

**UNITED STATES  
DEPARTMENT OF AGRICULTURE**

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In the Matter of:	)	
	)	Docket No.: 99-020N
NATIONAL ADVISORY COMMITTEE	)	
ON MEAT AND POULTRY	)	
INSPECTION MEETING	)	
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hrc@concentric.net

THE UNITED STATES DEPARTMENT OF AGRICULTURE  
FOOD SAFETY AND INSPECTION SERVICE  
NATIONAL ADVISORY COMMITTEE ON  
MEAT AND POULTRY INSPECTION

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Wednesday,  
May 5, 1999  
Quality Hotel & Suites  
Courthouse Plaza  
Jefferson Room  
Arlington, Va

The meeting in the above-entitled matter was  
convened, pursuant to Notice, at 8:40 a.m.

THE UNITED STATES DEPARTMENT OF AGRICULTURE  
FOOD SAFETY AND INSPECTION SERVICE  
NATIONAL ADVISORY COMMITTEE ON  
MEAT AND POULTRY INSPECTION

CHAIR

Thomas Billy, Chairman

Committee Members

Terry Burkhardt  
Caroline Smith-DeWaal  
Nancy Donley  
Daniel E. LaFontaine  
Rosemary Mucklow  
Dale Morse  
Carol Tucker Foreman  
Kathleen L. Hanigan  
Collette Schultz Kaster  
Gary Weber  
Alice Hurlbert  
Michael M. Mamminga  
Lee C. Jan  
James Denton

P R O C E E D I N G S

(8:40 a.m.)

1  
2  
3 MR. BILLY: Thank you very much. On behalf of the  
4 Department of Agriculture and the Food Safety and Inspection  
5 Service I'd like to welcome all of the members of the  
6 Advisory Committee. That includes both the returning  
7 members and the new members. We very much appreciate your  
8 willingness to participant in what is a very important  
9 process. That process is getting advice from  
10 representatives of a cross-section of the stakeholders in  
11 terms of meat and poultry safety and inspection.

12 In the process of reappointing the Committee and  
13 the new charter we worked hard to bring some continuity to  
14 this process in that regard. You will note that about a  
15 third of the members are new. So another way of saying that  
16 we've got some old hands now that know the process and can  
17 help the new members as we work through various issues and  
18 develop positions or recommendations.

19 I think also we've worked hard to create the right  
20 balance in terms of the Committee. By that I mean, as  
21 required by law, have solid representation from the states.  
22 This is a very important opportunity for the state interests  
23 and the federal interests to be addressed in this kind of a  
24 setting beyond the other opportunities or methods that we  
25 have, but also a representation from what is a very large

1 and dispersed industry, the different parts of industry, the  
2 different species, the different types of operations, and  
3 then the public and the consumer community and the different  
4 interests there, those consumer organizations with different  
5 areas of concern and important perspective that they bring  
6 to the Committee and the process as well.

7           This Committee, the last Committee made some very  
8 valuable contributions to the Department, and specifically  
9 they made 18 recommendations, what I would characterize as  
10 significant recommendations. And I'll just one as an  
11 example. There are many examples, but the one that popped  
12 into my head when I was thinking about this was the issue of  
13 interstate shipment of state-inspected product.

14           Over the course of several meetings this Committee  
15 worked with the Agency and the Department to develop a  
16 strategy or an approach around which we were able to develop  
17 a consensus of all of the different interests. And that has  
18 been the guidelines, if you will, that we have used now in  
19 the Department to develop a legislative proposal that we  
20 forwarded to the Office of Management and Budget for their  
21 approval and forwarding to Congress as proposed legislation.

22           So the specific work, the debate, the discussion,  
23 the finding of the common ground and interests, the process  
24 that occurred in this Committee led to a blueprint, if you  
25 will, for the administration's approach for dealing with

1 that issue, and there are other examples like that as well.

2 Now I think that one of the things that would be  
3 nice to do, just to get started, would be to have the  
4 Committee members introduce themselves and just say a little  
5 bit about yourself and your affiliation, your interests,  
6 anything that you think is pertinent.

7 It would be nice if it was 25 to 50 words,  
8 something like that, but feel free to say anything thank you  
9 the really pertinent to having the other people that you may  
10 not have met before to get to know you a little bit, and you  
11 will have more time to talk, obviously, as the meeting goes  
12 on. So I'll introduce you in a minute, Cathy. Mike?

13 MR. MAMMINGA: Well, I'm Mike Mammaing. I'm with  
14 the Iowa Department of Agriculture in Land Stewardship. I'm  
15 the chief of the meat and poultry inspection program. I've  
16 been with the Department since 1972. I'm about to enter my  
17 28th year. The issues before this Committee are very  
18 important to us. Obviously, as cooperators and  
19 collaborators with USDA/FSIS through our cooperative  
20 agreements, and so we are looking forward to our  
21 participation in this meeting.

22 MR. BILLY: Jim, do you want to turn the  
23 microphone so --

24 DR. DENTON: I'm Jim Denton, head of the  
25 Department of Poultry Science and director for the Poultry

1 Center of Excellence accounted University of Arkansas since  
2 1992. I also serve as the as the Arkansas representative on  
3 the Steering Committee for the Food Safety Consortium as  
4 well as on the board of directors for a newly formed  
5 partnership, the National Alliance for Food Safety. Prior  
6 to that, I spent 20 years at College Station at Texas A&M  
7 working in the area of food safety research and education.

8 MR. BILLY: Nancy?

9 MS. DONLEY: My name is Nancy Donley. I'm  
10 president of STOP Safe Tables Our Priority. STOP is a  
11 national, non-for-profit food-borne-illness victims  
12 associate organization. We have both victims who have  
13 survived and those who have died from pathogens in food. We  
14 advocate work on policy advocacy issues, public education,  
15 and victim support and assistance. My own son was an E.coli  
16 0157 victim. He died at the age of six after eating  
17 contaminated hamburger.

18 MR. BILLY: Dan?

19 DR. LaFONTAINE: I'm Dan LaFontaine. I'm with the  
20 South Carolina Meat and Poultry Inspection Department.  
21 Prior to coming to South Carolina six years ago I had 26  
22 years' active duty in the Army in the food-safety arena and  
23 also am currently president -- excuse me -- chairman of the  
24 American Veterinary Medical Association's Food Safety  
25 Committee.

1 MR. BILLY: Thanks. Katie?

2 MS. HANIGAN: I'm Katie Hanigan. I'm an 18-year  
3 employee with Farmland Foods, and I appreciate the  
4 opportunity to serve on this Committee. I think they have a  
5 very important function and some very key issues in front of  
6 them, and I look forward to assisting with my knowledge of  
7 the industry and how the plants operate. So thank you.

8 MR. BILLY: Lee?

9 DR. JAN: I'm Lee Jan. I work for Texas  
10 Department of Health, and I'm the director of Meat and  
11 Poultry Inspection Program. I'm also the current president  
12 and of the National Association of State Meat and Food  
13 Inspection Directors and the Association of the Directors of  
14 the Meat and Poultry Inspection Program of all the states.  
15 I've been with the Texas Department of Health since 1987.

16 Prior to that I was in private veterinary practice  
17 for nine years, which I think gives me a unique perspective,  
18 having owned a business and now trying to regulate a  
19 business, so I can kind of see it both ways. And I also  
20 have experience in military medicine and currently am active  
21 with those, so I will keep my fingers crossed their.

22 MR. BILLY: Rosemary?

23 MS. MUCKLOW: I'm Rosemary Mucklow for the  
24 National Meat Association. I've come to the table to speak  
25 as a representative of all of the trade associations in the

1 meat industry. I'm serving -- this is my second appointment  
2 under the present charter.

3 I'm not sure how many times I've served on this  
4 Committee before. I think it is an important function and  
5 gives us an opportunity, A to get to know all of the various  
6 parties of interest in meat and poultry inspection and  
7 better understand and comprehended the differing views that  
8 we have to try to resolve. Thank you.

9 MR. BILLY: Thanks. Terry?

10 MR. BURKHARDT: Good morning. I'm Terry Burkhardt  
11 with the Wisconsin Department of Agriculture. I'm the  
12 director of the state program there, and this is my second  
13 term also. It was very enjoyable and very beneficial to be  
14 a member. I bring the states' perspective. When we talk  
15 about a seamless inspection program, the states have a very  
16 active role, and I bring that perspective as well as the  
17 small-plant perspective, so my pleasure to be here.

18 MR. Billy: Thanks. Collette?

19 MS. SCHULTZ KASTER: My name is Collette Schultz  
20 Kaster. I'm director of food safety and technical services  
21 with Premium Standard Farms. Premium Standard Farms is a  
22 medium-sized operation, but the thing that makes us possibly  
23 unique and brings me a perspective to this Committee that's  
24 unique, as we're fully integrated, meaning we control  
25 production from the sows through feed mills through the

1 plant.

2           So we have a little different perspective on food  
3 safety because we tried to do some things up front with  
4 that. I really appreciate the opportunity to serve on the  
5 Committee, and this is my first appointment to the  
6 Committee.

7           MR. BILLY: Thanks. Caroline?

8           MS. DEWAAL: Good morning. I'm Caroline Smith  
9 DeWaal, director of food safety for the Center for science  
10 in the Public Interest. CSPI represents about a million  
11 consumers, both in the U.S. and Canada. Food safety is  
12 really the number one, year after year, the number one issue  
13 of concern for our members. I have spent probably the last  
14 nine years looking at the food-safety issues from a consumer  
15 perspective.

16           I first worked with Tom Billy when he was head of  
17 the Office of Seafood over at FDA and worked through the  
18 HACCP issues on the seafood regulation as well as worked  
19 very extensively on the HACCP issues around the meat and  
20 poultry regulatory program. This is my second term on this  
21 Committee. Thank you.

22           MR. BILLY: Thanks. Alice, do you want to  
23 introduce yourself and say a little bit about your  
24 affiliations and interests?

25           DR. HURLBERT: I'm Alice Hurlbert. I'm with the

1 National Turkey Foundation. Sorry for being late. I'm just  
2 not used to driving around here; I use Metro. I work for  
3 the Turkey Federation, and we represent about 90 percent of  
4 the turkey industry, which includes the wild production end  
5 as well as the processing facilities. This is my first  
6 appointment to the Committee, and I look forward to working  
7 with everyone.

8 MR. BILLY: Thanks a lot. Dale?

9 DR. MORSE: Thanks. Good morning. Dale Morris.  
10 I'm with the New York State Health Department. In that role  
11 I oversee the Division of Infectious Disease and am involved  
12 in a number of food-borne outbreaks and am also PI of the  
13 emerging infection program in New York State, where we look  
14 at Food Net and participate in surveillance for a number of  
15 food-borne diseases as well. I also have grants with NIH on  
16 emerging infections, so I'm involved in Eastern and Central  
17 Europe in surveillance of food-borne disease.

18 MR. BILLY: And Dale served previously on the  
19 Committee. Okay. Thank you very much. As additional  
20 members arrive we'll have them introduced as well.

21 At this point, it's my pleasure to introduce Dr.  
22 Cathy Woteki. Cathy is the undersecretary for food safety,  
23 and in that role as one of the undersecretaries in the  
24 Department of Agriculture, she is the highest-ranking  
25 food-safety official in the Federal Government. She has in

1 her portfolio not just oversight of the Food Safety and  
2 Inspection Service, but plays a very key leadership role in  
3 terms of the President's Food Safety Council and all of the  
4 food-safety issues that the Department of Agriculture is  
5 associated with, through our interest in production, in  
6 agriculture production, and the other roles that we play in  
7 the Food and Nutrition Service as another example.

8           So she brings a very wide perspective to her role  
9 as the undersecretary and has been very helpful and  
10 responsive to the Agency in terms of the tasks that we have  
11 set out to do to improve the safety of meat and poultry. So  
12 it's my pleasure to introduce Cathy.

13           DR. WOTEKI: Thank you. Thanks, Tom. And welcome  
14 to all of you. I am delighted that we are having the first  
15 meeting of this reconstituted Committee, and I'd like to  
16 welcome the returning members and also especially to welcome  
17 the new members. This is a very active Committee, one that  
18 has made a number of recommendations that have been very  
19 important to the agency as far as providing advice on  
20 direction that the Agency the contemplating taking.

21           And also it's very important to the secretary  
22 because this Committee is advisory to the secretary of  
23 agriculture, and your conclusion, your recommendations that  
24 you reach on each of the topics that are on your agenda,  
25 either ones that you select or ones that the Agency requests

1 that you review and comment on. Your recommendations are  
2 actually forwarded to the secretary and are very important  
3 both to him and to me as far as considering directions as  
4 well that the Agency is contemplating undertaking.

5 So it is a very important Committee. It has over  
6 the last couple of years of its life played an extremely  
7 important role within the Department, and it's also meeting  
8 again at a point in time that is a really exciting one with  
9 respect to the food safety.

10 Clearly, the HACCP implementation has been a major  
11 issue for the Food Safety and Inspection Service over the  
12 last couple of years, and the future directions to be taken  
13 under that approach, I think, are issues that are clearly  
14 going to be important ones that you will be with making  
15 representations about.

16 The second aspect that makes this a really  
17 exciting time is the improvement of the scientific base upon  
18 which regulatory policy is developed. We've seen over the  
19 last a couple of years the completion of the first  
20 quantitative risk assessment for a pathogen in a commodity,  
21 a farm-to-table risk assessment for salmonella and terititus  
22 in eggs that really I have pointed to a number of times as  
23 being kind of the prototype for major regulatory policy  
24 reviews and direction setting.

