: I appreciate that, Rosemary. We  
7 do certainly have a concept in mind of where we wanted to  
8 go. I would say that it is not directly related to food  
9 safety. Obviously, we have other criteria that the agency  
10 has responsibility in terms of its statutory authority. The  
11 issue becomes one of which -- as I see it, one in which we  
12 can identify situations in which product is abused. And  
13 that is truly where I think we need to go with maintaining a  
14 criteria for product within the official establishment, as  
15 well as throughout the transportation and handling chain.

16 I would point out that if we were to issue a  
17 regulation that significantly changes or requires the  
18 industry to significantly change what they are doing today,  
19 that then affects the cost of implementing a rule. Of  
20 course, if we can identify the benefits associated with  
21 that, that then has one means of countering that.

1           But I think we have come up with some concepts  
2 that, as quickly as we are able to share that, I would like  
3 to ensure that we have that dialogue open, and that we work  
4 on that ahead of time. I'm well aware of the debate that  
5 went forward in the previous HAACP proposal. I think we are  
6 going to take from that information that we gained and build  
7 from that. And I do think that we can come up with a  
8 standard that in fact will ensure that product is not abused  
9 throughout the handling and transportation chain.

10           MS. MUCKLOW: I noted the problem on the  
11 transportation. It was the next one down, the chilling of  
12 meat and poultry, that I had the concern about because that  
13 will vary substantially all kinds of different reasons. And  
14 that was what really got a firestorm going.

15           MR. ENGELJOHN: Certainly.

16           MS. MUCKLOW: But I like to work with the agency,  
17 contrary to some notions around, that, you know, we really  
18 have a vested interest because we are all after the same  
19 goal.

20           MR. ENGELJOHN: Certainly. And if I could just  
21 make one other point on there, which relates to the

1 discussion earlier by Charles and Dan about performance  
2 standards in the food code. The food code does have a 41-  
3 degree requirement for entry of products into those  
4 establishments. And it is our intent to fully account for  
5 that requirement in the benefits that that 41-degree  
6 requirement has and account for that in terms of this  
7 standard because, again, it is our goal, as was pointed out  
8 earlier, that we want to make sure that the standards we  
9 establish for meat and poultry are applicable throughout all  
10 of the distribution chain, which would include retail, and  
11 that it is contained within the food code. So we certainly  
12 are taking that into account as well.

13 MR. BILLY: Caroline.

14 MS. SMITH-DeWAAL: Thank you. So I just want to  
15 be clear. Under this future regulatory reform, you are  
16 going to get all of that done by the end of the year?

17 MR. ENGELJOHN: Much of that has been fully  
18 developed and is in the process of either being reviewed or  
19 is in the final stages of going into the clearance process.  
20 So that's why for me the future had the limitation of  
21 December 2000 of being issued. So that is what I expect to

1 accomplish this beginning January of this next year.

2 MS. SMITH-DeWAAL: Okay. And when you said  
3 performance standards for all ready-to-eat meat and poultry,  
4 maybe you explained this, but what are we -- what pathogens  
5 are we talking about.

6 MR. ENGELJOHN: What we are talking about here is,  
7 as you probably well know, we actually have regulatory  
8 requirements only for cooked meat patties, cooked roast  
9 beef, and cooked poultry. Those are the only ones that we  
10 actually have regulatory, defined criteria for the safety of  
11 those ready-to-eat products. We just converted roast beef  
12 and cooked poultry into a performance standard. We did not  
13 change the cooked meat patty regulation.

14 But what this would do would be to address those  
15 products, as well as all of the fermented sausage products,  
16 which count as the shelf stable ones for the most part, all  
17 the country-cured ham products, which count as shelf stable,  
18 all the soups, all the canned products. Everything that we  
19 regulate in the form of meat or poultry as a ready-to-eat  
20 product would be covered by these.

21 MS. SMITH-DeWAAL: What about hotdogs?

1           MR. ENGELJOHN: Hotdogs are covered here. And  
2 just to give you an idea of how we develop a performance  
3 standard, the first thing that we did in the previous rule  
4 -- and again, we learned a great deal from that rulemaking.  
5 We began -- we issued a proposal in May of 1996, I believe.  
6 And it took us until January of 1999 to issue that as a  
7 final reg. So that was something we felt very strongly  
8 about, and it was an example of how we can convert existing  
9 regulations into performance standards.

10           So that, we thought, was going to be easy. All of  
11 these other products, we don't currently have regulations  
12 for. But we believe that we have identified, categorized  
13 them into definable groups, shelf stable, not shelf stable,  
14 commercially sterile. We have identified within those  
15 groups the differences that may need to be addressed in  
16 terms of target organisms. We know that the acidified  
17 fermented sausages have, or tend to favor, E. coli 015787.  
18 In the process of defining how we would come up with a  
19 performance standard, we deal with the issue of which  
20 pathogens are there in highest numbers, which pathogens are  
21 there and are hardest to kill through any type of lethality,

1 which ones are more virulent. And that's how we start the  
2 process.

3           And so in terms of -- as an example, for the shelf  
4 stable category, we would have those that are treated by  
5 heat primarily or by drying, those that are treated in one  
6 category, subcategory, those that are treated by  
7 fermentation in another category because we believe it  
8 affects the target organisms differently, and then those  
9 that are treated with salt. And so we take all those into  
10 account, and would likely have individual performance  
11 standards for each of those subcategories based on the  
12 target organism.

13           Now due to the discussions you had earlier today  
14 about listeria, I would point out that in the rule that we  
15 just issued on performance standards for roast beef and  
16 cooked poultry, at that time we didn't have a great deal of  
17 information on listeria. But we do know that it is  
18 generally harder to kill than is salmonella. So what we  
19 have done and will do in this next proposed rulemaking,  
20 we'll deal with the issue of the target pathogens. I can  
21 tell you that listeria is one that we are very concerned

1 about. We are interested in establishing a standard that  
2 addresses the product throughout its expected shelf life,  
3 not just during the time that it is in a federal  
4 establishment.

5 I think this would take care of part of the issue  
6 of how long that product sits in a grocery store and is  
7 safe. And so our expectation is that that standard would  
8 have to cover that product throughout the maximum shelf life  
9 that the manufacturer would expect it to take. So that  
10 would take care of any potential grow-out that would be  
11 there. And so that is the process that we would go through.

12 Because it is a proposed rule, you would have the  
13 opportunity to comment on that.

14 MS. SMITH-DeWAAL: One final question. I remember  
15 a meeting back in 1995 where we talked to the agency about  
16 the fact that we -- that we had evidence from a letter from  
17 the department signed by an official in the department that  
18 there was no requirement for refrigeration of meat products  
19 during transportation. I see here handling and  
20 transportation. I assume that that rulemaking is in part to  
21 address that. Is that accurate still today, that there is

1 no standards? We're still waiting for this regulation to  
2 come out to put a refrigeration requirement on red meat  
3 products?

4 MR. ENGELJOHN: That's true. We do not have a  
5 regulatory requirement for red meat product. This standard  
6 is intended to address that.

7 MS. MUCKLOW: Dan, we're already kind of well down  
8 the road to a performance standard on hotdogs in the sausage  
9 regulations. Now I realize that that takes us through a  
10 kill step in the production of that product. It doesn't  
11 take it to the next step through packaging. But would you  
12 agree that the regulation you already have on the books is  
13 better than a halfway house to a performance standard for  
14 cooked sausage?

15 MR. ENGELJOHN: If I could point out, Rosemary, on  
16 hotdogs, as an example, we do have a standard of identity  
17 for hotdogs. But we do not have any regulatory requirements  
18 for how that product should be cooked, to what temperature  
19 or to what time. That is one of the reasons why the agency  
20 has taken on the initiative for which we as the federal  
21 government believe that we need to do is establish minimum

1 food safety standards. And by that, I would mean that we  
2 would define what level of safety is necessary to produce  
3 those products.

4 Right now, we simply have an adulteration  
5 standard. It is a ready-to-eat product. It is expected to  
6 have any pathogens on it at the time that it is consumed,  
7 whether it be consumed raw or cooked.

8 MS. MUCKLOW: I thought that we had a standard on  
9 that. And maybe I'm confusing it with trichina kill. But I  
10 thought we had a heat standard on both sausage and hams to  
11 make sure that we had killed -- we reached a certain  
12 temperature that would be more than adequate to deal with  
13 trichina and to make it a ready-to-eat acceptable product.

14 MR. ENGELJOHN: The regulations that we have on  
15 the books is, as you mentioned, our regulations on trichina.  
16 Those regulations are inadequate to deal with the pathogens  
17 such as salmonella or listeria. Trichina is more easily  
18 killed than are any of the other enteric pathogens.

19 MR. BILLY: Collette, last question, and then we  
20 have got to move on.

21 MS. SCHULTZ-KASTER: If you divide this page up

1 into the sections that you have, and you look at the  
2 sections of most of the regs that have been recently  
3 enacted, for example, elimination of PQC in equipment and  
4 facility prior approval, the more recent one on elimination  
5 of sanitation, that's meeting the objective of simplifying  
6 and incorporating HAACP. Then you look in Section 2, and we  
7 are going to add a reg for chilling of meat and poultry --  
8 go back, I assume, to the kind of curves you were talking  
9 about in the megareg proposal, and add a reg associated with  
10 antemortem and postmortem.

11 So aren't we kind of philosophically at odds with  
12 the two approaches, where on one hand we are simplifying and  
13 incorporating more of that into a hazard analysis approach.

14 But on the other hand, we are going back and saying you  
15 have to do chilling in this manner or an antemortem  
16 inspection in a prescribed manner?

17 MR. ENGELJOHN: In actuality, related to  
18 antemortem and postmortem inspection, we have some of the  
19 most complicated regulations in that particular section of  
20 the reg that we have not touched yet, we haven't even begun  
21 to look at in terms of making clear what the criterion is.

1 At the moment, we specify disease condition by disease  
2 condition, as opposed to specifying that we don't want  
3 diseased animals to come into the federal establishment in  
4 the first place. So I think there are better ways that we  
5 can write that.

6 In terms of our goal of making more clear the  
7 regulatory requirements, we still have an enormous number of  
8 regs that are in place that specify how to do something as  
9 opposed to here is the objective that you have to meet. The  
10 performance standards do not add a great deal of detail into  
11 the regulations, but they define what it is you have to  
12 meet. And that, I think, is something that is severely  
13 lacking, particularly within the ready-to-eat industry  
14 because at the moment, we have just previous policies or  
15 good manufacturing practices that have been followed, but  
16 they don't necessarily address the level of lethality that  
17 we would believe to be necessary.

18 So I think that we're still consistent in the  
19 sense that we are removing those that are obsolete or  
20 burdensome, but we are defining the standards that need to  
21 be met. And I don't see those two things at odds.

1           MR. BILLY: Okay. I am going to move us on. And  
2 I'd like to beg the committee's indulgence and do the next  
3 item, which I am told won't take very long, before we break  
4 for coffee, and that is the HAACP systems in depth  
5 verification review. This discussion will be led by Pat  
6 Stolfa and Judy Riggins. And, Pat, the floor is yours.