25 So having completed that first quantitative

1 farm-to-table risk assessment and seeing now the way that it  
2 is influencing the regulatory considerations in the policy  
3 development, I think it also indicates that the science-  
4 based and the methodology that we have for moving to a more  
5 risk-based approach in policy setting is here, and it's  
6 really a pivotal time in its development.

7 Terry Burkhardt, when he introduced himself,  
8 talked about the seamless food safety system that's  
9 envisioned. This Committee has played an important role in  
10 helping to move forward that concept by considering and  
11 making recommendations about interstate shipment of  
12 state-inspected meat and poultry products. And I think that  
13 this terminology, seamless food-safety system, that's  
14 envisioned for closer working relationships and shared  
15 responsibilities among federal, state, and local agencies,  
16 is also an important area for future work for this  
17 committee.

18 And I think as part of that, though, an important  
19 role that this Committee can play is also emphasizing the  
20 front and foremost role that industry place in assuring  
21 safety of food products, and industry is part of that  
22 seamless food safety system.

23 Clearly, there continues to be an enormous amount  
24 of interest at the highest levels in government about food  
25 safety, so your recommendations certainly also influence

1 decisions that are made at a national basis.

2 I'd like to spend some time this morning talking  
3 with you about two areas of concern. One of them is not  
4 immediately on your agenda, but it's an issue that has come  
5 over the last a couple of weeks, and I simply wanted to use  
6 this time to make you aware of what the Agency the doing,  
7 what the Department is doing, and how we are approaching the  
8 questions that the European Union has asked about the safety  
9 of the use of hormones in beef production.

10 So this area is at this point not on your agenda,  
11 but it has come up over the last couple of weeks, and I  
12 thought it might be important to just give you an update on  
13 that.

14 The second area that I wanted to talk about is one  
15 that over the last couple of years I've also kept you  
16 apprised of, and that is the work that is being done under  
17 the President's Food Safety Initiative and is now actually  
18 part of the work of the President's Food Safety Council. So  
19 I would like to update you on where we stand on strategic  
20 planning and some of the budgeting activities under the Food  
21 Safety Initiative.

22 And giving that we're starting at the beginning of  
23 the agenda, I'm not going to be parsimonious about time,  
24 Tom, if that's okay. In the last three weeks the European  
25 Union has released three documents. About two and a half

1 weeks ago they received a summary of a report on the  
2 hormone-free cattle program, which is a relatively small  
3 program under which the United States ships beef to the EU  
4 that comes from farms and feed lots that have been approved  
5 by the EU as producing cattle that are essentially free of  
6 hormones that are used for growth promotant purposes.

7 As I said, they released a summary of a report,  
8 and the summary has some information on it. Certainly,  
9 since it's a summary, it's incomplete, but the summary  
10 purports that they have done analyses on over 200 samples of  
11 meat from this program, and that in about 12 percent of  
12 those samples they have found residues indicative of the use  
13 of these hormones.

14 Now, as a result of that they have sent this  
15 summary to Mr. Tom Billy, and we have requested that they  
16 provide the complete report. It's very difficult to  
17 undertake review and undertake actions that are based simply  
18 on a summary, and to date we have not yet received that full  
19 report. It does raise, though, some troubling questions  
20 about why there are the presence of these residues in meat  
21 that is supposedly raised without the use of them, either  
22 through implantation or, in the case of one, as a feed  
23 additive.

24 The second document was provided to the Agency  
25 over the weekend. Again, it is a summary; it's not a

1 complete report. And it's a summary of the safety of these  
2 six hormones, three of which are naturally occurring  
3 substances, three of which are synthetic substances. The  
4 report reaches the conclusion that there are safety concerns  
5 for humans ingesting meat that would be derived from animals  
6 treated with these hormones. Again, we have requested a  
7 copy of the full report. We have not yet received it.

8           So it's difficult, again, to do an overall  
9 assessment. It's difficult also to understand if there is  
10 any new information that has been reviewed.

11           I think it's important, though, for you to  
12 understand and also very important to point out that these  
13 hormones have been reviewed, the safety of these hormones  
14 has been reviewed by multiple national and international and  
15 international scientific groups, and most recently the  
16 WHO/FAO Joint Expert Committee on Food Additives reviewed  
17 the safety of the three natural hormones and concluded that  
18 their use as growth promotants in cattle did not pose any  
19 safety risk to consumers of those products.

20           In reading the summary that the EU has provided,  
21 they seem to be making their argument on the basis of one of  
22 these hormones, which is one of the naturally occurring  
23 hormones, which, again, has just been reviewed by JACFA and  
24 for this the conclusion was consumption of meat from animals  
25 treated with this hormone, 17 Beta estradiol, does not pose

1 a risk to consumers.

2 So, again, we're in a difficult position of having  
3 only a summary report at this point in time and not having a  
4 full report. The third document that was also made  
5 available just in the last few case is a full report on the  
6 misuses and abuses, or the potential for misuses and abuses,  
7 of these hormones in beef cattle, and it reviews the  
8 programs of both Canada and the United States.

9 I wanted to at least bring these three reports to  
10 your attention, two summaries and a report, and also to  
11 indicate to you that there are a number of steps that we  
12 have already undertaken. One is to request that we get  
13 copies of the full report so that they can be reviewed.

14 A second step that we have undertaken is to  
15 assemble a committee of health experts and experts in animal  
16 health and metabolism, who when we do get the full report on  
17 the safety of these hormones, will be prepared to review it  
18 and to determine if there is any new evidence there and  
19 whether the use of these hormones does pose any safety  
20 risks.

21 I think the key thing to keep in mind is that if  
22 there is new information, it really does need to get a  
23 serious review and that this expert committee is fully  
24 prepared to undertake that. But I also at this point in  
25 time, there is no evidence provided in the summary that

1 there is any new information, and since the substance have  
2 been reviewed many times and most recently just earlier this  
3 year by the JACFA it's difficult to understand how they  
4 could draw a conclusion that is so different from what the  
5 JACFA report is. That remains at this point a question,  
6 though, that until we get the full report, it really can't  
7 be evaluated.

8 And Mr. Tom Billy and Dr. Steve Sundloff, the head  
9 of the Center for Veterinarian Medicine at the Food and Drug  
10 Administration are at this point and time actively reviewing  
11 the report that has been provided on the potential for  
12 misuses of these hormones.

13 So this clearly is a situation that because of the  
14 timing of your meeting and because of the fact that many of  
15 you may be asked questions about this, I thought it might be  
16 worthwhile to at least give you an update on the fact that  
17 we have received some information but that there is clearly  
18 an enormous amount of further information that is needed,  
19 the reports themselves, in order to do any evaluation. Dan,  
20 you had raised your hand.

21 DR. LaFONTAINE: Yeah. On that third report, the  
22 one dealing with uses and alleged uses and abuses; what was  
23 that based on? Was that based on some of their visits to  
24 the U.S. with their reviewing or residue testing program?  
25 Is that what it was based on, or is there something else?

1 DR. WOTEKI: Well, it's based on three things. In  
2 '97 and '98 the EU had some has sent audit teams to the U.S.  
3 They have also in that period of time also visited Canada,  
4 so that's one piece of evidence that is reviewed. They do  
5 also look at the residue monitoring programs in both  
6 countries, and they also cite the report that they had  
7 issued, or at least the summary of the report, that they had  
8 issued just two weeks ago on the hormone-free cattle as  
9 food-source of information.

10 MR. BILLY: I'd like to add something. The  
11 summary that we've been provided makes points like, well,  
12 since currently we have not included these six hormones in  
13 our residue monitoring program, there is the chance that  
14 it's being misused. We have in the past, and since we make  
15 decisions about what to monitor based on risk, and these are  
16 approved safe substances, and we have over the years spent a  
17 lot of resources monitoring and got negative results, you  
18 know, a decision was made not to waste resources looking for  
19 this.

20 They are approved for use, and there is no  
21 evidence that they are being misused. One can choose to  
22 spin that around and say, well, there is no monitoring  
23 program for this. It's an example of how we need to better,  
24 if there is more meat in the full report, I'd be interested  
25 to see what it is. There's also some citations that refer

1 back to the early eighties, and a lot has happened since  
2 then.

3 So it just -- we need a lot more information to  
4 see the basis for expression of concern about the misuse of  
5 these compounds.

6 DR. WOTEKI: Katie?

7 MS. HANIGAN: A question for you. A little more  
8 clarification. The six hormones that we're talking about;  
9 at one time were they tested for out of the plant, using,  
10 like, the STOP methodology? And the other question I have  
11 is, one third report on potential abuses and misuses; have  
12 they concluded there are abuses going on, or are they just  
13 saying there are potentials for it?

14 MR. BILLY: It's a little hard to answer your last  
15 question, which I'll address first. You know, they use  
16 examples like I mentioned on the monitoring program or the  
17 possibility that you could apply one of these small capsules  
18 inappropriately, that that's possible, that there aren't  
19 government inspectors on every ranch or in every feed lot  
20 where these materials are used, so how do you know? It's  
21 the kind of analysis or approach that appears to have been  
22 used.

23 One of the points that folks from the Food and  
24 Drug Administration made is that these hormones have  
25 significant costs associated with them. When they are

1 approved through the FDA drug review and approval process  
2 the amount that's permitted to be used is designed to get  
3 the maximum benefit in terms of growth.

4           So it's done in a way where there is not any  
5 incentive to use more. Using more doesn't get you more  
6 growth, and it costs money, so just from a pure economic  
7 perspective there is not an incentive to do that kind of  
8 thing. And, you know, that doesn't appear anywhere in the  
9 analysis, the summary of the analysis that we've seen so  
10 far. I don't know, Cathy, if you're going to mention about  
11 the curious timing of all of this in terms of the other  
12 related matters, but I'll leave that to you.

13           DR. WOTEKI: Okay. Caroline, and then, I think  
14 Gary had a comment.

15           MS. HANIGAN: Could you answer my first question,  
16 though? Did we originally test for them using, like, at the  
17 plants using SOS/STOP? Were three hormones originally  
18 tested for, and then we backed off, if you will?

19           MR. BILLY: I think that there was early testing  
20 back in the early eighties.

21           MS. HANIGAN: For all six of them?

22           MR. BILLY: I'm not knowledgeable enough to know  
23 that. Maybe Dan does.

24           DR. LaFONTAINE: What Mr. Billy said is true. I  
25 was involved in this thing when the military, in '88 or '89

1 where they stopped it, so there was a lot of testing by the  
2 USDA at that point for those residue. But to answer your  
3 question, the STOP test is for antibiotics, and the SOS for  
4 sulfa. So they have nothing to do with this issue. They  
5 would not in any way detect or not detect the growth  
6 hormones. Completely different issues.

7 DR. WOTEKI: Okay. Caroline and then Gary.

8 MS. DEWAAL: I have two questions. One is did the  
9 EU cite at all our relatively new law on allowing the  
10 extra-label drug use where drugs which may be approved for  
11 one animal might be used in a different animal for which  
12 there is no withdrawal time. That's my first question.

13 MR. BILLY: I don't recall a specific reference to  
14 the law.

15 MS. DEWAAL: In the misuse or abuse. Okay.  
16 Secondly, --

17 DR. WOTEKI: But they do address off-label use as  
18 well.

19 MS. DEWAAL: As one of the abuses --

20 DR. WOTEKI: As one of their potential abuses.

21 MS. DEWAAL: Okay. Secondly, I know you don't  
22 have the full report on the QA program for beef that's being  
23 shipped to the EU, but how do they -- do we have tests that  
24 distinguish between the natural hormone residue that might  
25 be found in the meat versus an excess amount of hormone? I

1 guess to clarify, in this 12 percent are they talking about  
2 excess hormone residue above some tolerance?

3 DR. WOTEKI: As I remember the analysis that's  
4 presented, and, again, it's very sketchy, most of what they  
5 have focused on is the presence of some of the synthetic  
6 hormones. There is one, I think, one animal in which or one  
7 sample in which they detected a level a that was high of a  
8 natural hormone, but we would need to double-check that,  
9 because I'm just doing this from memory of having read that  
10 somewhere.

11 MR. BILLY: As I recall, and I don't remember the  
12 units for the method, but the limit of detection was point  
13 eight, and they found and they found 1.0. And the error  
14 within the methodology is such that that's within the range  
15 or error. And we don't know any specifics on the  
16 methodology where we can do an analysis, so that's an  
17 example where we need to be informed by much more  
18 information to put that in perspective what it even means,  
19 if it's real.

20 DR. WOTEKI: Yeah. Tom's point is also very  
21 appropriate, that as part of requesting the full report  
22 we've also asked for all of the protocols that were used,  
23 because to understand the report, you also have to  
24 understand the methodology that was used. Gary?

25 DR. WEBER: Yeah. Just a couple of comments on

1 this issue. And to your point, Caroline and Lee, what they  
2 picked up on in some of the samples, I think the highest  
3 they found of tribolon was three parts per billion. The  
4 USDA or FDA has no action level because the residue never  
5 get to point where they felt there was any risk at all.  
6 JACFA set a level of two parts per billion for their  
7 analysis, which is very conservative.

8           So one sample was at three, which is probably a  
9 normal variation again a mean of the analytical methods and  
10 not far above the detection limits for that particular  
11 product, so very low, very small amounts of that were  
12 present. Relative to the use of these products, and the EU  
13 accusations that they could be misapplied.

14           They were actually looking at insertion into  
15 muscles, and if you do that with these hormones, the rate of  
16 dissipation of the hormone into the bloodstream is so rapid  
17 that you waste them; they are not used. They are not  
18 available. And in the animal's behavior, it changes their  
19 behavior, much like an animal that might be anestrous, in  
20 heat. And so it's a very serious thing if somebody were to  
21 do that. It has ramifications for animal gain and  
22 performance, and it's just not done.

23           They are implanted in the ear, and that material,  
24 that ear is not put in the human food supply at all, and  
25 that's where any potential residues might be, but again

1 that's not included in the food supply. So just a couple of  
2 points of clarification there.

3 DR. WOTEKI: Good. Rosemary and then Nancy.

4 MS. MUCKLOW: I've forgotten what my question was.  
5 Give me a moment.

6 DR. WOTEKI: Okay. Nancy?

7 MS. DONLEY: I would like to commend you for your  
8 comment, Catherine about the need to reevaluate and look at  
9 new data as it comes in and not just have a preconceived set  
10 of ideas that, listen, this is the way that it is, and we've  
11 already done this, been there, did you know this, and not  
12 keeping an open mind. And I would just like to say that I  
13 hope that this expert committee has a good balance to it,  
14 that it's a very balanced committee and that all  
15 preconceived notions are left at the door.

16 DR. WOTEKI: Rosemary?

17 MS. MUCKLOW: I remember what I was going to say.  
18 I think I heard you say that they had conducted analyses on  
19 the meat that they had received. I think I also heard you  
20 say that they have come and done some auditing in the United  
21 States.

22 I do know what happens when the EU inspectors come  
23 to the meat plants. And so I would be very interested if  
24 you would tell us how that has occurred. Where they  
25 appointed by our government officials? What was the process

1 of their audit, and which agency did that? Was it yours or  
2 agency who?

3 MR. BILLY: It's not clear to us what, if any,  
4 audit they have done in terms of food lots or the  
5 animal-production end. We need more information about that.  
6 They did in the last year audit our inspection program at  
7 slaughter and processing, and they also audited the lab  
8 component of the hormone-free program that has been in place  
9 for about 10 years.

10 Cathy mentioned something important in what she  
11 summarized, which was that the agreement requires that the  
12 feed lot inform the EU that they are interested in being a  
13 supplier. They fill out some sort of application. It's  
14 considered in Brussels, and then they are approved.

15 Our agency doesn't play a direct role in that  
16 process, nor do we audit it. There is no arrangement for us  
17 to monitor that. What we see is an affidavit at the  
18 slaughter plant when the animals arrive, and if the  
19 affidavit is there based on the approval process of the EU,  
20 then we accept that. The same in terms of the labs. We  
21 have not routinely audited the labs.

22 The arrangement was worked out between the  
23 industry and the EU, and there have been concerns raised  
24 about the lab procedures. For example, the residue  
25 methodology that was in routine use for the last 10 years in

1 these labs to show hormone-free; this is a significantly  
2 different methodology than what the EU used to test product  
3 over in Europe after it had arrived.

4 We were not informed that they wanted a different  
5 methodology used or what that methodology is. We're still  
6 waiting to get the specifics on that. So one could say in  
7 one sense the program was functioning based on an agreement  
8 reached between the EU and those that organized the  
9 hormone-free program. It's a little hypocritical to turn  
10 around and use a different methodology, one that appears to  
11 be perhaps ten to a hundredfold more sensitive than what the  
12 monitoring testing was based on and then report that you are  
13 finding something when the monitoring program was producing  
14 negative results.

15 So there is a lot more to get sorted out here in  
16 terms of getting all of the information and doing a proper  
17 analysis of it and then determining what ought to done.  
18 We're prepared to work with the U.S. industry to see changes  
19 in the hormone-free program once we understand what it is  
20 that's expected and on what basis that kind of thing. So  
21 there is more work to be done in that area.

22 MS. MUCKLOW: Just one clarification on the Lee  
23 land quote. Is AFIS involved in any way, or maybe, Gary,  
24 can you can answer that?

25 MR. BILLY: Not to our knowledge.

1 MS. MUCKLOW: So we have not had our government,  
2 per se, engaged in the process, outside of the process.

3 MR. BILLY: Yeah. The hormone-free program, it's  
4 been an arrangement, by and large, between the industry and  
5 the EU, and --

6 MS. MUCKLOW: The reason for that is that it was  
7 not a food-safety issue.

8 DR. WOTEKI: Correct.

9 MR. BILLY: Yes.

10 MS. MUCKLOW: This was meeting a specification for  
11 a very specific buyer, which is outside of your domain.

12 DR. WOTEKI: Correct. Let me bring a little  
13 closure, then, to this discussion. Tom had suggested that  
14 we talk about the overall context into which these three  
15 documents fit. You're all probably well aware that the WTO  
16 has made several decisions with respect to beef, and the EU  
17 had presented its arguments to the WTO to a dispute  
18 settlement panel beginning back in 1997.

19 The dispute settlement panel found in favor of the  
20 United States. The EU then appealed that decision to the  
21 WTO and lost again. As a result, the EU is facing a May  
22 13th deadline for implementing the WTO ruling, essentially  
23 to open their markets to our exports, and they essentially  
24 have failed at each of their appeals to the WTO. So one way  
25 of looking at the current flurry of release of reports is

1 that it's a way to further delay their fulfillment of their  
2 obligations under the WTO, which is essentially a decision  
3 that their government had committed to resolve disputes  
4 through the WTO when we signed those agreements several  
5 years ago.

6 So I think there is a broader context into which  
7 to place the release of these reports and the timing of the  
8 release of these reports.

9 I'd like now to move on to talk about the other  
10 topic that I wanted to discuss with you this morning, and  
11 that's the activities that are underway under the  
12 President's Food Safety Initiative. At the last time that  
13 this Committee met, the National Academy of Sciences had  
14 just recently issued its report where it reviewed the  
15 adequacy of the national food safety system with respect to  
16 protecting the health of the public and had made -- the  
17 academy report had made several recommendations about  
18 directions that should be undertaken to further strengthen  
19 that food safety system.

20 I've provided kind of a briefing to you that ran  
21 down all of the major findings and recommendations, and at  
22 that point I had indicated to you that the president had  
23 issued an executive order establishing a Food Safety  
24 Council, and in the executive order he had appointed his  
25 science adviser, Dr. Neil Lane, along with Dr. Shalala and

1 Secretary Glickman, the secretaries of HHS and Agriculture  
2 as the co-chairs of that council.

3 In the executive order he charged the counsel with  
4 developing a long-rang plan for food safety and also for  
5 developing a coordinated approach towards the budgeting of  
6 the food safety agencies. And in a separate directive to  
7 the council he asked that they review the recommendations of  
8 the National Academy of Sciences, and to report back to him  
9 within 180 days on how the agencies and the council plan to  
10 act on those recommendations.

11 Well, let's see, we're in May now. In March we  
12 sent the report to the president. The council sent its  
13 report to the president on how it planned to act on the  
14 recommendations from the National Academy of Sciences, and  
15 essentially the report embraces the five recommendations  
16 that are in the Academy's report.

17 It agrees that we should base our food safety  
18 system on science, and it points out that there are a number  
19 of actions that have been recently undertaken that  
20 demonstrate that we are definitely moving in those  
21 directions. It points to HACCP implementation in meat,  
22 poultry, and seafood as one example.

23 It points to the implementation of the active  
24 disease surveillance system and the Pulse Net information  
25 system for improving the ability of state health departments

1 in the identification of cases of food-borne disease as two  
2 examples, two additional examples of how we are moving to  
3 improve the science base for food safety.

4 It also points out that the council had already  
5 underway a strategic planning initiative and that would be a  
6 major undertaking for the council this year. It also agrees  
7 that attention needs to be paid to the legal basis for the  
8 food safety activities of the Federal Government and  
9 incorporates that into the strategic planning activities.  
10 And it also agrees very much with the last recommendation,  
11 that the food safety system needs very much to recognize the  
12 very important role that states and local governments play.

13 So the council has now moved to establish two task  
14 forces, one of them that will continue the oversight on the  
15 strategic planning activity, and I am co-chairing that  
16 strategic planning task force, along with Dr. Jane Haney,  
17 the commissioner of the Food and Drug Administration.

18 The second task force is examining the budget of  
19 the food safety agencies, and it is being co-chaired by  
20 Caren Wilcox, who is deputy undersecretary for food safety  
21 and will be here this afternoon with you, as well as by Mr.  
22 Lester Cash, who is a budget officer in the Department of  
23 Health and Human Services in their departmental budget  
24 office.

25 The strategic planning task force held under the

1 council's auspices a series of meetings through the fall in  
2 which we asked for public comment on a vision statement for  
3 our strategic plan. We are now working on developing goals  
4 and objectives for the strategic plan, and in the next phase  
5 we will be working very closely with stakeholders in the  
6 further review in vetting and inclusion of those  
7 stakeholders in the development of the goals and objectives  
8 for the strategic plan.

9           The president and the counsel expect that the  
10 strategic plan will be completed in July of next year, July  
11 of 2000, and beginning in January the council has set a  
12 deadline for the strategic planning task force that we begin  
13 seeking public comment on that plan, beginning in January.  
14 So we've done some preliminary planning. We are now going  
15 to be moving into the phase of working very closely with  
16 stakeholders, and as part of that I would like this Advisory  
17 Committee to play an active role in the review and comment  
18 on all aspects of the strategic plan.

19           So as part of your next meeting and in the interim  
20 between them we will be providing you with more information  
21 about the strategic planning process and schedule some time  
22 on the agenda of the next meeting to really do a thorough  
23 discussion of that strategic planning process.

24           The budget committee or the budget task force has  
25 actually got two I was. One is the development of a Food

1 Safety Initiative for the FY 2001 budget, and the second  
2 task that they have is the development of the coordinated  
3 budget that will be based on the strategic plan for the FY  
4 2002 budget.

5           So these two groups' work has to be closely  
6 coordinated, and it also emphasizes the need for the  
7 strategic plan to be in very good shape by January of next  
8 year, because that's when the budget development cycle  
9 begins for FY 2002. So those things are very closely  
10 linking together.

11           So those are really the two major activities that  
12 the council will be overseeing this year, and as I had  
13 indicated to you, I think that this Committee has an  
14 important role to play in that process, and I look forward  
15 to sharing information with you, and as I said, having a  
16 major time set aside in our meetings over this next year for  
17 you to comment on that.

18           I might also point out that as part of the agenda  
19 for this meeting you are going to be looking at a proposed  
20 strategic plan for the Food Safety and Inspection Service  
21 and that I view that discussion as playing an important role  
22 in framing FSIS's approach to this overall strategic  
23 planning process. So actually the agenda today begins your  
24 involvement in that strategic planning activity.

25           Again, welcome to all of you. I really am excited

1 about this Committee and the reappointments and the new  
2 appointments and the role that you play in the policy  
3 development with respect to food safety.

4 MR. BILLY: Questions? Caroline?

5 MS. DEWAAL: Madam Undersecretary, you said there  
6 were five conclusions of the Council on the NAS report, but  
7 I only counted four, and you seemed to have left out one I  
8 was very interested in.

9 DR. WOTEKI: Oh, the single food safety agency.

10 MS. DEWAAL: No. It's the single leader in charge  
11 of a coordinated budget.

12 DR. WOTEKI: Yes, yes. Well, clearly that's also  
13 something that -- in the report to the president the council  
14 indicates will be part of the strategic planning activities.  
15 I believe the way that the report is worded is it says we  
16 will examine different models for achieving that goal.

17 MS. DEWAAL: And in your two task forces I note  
18 you've got strategic planning and budget, but the budget --  
19 you can't have a science-based, hazard-based system under  
20 the existing legal requirements for the two agencies. And I  
21 note, there is no task looking at the legal authorities for  
22 the agencies jointly. Where is that being handled?

23 DR. WOTEKI: Well, actually, Caroline, it's a  
24 really good question because among the things that we have  
25 been talking about within the strategic planning task force

1 is how actually to frame that. There are a variety of  
2 different approaches that have been proposed, and we're  
3 still at this point considering how to go about doing it.  
4 It does pose some interesting questions because in some ways  
5 there needs to be a phased discussion.

6 The strategic planning, with its broad directions,  
7 needs to be established, and then we need to look both at  
8 the organizational structure and the legislative authority  
9 questions as they are then informed by the overall goals and  
10 directions. So how you phase this, how you approach it, is  
11 one of the things that we're currently talking about.

12 MS. DEWAAL: Yeah. I would just note, it doesn't  
13 take a brain surgeon to stitch up a little cut, and we don't  
14 need -- there are obvious glaring deficiencies in this  
15 system. We don't necessarily need a huge number of new  
16 studies. We need some solutions and some progress. I mean,  
17 the warts on this system are very obvious to anyone who  
18 looks, and I just hope that the council doesn't envision a  
19 process which studies them to death and never really comes  
20 up with any solution.

21 DR. WOTEKI: Well, I think your comment is  
22 actually very well taken. There are actually two very  
23 different perspectives. One is that, yes, there are some  
24 glaring problems; they need to be fixed. And that could be  
25 done fairly straightforwardly. The Academy report, though,

1 tends, at least my reading of it, to recommend that there  
2 needs to be a complete overhaul of all of the food safety  
3 statutes.

4 So, between those two approaches there is quite a  
5 bit of difference in how you would implement it. So clearly  
6 it's an issue that we're still talking about. We haven't  
7 reached any decisions about how to approach it, and we need  
8 to move forward on the strategic planning because that will,  
9 I think, then help to inform how that approach is taken.

10 And actually the report to the president as well  
11 also points out that there have been some major overhauls on  
12 aspects of the food safety statutes. It points out FQPA is  
13 a case in point and says, well, there probably isn't the  
14 necessity for opening some of these statutes.

15 MS. DEWAAL: But from a consumer perspective,  
16 we're 14 years away from the first finding that SE had  
17 gotten inside shelled eggs, and we still have no  
18 comprehensive government response to that problem. Fourteen  
19 years is a long time to sit on a public health problem, and  
20 we may have a great new risk assessment that came out a year  
21 ago. We still don't have a solution.