7           MS. STOLFA: Thank you, Tom. Tab 9 -- in  
8 addition, I brought one extra page today, which I think Mike  
9 is passing out to put some context on this particular  
10 document. What we are putting in front of you now is a  
11 series of questionnaires or checklists that we believe  
12 should form the basis for an in-depth review of an establish  
13 SSOP and/or HAACP system. And the reason I put this page  
14 together was to remind you that we have some tools that we  
15 now regularly use to make judgments about these systems.

16           The simplest one is the basic compliance  
17 checklist. That is probably the first one that an  
18 establishment encounters, and that is actually -- it focuses  
19 on the HAACP plan. It is a relatively cursory review to  
20 determine that all of the pieces are there. And it just  
21 goes right through the regulatory requirements in part 417,

1 and it says you have this, you have this, you have this.  
2 When inspection program personnel use that, they are not  
3 asked to make significant judgments about how good it is.  
4 Is it there? Did they sign the HAACP plan? Are there CCPs  
5 and critical limits. But that is the basic compliance  
6 checklist.

7           The other thing that we presently use to evaluate  
8 HAACP systems are the basic 01 and 02 procedures that  
9 inspectors follow as they look at the system. The 01  
10 procedure, as you know, looks at an element of the system.  
11 The 02 procedure follows a lot throughout the entire  
12 process. So these two things are already in place.

13           What we didn't have, and what this series of  
14 checklists is designed to fulfill, we didn't have an  
15 instrumental -- a set of instruments to conduct a detailed,  
16 careful review of a company's SSOP and HAACP systems. And  
17 so that is what these checklists are about. And when I was  
18 thinking about this, I just spent a lot of time sort of  
19 thinking about how we should do this.

20           But we believe that when there is such an in-depth  
21 review called for, that it is important for the people

1 conducting the review to have two different standards in  
2 their head. They have to have a regulatory standard. That  
3 is what the companies have to meet the requirements of 416  
4 and 417. But in addition, if we do a really good job of  
5 this, people conducting these reviews also need to have  
6 scientific and technical concepts in their heads that inform  
7 and give more detail and more insight about what is  
8 expected.

9           And so it was pretty easy to do the regulatory  
10 standard, you know. We just take the regulatory references  
11 out of our regulations. But then when I thought about,  
12 well, what is the best way to define the technical or  
13 scientific standard, it seemed to me that the best thing  
14 that we have right now -- this might not be the only thing  
15 -- is the micro committee's '97 paper. And the people  
16 performing these reviews, in addition to knowing the  
17 regulations, need to be familiar with and able to make  
18 judgments based on the concepts that are included in that  
19 '97 paper.

20           Now there may be other documents. I was thinking  
21 maybe that the -- you know, I could put the codex references

1 in there as another way of defining technical measures of  
2 adequacy. But I'm not sure that the codex document in fact  
3 adds a whole lot to the micro committee paper. It is  
4 probably more likely that as experience with HAACP grows,  
5 the published peer review literature will yield more  
6 specific articles that would become appropriate references  
7 that people who are performing these reviews should be  
8 familiar with and should be able to manipulate as they are  
9 making these judgments.

10           Now this series of questionnaires -- and I can't  
11 remember, there is maybe ten all together because we divided  
12 them up. These series of questionnaires are all divided  
13 into two parts. The first part is always a documents  
14 review. We believe that HAACP and SSOP are systems that are  
15 necessarily supported by documents, and that there are not  
16 only regulatory requirements for documents, but there are  
17 also -- it is clear if you read the scientific and technical  
18 literature that there is an expectation that documentation  
19 is an underpinning of SSOP and HAACP systems, so that part A  
20 on any one of these questionnaires is always about documents  
21 and documents only.

1           You can perform a documents review. Just get a  
2 pile of papers in a room and you go through them, and you  
3 look at the questions, and you find out if they are there.  
4 Part B in each questionnaire is always a system review. It  
5 always requires that you be out in the establishment looking  
6 at what is happening, what is going on within the system,  
7 what are they doing. Are they doing what they said they  
8 were going to do? Are they meeting the kinds of  
9 expectations that when you read the micro committee paper  
10 about this subject, is this the picture you get in your mind  
11 of what should be going on.

12           So that part B is always a systems review. It  
13 always anticipates that people performing this kind of  
14 verification activity would have access to the plant at a  
15 time that the plant is working its system. You can't do  
16 this, part B, without seeing the system in operation.

17           Now I will say that the way the references work in  
18 this particular document, the regulatory standards are real  
19 easy. You just go back to the regulation and you look up  
20 that section, and you read it. That is what we're looking  
21 for. The technical measure of adequacy is a little

1 cumbersome in this version because I had to use just a Xerox  
2 copy of the '97 paper. But now I have a reprint, so I'll  
3 convert the references from this bulky Xerox copy into the  
4 appropriate pages in the published article. And what it  
5 means is that before someone goes out and performs their  
6 review regarding the technical aspects of an SSOP, it is our  
7 expectation that the person will be familiar with these  
8 citations in the literature, that they will know this and  
9 that this will be the concept that is in their mind as they  
10 are making a judgment as to how this individual system  
11 stacks up against the technical ideal.

12           Now as I say, this could probably be considerably  
13 enriched. And, of course, we appreciate your suggestions on  
14 that. I think probably a good literature review would help  
15 us fix that up.

16           There are a couple features of this review  
17 document that I want to emphasize. It is designed to be  
18 used in multiple ways. It can be used by a team of people  
19 that might be looking at a system in detail. But the  
20 expectation is that some if not all of the members of that  
21 team would have familiarity with both the regulatory and the

1 technical standards, and that they would be able to apply  
2 those. And we could decide, well, we're going to do the  
3 whole -- we are going to do all ten questionnaires, all the  
4 parts. And they all apply in this establishment, and we  
5 want a total in-depth verification review conducted.

6 We also might say, well, we are not really  
7 interested in doing all of that. We think that the issue  
8 here focuses on critical control points or critical limits.

9 So we are only going to use that checklist, or we would  
10 like to have a sample of plants, and we would like to look  
11 at the documentation supporting their hazard analysis. That  
12 is all we are going to look at. And so we'll just use the  
13 documentation part of the hazard analysis checklist, and  
14 we'll send a number of people out to gather that  
15 information.

16 This would give us an excellent way to look at a  
17 sample to look across the board and see how implementation  
18 was occurring in perhaps a class of establishments or some  
19 -- you know, some particular population that we were  
20 concerned about. But this is specifically designed to work  
21 that way, to work in total or to work in parts. And you can

1 break it in half by documents versus system in action. You  
2 can select one checklist. You can select three checklists,  
3 however you want to do it. You don't always have to use a  
4 team.

5 But I do think that you always have to have people  
6 included who are sufficiently familiar with the scientific  
7 and technical standard that they can in fact apply it. I  
8 think people are pretty familiar with our regulations, but  
9 it is the scientific and technical standard that is a new  
10 dimension.

11 I think those are the main things that I want to  
12 say, highlighting it. As I say, I would be particularly  
13 interested if -- I know this isn't work you can do in a  
14 subcommittee meeting, and we are not planning to close the  
15 books on this particular instrument for quite some time. I  
16 would be particularly interested in other kinds of  
17 references that would enrich the technical measures of  
18 adequacy so that we could have a number of references which  
19 we felt were appropriate and would be the kinds of bases for  
20 making judgments about the scientific and technical adequacy  
21 of a HAACP system.

1           And that's all I have.

2           MR. BILLY:   Yes, Rosemary.

3           MS. MUCKLOW:   Pat, thank you.  I like surveys that  
4   give you a chance to make a positive input in response and  
5   that no, definitely yes.  You know, I had a real problem  
6   with one of those early surveys where no meant yes.

7           MS. STOLFA:   The basic compliance checklist.

8           MS. MUCKLOW:   Yes, the basic --

9           MS. STOLFA:   It is still like that.

10          MS. MUCKLOW:   I still don't like that.  I think it  
11   is a very bad document.  So at least this one learns from  
12   that experience.  When you say maybe a person or a team will  
13   go out to do this review, who will those people be, and who  
14   are you perceiving those people to be?

15          MS. STOLFA:   Well, as I say, there are multiple  
16   ways in which this series of checklists can be used.  
17   Generally, if we would be using the full set and both parts,  
18   I would expect an interdisciplinary team made up of people  
19   from different parts of the agency, depending on what the  
20   HAACP system covered in a particular establishment.  And you  
21   might have a different team makeup if you had an

1 establishment that did a lot of process products than you  
2 would use if you had an establishment that was principally a  
3 starter and a cut-up kind of operation.

4 MS. MUCKLOW: And you can --

5 MS. STOLFA: But -- excuse me. Let me just say  
6 one other thing. Because it also does contemplate that  
7 individuals might use particularly some portion of the  
8 checklists. And, you know, we were thinking in particular  
9 of individuals like the proposed consumer safety officers,  
10 who would have different skill levels than we currently have  
11 in the inspection.

12 MS. MUCKLOW: So without looking at people,  
13 literally, from the line service -- we are not looking at  
14 circuit supervisors or even district people. We're looking  
15 at probably a Washington-based team going out to do this?

16 MS. STOLFA: I think the tech center has a lot of  
17 people that contribute to this. It is possible. You know,  
18 sometimes the district will offer a person who will lead and  
19 manage the team, that is, keep the team going, schedule  
20 things, do all of that sort of thing. But I think between  
21 the tech center and the various experts staffs, that those

1 are the main places where I would expect teams to be formed  
2 from.

3 MS. MUCKLOW: One of the concerns I have is that  
4 many of the member firms of our organization and also of  
5 other organizations in this room have somebody designated to  
6 be responsive and responsible for the HAACP team. And while  
7 you may have a multiple disciplinary team come to a plant,  
8 it is going to be one person at that plant who is going to  
9 work with them and answer the questions. And they are only  
10 going to be able to probably deal with one page of this at a  
11 time. And so I would encourage you to think about how a  
12 plant is going to be able to be responsive.

13 Now in a very large plant -- go to a big IBP plant  
14 -- you may have two or three or four people able to deal  
15 with different pieces of this. But by and large, in most of  
16 the companies under HAACP, you are going to have one person  
17 in that company that is going to be dealing with whoever it  
18 is that comes to work on this. And they don't need to be  
19 literally or figuratively overcome by a barrage of federal  
20 officials. You know, they need time to work through the  
21 questions and deal with them.

1           So that is a matter of concern in terms of the  
2 logistics of how this works in reality. And I think it is  
3 helpful for us to be looking at this ahead of time. I  
4 didn't do my HAACP training yet. Bob Savage hasn't worked  
5 me over. So one of these days I am going to have to do it.

6           So there is that concern per se. There may be -- and I'm  
7 sure I have some other thoughts about it, but that is all I  
8 can think of for the moment.

9           MS. STOLFA: The checklists are not meant to be a  
10 secret.

11          MS. MUCKLOW: I appreciate that.

12          MS. STOLFA: These should be widely available.  
13 You know, everybody gets to see it, everybody gets to know  
14 what the questions are going to be. It seems to me prudent  
15 establishments would organize their files in ways that make  
16 it easy for them to access documents that help them to  
17 rapidly, you know, answer the questions. But as I say, it  
18 is not a secret. It is not a surprise.

19          MS. MUCKLOW: Would the company be given some  
20 advance notice, you know, XYZ is going to come and visit you  
21 on such and such? They don't just turn up on the doorstep?