22 DR. WOTEKI: Good point.

23 MR. BILLY: Any questions? Okay. Thank you very  
24 much. I'd like to call your attention now to the agenda and  
25 briefly review the agenda, highlight some aspects of it, and

1 see if you have any questions.

2 We're going to briefly, between now and 10, talk  
3 about the subcommittees, the makeup of the subcommittees and  
4 the process we want to use, as we did during the sorting out  
5 priority issues for this Committee to address previously.  
6 It's the same kind of process, and I'll lay that out for you  
7 in a few minutes.

8 We also then will get an update after the break on  
9 what's been going on with the National Micro Committee as we  
10 have in the past, issues that they are addressing, so you  
11 have a sense of that. We think that there is an important  
12 relationship between these two advisory committees, and by  
13 design, keep you informed of what they are working on  
14 because some of their work, then, lays the basis for policy  
15 consideration, and we think that's an important tie-in.

16 We also will provide some updates on some of the  
17 issues that the Committee has previously worked on, and  
18 there are people that will be presenting that and an  
19 opportunity to ask questions and so forth. After lunch, or  
20 just before lunch, then, we're going to get into the area of  
21 the strategic plan for the Food Safety and Inspection  
22 Service.

23 This is a draft that's been developed. We're now  
24 sharing this with outside parties to get input as part of  
25 the process of moving towards a new strategic plan that

1 would cover the period of 2000 to 2005. So you will get a  
2 sense of what it is. Again, it's just a draft, so there  
3 will be good opportunity for this Committee to provide us  
4 some valuable input.

5 Then we're looking at some of the other issues  
6 that were previously on the agenda and we'll be introducing  
7 some new topics as well. And as you can see here, we're  
8 just going to work through a series of presentations,  
9 opportunity for discussion, and the purpose of that is to  
10 set the stage, then, for a fuller discussion at the  
11 subcommittee level.

12 So it's sort of positioning the issue, helping you  
13 understand what it is, what some of the conversations are,  
14 and then fuller discussion by the subcommittee, and then the  
15 subcommittee bringing back representations or conclusions to  
16 the full Committee first, and then if there is consensus,  
17 forwarding those to the secretary of agriculture.

18 You will see that at the end of the day we have a  
19 period for public comment. We encourage public comments.  
20 You can see that there's quite a number of people here with  
21 us, and there is a process for them to sign up and provide  
22 comment or input to the Committee in terms of our work and  
23 issues that we are discussing.

24 We then, to take full advantage of your  
25 availability, have an evening session where we look forward

1 to the subcommittees getting organized and get started. And  
2 as you can see, they meet, all three subcommittees will be  
3 meeting separately this evening. This is an important point  
4 in the sense of it's hard to be in three places at once. So  
5 this is going to require you to make some decision about  
6 which subcommittee you want to participate in.

7 Now having said that, I repeat again, even though  
8 you may not be in the one subcommittee, what they talk  
9 about, what they produce comes back to the full committee,  
10 so you have an opportunity for input. So I think in that  
11 sense it can work well. In dividing up the group we get a  
12 greater production, I think, in terms of input from the  
13 Committee as a whole.

14 And then, looking at Thursday, again, we'll come  
15 back, look at some of the key issues in terms of what the  
16 results of the subcommittee efforts are. We'll also look at  
17 sort of setting an agenda for the next year or so. Our  
18 process that we're going to use will be setting some  
19 priorities. You will be setting those priorities in terms  
20 of the sequence in which we will look at issues and have  
21 them addressed by the subcommittees and again provide an  
22 opportunity for some public input.

23 So, with that, what I would like to do is move on  
24 to the subcommittee membership and issues, and I will have  
25 you turn to Tab 3 in your book, and you will first see that

1 we have suggested a chairperson and members for each of the  
2 three committees. Now, these are suggested, and what we  
3 have done is to, from our perspective, thinking about the  
4 different interests that are represented, the expertise that  
5 each of you bring to the process, we've tried to create a  
6 balanced approach in terms of these subcommittees and their  
7 areas of focus.

8           It is fair game, if you wish, and as you think  
9 about this, to suggest changing the subcommittees. What  
10 occurred over the last couple of years is we found that this  
11 set of subcommittees seemed to capture the issues that were  
12 being addressed pretty well, and it was an effective way to  
13 deal with the work. But it's quite possible that we  
14 couldn't reconsider, reduce it to two, add one, but we need  
15 also to be mindful of the finite a number of committee  
16 members that we have and how we would make that work  
17 effectively.

18           On the agenda you will see that this afternoon at  
19 four there is an opportunity to talk about the subcommittee  
20 membership, and what I would like to encourage is this. If  
21 any of you have a burning desire to change subcommittees,  
22 over the course of the day I would like you to negotiate  
23 with someone to switch.

24           And keeping in mind sort of the ground rules that  
25 we were following of keeping a reasonable balance in the

1 subcommittees and reasonable numbers of people to do the  
2 work. Are there any immediate actions? Again, we'll come  
3 back to it, but are there any questions about what I have  
4 said or any questions for understanding, particularly from  
5 the new members.

6 Okay. We'll flip over to the next page under Tab  
7 3, you will see here a listing of both the remaining issues  
8 and the suggested issues that we have pulled together to  
9 this point in time. Now, the returning members will recall  
10 that we went through a process where we identified all of  
11 the issues that people could think of, and then we  
12 prioritized those by each of us identifying our highest five  
13 priorities, and that sort of established the work pattern  
14 for the Committee. The remaining issues were issues that we  
15 didn't get finished or we didn't get to because they were  
16 not one of the highest priorities.

17 So you need to think about these remaining issues,  
18 and some of them will be discussed, to some degree, during  
19 this meeting in terms of maintaining them or including them  
20 on our new list.

21 We also asked each of you and people within the  
22 Agency for suggestions about new issues, and you will see  
23 here we have included, first, suggested issues from the  
24 Agency. They are right under the list of remaining issues,  
25 the first one being record keeping and sanitation

1 requirements for related industries and exempt operations,  
2 and there is some explanation there. We can talk more about  
3 that later, if you want. The input to the FSIS budget is  
4 pretty obvious.

5 It also picks up on what Cathy was talking and the  
6 in terms of your involvement in the broader issue of a  
7 coordinated food safety budget, and we think that's an  
8 important area for the Committee to be involved in.

9 Another suggestion is operational response to food  
10 emergencies, and, again, one aspect of that is the role that  
11 industry can play. And then another very important topic to  
12 the Agency is this whole area of data and information and  
13 the flow of data and information. The competing interest  
14 was in the Agency, the flow of information between the  
15 Agency and the industry and then the public.

16 And we just think there is room there for your  
17 involvement in a very important topic and perhaps some good  
18 guidance in terms of from your perspective how we should  
19 think about this area. And it ties back as well to the  
20 budgeting process and some ideas we have about the needs of  
21 the Agency looking to Fiscal 2001 and beyond.

22 If you flip over to the next page, we did get some  
23 input from some of the members Katie Hanigan made some  
24 suggestions. I'm not sure what the first one is. It sounds  
25 sort of sinister: Field execution task force. But I'm sure

1 she is prepared to explain what that's about. HACCP audits  
2 conducted by the agency; I think that's a good, important  
3 area.

4 It gets in part into the issue of how the Agency,  
5 beyond a plant having the fundamental components of a HACCP  
6 plan, what role the agencies can and should play in terms of  
7 evaluating the quality of a HACCP program. And I think  
8 that's a very important area for discussion to get some  
9 guidance from you.

10 Communication is always important, and we welcome  
11 that kind of issue and discussion there. Dan also made a  
12 suggestion in terms of risk-based inspection and the  
13 relationship of that to current policy as well as legal  
14 requirements in terms of continuous inspection and that  
15 being interpreted as daily inspection and processing  
16 facilities as an example.

17 And then Cheryl Hall, who isn't able to make this  
18 meetings also provided a topic, and that is as spelled out  
19 here, the zero tolerance for ingesta with established  
20 testing and trying to look at this in terms of whether given  
21 the consideration of ingesta and the extent to which it  
22 represents actual risks in introducing or bringing  
23 chloroforms -- not chloroforms, but pathogens, to carcasses,  
24 how we should look at that from a policy perspective and  
25 deal with it in the context of a zero tolerance. This is an

1 important issue for the poultry industry, in particular, one  
2 that is being wrestled with right now.

3 Now, if you flip to the next page, then we'll have  
4 a break here shortly, you will see that we have laid out  
5 here the process where we are inviting you to identify any  
6 additional issues you would like to identify, and we lay out  
7 here how to do that and then ask you to provide these to the  
8 staff by 5 p.m. this afternoon.

9 If you flip just to the next page, you will see  
10 that we've listed all of those that I've just gone through  
11 and left room here with additional sheets so you can list  
12 the issue and whatever you want to write up about it so that  
13 we can, all of us, understand what you're focusing on. And  
14 we will then follow a process, and this will be done on  
15 Thursday -- is that right? -- where once we get the  
16 organized list with all of the issues.

17 Then if you flip another page, you will see a  
18 process we plan to use where we're going to ask you to rank  
19 -- identify your five highest priorities among all of the  
20 items on the list and then for those five priorities rank  
21 them from one to five.

22 We will compile all of that information and then  
23 feed that back to you term the collective evaluation of the  
24 priorities, and that will then set sort of a framework for  
25 which issues we focus on initially and subsequently in the

1 following meetings.

2 Are there any questions about this any of you  
3 have?

4 MS. MUCKLOW: I've got some general questions but  
5 not about this before you go.

6 MR. BILLY: Okay, okay. Anyone have any questions  
7 about this process? Okay. If you do, you can check with  
8 Mike or any of the other folks, and they can answer your  
9 questions and make sure that we follow through on this.

10 This is a very important initial step in our  
11 process now with the new committee to set some good  
12 priorities, and once we see what we get as a result, then we  
13 can look at that and think about it, and if there's any  
14 further thoughts, we can consider those as well.

15 Okay. Let's open it up for questions or issues.  
16 Rosemary?

17 MS. MUCKLOW: Just a couple of things. I'd like  
18 to, first of all, say thank you to Mike Micchelli because he  
19 really does get us organized very well, even down to giving  
20 me instructions on how to get here from the Metro station.  
21 It was most helpful, Mike. Thank you.

22 I realize that the appointments to this Committee  
23 are made at the discretion of the secretary. I am very  
24 disappointed that he did not renew the membership on this  
25 Committee of the one person who provided extraordinarily

1 valuable service during the last two years and who  
2 represented very small companies, Myron Stalford. I don't  
3 know the reason for that.

4 We don't have a replacement for Myron, and this is  
5 the biggest year for this Agency implementing HACCP in very  
6 small plants, and we're going to miss his voice around this  
7 table. And I really felt I need to register my  
8 disappointment that we don't have somebody from that segment  
9 of the industry because it is a huge challenge at the  
10 moment. And many of us, including -- is working very hard  
11 with your district administration and with your  
12 field-appointed people, but we've lost a valuable input at  
13 this table for the small plants, very small plants.

14 MR. BILLY: I appreciate that, Rosemary. It was  
15 our intent to reappoint Myron, but he declined, and he did  
16 it at a fairly late date. So we are aware of that concern,  
17 and we are looking at that in terms of what we should do to  
18 address that concern. We have received some letters as well  
19 in that regard, but it was our intent to reappoint him, and  
20 we were disappointed when he found he was unable to be on  
21 the Committee.

22 MS. MUCKLOW: Well, my fellow Committee members  
23 will remember last year we were having some lofty  
24 discussion, and Myron gets up, and he says, listen, he says,  
25 you can have all this kind of discussion in the world. When

1 my inspector says you don't do it, it's the law in my plant,  
2 and that's the way it is. And he brought us a very  
3 fundamental viewpoint of the way things happen down in a  
4 small plant, and we can sit here and talk about how things  
5 are to be.

6 That's how things are, and it was a very valuable  
7 input, and I won't ever forgot, and some people around here  
8 will remember that moment. He was sitting right there, and  
9 can see him yet. So I'm glad you are revisiting that.

10 DR. WOTEKI: I might also point out, though, that  
11 it's incumbent on all of the Committee members to represent  
12 a multiple range of interests. You do have some smaller  
13 companies as members of your association. The state  
14 representatives that are here also are inspecting in small  
15 plants. So each of us does bring a different perspective  
16 from the segment of industry that we are representing or the  
17 segment of government that we are representing.

18 MS. MUCKLOW: I understand that.

19 DR. WOTEKI: And I think it's also important,  
20 though, when there are specific issues for which we are we  
21 are aware that there are particular concerns among the small  
22 plants that we figure out ways to reach out to get those  
23 opinions forward front of the Committee.

24 MS. MUCKLOW: Well, I understand that, but nobody  
25 stands in the shoes that Myron stood in. The inspection

1 people -- none of the people around this table, and I'm glad  
2 that you are relooking at that, and I'm sorry that he  
3 declined to come back, because he had tremendously valuable  
4 input.

5           The second issue I wanted to mention is that I'm  
6 delighted to know that our work over the last two years  
7 yielded 18 recommendations. One of the things I asked for  
8 early in the last term of the Committee was that as we came  
9 to each meeting we be given an update on where all of our  
10 recommendations sat.

11           I'm fairly jaundiced, sitting 2,500 miles away  
12 from Washington, D.C., that there is a big sinkhole in the  
13 middle of the city where all of this stuff disappears, and  
14 it's very useful to know what it is that we've actually  
15 done. And with a new half of this Committee, I think it  
16 would be even more useful from them to know what we've  
17 actually recommended and to know what the status of those  
18 are.

19           Are they sitting at the secretary's discretion or  
20 authority, have they moved forward, or have they been  
21 abandoned because they weren't good ideas? I think it's  
22 extremely important that as we come to every Committee  
23 meeting we have a list of what we have done in a positive  
24 sense. And I think it's even more important that we have  
25 that now.

1 DR. WOTEKI: That's in your book.

2 MR. BILLY: Rosemary, if you will turn to Tab 4,  
3 it's not an inclusive list of all 18 because several have  
4 been addressed, and these are sort of the current or active  
5 ones, and you're encouraged to look at that. If you wish,  
6 we can provide the others as well, but they have all been  
7 followed through on.

8 MS. MUCKLOW: I think it would be useful because  
9 otherwise we may become repetitive.

10 MR. BILLY: That's fine.

11 MS. MUCKLOW: I'm sure you won't allow us to  
12 become repetitive, but I think it's, as we've had  
13 recommendations and as they move forward. I appreciate this  
14 page. I haven't gotten through every page, and I might have  
15 known you had the squirrel hiding in the book, at least half  
16 of the squirrel, but thank you very much.

17 MR. BILLY: You're welcome. It's an important  
18 point. I agree with your point.

19 MS. MUCKLOW: I'm sad that I'm not going to be  
20 able to stay overly long with you, and I'm going to miss the  
21 issue on exemptions, which is on my subcommittee or on the  
22 subcommittee on which I serve. I have no plans to change,  
23 but I won't be there for that meeting. I understand I may  
24 not have anybody actually sit in my place. May I have them  
25 participate in a subcommittee meeting and speak my peace?

1 MR. BILLY: Well, I think the committees are open  
2 to the public, and the subcommittee chairs can provide an  
3 opportunity for the public to provide input.

4 MS. MUCKLOW: Is my chair going to be at the  
5 subcommittee today? Is she coming?

6 MR. BILLY: As far as I know, she is.

7 MS. MUCKLOW: Good. Okay. It's an issue I'm very  
8 interested in.

9 MR. BILLY: Good. That's what we like to hear.  
10 Anything else, Rosemary? Anyone else? Okay. How long is  
11 our break? All right. We'll see you back at the table at  
12 about ten-thirty. Thank you.

13 (Whereupon, at 10:00 a.m., a brief recess was  
14 taken.)

15 MR. BILLY: We will get started again. The next  
16 item on the agenda is a short briefing with regard to the  
17 National Advisory Committee on Microbiological Criteria for  
18 Foods. Unfortunately, Dr. Karen Guloff, a recent addition  
19 to our staff, had to leave on a personal emergency a couple  
20 of days ago, so we're going to be a little more limited in  
21 terms of what we're actually going to be able to say about  
22 the Micro Committee. But Dr. Kaye Wachsmuth is here, and  
23 she is going to talk about Karen and her new role as well as  
24 some general items on the Micro Committee and answer any  
25 questions you might have. So it's my pleasure now to

1 introduce Dr. Kaye Wachsmuth.

2 DR. WACHSMUTH: Good morning. I guess the first  
3 thing I'd like to do is tell you how pleased we are to have  
4 Karen Hulebak. Karen joined our Office of Public Health and  
5 Science about a month ago now, I think, as the chief  
6 scientist. We may come up with another title, but for the  
7 moment that seems to fit the best.

8 Karen's background is in micro and a doctorate in  
9 toxicology, and then a lot of post-doctoral experience in  
10 risk assessment and risk sales. And I think she is going to  
11 be extremely helpful to us in a lot of ways within the  
12 Agency, but she also was probably the primary author of the  
13 first iteration of the President's Food Safety Initiative,  
14 which means she is very aware of all of the issues and some  
15 of the subtleties of some of those issues that will come  
16 before the Committee, and I think that's going to help us  
17 progress those things.

18 Karen will be the executive secretary for that  
19 committee on an interim basis, and some of you have in the  
20 past met or listened to Dick Ellis brief you, who was the  
21 executive secretary. Dick will be going to FAO in Rome to  
22 act as the -- I guess he will be the acting secretary for  
23 JECTRA. That's the food additive expert unit group for FAO  
24 and WHO.

25 He will be there from a year, so I think that's

1 good for Dick, and we'll try to shift things in the  
2 Committee so we can move ahead with that. We'll have  
3 several staff changes there, but most of those, I don't  
4 think any of you would be aware of, or hopefully you would  
5 never be aware of.

6 We are having the next meeting in May in Chicago  
7 at the Ambassador West Hotel. It will be Wednesday, May  
8 26th, through Friday, the 28th. Wednesday and Thursday will  
9 be working group sessions. On Wednesday the Meat and  
10 Poultry subcommittee will discuss campylobacter. They will  
11 see the data and the information that you will see this  
12 afternoon, and some of the questions they will ask may  
13 depend on your discussions this afternoon they will be  
14 asked.

15 They will also try to finalizes guidelines. These  
16 will just be hazard identification for the small plants, not  
17 HACCP plans or anything more involved, just what are the  
18 basic hazards in some of the generic configurations for the  
19 different species slaughter and processing.

20 The Risk Assessment subcommittee will meet on  
21 Wednesday as well to talk about vibrioparehemaliticus. It's  
22 an FDA-led project for shellfish.

23 Thursday, again, two working groups. One will  
24 look at the qualification through verification. This is a  
25 produce, HACCP-like or HACCP-based inspection system. Then

1 another Risk Assessment Subcommittee meeting on listeria  
2 monocytogenese. This is a general risk assessment looking  
3 at all foods, sort of a relative assessment of which foods  
4 are highest risk in terms of listeria. And that will  
5 probably lead us within FSIS to a more refined assessment  
6 for our products.

7           And then on Friday, in plenary, those items that  
8 were discussed in subcommittee will come to the plenary  
9 session, and we will also introduce a discussion for the  
10 next meeting on bare-hand contact at retail, which is a  
11 fairly controversial issue in the Food Code, particularly.

12           If there are any questions, I'd be happy to answer  
13 them.

14           MS. MUCKLOW: What type of contact was that?

15           DR. WACHSMUTH: Bare hands.

16           MS. MUCKLOW: Bare hand.

17           DR. WACHSMUTH: It's when you have to wear gloves  
18 in serving or preparing food.

19           MR. BILLY: Dan?

20           DR. LaFONTAINE: Yeah. Kaye, you mentioned -- one  
21 of the things you were tackling was -- one of the things you  
22 mentioned was looking at HACCP and small plants as far as  
23 some of the major categories of risk. I didn't catch what  
24 you said.

25           DR. WACHSMUTH: No. This is this is a project

1 that the subcommittee has been working on now from a year or  
2 so. It's the identification of hazards expected to happen,  
3 right, in certain operations, very small operations for the  
4 different species.

5 DR. LaFONTAINE: That's very interesting and very  
6 pertinent as January 2000 comes.

7 DR. WACHSMUTH: Correct. That's why we will make  
8 every effort to finalize that this time if we can do it.  
9 They have been working on it for some time, and the  
10 Committee has changed. It's going to make it a little more  
11 difficult.

12 DR. LaFONTAINE: Then I guess my follow on  
13 committee to FSIS, if and when that's finalized, and I don't  
14 mean to put you on the spot, but how that's going to be  
15 communicated to the regulators and the industry if this  
16 expert committee is saying, here's some of the key risks  
17 that you need to be aware of, is what I'm hearing. That's  
18 what they are struggling with, all industry is.

19 DR. WACHSMUTH: Right. And there are packets of  
20 material that are being developed now for the very small  
21 plants within OPPDE, and someone may be able to comment on  
22 that better, but this will just be one part of that. This  
23 will be slipped into a larger guideline document for the  
24 very small plants.

25 DR. LaFONTAINE: I think we would all be very much

1 interested in some words on that today or tomorrow on the  
2 what the Office of Public Health is actually developing and  
3 when we can expect that.

4 MR. BILLY: Is there more you can add now?

5 DR. WACHSMUTH: Well, the Office of Public Health,  
6 per se, is not developing it. This will come from the  
7 advisory committee, a ranking of the different hazards for  
8 the different processes for slaughter --

9 DR. LaFONTAINE: I may use the wrong acronym, but  
10 within FSIS you mentioned that someone was doing this.

11 DR. WACHSMUTH: Right. In our HACCP Division  
12 within the Office of Policy and Program Development there is  
13 a whole series of -- well, there are a number of different  
14 efforts to develop packets of information, and there is one,  
15 HACCP guidelines, and this will just be the  
16 hazard-identification part of that. And maybe someone could  
17 come and discuss that.

18 MR. BILLY: What we're trying to do is to take the  
19 hazards and controls guide that we developed previously,  
20 update it with this type of information, and then we're  
21 focusing very specifically in very plain language kind of  
22 use in that guide to help the very small plants. And that's  
23 what will be a major component of that packet that we will  
24 make available to every single, very small plant. I think  
25 our target is the end of June or something like that.

1 DR. WACHSMUTH: Yes. Hopefully to have six  
2 months, to give folks six months to look at this.

3 MR. BILLY: Katie?

4 MS. HANIGAN: A question regarding this. It kind  
5 of ties in with the communication piece that I've put on  
6 further consideration, but once the hazards are identified  
7 and they come out in the report or in the packet, then are  
8 they going to be seen as mandatory CCPs for the small  
9 plants. And if the answer to that is no, then how is the  
10 Agency proposing to get that information out there and not  
11 have some districts and some in-house inspectors say that  
12 those are mandatory CCPs, how is that all going to mesh,  
13 because we're currently having those communication issues  
14 now in the field with the bigger plants?

15 The mechanism we plan to use is a new procedure  
16 that is being finalized now focused on the circuit  
17 supervisors and providing them not only these packets, but a  
18 special set of instructions about how they are to be viewed  
19 and used. And we're looking to the circuit supervisors and  
20 holding them responsible for the interactions between the  
21 Agency and the very small plants with regard to HACCP  
22 implementation. And it will be made clear that these are,  
23 in fact, guidelines and that what a very small plant chooses  
24 to do needs to be based on their specific operation and what  
25 is applicable in that context.

1           And so we're turning very specifically to a  
2 delegated kind of approach with clear guidelines from the  
3 districts and headquarters in terms of interactions with the  
4 various small plants, and that process has actually already  
5 started.

6           MS. HANIGAN: Okay. Just a further clarification.  
7 Will that packet be sent to the very small plants so that  
8 they clearly understand what direction has gone to the  
9 circuit?

10          MR. BILLY: Yeah. That's what I meant earlier.  
11 It will be sent directly to every very small plant.

12          MS. HANIGAN: And I think, just as a  
13 recommendation, you know, the wording of some of those  
14 documents come out that says a prudent manufacturer would  
15 recognize these hazards. When we start seeing language like  
16 that coming across, it's almost interpreted as a mandatory.  
17 And I know it's difficult to write documents, because I  
18 write many of them for Farmland for our 12 plants, but the  
19 wording is very hard, and it gets a lot of interpretation  
20 out in the field.

21          MR. BILLY: And that's why we're focusing as much  
22 on the circuit supervisors and their interaction with the  
23 inspectors in charge and the other inspectors involved  
24 because they have to in a hands-on kind of way oversee this  
25 whole process of the third phase of HACCP implementation in

1 the very small plants. And we have very clear expectations  
2 in terms of how they approach that, and we're not relying  
3 just on the written word.

4 They are expected to have visited every small  
5 every single small plant, using a form to determine where  
6 they stand in the process of HACCP implementation, sizing up  
7 what is missing or what may be needed, and then repeating  
8 that in several cycles between now and next January 25th.

9 So there is quite a detailed strategy associated  
10 with that kind of interaction between the circuit  
11 supervisors, the inspectors they supervise and for the very  
12 small plants. Rosemary?

13 MS. MUCKLOW: I don't want to labor this too much.

14 One of the problems that has arisen as we begin to look at  
15 ready-to-eat products and the sampling level in those very  
16 same, very small plants, because many of those very small  
17 plants make lots of different products, and suddenly they  
18 are having samples drawn for a lot of different products,  
19 and they are being sampled to death.

20 We submitted, one of my staff people did, earlier  
21 this week a recommendation to the Agency to revisit that  
22 sampling level before we put these people out of business  
23 and to look at them as classes of products, groupings. We  
24 hope you will look at that with some urgency because some of  
25 those firms are just so tied up with sampling now, and they

1 are very small. They don't produce much poundage, but they  
2 produce a wide variety of products, and, again, it's  
3 something that is very specific to the small plants who  
4 usually have a very short distribution chain.

5           The other thing, and this is mildly commercial,  
6 but we did make available to you recently a multiple  
7 organizational recommendation for GMPs, SOPs, and  
8 environmental sampling and testings, and we hope that you  
9 will help to get those out because they are written in what  
10 I call "plant-speak language." They are very basic, and  
11 they have got some broad support from the industry. So we  
12 hope you can find those useful.

13           MR. BILLY: Yes. I would like to acknowledge, in  
14 fact, that a number of industry trade organizations did get  
15 together and develop what appear to be some very useful  
16 guidelines in terms of addressing listeria. And we are  
17 looking at those very closely now, and as you are aware,  
18 there have been other similar submissions to us as well, and  
19 the work we've been doing internally, and that's all being  
20 molded together into an overall set the of recommendations  
21 that will be coming out of the Agency shortly.

22           MS. MUCKLOW: Dan may find those especially  
23 helpful. Have you found them yet the, Dan?

24           DR. LaFONTAINE: What was your question, Rosemary,  
25 specifically?

1 MS. MUCKLOW: Did you find those guidelines have  
2 you seen our guidelines?

3 DR. LaFONTAINE: I'm aware of them. We asked for  
4 them from your office.

5 MS. MUCKLOW: They are on the Web.

6 DR. LaFONTAINE: Okay. To answer your question,  
7 yes.

8 MR. BILLY: Collette?

9 MS. SCHULTZ KASTER: Well, I was going to make a  
10 point relative to what Katie tee said, and ask the question,  
11 with the circuit supervision, will there also be any kind of  
12 auditing function within the districts and between  
13 districts, perhaps with the HACCP coordinator, to ensure  
14 consistency between these implementations and  
15 interpretations of these hazards?