1 MS. RIGGINS: Let me speak to that, Rosemary. We  
2 haven't conducted routinely scheduled in-depth reviews yet.  
3 We do plan to conduct them in this fiscal year. In the  
4 limited instances where we have gone in to do a review, the  
5 district manager is really the one who is the leader, and he  
6 is making the decisions about the complement of skills that  
7 are needed for a particular plant because he in conjunction  
8 with the IIC and the inspectors in the plant understand  
9 better the processes that the plant undergoes each day.

10 So the district manager has been the one to  
11 basically designate the team. And for the most part, we  
12 intend to use expertise from the tech center with some  
13 additional experts from headquarters in those instances  
14 where we don't have people in the tech center. The district  
15 manager has in those instances also designated a team  
16 leader. And in those cases where there were for-cause --  
17 and you'll notice in the document there are two types of  
18 reviews, one that is for-cause where we are in a situation  
19 where there has been a problem in the plant and we are going  
20 in to look at it for specific reasons, or for random  
21 reviews.

1           For those random reviews, we are not planning to  
2   notify the company ahead of time. But at the time that the  
3   review is scheduled, the district manager will contact the  
4   plant. The checklist will be made available prior to that  
5   time. And the district manager will make those arrangements  
6   with the plant manager as to who the point person in the  
7   plant should be that the team leader that the district  
8   manager designates should contact and work with on a  
9   continuing basis throughout the time that they are in the  
10   review.

11           MS. MUCKLOW: I know that the agency reserves the  
12   right to go visit anybody any time, even at 2:00 in the  
13   morning. But it is useful for an activity like this to make  
14   advance arrangements, just to make sure that the person who  
15   is truly the responsible person is available and is able to  
16   set aside what is not an insignificant amount of time to  
17   work on a project like this. And you know, as the industry,  
18   we would like to think we are leaving behind the gotcha  
19   game. We understand you still have that authority. But a  
20   planned effort with the industry would sit a lot better than  
21   just suddenly turning up on the doorstep, well, I don't care

1 who is here today, we want to see this, and we want to see  
2 that, and so on.

3 So I would just encourage you very strongly to see  
4 if you can make advance arrangements when you are going to  
5 take this kind of time. And this is not an insignificant  
6 effort in terms of the time commitment. It may take a week,  
7 not a day.

8 MR. BILLY: Other comments, questions?

9 MS. SMITH-DeWAAL: Are we going to continue this  
10 after the break?

11 MR. BILLY: No.

12 MS. SMITH-DeWAAL: Because I have a series of  
13 questions.

14 DR. WOTEKI: The subcommittee is going to continue  
15 it this evening.

16 MS. SMITH-DeWAAL: Yeah, I know. But I'm not on  
17 that subcommittee. In fact, I don't even know what  
18 subcommittee I'm on. This is unfortunately very important.

19 Pat, I want to pretend I'm Carol for a minute and pretend  
20 I'm a poultry producer. I have done a hazard analysis, and  
21 I have determined there is no risk from salmonella or

1 campylobacter on my raw poultry products. I have no test  
2 data. I haven't run a single test in my plant. I have had  
3 no outbreaks linked to my products. And there is no  
4 government test data on my products. How will this document  
5 deal with that situation?

6 MS. STOLFA: Well, there is a regulatory  
7 requirement that specifically applies to -- there are a  
8 series of regulatory requirements, actually, that  
9 specifically apply to a hazard analysis. And so there is --  
10 you know, and those are appropriately referenced at the  
11 checklist regarding the hazard analysis. And one would go  
12 through the various questions that are related to the hazard  
13 analysis. And one would apply, first of all, the regulatory  
14 requirements. And also, one would apply the technical and  
15 scientific standards that we referenced in the '97 micro.

16 MS. SMITH-DeWAAL: And that's very good for you.  
17 But I don't care. I am the chicken producer, and I have  
18 done my hazard analysis. Am I going to be allowed to  
19 operate with that hazard analysis?

20 MS. STOLFA: Well, I think that issue has actually  
21 come up. And we have been very skeptical of hazard analyses

1 that arrive at that conclusion. I believe that I have  
2 specifically spoken to the tech center about that issue on a  
3 number of occasions because the questions have been put to  
4 them. And they wanted to make sure they were on solid  
5 ground in their not accepting that.

6 MS. SMITH-DeWAAL: Okay. So you're skeptical, but  
7 I might be able to operate.

8 MS. STOLFA: I don't think so. I think this has  
9 not been the case. I can't think of a single instance where  
10 they have said yes.

11 MS. SMITH-DeWAAL: Okay. Now let me change the  
12 scenario. I produce hotdogs, and I have just done a hazard  
13 reassessment. And I decide that there is no risk from  
14 listeria in my products. I have no test data. I don't do  
15 either product or plant testing. There have been no  
16 outbreaks linked to my products, and there is no government  
17 test data on my product. Will I be allowed to continue with  
18 that hazard reassessment?

19 MS. STOLFA: Somebody else is probably closer to  
20 exactly the listeria standards that would apply in the  
21 reassessment than I am. So --

1 MS. RIGGINS: Well, I can tell you what we have  
2 done to date. In an instance -- well, and Dan can talk  
3 about the checklist if it is still here. I'm not sure if it  
4 is still here. But we did issue a directive to our  
5 inspectors which basically -- we did issue a directive to  
6 our inspectors which spells out the steps that they are to  
7 follow in evaluating a plant's reassessment.

8 The scenario that you gave to us, one of the  
9 conditions that you said was that there was not illness  
10 connected to the plant's product, and there were no  
11 positives. Is that what you --

12 MS. SMITH-DeWAAL: I don't test my products, and  
13 you have never tested my products.

14 MS. RIGGINS: And we have never tested the  
15 products. In that case, our inspectors are instructed to  
16 record what they find and then to record that back to the  
17 district manager for any type of disposition. But unless we  
18 have some sound data that indicates that the plant is not  
19 operating in accord with its HAACP plan, we would have no  
20 basis at that time to take any action, in the scenario that  
21 you gave to us.

1           Dan, do you want to speak more specifically about  
2 the steps that are in the directive. But in the site  
3 conditions that you just gave to us, there would not be a  
4 basis for us to question at that time the plant's operation.

5           MR. EDWARDS: Do you have a copy of the --

6           MS. SMITH-DeWAAL: Sitting in front of me.

7           MR. EDWARDS: And could you rephrase the question  
8 that you had, Caroline?

9           MS. SMITH-DeWAAL: Well, we have just gone through  
10 the chicken processor who claims they have done their hazard  
11 assessment. And on the same grounds, they have no problem  
12 with salmonella or campylobacter. Essentially, they have no  
13 data. The same thing with the hotdog -- well, let's make it  
14 better. Let's make it a sliced deli meat, okay, something I  
15 am not even going to cook before I eat. I have done my  
16 hazard reassessment. I have determined there is no risk  
17 from listeria from my product. And my basis is I have never  
18 run a test for listeria in my plant, so I have no positive.  
19 I have had no outbreaks or illnesses linked to my product,  
20 and the government has never run a test. And it is ready-  
21 to-eat product.

1 MR. EDWARDS: Okay. Well, we don't have anything  
2 in our policy that would require us to document that as a  
3 failure. The issue related to sampling is that the agency  
4 does have a sampling program that it tests ready-to-eat  
5 products. And so --

6 MS. SMITH-DeWAAL: It's random.

7 MR. EDWARDS: It's a random test.

8 MS. SMITH-DeWAAL: And you run about 3,500 samples  
9 a year, and you have just never tested my product.

10 MR. EDWARDS: The agency is in fact reassessing  
11 how it has its sampling program and what products that it  
12 targets. But with regard to --

13 MS. SMITH-DeWAAL: But even so, even if you have  
14 never had a negative. So I would be able to continue to  
15 produce a ready-to-eat meat product without -- I just -- I  
16 think that is a very interesting -- a very interesting  
17 scenario, and I'm not surprised how it turned out.

18 MR. BILLY: Well, I could draw another scenario  
19 and say that hypothetically that analysis is correct, and  
20 there are no problems. I mean, how do you deal with  
21 hypotheticals? I mean, you can hypothetically assume a lot

1 of things. I think the important point is to continue to  
2 make use of data information, experiences in developing a  
3 strategy that assures that the best control measures that  
4 the science and other information provide for are being  
5 applied by the industry. And at any given point in time in  
6 a continuum, you don't always have available to you all of  
7 the information that gives you the basis to establish  
8 additional requirements. You need to develop that  
9 information and use that information in an appropriate way.

10 I think what is important about these  
11 questionnaires and this in-depth review is that it lays the  
12 groundwork for the agency and the industry to more  
13 effectively address the quality of HAACP plans. And I think  
14 that is an important next step for our agency in terms of  
15 looking at the HAACP plans that are in place. I mean, one  
16 major hurdle was getting HAACP in place. And we have been  
17 very successful. Industry has responded very well, and it  
18 looks like we are going to have a similar experience now  
19 with the very small plants.

20 But that's not enough. Now it the next step is  
21 what is the quality of those HAACP plans. And as new

1 science and new information come forward, then your example  
2 with listeria is a good example. Then we need to have a  
3 procedure, a process, that allows us to look at the quality  
4 of plans in the face of new information, and then when it is  
5 necessary to consider in fact new requirements beyond what  
6 exist in the basic HACCP regulation, as an example.

7 MS. SMITH-DeWAAL: And if I could just add one  
8 more thing. I think that there are a common set of hazards  
9 associated with poultry products and with ready-to-eat meat  
10 products, and that you as part of your regulatory framework  
11 should be able to require all chicken producers to have  
12 salmonella and campylobacter on their hazard assessment -- I  
13 mean hazard analysis. We know those are likely to occur.

14 But similarly, I think you should have listeria on  
15 all of the hazard analyses for these ready-to-eat meat  
16 products. And the fact that somehow the agency hasn't done  
17 that, that in the directions to their employees, companies  
18 can get away with saying we just don't test, and you have  
19 never tested us, and we have never had an outbreak. So we  
20 don't have a problem. I think that's a big gap. And I hope  
21 it is one the department will correct.

1 MR. BILLY: Yes, Katie.

2 MS. HANIGAN: Pat, I think as always, you have  
3 done a good job, thought it well through. My compliments to  
4 you. I am glad to see that you are -- your group is  
5 recognizing the National Advisory Committee's document  
6 because there was much discussion at the technical meeting  
7 in Omaha as to what part this original paper played in  
8 HAACP.

9 Two questions I guess I have. Judy, I think I  
10 heard you say you would like to roll this out yet this  
11 fiscal year. And if that is so, my question is will there  
12 be a final on this, Pat, or are we going to work off the  
13 draft? Before you start rolling this out, are we going to  
14 get a final?

15 MS. RIGGINS: We're going to work off the draft.  
16 This is actually the second version of this. The bare bones  
17 we developed back during the winter and used that as a model  
18 for the in-depth reviews that we did in certain enforcement  
19 issues that we have. This is now a modification based on  
20 the experience that we gained from that set of reviews.

21 And we intend for this to be basically a document

1 that will be revised as we learn new things, as we have new  
2 experiences, as we gain new information, so that we can  
3 improve it and improve our ability to detect problems that  
4 may not be as obvious, more subtle problems that are  
5 brewing, but to also help the industry to think through the  
6 kinds of questions that it needs to ask itself as it is  
7 reassessing -- as plants are reassessing their HAACP plans,  
8 reassessing their hazard analyses, that they can have up-to-  
9 date information about the kinds of problems that we're  
10 encountering across the industry so that we can all learn  
11 from it.