16 MR. BILLY: Perhaps what I should do is I'll look  
17 at the agenda and arrange for someone to come over that can  
18 talk about this a little more specifically. The answer to  
19 your question is yes, but we can provide more specific  
20 information on how that's going to work. Caroline?

21 MS. DEWAAL: Part of the goal of this meeting is  
22 to educate people from different segments. Rosemary, I just  
23 had a question for clarification. My understanding, and  
24 correct me if I'm wrong, of the HACCP rule is that the only  
25 mandatory sampling in that rule is in slaughter facilities.

1 And it's mandatory for generic E. coli.

2 So I'm confused by your statement that these small  
3 plants who were producing lots of different processed  
4 products are being sampled to death, my understanding of the  
5 rule is that there is no mandate for them to sample at all.

6 Please correct me if I'm misstating anything.

7 MR. BILLY: Rosemary?

8 MS. MUCKLOW: The Agency has had a sampling  
9 program for ready-to-eat products because unlike raw  
10 products we are doing the generic E. coli testing, in the  
11 ready-to-eat products they are to be free of all pathogens.  
12 The Agency has a very comprehensive sampling program for  
13 listeria and salmonella.

14 MS. DEWAAL: Thank you for that clarification,  
15 Rosemary. My understanding of that sampling program, and I  
16 do not know if Kaye is the right person to answer that, how  
17 many thousands of samples are you doing a year on  
18 ready-to-eat product for listeria?

19 DR. WACHSMUTH: We have the resource right here,  
20 Dr. Havlik.

21 MR. BILLY: You need to speak into the microphone.

22 DR. HAVLIK: I have to do some thinking.

23 MR. BILLY: All right.

24 DR. HAVLIK: It's hard to -- I can't give you a  
25 number for listeria. I can give you a general number for

1 ready-to-eat products, and that would be around -- there is  
2 somewhere around, because it changes by the month, there is  
3 somewhere around 7,000 samples that are drawn.

4 MR. BILLY: Annually?

5 DR. HAVLIK: Yes.

6 MS. DEWAAL: And for how many pathogens or how  
7 many --

8 DR. HAVLIK: It depends. When we do ready-to-eat  
9 products we normally do -- we always do one, obviously, and  
10 sometimes do two, and it depends upon the product sometimes  
11 we'll do listeria because if listeria is there, then we  
12 don't have to do salmonella because there is already a  
13 problem.

14 In other cases we'll do salmonella because there  
15 is probably a very low risks of having listeria because the  
16 product was cooked in the package in which it is going to  
17 the consumer. In dry, semidry products we're looking for  
18 staph enorotoxin, and we do a very, very few canned products  
19 for clostridia.

20 The 0157 program runs as a separate -- that  
21 ground-beef program runs as a separate program.

22 MS. DEWAAL: I wouldn't just like to note at this  
23 point on the record that CSPI, joined by a number of other  
24 consumer organizations and public health organizations  
25 including the American Public Health Association, AARP, and

1 many other groups, have written to the secretary asking for  
2 him to not only continue the program for government sampling  
3 for listeria, which Dr. Havlik was just informing us about,  
4 but also requiring the ready-to-eat industry to do their own  
5 sampling for listeria.

6 Perhaps the reason that they feel like they are  
7 being sampled to death is, in fact, they don't know what the  
8 test results are going to look like because they are not  
9 checking their own products.

10 We think that this is a very reasonable approach  
11 to addressing some of the hazards that we've seen  
12 demonstrated by the recent out break from the Sarah Lee  
13 Company from the Bilmore plant in Michigan that resulted in  
14 over 20 deaths, including six miscarriages. I haven't seen  
15 the latest figures, but it's at least close to 100 illness.

16 So I hope that we will hear back from the secretary soon.

17 And just to follow up, do you have any date for  
18 the release of your listeria recommendations at the meeting  
19 in January? You mentioned there would be short-term,  
20 medium-term, and long-term regulations and they would be out  
21 of the Agency within a month, and that was several months  
22 ago, so I'm just curious on an update on that.

23 MR. BILLY: We have developed our materials and  
24 approach, and they are currently under review, so our intent  
25 is to get them out as quickly as we can, but they have to go

1 through the appropriate processes for legal review and so  
2 forth. So that's under way. Phil?

3 DR. HAVLIK: If I might just add, looking at it  
4 from the laboratory standpoint, a laboratory-resource  
5 standpoint, listeria is a very difficult analysis. It takes  
6 us about six days from the time we get the sample in the  
7 laboratory to be able to say it's negative. And then if we  
8 have to go on and confirm, it can take a couple of more  
9 days.

10 We're probably going to publish a Commerce  
11 Business Daily request for information about a quick test  
12 for listeria because we're doing so many listeria now that's  
13 really having an impact on our throughput. So that's  
14 another consideration for doing listeria. It's a very  
15 labor-intensive analysis right now as compared to some of  
16 our others where we have some screening tests and where we  
17 can utilize some robotics to help us run a lot of these  
18 tests.

19 MR. MAMMINGA: Mike Mammaing. I just want to know  
20 when you, going back an issue -- we kind of get off the  
21 guidelines that you're going to send off to the very small  
22 plants, these will be made available to your state program  
23 people, et cetera.

24 MR. BILLY: Oh, yes, yeah. They will be made  
25 available in ample quantities to each of the HACCP

1 coordinators in the 50 states and through our system as  
2 well, so, yeah, that's our plan. Okay. Rosemary, and then  
3 Alice.

4 MS. MUCKLOW: I don't want to take us way down the  
5 wrong road, but testing methodology and rapid tests and so  
6 on is a very interesting subjects. There have been a lot of  
7 sessions. Testing is always a mystery, and it would be nice  
8 if this Committee could maybe add that to its to-do list of  
9 how we try to get a better understanding of what tests there  
10 are, how good they are, what the false-positive and false-  
11 negative, and the Agency's attitude to using rapid tests in  
12 conjunction and cooperation with the industry. And I think  
13 that would be a very helpful for us all to go through.

14 MR. BILLY: Thanks, Rosemary. Alice.

15 DR. HURLBERT: I'm going to jump back to the HACCP  
16 guidelines for a minute. The circuit supervisor is to be  
17 given the brochures and the information packets. Will they  
18 receive any training on any of the updates that are made to  
19 or on behalf of guide book? Will they sit down and walk  
20 through a hazard analysis?

21 MR. BILLY: I don't know the specific plan, so  
22 that's why I suggested that we get someone here that can  
23 tell you the specific approach. We'll follow up on that.  
24 Anyone else? Kaye, is there anything more you want to add?

25 DR. WACHSMUTH: No, except that you are all

1 invited to the meeting, the 26th through the 28th in which  
2 issue.

3 MR. BILLY: Next, we wanted to provide you a  
4 couple of updates. These are you want updates on issues  
5 that the Committee has spent a fair amount of time on. The  
6 first one is the interstate shipment of inspected product.  
7 Chris Church is with us two provide us an update and answer  
8 any questions you might have on that area. Chris?

9 MR. CHURCH: Good morning. The issue, as you will  
10 remember from last year, is under the current statutes the  
11 meat and poultry that is produced under state inspection  
12 programs is limited to distribution within that state. So  
13 last year the Agency presented a concept paper that outlined  
14 the steps and the statutory changes that would be needed  
15 that we were suggesting to create a seamless national  
16 inspection program that would allow for interstate shipment  
17 from the state-inspected plants.

18 I have brought copies of the concept paper, which  
19 I will leave. I know there are some new members who may not  
20 have seen the paper, and you may have lost your old ones.  
21 It has not been updated, but it is the concept paper that  
22 was presented here, and last year the committee endorsed the  
23 paper as a basis for legislation, so we have moved forward  
24 on that.

25 Just to recap the highlights of the concept paper,

1 a key element was, under current statutes state programs  
2 have to be at least equal to. That has caused controversy  
3 for the past 20 years as to what is "at least equal to."  
4 Our concept was, move beyond that language to a seamless  
5 national program where the states would be inspecting --  
6 would be enforcing federal requirements. So that's one of  
7 the statutory requirements we were recommending.

8           The other elements of the concept were designed to  
9 strengthen the partnerships between the federal and state  
10 programs and also to ensure the integrity of a seamless  
11 national program. I won't go through all of the details  
12 again. I'll leave the concept paper there.

13           There have been a number of steps that have taken  
14 place over the past year since we have presented, and they  
15 have been key steps, necessary steps, and they are moving us  
16 along. First, this was an Agency concept. We have, in  
17 fact, gained over the course of the year the support of the  
18 secretary to proceed with the legislation based on the  
19 concept. We then have drafted the legislation.

20           The legislation that is drawn from the concept  
21 very much follows the concept. The draft legislation has  
22 then been put through Department clearance, and recently  
23 last month we briefed OMB on the legislation, the draft  
24 legislation that would be coming to OMB. And just recently  
25 the legislation has been forwarded for administrative

1 clearance at OMB.

2           So at this point we are hoping to hear back from  
3 OMB on their comments this month, and then we'll move  
4 forward on a strategy to have the bill introduced. It's an  
5 issue that we imagine will get bipartisan support. And we  
6 also imagine we will have state support, consumer support,  
7 industry support, and it may be one of the issues that we  
8 all actually live to see the day where there is interstate  
9 shipment. I know some people -- oh, excuse me -- are a  
10 little -- are understandably pessimistic, but I am  
11 cautiously optimistic that we will live to see the day of  
12 interstate shipment.

13           MR. BILLY: One of the questions that's raised and  
14 that was talked about in this Committee is the idea of  
15 permitting the export of state-inspected product. What's  
16 the status of that in terms of what's moving forward?

17           MR. CHURCH: As the concept paper mentioned, since  
18 the states will be enforcing federal requirements, the  
19 product produced under those states will be eligible for the  
20 federal seal. It will also be eligible to use the state  
21 seal. But as it will be product moving with federal seal,  
22 it will be eligible for export and included in other further  
23 processing for export. So as it stands now, that product  
24 would be eligible for exportation. Lee?

25           DR. JAN: This seems to be the big role block in

1 OMB. Is that an USDA OMB or --

2 MR. BILLY: It's the White House.

3 MR. CHURCH: This is the White House.

4 DR. JAN: The normal process is after it goes to  
5 Congress, then it goes to OMB.

6 MR:CHURCH: No. This is to get the  
7 administration's endorsement of the bill.

8 DR. WOTEKI: This is absolutely standard operating  
9 procedure for any legislative proposal that works its way  
10 from an agency through department clearance then through OMB  
11 for review and clearance.

12 DR. JAN: So had this been introduced by Congress  
13 or introduced in Congress without going from an agency, then  
14 it wouldn't have had this backlog, and OMB -- after Congress  
15 had enacted. Is that correct?

16 DR. WOTEKI: Legislation can be introduced by  
17 members that they bring forward from their constituencies  
18 representing their interests. If that law is passed and  
19 enacted, then the administration has the responsibility for  
20 carrying it out. If a proposal comes, though, from the  
21 administration. It has to gain the administration's  
22 approval.

23 And so this process that Chris had outlined of the  
24 development of the concept proposal then the development of  
25 the legislation and moving that forward through the

1 departmental and then through the Office of Management and  
2 Budget clearance procedure is standard procedure for when a  
3 legislative proposal arises from the administration.

4 DR. JAN: So if it goes through here, then, OMB,  
5 once it leaves OMB and goes finally to Congress, then  
6 Congress passes it, it's pretty much a done deal. It  
7 doesn't have to go back to OMB before the president signs  
8 it. It's got to go back again.

9 MS. WOTEKI: Correct.

10 MR. BILLY: Well, let me expand on that a little  
11 bit. There are presently several bills that have been  
12 introduced by members of Congress on the subject of  
13 interstate shipment.

14 Those bills, if, for example, they become the  
15 subject of a hearing, then the Office of Management and  
16 Budget will coordinate on behalf of the administration the  
17 development of a position on those bills.

18 And let's say they very widely, they have  
19 different components and approaches or whatever, and if  
20 there is an administration witness that testifies, then the  
21 administration witness would be speaking on behalf of the  
22 administration, and OMB would have coordinated the statement  
23 of the administration, the position of the administration  
24 with regard to those bills.

25 Now, if the bill that's now at OMB is concurred on

1 by OMB on behalf of the administration, then a process  
2 normally occurs where the administration consultation with  
3 members of Congress to find sponsors, someone that will  
4 introduce the bill on behalf of the administration.

5 And I think what Chris was referring to, there is  
6 an expectation that there should be pretty broad interest  
7 and support for that. And that administration bill would be  
8 added to the pile of bills on this subject area, and then  
9 it's up to Congress to decide how they will be addressed,  
10 whether there will be one or more hearings and so forth.

11 So, you know, at that point in time then it's in  
12 Congress's hands to enact a change in the law based on  
13 whatever input they choose to receive. I don't know if that  
14 helps you or not, or if anyone wants to add anything to  
15 that.

16 MS. FOREMAN: I was going to say, OMB gets it shot  
17 at the bill whether it comes from Congress or the  
18 administration. They have to decide if the administration  
19 is going to favor it or oppose it. So they get their grubby  
20 little hands on it sooner or later anyhow.

21 DR. JAN: Well, I knew that. My understanding is  
22 that they made recommendations to the president as far as to  
23 whether he should sign a veto, and that's the only reason  
24 I --

25 MS. FOREMAN: It's before the fact.

1           MR. BILLY: These are still bills under  
2 consideration by Congress.

3           MS. FOREMAN: And they answer to no one except  
4 God, and God doesn't live in the White House.

5           MR. BILLY: Okay.

6           DR. WOTEKI: One final note on that, though. I  
7 think it is important to understand as well that the  
8 coordinating role that OMB plays in the development of an  
9 administrative position actually reflects the fact that  
10 there may be multiple interests at stake beyond that of the  
11 department from which, in the case of the kind of bill that  
12 this is or the kind of legislation proposal that this is.

13           So at times there may be aspects that relate to  
14 taxation or treasury or other kinds of issues that go beyond  
15 what the Department of Agriculture is interested in. So OMB  
16 plays that role in clearance of major proposals because  
17 there may be multiple interests that need to be taken into  
18 account.

19           MR. BILLY: Okay. Rosemary? Terry?

20           MS. MUCKLOW: I'm encouraged by Chris Church's  
21 optimism and would also be relatively optimistic about this  
22 issue because this is the first time there has been broad  
23 support for something to address what has been a very  
24 complex issue. I would like to suggest that anybody in this  
25 room, whether they are at the other side of the yellow line.

1           Not get any ideas about hanging Christmas  
2 ornaments on this for their favorite issues because this  
3 fine bill that has been crafted with a lot of broad support  
4 would go down in flames, and it won't rise again for a long  
5 time. This is the best hope to do something in a great  
6 spirit of cooperation, and it would be very unfortunate if  
7 it gets enriched with undesirable ornaments.

8           MR. BILLY: Terry?

9           MR. BURKHARDT: I want to just ask, you know, part  
10 of the strategy with implementation or with the preparation  
11 of this bill was to coincide with the implementation of  
12 HACCP for the very small plants in the year 2000. Do you  
13 have any idea when the bill would be introduced, and is that  
14 still the goal of the administration, to make it effective  
15 by the year 2000?

16           MR. BILLY: The bill is premised on HACCP  
17 implementation. Given the time that has elapsed, there has  
18 been a little slippage in terms of target dates because, if  
19 you will recall, in the concept paper there is a process  
20 that occurs about review of state programs and other steps  
21 that have to occur, but it does have specific dates for  
22 opening the door for the states to notify whether they wish  
23 to pursue this, and in the review process and other things  
24 that occur, an ending dated as well in terms of the  
25 transformation of what now exists into this kind of

1 HACCP-based system that it provides for interstate shipment.

2 So it's consistent with that concept paper.

3 That's the key message. The timing -- eventually if you  
4 assume that the appropriate committees in Congress will  
5 consider the bill, hold hearings. They will put dates into  
6 the bill based on input during the hearing process and based  
7 on the advise of the administration and others that are  
8 appropriate. So all that remains to be pinned down or  
9 finalized consistent with the legislative process. I guess  
10 that's the best way to answer that -- Chris?

11 MR. CHURCH: I guess one of the things, the  
12 integrity of the seamless program that we're anticipating,  
13 and one of the things is that a thorough review of the state  
14 programs prior to implementation. So the sooner the bill is  
15 passed, the sooner the reviews begin, the sooner we'll see  
16 interstate shipment, but dates are one of the things that  
17 are not in stone at this point.

18 MR. BILLY: Caroline?

19 MS. DEWAAL: Thank you, Tom. I want to go back to  
20 the question of OMB's role in approving the legislation. I  
21 have an easy question and a hard question. The easy  
22 question is, is it proposal remaining intact to the  
23 recommendations which the Advisory Committee made, or are  
24 you anticipating significant changes?

25 MR. CHURCH: The draft legislation is very true to

1 the concept paper. There are no surprises in the bill we  
2 sent and discussed with OMB.

3 MS. DEWAAL: Well, that's nice to hear. As one of  
4 the members of that subcommittee, and I'm sure the other  
5 people here who worked on it, so that's good to hear.

6 The harder question is this. Say in a  
7 hypothetical world we had two different food-safety agencies  
8 that were going down this road of looking at how to  
9 coordinate with state programs, and they seemed to be going  
10 down two different roads, one perhaps represented by the  
11 process this Committee went through and another represented  
12 by a very different process. Does OMB play a role in  
13 coordinating between those two competing plans? I think the  
14 question goes to the undersecretary.

15 MR. CHURCH: The hard question.

16 DR. WOTEKI: Yes. Well, clearly, OMB does play a  
17 role when there are policy conflicts, and the way that -- on  
18 this broader issue of federal, state, local regulatory  
19 agencies working interrelationships, the council that I  
20 spoke about before, the President's Food Safety Council,  
21 does have OMB represented at the policy level on the council  
22 as well as on the two task forces that I talked about.

23 So, you know, clearly where there are major policy  
24 differences among departments that have similar  
25 responsibilities, OMB frequently gets called on through its

1 role on the budget side for the adjudication of those policy  
2 difference and also in the clearance of initiatives like  
3 this bill.

4 Among the techniques that OMB uses when a bill  
5 would present itself or be presented to them is they send it  
6 around to all of the departments for review and comment.  
7 And then if in that process there are major difference that  
8 arise, then they usually convene a meeting, sometimes  
9 several meetings, to try to work those out and eventually  
10 will make a decision and make a recommendation.

11 MS. DEWAAL: As you know, but I'm not sure other  
12 people on the Committee know, there is a competing proposal  
13 for federal/state cooperation that is coming out of FDA and  
14 I don't know if Carol Tucker Foreman, who has now joined us,  
15 has any comments on it, but we are tremendously concerned  
16 that the ideas being presented by FDA have not gone through  
17 the type of vetting by the community of interest that this  
18 particular proposal has.

19 And we are very concerned that that proposal may  
20 come out prematurely without having gone through a full  
21 level of consultation with industry, consumer groups, and  
22 others. It apparently has been crafted mostly by the Agency  
23 and the states with no outside input formally at all.

24 MR. BILLY: Carol?

25 MS. FOREMAN: Yeah. I'm with Rosemary. I think

1 it is a terrific step forward that we have taken an issue  
2 that 25 years ago when I was at USDA was a problem, and it  
3 looks as though we have something that everybody can agree  
4 to.

5 It is also -- it was handled in exactly the way  
6 you would hope that your federal government would handle an  
7 issue, with a concept paper that went through several  
8 iterations that is tied logically to a change in the basic  
9 inspection system that got buy-in, discussion with and  
10 buy-in from the stakeholders represented in this Committee.

11 And it's exactly what you would want to do, in that it  
12 contrasts vividly with the process at the Food and Drug  
13 Administration, which has had none of those aspects to it.

14 And I want members of the Committee to know that I  
15 have some concerns about whether what's happening at the FDA  
16 will slop over and have an impact on the rationality of the  
17 process that we have been pursuing with the Department on  
18 this. People are sure to say in the Congress once Bill gets  
19 up there, well, why do you have to have all of these nice  
20 little steps and protections? The other food safety agency  
21 isn't pursuing those.

22 Now, I have a question. How many bills have been  
23 introduced in Congress this year on this subject? Do you  
24 know, Chris?

25 MR. CHURCH: I don't know the exact number, but

1 there are at least two or three, and Congressman Thornberry  
2 of Texas just introduced one like, for instance, last week.

3 MS. FOREMAN: And Senator Hatch, has he  
4 reintroduced his bill?

5 MR. CHURCH: His bill has not been introduced.

6 MS. FOREMAN: Okay. Well, he had one in previous  
7 years.

8 MR. CHURCH: Right. There are some sort of  
9 standard bills that get introduced each Congress at some  
10 point.

11 MR. BILLY: Several of the key leaders in Congress  
12 are anxiously awaiting and expecting the administration's  
13 bill as a basis for pursuing this area and have signaled,  
14 you know, given an understanding of what the concept paper  
15 addresses, have signaled an interest in being a co-sponsor.

16 MS. FOREMAN: Some of those members have a rather  
17 substantial amount of influence with the administration  
18 because they chair important committees, so they might help  
19 move it through the process. Thanks.

20 MR. BILLY: Rosemary?

21 MS. MUCKLOW: Would it be helpful for us as a  
22 Committee to make a recommendation to the secretary that he  
23 give this an urgent push because of these other concerns?  
24 Would that be an appropriate action for this Committee to  
25 take?

1 MR. BILLY: Sure. Yes. Sure.

2 MS. MUCKLOW: Okay. Well, let's do that, ask him  
3 -- it's Frank Raines. Is he still at OMB? No. He's gone.  
4 Somebody else is there. Who?

5 DR. WOTEKI: Blue, Jacob Blue.

6 MS. MUCKLOW: I see. Let's ask him to call the  
7 directorate of OMB and get this on a fast track because  
8 there is some urgency to try to implement it, and I would so  
9 move.

10 MR. BILLY: Is that sort of a sense of the  
11 Committee, that we do that? Any other discussion about it?

12 MS. DEWAAL: Do we control the secretary's phone  
13 calls?

14 MR. BILLY: Rosemary, what you've said, as I heard  
15 it, was that you're focused specifically on the interstate  
16 shipment of meat and poultry products, and you are not  
17 addressing what other agencies may or may not be doing.

18 MS. MUCKLOW: I want to be there first.

19 MR. BILLY: Okay. I just wanted to be clear.  
20 Okay. Then we'll --

21 MS. DEWAAL: Well, could we entertain the concept  
22 of having the letter or the communication also mention that,  
23 you know, that OMB should perhaps look at look at making  
24 sure that other agencies' policies in this area are  
25 consistent with what USDA is recommending?

1 MS. FOREMAN: That's our view, not the  
2 secretary's.

3 MR. BILLY: Yes. Let me make a comment on that as  
4 the chairman of the Committee. Introducing that, in my  
5 opinion, will result in a significant delay of progress so  
6 if that's what the Committee wishes, that's fine, but I  
7 think it would be unavoidable. So I think --

8 MS. MUCKLOW: My motion is pure and simple. The  
9 simpler, the straighter, the purer, the faster, the better.

10 MR. BILLY: Okay. And I have a sense that that's  
11 supported by the Committee, so we'll follow up on that and  
12 note that appropriately and have the secretary follow up on  
13 that

14 DR. WOTEKI: And I might also note that since I am  
15 co-chairing the task force that is concerned with and  
16 charged with developing the long-range strategic plan that  
17 includes how we interrelate federal, state, and local  
18 responsibilities, that your concerns are noted.

19 MS. FOREMAN: Who is your co-chair?

20 DR. WOTEKI: Jane Haney.

21 MR. BILLY: Okay. Thank you, Chris. I'm going to  
22 move on.

23 The next issue update, which I think will be  
24 hopefully a pretty brief one -- we're a little bit behind  
25 schedule -- is an update on recall coordination, and this

1 was an issue that the Committee previously got into Bill  
2 Havlik is going to give us an update in terms of how the  
3 process works and so forth and is prepared to answer any  
4 questions, so Bill?

5 DR. HAVLIK: Yeah. I'll be very quick. As far as  
6 our liaison with FDA, we let FDA know whenever we do a  
7 recall, and they let us know whenever they do a recall.  
8 It's just a very formal system of going back and forth,  
9 faxing the information back and forth. The Agency can  
10 choose or not to choose to act upon the information.

11 If we have a product that involves both product  
12 from FSIS and product from FDA then FDA is asked to  
13 participate in the recall meeting. And products such as TV  
14 dinners, where we sample the meat product, and there may be  
15 some vegetables or some other product that FDA regulates, or  
16 it may be a product that FDA would have concerns about  
17 because of other products that are manufactured at the same  
18 facility that use similar processes, things like that.

19 We have about six contacts we make over at FDA on  
20 a regular basis. On all Class I recalls we have about 300  
21 people we notify in states. It could be the state  
22 public-health officer, the epidemiology officer, the ag.  
23 department, whoever the state has indicated, and that's an  
24 automated system.

25 We just put the recall -- transferred the recall

1 notification file over to a computer, and the computer  
2 starts faxing automatically about 300-some-odd names.  
3 People can add their names to that by letting us know, or  
4 they can take their names off by letting us know. And  
5 that's about the way it works. If anybody has any  
6 questions, I would be glad to answer them.

7 MR. BILLY: Dan?

8 DR. LaFONTAINE: Yeah. Just some positive  
9 feedback. Speaking for one state, South Carolina, it's  
10 wonderful compared to what it used to be, because  
11 agriculture, health department, various epidemiologists, the  
12 Bureau of Food Protection, our organization, everybody is  
13 getting in simultaneously, and, you know, we all have the  
14 information that we need.

15 DR. HAVLIK: The only thing that we're working on  
16 that hopefully will get done in maybe about another year is  
17 to have self-maintenance so that if you are on it right now,  
18 then funded to get off it or add more names, you would just  
19 log on with your password and add more names so that we  
20 don't have to maintain the list. And we hope to get that in  
21 place in about a year.

22 MR. BILLY: Dan?

23 DR. LaFONTAINE: Yeah, and there is one thing I've  
24 noticed, and maybe it's been taken care of. I'm not sure.  
25 Sometimes there is additional recall -- 1199, for example.

1 I'm just pulling that off the top of my head. But then you  
2 get additional information, and it's hard to track it. Two  
3 things. Is this, in fact, totally new information buried in  
4 here somewhere? You need a system for 11-A or --

5 DR. HAVLIK: Right. I understand what you're  
6 saying.

7 DR. LaFONTAINE: And then also highlight what the  
8 change is, because I've literally had to read every sentence  
9 to figure out if there's additional items or what, so that  
10 does need refinement.