12           If this stays -- if this is a static document, it  
13 will only, you know, remain in place, what we know today.  
14 So it is going to be a dynamic document. It is going to  
15 move with us as we gain new information.

16           MS. HANIGAN: Okay. And then my other question on  
17 this, using the 1997 paper, I assume you are taking the  
18 paper in its entirety, which means it includes all of the  
19 appendices and specifically appendix A, which talks about  
20 the prerequisite programs, which was much discussed at the  
21 FSIS technical meeting in Omaha. So you are taking the

1 paper in its entirety into consideration for the in-depth  
2 review.

3 MS. STOLFA: Yeah. Notice that the reference for  
4 SSOPs includes a reference to appendix A.

5 MS. HANIGAN: Okay. And I haven't looked at all  
6 of this. But it is not saying that appendix A, which could  
7 be all of our foundation programs, are automatically SSOPs,  
8 is it?

9 MS. STOLFA: No. But it is saying when you are  
10 making scientific and technical judgments about SSOPs, you  
11 ought to take into account and have in your head appendix A  
12 from this paper, which discusses those kinds of programs.

13 MS. HANIGAN: But not saying they have to be an  
14 SSOP.

15 MS. STOLFA: No.

16 MS. HANIGAN: They could be a company's GNP  
17 program.

18 MS. STOLFA: No. All the regulatory references  
19 are there. The regulatory references have to be met, but in  
20 addition, when you are making your judgment that you should  
21 be familiar with what appendix A says.

1 MS. HANIGAN: Okay. Thank you.

2 MR. BILLY: Nancy.

3 MS. DONLEY: Two things. Number one is how many  
4 of these do you anticipate doing on your -- not in response  
5 to a problem, but on a -- just on a regular -- a random  
6 basis.

7 MR. BILLY: I don't think we know the answer to  
8 that. It will start with dozens this year, then perhaps  
9 eventually be hundreds in a given year. I mean, we don't  
10 have a fixed year on that yet. We are trying to -- we are  
11 still sorting out how it is going to be done, who is going  
12 to be involved, how much time we have available to do this,  
13 proportioning out that time between for-cause reviews and  
14 then the random reviews. So it is a work in progress,  
15 figuring out how we can manage this within our -- you know,  
16 our existing workforce, if that gives you some sense of what  
17 -- how we'll start, and then we'll expand it.

18 MS. DONLEY: I'd also like to just kind of weigh  
19 in, too, with what Caroline was saying. And I, too, have a  
20 real problem with a plant that could say that it has a  
21 historic look at historical information only and just say,

1 well, we have never -- to our knowledge, we have never had a  
2 problem, so therefore there is no reason for us to consider  
3 that we are going to have a problem with something. I'm  
4 just going to remind, too, everyone that when FSIS initiated  
5 the random sampling program for E. coli 015787, industry's  
6 response was, you know, it is just not really out there --  
7 you're looking for a needle in a haystack. But when  
8 additional sampling methodologies and better methodologies  
9 were employed, we are finding more and more and more of it.

10           So I just -- that kind of thinking can be very  
11 dangerous to the public's health if you just look back on  
12 historical data. Or lack of data, not even data. They had  
13 none. They are saying there is no problem because I can't  
14 support that there has ever been a problem. And they are  
15 not required to look for it.

16           MR. BILLY: Rosemary, you are going to have the  
17 last word on this.

18           MS. MUCKLOW: Okay. This becomes a very technical  
19 activity of the agency. And I would strongly encourage the  
20 agency to sit down with people who are HAACP-qualified  
21 people. I know that you didn't hear us when we asked the

1 joint training a number of years ago. You were not the  
2 decision maker at that time. And hopefully, we might be  
3 able to have a different decision this time. And that is  
4 that there are people sitting in this audience today, there  
5 are even some people, a few of them, around this table, who  
6 are a lot smarter at HAACP than I am.

7 But as you look at these questions, the  
8 complexities just overwhelm you. And I would encourage the  
9 agency to invite in some of the really qualified technical  
10 experts -- some of them will be on the micro committee, some  
11 of them are in the audience, a few of them are at the table  
12 -- and go through this so that there is a really good  
13 understanding -- the Dane Bernards, the Bob Savages, those  
14 kinds of people, so that there is a common understanding of  
15 what is acceptable and what is not acceptable because  
16 everybody is trying to meet the standard.

17 And you have already -- and Judy has admitted,  
18 this is a learning curve for the agency. Let's see if we  
19 can together this time rather than go off at odd purposes.

20 MR. BILLY: All right. We're going to break now.  
21 And I'd like to shorten that break to about 15 minutes. So

1 whatever you need to do during the break, do it quickly.

2 (Recess)

3 MR. BILLY: The next item is another agency issue,  
4 but also an issue that has been addressed by this committee  
5 in the past, which is extending our meat and poultry  
6 inspection program to additional species. This discussion  
7 is going to be led by Robert Post. And I think Dan is going  
8 to participate, as well as Neal Young. So I'm not sure  
9 which of you are going to -- Dan? Okay. So we have a  
10 committee member that is going to kick off this discussion.  
11 And these two --

12 MR. LaFONTAINE: I am going to make this painfully  
13 fast. At the last committee meeting, when this subject was  
14 discussed, one of the agreements was that the USDA/FSIS  
15 would survey -- or rather compile information from several  
16 plants on the numbers and types of nonmammal species being  
17 slaughtered under voluntary inspection. And that working  
18 through the state -- the Association of State Directors of  
19 Meat and Food Inspection, that I would ask Lee Jansel to do  
20 a similar survey for state plants.

21 So this information I'll present in the next few

1 minutes is a result of my survey. So it is just a slice of  
2 the pie. Then I'll turn the table over to our FSIS  
3 colleagues.

4           This information was sent out -- I have to give a  
5 little plug in here -- in advance to the committee. And it  
6 is available at the table for our guests. It is raw data.  
7 And I am not going to spend a lot of time on it. I have a  
8 summary chart here. One key difference I want to make -- or  
9 I want to mention is that in state programs, I surveyed 26  
10 states -- that includes the 25 that are under what we call  
11 normal state inspection, but also California, because  
12 California, in addition to the program for the testing of  
13 exempt slaughterers also has some state laws that require  
14 they inspect some of the nonmammal species. So that is the  
15 reason for 26 states.

16           The other difference is that many of these species  
17 are under mandatory inspection in some states. And that is  
18 the reason for the three sets of charts. The key thing on  
19 this particular chart is that these are the states and  
20 species under mandatory inspection. Then you see some  
21 fairly significant numbers there. Quail are the million

1 birds under mandatory inspection. That is probably near  
2 California. Squab -- that's pigeons, between California and  
3 South Carolina, a half million birds.

4           So we feel in some ways -- my opinion -- we're  
5 ahead of the feds. We are actually requiring certain  
6 species that are offered in the commercial marketplace to be  
7 under inspection.

8           There are also, under voluntary inspection, a lot  
9 of animals being slaughtered on a fee-for-service basis.  
10 There are some unique issues out there that meet that  
11 situation. And I'll use my state as an example. Under  
12 voluntary inspection in South Carolina, for example, we see  
13 that there are 6-1/2 million quail slaughtered under  
14 voluntary inspection. However, the quirk is that that is  
15 paid for, even though it is voluntary, if somebody wants to  
16 do a voluntary, the state pays for it. So that is 100-  
17 percent funded by the state.

18           So I only bring these out, these idiosyncrasies,  
19 because that is the type of thing that is going on at the  
20 state level to cover this particular situation. And I  
21 wanted to mention -- and I don't want to insult anybody's

1 attention -- intelligence, but for those who don't know what  
2 a ratite is, that is ostrich, emu, and rhea, birds, large  
3 birds, originated in some cases from South Carolina --  
4 excuse me, South --

5 (Laughter)

6 MR. LaFONTAINE: South Africa. And also, I think  
7 the emu is from Australia or New Zealand.

8 MR. BILLY: National bird.

9 MR. LaFONTAINE: So this is one more. And I have  
10 to say this is all raw data. But I guess it took a lot of  
11 effort to put it together, to collect it all from the data  
12 available. This is pulling all the mandatory and voluntary  
13 inspections together. And you take a look at the bottom  
14 line, we are talking about a significant number of animals  
15 or birds. Once again, going back to the quail, adding the  
16 various states together, it is over 7 million birds, squab,  
17 over half a million. If you label some of the mammals,  
18 thousands of different species, cervidae, and bison, et  
19 cetera.

20 One thing I wanted to point out -- and I don't  
21 know if anyone will give this detail, that these numbers

1 will not exactly match your table 20 in the USDA handout.  
2 And I believe the difference is that California was not  
3 counted in your information. So just in case anybody checks  
4 and double-checks things, that is the reason for the  
5 difference. It doesn't have a great deal of impact,  
6 although California does slaughter quite a few birds. Quail  
7 and squab, for example. So that does have some effect.

8           Finally a summary chart, and it's right here, of  
9 the 26 states that are in the survey, 23 are inspecting  
10 nonmammal species. In the case of five states, we are  
11 doing some voluntary and some under mandatory inspection.  
12 Eleven states only do voluntary, and in seven states, they  
13 only do mandatory.

14           A very interesting thing I found out as I was  
15 making the phone calls, is that this is growing little by  
16 little in voluntary or mandatory, where states, as they  
17 become aware that in their particular state is a growing  
18 industry for certain types of species, they are adding it in  
19 their program in their state laws, either as a voluntary or  
20 mandatory. So you say, well, we didn't do anything with  
21 this is '98, but there was a law just passed in '99.

1 They'll have to start inspecting just pieces of that. So,  
2 little by little, it has been growing based on those  
3 comments.

4 I just did a grand summary with my totals, over  
5 8-1/2 million nonmammal birds were slaughtered.  
6 Obviously, the greatest numbers were quail, almost 7.7  
7 million, and squab, a half a million, but then quite a few  
8 pheasants, especially in the state of Wisconsin, I believe,  
9 is where most of those, and California, 17,000 ratites, and  
10 some partridge. And then under mammals, by far the largest  
11 number was rabbits. And obviously, the effort, both in the  
12 plant and in the inspection, to accomplish this slaughter  
13 and inspection of the deer or bison is considerably greater  
14 than, let's say, of quail. So the numbers aren't as big,  
15 but the impact, the amount of meat that would be generated,  
16 is considerable for some of these mammals.

17 That's it. If there are any questions about this  
18 information, I'd be glad to answer them now or later.

19 MR. BILLY: Okay. Go ahead Dale.

20 MR. MORSE: Your survey was just states at random,  
21 or did you select ones that you knew had programs? Or do

1 you think the other ones you didn't survey also had a  
2 similar program that was in the survey?

3 MR. LaFONTAINE: Well, let me answer your  
4 question. The 25 states that have an ongoing routine that  
5 have a program that is under the FSIS umbrella, equal, two  
6 states were surveyed. I was aware that California was doing  
7 quite a few, so I asked them. Minnesota did not have a  
8 program at the end of '98, so it was a moot point. New York  
9 has a custom-exempt system. Do they do any?

10 MR. MORSE: That's what I was wondering. I wonder  
11 if the states that don't have a program -- there is no  
12 federal --

13 MR. LaFONTAINE: That comes next. In other words,  
14 I didn't ask -- I only surveyed those that are under state  
15 inspection. And my colleagues here from FSIS will present  
16 their information on what was done under federal inspection,  
17 regardless of where the state is -- the state rules, or that  
18 is, have a state program or not a state program. Does that  
19 answer your question?

20 MR. BILLY: I think what Dale is getting at is  
21 that were missing 24 states and the territories, right, that

1 are not included in these numbers, unless it is federal.

2 MR. MORSE: So they're included there.

3 MR. BILLY: Some, yeah.

4 MR. MORSE: So I guess the question getting down  
5 to us is like, how did you find these. Did they have to get  
6 a permit to start to set it up? I mean, there may be lots  
7 of these that may be difficult to find, like finding daycare  
8 centers.

9 MR. LaFONTAINE: You brought up a good point. If  
10 it is voluntary, that just means that. Technically, they  
11 can sell the product in the marketplace without any  
12 inspection. And I know in our state, we have -- and I won't  
13 mention the species because it would be inappropriate. We  
14 have a slaughterer that does a certain species and sells it  
15 in the marketplace without any inspection.

16 MR. JAN: If they are going to sell it in the  
17 marketplace and they don't have inspection, they need to  
18 come from a good source which would be through a USDA  
19 license.

20 MR. LaFONTAINE: So it depends on your state, and  
21 how the state law is written. They had a powerful

1 legislature that got a lot of it written in. It doesn't  
2 include it either way, that particular species.

3 MR. BILLY: Okay, Robert.

4 MR. POST: I think one of the points that we'll be  
5 making is that there definitely is a need to coordinate the  
6 state data. The data that Dan has provided is certainly  
7 helpful. And we have data from FSIS. Somehow or another,  
8 we'll get them to merge and account for all of the  
9 designated states, as well as the state-approved programs.

10 As was mentioned, in November of '98, the advisory  
11 committee recommended that FSIS prepare a concept paper on  
12 the issue of mandatory inspection of all animal flesh foods.

13 And the goal of expanding the types of animal species  
14 required to be federally inspected under the USDA inspection  
15 program would be to ensure that most if not all animal flesh  
16 foods that are commercially slaughtered or processed for  
17 human consumption are federally or state inspected for  
18 safety and wholesomeness. And currently, statutory and  
19 regulatory provisions define the species of animals that are  
20 inspected by USDA under a mandatory inspection, and those  
21 that are under voluntary inspection.

1           In certain instances, explicit exemptions from  
2 inspection exist. States with inspection programs may also  
3 inspect the slaughter of animals and the preparation of the  
4 meat and poultry products from both amenable and nonamenable  
5 species. Under FMIA, the Federal Meat Inspection Act, and  
6 its implementing regulations, livestock and meat products  
7 are defined as being of cattle, swine, goat, horse, mule,  
8 and other equine origin.

9           And the Poultry Products Inspection Act is broader  
10 in its definition of poultry and defines poultry as any  
11 domesticated bird. The poultry regulations are a little bit  
12 more explicit and provide examples of domesticated birds,  
13 for example, chickens, turkeys, ducks, geese, or guineas.

14           At the previous advisory committee meeting, the  
15 committee recommended the application of a set of criteria  
16 for deciding the issue of what animal should be involved in  
17 mandatory inspection. And the agency has given careful  
18 consideration to the committee's recommendations. And in  
19 order to be consistent with the USDA vision of a public  
20 health risk-based seamless federal state inspection system,  
21 the agency agrees that additional species, such as ratites,

1 quail, and squab, should be added to those species currently  
2 under inspection.

3           And so a decision was made to begin the process of  
4 exploring the expansion of the definition of amenable  
5 species. And I might add that although an expansion of  
6 amenable poultry species may be possible without a  
7 legislative process through the Poultry Products Inspection  
8 Act, I think expansion of livestock species will require  
9 amending the FMIA.

10           There is a concept paper, and it is in tab No. 6  
11 in your notebooks. The concept paper that was distributed  
12 at today's meeting represents the first step in the process  
13 necessary to move toward a legislative proposal to amend the  
14 Federal Meat Inspection Act to add to the list of species  
15 under mandatory inspection. And this paper presents a  
16 conceptual framework or a starting point for determining  
17 which species of animals should be added to the list of  
18 already amenable species. And the paper is intended to be a  
19 basis for further dialogue and prompts questions for which  
20 data are needed for a response.

21           Essentially, we have laid out the statutory and

1 regulatory basis for a mandatory and voluntary inspection, a  
2 public health rationale for considering additional species,  
3 a very preliminary economic assessment of the costs and  
4 benefits of adding additional species, and a set of criteria  
5 to consider in making the decision as to which species  
6 should be added to the list.

7           In a preliminary examination of the public health  
8 issues and implications, we reviewed the production data on  
9 species for which voluntary inspection was provided by FSIS  
10 in 1998. Those are the tables that were referred to  
11 earlier, table 1 and table 2 in this paper. This kind of  
12 data will help determine the extent of the market and the  
13 possible exposure if a public health issue associated with a  
14 particular species is identified.

15           In our preliminary work, we have acknowledged that  
16 the degree to which to which there is a public health need  
17 to extend mandatory inspection to exotic or nonamenable  
18 species is uncertain. However, based on literature reports  
19 such as those published by the CDC, it is reasonable to  
20 suspect that animal flesh foods in general have the  
21 potential to pose some level of risk to human health. And

1 therefore, strategies to prevent foodborne illness must  
2 consider all the sources of a possible contamination, and if  
3 and how an inspection process can be instituted as an  
4 effective prevention measure in reducing risk to human  
5 health.

6           We said that the difficulty of obtaining  
7 indisputable scientific data linking a specific nonamenable  
8 species harboring a specific pathogen responsible for  
9 causing illness should not deter FSIS from pursuing a  
10 thoughtful approach for bringing new species under mandatory  
11 inspection. Such an approach should be -- or would be  
12 precautionary, and based on a rationale that any animal used  
13 for human food is a potential source for agents that could  
14 cause foodborne illness.

15           But other factors also play a part in the  
16 development of a public health rationale for adding  
17 additional species, and we covered those in our paper. For  
18 example, we must consider the exposure of certain  
19 populations to nonamenable species and their products and  
20 whether the changing demographics of consumers, for example,  
21 play a part. For example, more older adults -- there are

1 more older adults today, and there are also -- there is also  
2 less at-home instruction about safe food handling. And  
3 perhaps that increases the risk of foodborne illness with  
4 regard to these species.

5           The principles that the agency should apply in  
6 determining the applicability of mandatory inspection to  
7 additional species should also consider the allocation of  
8 inspection resources based on the relative food safety risks  
9 presented by different animal flesh foods, and should be  
10 hazard based, science based, and public health based. And  
11 logistical and practical adaptations of inspection systems  
12 to unaccustomed physical attributes of nonamenable species  
13 could play a secondary role that we would have to consider,  
14 and would need to be considered if mandatory inspection is  
15 extended to additional nonamenable and exotic species.

16           The concept paper also presents a very preliminary  
17 assessment of the costs of mandatory inspection for  
18 additional species. Extending the coverage of mandatory  
19 inspection to additional species would entail costs for FSIS  
20 and for industry. Effects on state governments and  
21 consumers are more ambiguous. Many of the costs for FSIS

1 and industry are startup costs, and that would be one-time  
2 expenditures, for example, conducting baseline  
3 microbiological studies used to develop performance  
4 standards for additional species, and the development of  
5 procedures and criteria for chemical residue testing.

6           Continuing expenditures for FSIS would primarily  
7 be related to inspection and compliance activities. An  
8 important issue here is the transition from voluntary to  
9 mandatory inspection, and how the income relative to  
10 voluntary inspection is redistributed. More data are needed  
11 to address this issue.

12           The economic effects on state governments of  
13 making inspection mandatory for nonamenable species are  
14 complex, and we presented information in that regard.  
15 States that currently have state inspection programs for  
16 nonamenable species will largely be affected in terms of  
17 federal reimbursement and the ability to collect fees for  
18 inspection. Much of the agency would also face startup  
19 costs, for example, retrofitting equipment and facilities to  
20 allow the inspection of additional species and having to  
21 comply with the provisions of the pathogen reduction and

1 HAACP final rules.

2           There are also recurring costs for industry. For  
3 example, those firms under voluntary inspection now will  
4 have to be responsible for HAACP recordkeeping. Consumers  
5 also face a relatively ambiguous situation. For example,  
6 the costs of voluntary inspection are assumed to be passed  
7 on from consumers -- from producers to consumers. If the  
8 burden of paying for inspection is removed from firms, firms  
9 may be able to charge less for their products. The exact  
10 measure of these types of shifting costs are not currently  
11 known.

12           Having provided views on statutory and regulatory  
13 public health and economic issues, our conceptual framework  
14 goes on to provide some recommendations for criteria in  
15 determining additional species to mandatory inspection. And  
16 these criteria, though not exhaustive, will provide a  
17 clearer guide to policymakers. These criteria can be seen  
18 as a sequence of things to consider from the public health  
19 perspective.

20           One criterion is to determine whether the animal  
21 and its products are used as human food, and whether there

1 is something to gain from regulating the slaughter of  
2 animals in that circumstance. Obviously, there might be, or  
3 there is nothing to gain from regulating the slaughter of  
4 animals that are not used for food.

5 Another criterion is considering whether there are  
6 sufficient microbiological risks associated with nonamenable  
7 species for FSIS to mandate inspection.

8 A third criterion is whether there is scientific  
9 evidence linking the new species to human illness in  
10 general.

11 Another criterion is whether there is a  
12 sufficiency of market, in other words, whether there is a  
13 sizable market for the nonamenable species and its products.

14 The level of production and the level of consumption relate  
15 to the potential for exposure, and this also relates to the  
16 allocation of FSIS resources.

17 The fifth criterion we suggest is compatibility of  
18 the species with the FSIS inspection system. An  
19 establishment with a grant of inspection must be available  
20 and near where the nonamenable species are. And the  
21 requisite number of inspection personnel must be present.

1           The last criterion we are recommending is the  
2 consideration of the costs, looking at the costs of  
3 mandatory inspection where social benefits outweigh social  
4 costs.

5           And none of these criteria we are suggesting  
6 should be used alone as evidence in favor of or in  
7 opposition to expanding mandatory inspection to additional  
8 species. We are recommending that these criteria be used  
9 collectively to determine the appropriate course of action.

10           Well, with that synopsis, I thought I would  
11 conclude by saying that in order to add to the species of  
12 animals required to be inspected by USDA using the criteria  
13 suggested in the concept paper, more information is needed.

14           The agency invites input from the advisory committee on a  
15 number of things.

16           First, we welcome input on the approach of using  
17 the criteria we have outlined. We also want to know if the  
18 criteria we have outlined are adequate, or whether other  
19 criteria are necessary. Also, as I mentioned, a more  
20 comprehensive analysis of the costs associated with adding  
21 to the list of amenable species needs to be performed. And

1 as part of that effort, we need more information about the  
2 production volume and the marketing of nonamenable species  
3 and their products, and consumer purchasing habits of such  
4 products.

5 In many cases, these are regional products, and  
6 state programs have the information we need. And members of  
7 the advisory committee can certainly help us in this effort.

8 Also, further consideration and analyses are needed from  
9 state inspection programs regarding the effect of adding  
10 more species to mandatory inspection and how long it would  
11 take the states to develop equal to programs. So we also  
12 look forward to any input the committee can provide on that  
13 point.

14 With that, I'll conclude by -- and I just will add  
15 one more comment, and that is I would like to know about  
16 that one lonely llama --

17 (Laughter)

18 MR. POST: -- that appears on the table.

19 MR. BILLY: Okay. So this paper, like what we  
20 have done in the past, is a first draft of a concept paper  
21 on how we might go about doing this, and some criteria to

1 use and other related considerations to achieve the outcome  
2 that we have established. So are there any questions about  
3 the concept paper, or are there comments that people would  
4 like to make to guide the subcommittee in considering this?  
5 Rosemary and then Lee.

6 MS. MUCKLOW: I have -- one of our members sent to  
7 me a copy of a draft bill that is -- I don't think it has  
8 yet been introduced by the congressman in question. But it  
9 was to amend the Poultry Products Inspection Act to include  
10 pigeons that are distributed in commerce for use in human  
11 food. And it is dated, as best I can read, about October  
12 28th. And I understand that the aide to the congressman was  
13 going to be here today. I don't know if that lady is in the  
14 audience. Her name is Lisa Richards. Did she come or did  
15 she not?

16 It was Congressman Gary Condit. And I'll be glad  
17 to share this with you. And I'm impressed at their brevity.  
18 They have got it all done in two half pages, better than I  
19 can say for the agency.

20 MR. BILLY: But the committee hasn't dealt with it  
21 yet.

1 MS. MUCKLOW: What?

2 MR. BILLY: The committee hasn't dealt with it  
3 yet.

4 (Laughter)

5 MS. MUCKLOW: In the paper reduction world that we  
6 are busy trying to do, I think it is quite interesting. And  
7 this is pigeons, or otherwise known as squab. And these are  
8 those squab in California. And this guy would like  
9 inspections. So I'll be glad to share this with you. I  
10 don't -- it is the only copy I have, but Mike has a machine  
11 somewhere, so you can make all sorts of copies out of it if  
12 you want.

13 MR. BILLY: Okay. Yeah, Lee.

14 MR. JAN: I just had a comment regarding  
15 inspections of voluntary species. We do a lot of it, a  
16 considerable amount of it, in Texas. We do mandatory, so we  
17 do not charge a fee. And I would -- and as we move to this,  
18 obviously, we need to have some kind of assurance of safety  
19 in these products. I think state inspection programs  
20 provide that. By making it mandatory under USDA, it would  
21 probably -- and depending on how the regulation is written

1 -- but I would expect, based on precedent, that it would be  
2 not a full-fee basis, and I think it would be free  
3 inspection, I guess you would call it -- any inspection,  
4 free.

5           It doesn't necessarily mean that the bill couldn't  
6 be written that it would be on a fee basis. FSIS has been  
7 trying to -- or USDA has been trying to collect -- or  
8 collect user fees. And this would be a good way to start.  
9 So it doesn't guarantee that the inspection would not be  
10 with a user fee attached.

11           I think that leaving it as under state inspection,  
12 industry can work better with their individual legislatures  
13 to try to make it mandatory or not a fee basis issue. The  
14 product can go in the interstate commerce. The product can  
15 go in international commerce. And if it became mandatory  
16 under FSIS, then those -- and there is a lot of it out there  
17 that is being produced for sale, value-added products that  
18 add nitrites. And that would not be allowed under FSIS, or  
19 at least under today's inspection or production, even under  
20 voluntary, you cannot use nitrites. And it is not an FSIS  
21 ruling. It is an FDA ruling.

1           But in most states, it is allowed under state law,  
2 and they do allow the use of nitrites, we believe that it is  
3 a safety issue. FSI -- I mean, FDA -- to the extent that it  
4 is not a safety issue unless you are using it back when they  
5 decided it was a safety issue, or it was a health hazard  
6 they were already using in those products that somehow  
7 miraculously did not cause a safety or health issue.

8           So it would certainly be, if we're going to move  
9 to make it a national mandatory inspection, then I think we  
10 need get a conference with FDA and get the nitrite issue  
11 resolved before we go any further because I think that is  
12 going to be a detriment to a lot of this industry that's  
13 already established out there.

14           MR. BILLY: Other comments? Yeah, Dale.

15           MR. MORSE: Just back to the numbers again -- that  
16 we'll just fix that on numbers. How complete are you  
17 capturing the data on what is out there? Dan said 26 states  
18 surveyed, and probably -- it may not be the total list, but  
19 this one list, it looked like 37 states. I guess that is a  
20 voluntary program in the federal. And so Dan had six states  
21 that weren't listed in table 1. There are 20 states in

1 common and the federal list had 17 states. It covered 43  
2 states, so at least seven states aren't listed on the list.

3 Maybe they are in there, but mandatory. So do we have a  
4 good handle on what is completely out there that is covered  
5 by state and federal, or are there a lot of missing  
6 establishments that process these?

7 MR. LaFONTAINE: Let me start the answer. I think  
8 whatever is being inspected by state or federal presently is  
9 included in the data. That would be voluntary or mandatory.

10 But it may not -- what may not be there in those seven  
11 states, or even in the states that are listed, is producers  
12 that are doing this commercially without any kind of  
13 inspection. And we'll never know that. I mean, there is no  
14 way to get that information is what I am trying to say.

15 So you're right. There is missing information.  
16 But I don't think we can -- there is any way to capture it.

17 MR. POST: And we addressed that in the paper, the  
18 custom-exempt operations and others that might go unknown, I  
19 guess, or not quantifiable. But our data is intended to  
20 represent all states that we know of where either a species,  
21 nonamenable species, are inspected under voluntary, or where

1 we know there is a state inspection program, they have a  
2 state inspection, and we know that they deal with  
3 nonamenable species.

4           Between those two tables, we meant to be complete  
5 with regard to all states. As I said, though, I will -- I  
6 prefaced the remarks that I began with. I think we need to  
7 make sure that between the data and the hard work that Dan  
8 did in getting to states with state programs that we would  
9 have to make sure these data merge and are correct.

10           MR. BILLY: Yeah, Dan.

11           MR. LaFONTAINE: I'd like to make a few general  
12 comments. I won't be in the subcommittee because I'll be in  
13 a different one that I will be chairing. I talked to some  
14 of the primary authors of the two acts, the Federal Meat  
15 Inspection act and the Poultry Products Inspection Act, who  
16 are now retired FSIS employees. And what they told me is  
17 that the species that were included in both cases were the  
18 species that were commonly being raised for commercial sale  
19 at that time. And if you look back, that's true.

20           In the last 30 years, ratites, bison, squab, quail  
21 have evolved as industries that are putting product into the

1 commercial marketplace. So I just offer that as some  
2 baseline of how we got started where we are.

3           The other thing as a general statement is that  
4 these mammals and these birds carry the same pathogens as  
5 the ones that are under inspection. I can guarantee that if  
6 you look at the squab and the quail -- I know that from my  
7 state, and they periodically have some flare-ups with  
8 salmonella. It is included in this paper, but the cervidae  
9 have the same problem with E. coli 015787 as our bovine  
10 species does. So I know I am making some very general  
11 statements, but the public health risk is there. There are  
12 documented outbreaks in some pretty significant journals,  
13 the AMA, for example. So that's one thought I want to leave  
14 with you.

15           The other thought is that it is mass confusion out  
16 there on the fact that you don't have to inspect certain  
17 products in the commercial marketplace, and you can ship  
18 them anywhere in the world, not only interstate but  
19 international, with no mark of inspection, and the next  
20 species, adjacent species, we have everything under the sun  
21 to make sure it is a safe food.

1           So I know I'm making general statements. But that  
2 is one reason why I am so concerned and I guess passionate  
3 about this, because I see what is going on, and it makes no  
4 sense from a public health viewpoint to let the situation  
5 continue as it is now. Thank you.

6           MR. BILLY: Mike.

7           MR. MAMMINGA: Dale, I am going to speak to you  
8 just a minute because when you look at all these tables,  
9 unless you are kind of familiar with what those of us in  
10 inspection do, it does seem rather confusing, and you could  
11 question the numbers.

12           The state programs, whether we inspect what we  
13 call exotics on a volunteer basis, reimbursable, or if we do  
14 it under mandatory basis, and in the states that have no  
15 state programs under federal, I think the numbers on these  
16 pages tell you how many animals are inspected, whether or  
17 not it is done on a reimbursable basis, or whether or not it  
18 is done on a mandatory basis.

19           The one number that we don't know is that since  
20 FSIS considers cattle, sheep, swine, goats, equines, and  
21 domestic poultry amenable, then our states also must

1 consider them amenable, plus we have an option to do some  
2 other ones if we would like. The fact that these animals do  
3 not have to be inspected -- for example, in Iowa, we have a  
4 federal program, we have a state program that inspects  
5 ratites. We inspect some buffalo. The federal program  
6 could inspect buffalo in Iowa, too, depending on the plants  
7 that the producers choose to use.

8 But there also in Iowa could be ratites and  
9 rabbits and buffalo and water buffalo slaughtered without  
10 inspection and sold for food. That's the number that you  
11 don't have, and that nobody has because there are no records  
12 to document that. These records document to you what has  
13 been inspected in these United States, whether it be under  
14 federal or state, mandatory or voluntary. So I think that  
15 number is accurate. What you don't know is what is done  
16 without inspection of any kind.

17 MR. BILLY: Thanks. Rosemary?

18 MS. MUCKLOW: Tom, could you help us at all with  
19 information about what other countries are doing? We buy a  
20 lot of game meat from Australia and New Zealand. Do they  
21 have a mandatory inspection system?

1           MR. BILLY: To be honest, Rosemary, I don't have a  
2 good understanding of what other countries do. I don't know  
3 if Robert has looked at that. There are some that do have  
4 more comprehensive programs that include all of the species  
5 that are commercially produced. But it might be valuable to  
6 get that type of information.

7           MS. MUCKLOW: It might be useful information since  
8 we peddle a lot of that stuff here. We import it and bring  
9 it in under FDA and so on.

10          MR. BILLY: It would be good to -- maybe FDA in  
11 fact has some data that could get us pointed in the right  
12 direction to see what --

13          MS. MUCKLOW: On a quick call -- I don't know if  
14 there are some Australia or New Zealand people here. We  
15 might ask them if they know.

16          FEMALE SPEAKER: They left.

17          MS. MUCKLOW: They left. Well, they must have  
18 known the question was coming.

19          MR. BILLY: All right. I think we have had a  
20 pretty good start on discussion on this, and I look forward  
21 to the subcommittee considering this paper and arriving at

1 some advice. And that pretty well wraps up the scheduled  
2 presentations. We now will shift to public comments. I  
3 think the public -- particularly those that have indicated  
4 an interest in speaking to bear with us for running a little  
5 behind schedule. I'll just read off the names as they  
6 appear on my list and ask you to come to the microphone and  
7 state your name and your affiliation, and then proceed to  
8 make your presentation.

9           The first name I have is Jeannie Summerhour.

10           MS. SUMMERHOUR: Good afternoon. I am here this  
11 afternoon on behalf of the American Indian Association.  
12 We're one segment of the ratite industry, and we're here in  
13 support of mandatory inspection for ratites.

14           The first issue that we have is food safety  
15 because we are beginning to see an increase in the  
16 distribution of uninspected meat. As much as we encourage  
17 our producers only to distribute inspected meat, it is  
18 happening.

19           Second of all, the industry wants baselines and  
20 performance standards established. In a letter to Sen.  
21 Coverdell in December of 1996, I believe the USDA said that

1 the end run period of voluntary inspection would allow them  
2 to gather the data needed to establish this. We are not any  
3 closer today than we were four years ago. I think that the  
4 only way we are ever going to get it is if we get mandatory  
5 inspection.

6 Voluntary inspection has a lot of regional  
7 discretion involved in it. We have a lot of labeling  
8 discrepancies which produce an additional burden on the  
9 grower. You get the approval of a label through FSIS, and  
10 then you have a regional compliance officer who disapproves  
11 it.

12 We also have issues with the nitrites and the  
13 nitrates in value-added products because we have to include  
14 3 percent of an amenable species. Now why 3 percent makes  
15 it any safer, I honestly don't understand. But it is one of  
16 the things that we are required to do.

17 Lastly, we asked you to consider the position of  
18 equity, that when you start at the very beginning of the  
19 charter chain and the distribution chain, and you are being  
20 charged \$38 an hour, potentially while the animal is on the  
21 kill floor, while it is being processed, while it is being

1 packaged, while it is being turned into sausage, you can  
2 easily increase the cost to the producer as much as \$2 a  
3 pound. Take that all the way through the distribution  
4 chain, and you end up with a product that is basically  
5 nonaffordable.

6 It is very, very difficult to compete as an  
7 alternative meat producing industry in this arena. Thank  
8 you.

9 MR. BILLY: Okay. Are there any questions from  
10 the committee for the speaker?

11 MS. MUCKLOW: I would suggest that Bob Post can  
12 explain the 3 percent to her very easily, but later.

13 MS. HANIGAN: I only have one question. Again,  
14 who did you say you were with? I'm sorry.

15 MS. SUMMERHOUR: The American Indian Association.

16 MR. BILLY: Lee?

17 MR. JAN: I'd like to just make sure that they  
18 understand that by making it amenable, it is not going to  
19 change the FDA rule that you have to use 3-percent amenable,  
20 because FDA has already said that the exemption for use of  
21 nitrites in food only applies to those species that were

1 under the act in 1958 or whenever the FDA rule came out. So  
2 that making it amenable is going to continue to be a problem  
3 with nitrite unless it can be simultaneously addressed with  
4 FDA and get them off this interim issue.

5 MS. SUMMERHOUR: One of the considerations that  
6 was brought to my attention by Dr. Quigley, who is head of  
7 Georgia state meat inspection was that poultry products back  
8 in the 1950s did not commonly use nitrites and nitrates.  
9 Today they do. And by that, I am talking specifically --  
10 you know, the turkey burgers, turkey hotdogs, and that kind  
11 of thing. So I think that there is the potential to work  
12 around that.

13 MR. BILLY: A point was made about the 3-percent  
14 rule. And you might want to just shed some light on what  
15 the requirement is so that everyone knows.

16 MR. POST: In order for a product to be amenable  
17 to USDA inspection, we have general criteria that are laid  
18 out in the regulations. Essentially, a product is amenable  
19 to USDA inspection when it contains more than 2-percent  
20 cooked or more than 3-percent raw meat or poultry. There is  
21 a slight difference between the meat inspection regulations

1 and the poultry products inspection regulations, but those  
2 are essentially the criteria we use that are outlined not  
3 only in the regulations, but in our policy book that the  
4 agency has offered. So that is where the 3 percent comes  
5 from.

6 Now 3 percent, adding 3 percent amenable species,  
7 does enable the plant to become amenable and therefore be  
8 covered under the definition of meat or the definition of  
9 poultry, meat food product and poultry food product. So we  
10 have allowed use of nitrite in products that contain the  
11 appropriate amount of amenable species.

12 The issue of nitrite, though, is more that FDA did  
13 not permit -- or does not permit the use of nitrites or  
14 nitrates on the types of meat not referenced in the Federal  
15 Meat Inspection Act. And because these exact species aren't  
16 in the FMIA, that's why they were not prior sanctioned, they  
17 were not used prior to 1958. So that is the reason there.

18 If we make these species mandatory, then they are  
19 included in the definition of meat, and then nitrite and  
20 nitrate, that issue is dissolved.

21 MR. BILLY: Thank you. The next speaker is Jill

1 Hollingsworth.

2 MS. HOLLINGSWORTH: Hello and thank you. My name  
3 is Jill Hollingsworth, and I am with the Food Marketing  
4 Institute. FMI represents the retail grocery store,  
5 supermarkets, and wholesalers in this country and  
6 internationally.

7 We would like to make a recommendation to both  
8 FSIS and this committee. We have noticed that the nature of  
9 the work and the scope of the issues that this committee has  
10 been dealing with recently has greatly expanded. Whereas in  
11 the past the committee focused primarily on issues that  
12 impacted meat and poultry slaughter and processing, we are  
13 now seeing this committee tackle such issues as what to do  
14 with FDA's food code, issues regarding state and local  
15 inspection activities out of the federal plants and out of  
16 the state plants in retail, restaurants, and other  
17 nontraditional, federally inspected establishments. You are  
18 dealing with transportation and handling issues, and the  
19 area that FSIS commonly refers to as in distribution.

20 Those of us who are in this segment of the  
21 industry are concerned about the lack of representation that

1 this committee has for that segment of the industry. We  
2 also feel like you are at a real disadvantage when asked to  
3 address those issues without having the expertise and  
4 knowledge that this portion of the industry could bring to  
5 the committee.

6 Not long ago, the Secretary of Agriculture asked  
7 that the membership of this committee be expanded so that it  
8 was more balanced to represent consumer interests in the  
9 states. We would propose that once again this committee  
10 consider its membership and also whether or not new members  
11 should be considered.

12 So long as this committee will be dealing with  
13 out-of-plant activities, we think that it would be relevant  
14 and helpful to have that kind of expertise and knowledge  
15 brought to the committee. FSIS has mentioned today on  
16 several of these issues that they have had discussions with  
17 groups like FDA and with AFDO. We encourage that, but we  
18 think that is not quite enough. We think that  
19 representatives from this portion of the industry should be  
20 included.

21 Some groups to consider would be the food

1 distribution industry, warehousing, transportation,  
2 freezing, wholesaling, retailing, food service, and also  
3 groups like AFDO, who we think could add a lot of  
4 information to the group. We also think that although the  
5 group now consider -- I mean now include state  
6 representatives, that there is another portion of state and  
7 local government, that portion that directly oversees retail  
8 stores and restaurants, that perhaps needs more  
9 representation on the committee.

10           And lastly, in keeping with the President's  
11 initiative for collaboration and cooperation between the  
12 departments, we would like to see more involvement by FDA in  
13 this committee meeting and deliberations, particularly when  
14 areas like their food code are being discussed.

15           We do not believe that it is appropriate or fair,  
16 not to the committee, not to FSIS or FDA, not to the  
17 industry or AFDO or the states, for this committee to be  
18 asked to address issues when they in fact do not have the  
19 expertise and knowledge that can be brought to the committee  
20 to discuss those issues. We think that all of the experts  
21 and stakeholders that will be involved in your deliberations

1 and the outcome should be included.

2 Thank you for your attention.

3 MR. BILLY: Thank you very much.

4 MR. LaFONTAINE: Mr. Billy?

5 MR. BILLY: Yes.

6 MR. LaFONTAINE: Just to make sure -- a little  
7 clarification. The states are not new additions to this.  
8 The original law said state representatives. We were at the  
9 beginning, not the newcomers. So just to make sure  
10 everybody understands that.

11 MR. BILLY: Okay. Thank you.

12 MS. SMITH-DeWAAL: Can I just --

13 MR. BILLY: Sure, Caroline.

14 MS. SMITH-DeWAAL: Jill Hollingsworth and I don't  
15 agree on much, so when we do I always want to point it out.

16 MS. HOLLINGSWORTH: Is it one of those days?

17 MS. SMITH-DeWAAL: It's -- she is absolutely right  
18 in terms of the state representatives who we have here tend  
19 to represent the department of agricultures, although I will  
20 note that in Texas, they have a single food safety agency,  
21 so they don't have that problem. But in most states, it is

1 different pieces of state government that actually regulate  
2 restaurants and retail than the agricultural representatives  
3 that we have here.

4 MR. BILLY: And we also have Dale Morse, who isn't  
5 part of Agriculture in the state of New York.

6 Next I have Kim Rice.

7 MS. RICE: It's late, so I'll make this as brief  
8 as possible. I'm Kim Rice, with the American Meat  
9 Institute. And I just want to put a couple of things on the  
10 table for the subcommittee to consider this evening when  
11 they are talking about in-depth verification. The in-depth  
12 verification process is basically an audit process. And  
13 while the two documents that were presented today take a  
14 step in the right direction, there is also a process that is  
15 missing. And I think that the subcommittee should consider  
16 the process that should be followed when the auditors take  
17 up -- or the in-depth verifiers, whatever you want to call  
18 them -- take up this activity, starting with the initial  
19 desk audit that is typically done during an audit.

20 And then when the team arrives or the individuals  
21 arrive at the plant, there is a face-to-face meeting before

1 anything takes place. This provides an opportunity for the  
2 verification team to lay out on the line what they are  
3 looking for and what they are there for. It also provides  
4 the plant or establishment the opportunity to explain how  
5 their process works, how their system works, and for the two  
6 groups to ask each other questions so that all of the right  
7 information is provided. Then the actual audit or  
8 verification would take place. And following that is a  
9 closing meeting or an exit meeting. And I think that should  
10 be included in these documents.

11           Also, I think that the auditors or the people  
12 doing the verification should be trained in the auditing  
13 process. There are several organizations out there that do  
14 this, and many of the large customers of my members require  
15 that they have audits done by trained auditors, and there  
16 are lots of organizations that can do that.

17           Just one other small -- a couple of other small  
18 things. The in-depth verification is an in-depth  
19 verification. Anything less than that should not be  
20 considered an in-depth verification. If you want to use the  
21 checksheets for other things, gathering other data, that's

1 fine. Don't call it an in-depth verification, though.

2 That's a partial piece.

3 Reference material that Pat was asking for -- I  
4 know that when the original generic models were done, there  
5 was a lot of reference journal articles that were given to  
6 the team who put together those programs. I'm sure the  
7 HAACP alliance still has that information available. It was  
8 articles not only on HAACP but also on the specific  
9 processes that are out there and being used by the different  
10 companies. And I would also encourage the agency to keep  
11 this in-depth verification process an open process.

12 Judy said that this is a new process, and we are  
13 going to learn as we go along. But I would suggest that it  
14 remains open and that learning should be shared on both  
15 sides.

16 MR. BILLY: Very good. Thank you. Our next is  
17 Dennis Sexas.

18 MR. SEXAS: Yes. I'm Dennis Sexas. I'm a  
19 rancher. I raise bison in North Dakota. It is my second  
20 time here, so I'll be extremely brief. I don't want to  
21 repeat myself when I addressed you in May.

1           I think this young lady from the Emu Association  
2 really summed up a lot of my remarks because there are some  
3 issues here that are very important to these emerging  
4 industries. I think that in the case of food safety -- and  
5 that's what we're talking about here, that is the most  
6 important single thing that can kill an emerging industry  
7 such an emu or bison, and I am here on the part of the bison  
8 producers.

9           The bison industry is one of the fastest growing  
10 industries in agricultural production in the United States.

11       It is growing at a compound growth rate of 20 to 25  
12 percent. It has become a major factor in the Great Plains.

13       In North Dakota, bison is the second most important  
14 livestock after only beef. It has passed pork, poultry,  
15 sheep, and all the others, and yet it is not being treated,  
16 as far as I am concerned, by FSIS as a real industry.

17           If you look at the numbers that were gathered, I  
18 think on table 2 there, bison numbers appear fairly small.  
19 But if you look at it in terms of meals instead of numbers  
20 of animals, it would be the most meals on the entire chart  
21 by far, probably representing 18 or 20 million meals, which

1 is more than 6 or 7 million quail. I usually eat a whole  
2 one at a time when I eat quail.

3 One of the gentlemen, I think, here on the  
4 committee mentioned that this is a local issue and should be  
5 left to the states. And that sounds fine in theory, but it  
6 really doesn't work that way in practice. States like North  
7 Dakota, which processes -- about two-thirds of all bison in  
8 the world are processed in North Dakota -- has no state  
9 inspection program. So I don't know how that would fit into  
10 that.

11 The last thing I really want to talk about here is  
12 the whole issue of fairness. Not only is this thing about  
13 paying for inspection versus not paying -- and that is a  
14 very serious issue. We as Americans think that the playing  
15 field ought to always be level, and it isn't in this case.  
16 It is a tremendous burden on us when we are processing the  
17 few animals we process to have to pay \$100,000 a year for  
18 these farmers and producers who are already struggling for  
19 their livelihood when people down the road raising a very  
20 similar animal isn't paying. That is inherently wrong. I  
21 think it is anti-American, as far as I am concerned.

1           Also, the states that do have state inspection are  
2 often sharing. The federal government is paying up to 50  
3 percent of the inspection costs of their bison, whereas  
4 states like ours that go with the voluntary program, they  
5 don't. And I think the reason for that is, apparently, from  
6 what I understand, is not all -- or some states consider  
7 bison mandatory, so they treat them and get federal subsidy.

8       But I have been told that by some people

9           The other thing here, I guess, is this nitrates  
10 problem. It is so ridiculous that I can't believe that the  
11 talent I see in this committee can't grapple with this.  
12 This is crazy, to put 3 percent of beef into bison and add  
13 nitrates and call it safe, while some states are mandatory  
14 -- are making the adding of nitrates to smoked bison  
15 mandatory in the face of the FDA. The state of Wisconsin is  
16 a perfect example. I have talked to bison people that are  
17 having meat down in Wisconsin, and their state inspector  
18 insists they put nitrate on straight bison because it is  
19 unsafe not to use it. And he is right. So we have gotten  
20 ourself in a crazy situation.

21           I just had the Veterinary Council from the

1 European Union stop me here and, unfortunately, he had to  
2 leave. He handles North America, and he recognized me. He  
3 does inspect our plant. We ship a lot to Europe. And he  
4 wanted to report -- he just asked me for a report on this  
5 because they take in hundreds of thousands of pounds of our  
6 bison every year into the EU. And he nor anyone else  
7 understands why this is treated as such an orphan. And he  
8 wanted to know the response that we were getting. And he  
9 asked me about what happened in May when I was here.

10 I mean, this is not going unnoticed. So I hope  
11 that people take this seriously. This is a public health  
12 issue, period. Millions of meals of bison are being served  
13 and other nonamenable products. They can be uninspected.  
14 They can be unsafe. And we should not, I don't think, waste  
15 time considering all of the frivolous things that surround  
16 it. Thank you very much.

17 MR. BILLY: You're welcome. Any questions? Dan.

18 MR. LaFONTAINE: I just want to make one  
19 clarification. States cannot get 50 percent funding for  
20 nonamenable species. Now if you do it within your state,  
21 that is possible. But there is no provision for federal

1 funding to states for this. So just a point of  
2 clarification, no one left feeling that some federal money  
3 is being devoted to this. That is not true.

4 MR. BILLY: Okay. Next on the list is Kenneth  
5 Reralson (phonetic).

6 MR. RERALSON: My name is Kenneth Reralson, and I  
7 am also a bison rancher. I was a veterinarian by trade, but  
8 I had a herd of bison as a hobby, and I turned it into my  
9 livelihood in the early '80s, in '81, to be exact. I  
10 started raising bison in '73. In 1975, I started  
11 slaughtering them. And having that training as a  
12 veterinarian and understanding it, having taken microbiology  
13 or bacteriology and all a few times, I wanted to have  
14 inspection immediately. And so then I did. I always went  
15 to plants that had inspection. And then when they made it  
16 voluntary, I started paying, and I have been paying ever  
17 since.

18 I think the public perceives when they buy  
19 something, it is safe. They think everything is inspected.  
20 And being a veterinarian, I can see this, but I have not  
21 been able to convince all the bison ranchers that they

1 should have. So I think for the safety of the industry and  
2 the safety of food, we need to make it mandatory for  
3 everyone. Like I said, I couldn't influence everyone.

4 One of the large groups that buy from us bison  
5 people are the older population. They perceive it as being  
6 a healthy food. And I'm sure they are not aware that they  
7 can buy it in several states without having it inspected.  
8 And so again, I think that we need to inspect it. Dennis,  
9 who you just heard, happens to manage a plant that 350 of us  
10 bison ranchers have built. And he has got a saying, let's  
11 act, let's not have to react.

12 Now I heard people talking about food illness here  
13 today. What do we need to get this out of the political  
14 arena and get it into a food health thing? Do we need to  
15 have a Jack in the Box thing happen with the ostriches or  
16 the buffalo or something else? I think we really want to  
17 look at this.

18 Another thing, there are many cases where the  
19 bison meat is mixed, and ostrich meat and other meats, wild  
20 boar and other things, are mixed in plants with others. You  
21 know, this negates the whole thing of food inspection. If

1 you take an uninspected product and mix it in with an  
2 inspected product, is this still safe? I don't think so,  
3 you know. This is about as ridiculous as saying that we  
4 will inspect all cattle except white cattle, for example,  
5 and then the food industry will be safe, you know. We can't  
6 mix it.

7 Now let's take this beyond the plant. Let's take  
8 this into the restaurant. Now a lot of states will allow  
9 you to serve rabbit, ostrich, buffalo meat, and other meat  
10 that isn't inspected. Now I heard you talk earlier that  
11 some of this food is handled by people that don't have a lot  
12 of training in science. When they slide all them meats  
13 across that chopping block, and all that other stuff, and  
14 put it on the same type of plates and the same silverware  
15 and everything else, you don't think we have cross-  
16 contamination?

17 I think it is time that if we are truly involved  
18 in food safety that we have to take in -- we have to -- we  
19 are living in a changing world. People's eating habits are  
20 changing. We need to inspect all food, and we need to --  
21 the public needs to feel -- they paid -- when they pay tax

1 dollars for inspection, the public, they think all food is  
2 inspected. They don't realize that they are eating some  
3 that isn't. So thank you.

4 MR. BILLY: Thank you. And the final speaker is  
5 Felicia Nester.

6 MS. NESTER: Mine is shorter than the previous  
7 speakers. I'm Felicia Nester, with Government  
8 Accountability Project. I'm not sure if there is anybody  
9 here still that could answer questions on the HAACP  
10 slaughter models. Maybe Mike Grasso left. Am I right,  
11 there is no one that can answer questions? All right. I am  
12 going to make my remarks based on assumptions. I'll explain  
13 what they are.

14 I wanted to talk about GAP's concerns about the  
15 OCP, the other consumer protection category in the HAACP  
16 slaughter models and the way the other consumer protection  
17 violations are treated. First, I wanted to reiterate what I  
18 heard some consumers say and what some veterinarians were  
19 saying here today, that the categorization of food safety  
20 versus other consumer protection may not be sufficiently  
21 science based. I am very concerned that FSIS went ahead

1 with the models when that -- and there is still a debate  
2 about whether the category is sufficiently science based.

3 My second concern is how the OCP violations are  
4 enforced. And here is where the assumptions come in. My  
5 understanding is that food safety violations, if the plant  
6 does not meet the performance standard for food safety, the  
7 plant is issued an NR and the inspectors tell the plant that  
8 they have to fix their process so that they are meeting the  
9 performance standard.

10 In contrast, my understanding of the enforcement  
11 of other consumer protections is that no NR is written --  
12 there is no government document written that they failed the  
13 other consumer protection performance standard and that the  
14 plant only notifies -- sorry, the inspector only notifies  
15 the plant that they failed the other consumer protection  
16 performance standard. I got that from the performance  
17 standard information that was passed out when the slaughter  
18 model was initiated.

19 If the inspector only has to inform the plant, and  
20 there is no required action on the plant's part, my question  
21 was, well, will the plants change their process so that they

1 at least try to meet that performance standard. The  
2 information we get from whistleblowers in the plants is  
3 that, no, they are not doing that.

4           Apparently, in the Guntersville plant, from  
5 October 4 through October 28, the local union president  
6 there says -- reports that on the first shift, there were 19  
7 OCP failures, and on the second shift, there were 42 OCP  
8 failures. That is a total of 61 OCP failures in -- it looks  
9 like maybe 20 days of processing.

10           When FSIS started the HACCP slaughter models, they  
11 assured consumers that all regulations would have to be met.

12           And we took them at their word. But if FSIS is not going  
13 to enforce this in any meaningful way, it seems that FSIS  
14 has just washed their hands of abscesses, airsacculitis,  
15 sores, scabs, intestines in the product.

16           Some people say that quality -- this is a quality  
17 issue, it is not a food safety issue. Let's assume that the  
18 concerns this morning were completely wrong, and this is  
19 only a quality issue. Some people say that the industry is  
20 just spinning in its own soup, that, you know, they are  
21 hurting no one but themselves because the consumers will

1 find out. Well, if FSIS is not keeping the records, how are  
2 the consumers going to find out? I mean, this product could  
3 be ground up for baby food. It could be in chicken potpies.

4 I would venture a guess that the reason that  
5 consumers eat as much processed food in this country as they  
6 do is because they assume that FSIS is following the mandate  
7 of the law and ensuring the wholesomeness of the food. I  
8 don't know whether consumers would have as much confidence  
9 in processed product if they found out that FSIS had decided  
10 not to enforce these standards at all. Thank you.

11 MR. BILLY: Since no one is here to confirm your  
12 assumption, we'll follow up and get that information to the  
13 committee. I don't think you're correct, but we'll get to  
14 the facts and share it with the committee.

15 Are there any last-minute thoughts from the  
16 committee?

17 MS. HALL: How long for dinner?

18 MR. BILLY: Well, the subcommittee meetings start  
19 at 7:00. So you can take as long as you like, as long as  
20 you are there at 7:00. I'd like to thank you all for your  
21 attention, and I think we accomplished a lot today, and look

1 forward to tomorrow. Thank you very much.

2 (Whereupon, at 5:25 p.m., the meeting was

3 adjourned.)

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