11 DR. HAVLIK: Yeah. We can take care of that.

12 MR. BILLY: Any other state representatives  
13 comment at all? Terry?

14 MR. BURKHARDT: I just would echo that. It's been  
15 very good. We get notifications regularly, and it's worked  
16 out well.

17 MR. BILLY: Okay. Rosemary and then, Nancy?

18 MS. MUCKLOW: You will be glad I'm not going to be  
19 here this afternoon. One of the new terms we've all learned  
20 of lately is exit strategies. I'd like the Agency to  
21 explain to us their exit strategy to get people off or close  
22 a recall. I haven't looked lately, but I think Hudson is  
23 still open.

24 It's almost two years' old now, and it's like a  
25 chancre sore asking for 25 million pounds when we think

1 there's probably eight or nine million pounds as a relative  
2 value there. We need a better exit strategy to close  
3 recalls. They shouldn't sit there looking for millions of  
4 pounds in meat when an awful lot less is available. It was  
5 the same with Colorado Box Beef and all of the screw up on  
6 that one. There was very little meat left. We do need a  
7 better exit strategy from the recall situation.

8 MR. BILLY: Let me say something, and then, Bill,  
9 you can add. By and large, the process that occurs to  
10 complete a recall rests with the company. There are  
11 procedures which they inform Agency that they believe that  
12 the product in question has been recovered, we, of course,  
13 have a monitoring system to independently verify that there  
14 has been an effective recall.

15 If there is a significant amount of product that  
16 has, in fact, been recovered, then it's the responsibility  
17 of the company to inform the Agency of how they plan to  
18 dispose of the product. And in some instances those  
19 decisions are slow coming, and as a result, the recall is  
20 maintained on the list until such time as that process is  
21 completed and we can close it out.

22 So I understand your general concern, but you need  
23 to understand that there are instances where, for whatever  
24 reasons, we don't get follow up from the company that  
25 enables us to remove listed recall very quickly.

1 MS. MUCKLOW: The system is just a bit  
2 constipated. It needs to have a little diuretic to move it  
3 along.

4 MR. BILLY: Okay. Perhaps, Rosemary, in your role  
5 as the director of one of the trade associations, you could  
6 work with the others to develop some guidelines that would  
7 help the plants that are involved follow through in terms of  
8 their part of this, and we can certainly look at the our  
9 part and what we're doing.

10 MS. MUCKLOW: We'll be glad to the that. It's  
11 still has been very sluggish. And so maybe it needs a  
12 little more attention. We can all blame each other. It's a  
13 cooperate effort.

14 MR. BILLY: It sure is. Okay. Nancy?

15 MS. DONLEY: A question. The information that  
16 gets communicated to the states; does it include the -- I'm  
17 wondering how far -- to which level does it get down to as  
18 far as specifics? Does it identify specific retail out  
19 lets, or does it just get to the distributor level, or how  
20 far down does it actually go, or how detailed is the  
21 information?

22 DR. HAVLIK: We're prohibited from providing  
23 distribution information from a plant outside of the Agency  
24 because that's privileged information. So what we suggest  
25 is that if the state -- we'll tell a state that the product

1 has gone into their state, and it's up to their people then  
2 to contact the plant, and we provide that information, so  
3 they can find out from the plant where it was distributed in  
4 that state.

5 MS. DONLEY: I, just as kind of a follow-up  
6 comment, I would be interested to hear what some of the  
7 state people on this Committee have to say about this. I've  
8 had the opportunity to have some interaction with a couple  
9 of state health departments and got quite a sense of  
10 frustration from them that they have to, you know, literally  
11 go out and do the detective work themselves. It's a waste  
12 of time. It takes them time and energy to have to do that.  
13 I don't know what the solution here is.

14 I'd be interested to know why you're prohibited  
15 from doing that. I've also heard where some literally have  
16 just gone into their local areas, gone store to store to go  
17 meet with store managers, go look on the shelves themselves,  
18 and that seems to me a terrible waste of time and energy and  
19 resources.

20 MR. BILLY: Dan?

21 DR. LaFONTAINE: First of all, in many of the  
22 recalls there is detailed information about where it was  
23 distributed, and I think that's because the establishments  
24 voluntarily provide it.

25 MR. BILLY: That's correct.

1 DR. LaFONTAINE: I think most of the time they do,  
2 at least to their first destination --

3 MR. BILLY: Right.

4 DR. LaFONTAINE: -- with the various changes that  
5 are involved. So I guess my point is it's not 100-percent,  
6 but when I look at them, I'll have a real good feel if that  
7 product is, well, first, like you said, if it's distributed  
8 to the state or not, but also between us and the health  
9 department and Agriculture know where to look.

10 But then, Nancy, to your question, I guess I don't  
11 want to oversimplify it, but it will not work -- a recall  
12 system will not work if you try to drive it from the top  
13 only. It's a lot of hard work, and you just have to go out  
14 and start working with the chain stores and whatever are  
15 involved and work together to try to track it down to the  
16 Nth degree. There is no easy way, and it won't work. It  
17 will be impossible and probably inaccurate information if  
18 you try to have it all come from the top.

19 So they may not like it, but that's really what  
20 the real world is, is beating a path and finding out where  
21 all it's been distributed, because it goes a hundred  
22 different direction once it gets into these chain stores.

23 MS. DONLEY: Just as a follow up, I guess I can't  
24 really buy that because I think what it does is it doesn't  
25 give a level playing field or a level -- an equal level of

1 protection across the country. I want to live in an area  
2 where I've got some real person who is on top of things, has  
3 the time, energy, and resources to get out there, make the  
4 phone calls, or jump in the car, drive to the stores, and  
5 pull the things off the shelves by himself, if necessary.

6 But I guess that leads me to, though, is there any  
7 requirement that in the event of recalls, is there any onus  
8 on distributors in any sense of a legal way that they have  
9 to take it the next step and inform the establishment?

10 MR. BILLY: No. The entire recall process, at  
11 least for meat and poultry products, is voluntary, and it's  
12 voluntary from the plant that produced the product to their  
13 customer list, the distributors, to the secondary  
14 distributors, and on down the line.

15 I think some of you may have seen the presentation  
16 that Dale Allen made using one of their large slaughter  
17 plants as an example, and where they did, as I recall, what  
18 he characterized as sort of a mock recall involving a day's  
19 production. And I don't remember the numbers precisely, but  
20 one day's production from that slaughter plant when they  
21 triggered the mock recall, it was about four days later,  
22 their primary customer list was somewhere in the  
23 neighborhood of ninety to a hundred distributors.

24 Within four days that had been broadened out to  
25 about eight to 900 secondary and tertiary distributors from

1 one slaughter plant, one day's production. And under a  
2 recall we need the cooperation of all of those people to, as  
3 Dan characterized it, to ensure that there is an appropriate  
4 follow-up. And it is voluntary. Companies, whether they  
5 are districts or whatever, are normally very cooperate and  
6 respond in an appropriate way. It is the companies that  
7 pull the product.

8 That's the role, whether it's federal or state  
9 inspectors, we're out there auditing to see that, in fact,  
10 the product is off the shelves and that they have gotten the  
11 letters or the faxes, there is notification, there is  
12 action, that kind of thing. And we statistically sort of  
13 audit a recall to see if, in fact, there has been follow  
14 through, but it is a voluntary system. Dan?

15 DR. LaFONTAINE: I think it would be appropriate  
16 to mention on behalf of FSIS, and I don't see any  
17 representative compliance folks here or not, they have a  
18 standard protocol and policy of contacting in person or by  
19 phone at least 10 percent of the known primary and secondary  
20 distribution points. And so they can very rapidly -- they  
21 call it recall-effectiveness checks.

22 So within FSIS for FSIS-label products or produced  
23 products, I should say, products produced under FSIS's  
24 inspection, there is a system for checking the  
25 effectiveness, and if they find that no one has gotten the

1 word, then they can take appropriate action or the  
2 appropriate percentage.

3 MR. BILLY: Caroline?

4 MS. DEWAAL: I just have a fairly simple question.  
5 I'm confused, Dr. Havlik, at your statement that it's  
6 privileged information, and therefore, you can't release it  
7 to your state counter-part. Why would that -- it's not  
8 reachable by FOIA. I just don't understand legally why you  
9 can't release it to the states. It's not like you're  
10 releasing it to the general public in a press release. I'm  
11 wondering why you couldn't give specific distribution  
12 information to the states.

13 DR. HAVLIK: Because that's what has been ruled by  
14 our general counsel. I mean that's their interpretation of  
15 -- that information is considered to be production  
16 information, and that information, if it was released, could  
17 impact the business of the plant.

18 DR. WACHSMUTH: We could lose access to the  
19 information if we break the law, but we are trying to find  
20 ways to have better communication with the states now.  
21 We're explore several different ways.

22 DR. HAVLIK: We provide the states with as much  
23 possible information as we can. The other thing you have to  
24 remember is that when we go after distribution, it's really  
25 the compliance officers that get all of that information.

1 The plants have the information. The compliance office go  
2 in, and they will get the first level of distribution  
3 information from that plant.

4 That plant may or may not know the secondary and  
5 tertiary distribution, so then a compliance officer has to  
6 go to the secondary distribution and check all of those  
7 distribution lists and then would have to go through and  
8 check the tertiary distribution lists. This is a long-term  
9 process that is much easier dealt with by asking plants to  
10 please provide the information rather than seeking it out in  
11 a more -- in a different way.

12 MR. BILLY: There are, under the -- I don't  
13 remember the name of the Act specifically, but it's  
14 confidential business data, that type of thing. There are  
15 very specific provisions apply to federal employees,  
16 including civil and criminal penalties and imprisonment if  
17 it's demonstrated that you violated the law.

18 We don't have a mechanism whereby, as compared to  
19 the Food and Drug Administration, they have a provision in  
20 their law to "deputize" state officials, and through that  
21 process have all federal rules applied to them. If they are  
22 deputized, they are, in effect, a federal employee for that  
23 purpose. Not all states have the same protections in their  
24 laws, so there have been -- in fact, as I understand it,  
25 there have been a number of cases in this area, and people

1 have been penalized. So there are very specifically some  
2 important safeguards to protect business information.

3 As Dan pointed out, and I'll second, by and large,  
4 companies willingly provide the list, at least the initial  
5 list, and then it's that process of working it out and doing  
6 the necessary things to trace the product back out to  
7 wherever it end up. And good, voluntary cooperation is  
8 critical. Recalls are about protecting consumers, and it's  
9 real important that we maintain, given our current  
10 authorities and so forth, that we maintain appropriate  
11 balance so that when it's critically important that we get  
12 consumers to do something or stores to do something, they do  
13 it, and they do it in a full and effective way.

14 So I appreciate that there are those that feel  
15 that, well, this should be more done. As you're aware, the  
16 Department developed legislation in this area, but right now  
17 I think it's real important that in the context of the  
18 current system that we maintain the right balance in terms  
19 of working through this. Caroline and then Dale?

20 MS. DEWAAL: Thank you, Tom. If we hadn't gone  
21 through such a painful recall just a few months ago where  
22 product was not perhaps removed from the shelves as quickly  
23 as it should have been, where there were severe  
24 public-health consequences that resulted, perhaps we could  
25 sit back and look at this academically. However, I am

1 troubled, and I think the discussion today has been very  
2 good, with fact, you know, it sounds to me that recalls are  
3 as much about protecting businesses as it is about  
4 protecting consumers.

5           And one suggestion I might make, and it was a  
6 discussion during the subcommittee meetings on the  
7 interstate-shipment issue, the issue of a recall and how to  
8 strengthen the recall provisions through to the states to  
9 make sure that USDA had the recall authority it needed and  
10 the states needed that perhaps some deputizing of the states  
11 might be as a provision similar to what apparently FDA has,  
12 allowing it to give more information to the states.

13           I just think it's very troubling to see that USDA  
14 the Federal Agency, cannot transmit distribution information  
15 to the states, and I think that that's a water we could  
16 probably fix pretty easily, and there is even a legislative  
17 vehicle involving the states that it might be able to become  
18 part of, not as a Christmas-tree ornament, but as a rational  
19 approach as to how to address this problem.

20           MR. BILLY: Okay. Who is next? Dale.

21           DR. MORSE: First, just commenting, our  
22 observation is that there is a better method of  
23 notification. We hear a lot more rapidly of communication  
24 of recalls taking place. I think, as has been discussed,  
25 the flaw comes up in terms of when there is an outbreak, and

1 then we find that our food surveillance and control people  
2 feel that posting the recall appears after they hear about  
3 it in the press, number one, and, number two, is not having  
4 the distribution list in those settings.

5           Then we realize, like listeriosis case situation,  
6 where we found that there were delays in notification  
7 through the voluntary. We had one instance with the Meals  
8 on Wheels serving over 300 meals eight days after the  
9 recall, and they were notified, and then we tried to recover  
10 the meals before they were served, but most of them had  
11 already been distributed. Fortunately, people didn't get  
12 ill, but that sort of shows that the system doesn't work  
13 operationally when you have an outbreak or a pathogen.

14           So it's certainly clear that there are some  
15 organisms that are more virulent and a higher risk of  
16 causing illness in humans may be present in foods, certain  
17 subtypes of listeria may not be as much of a pathogen for  
18 humans, but when you have an outbreak, it's clear that you  
19 have to get that product off the shelf and away from  
20 consumers.

21           And there we have seen that there have been  
22 delays, that the system doesn't work, and that information  
23 is needed quickly by states and other individuals to help  
24 make sure that those products are recalled.

25           So, I guess, back to the status of the

1 legislation, I guess that didn't go anywhere in terms of  
2 giving authority for USDA to do recall.

3 MR. BILLY: That's correct. The administration's  
4 bill was not considered in the sense of hearings or any  
5 action by the previous Congress. So --

6 DR. WOTEKI: But it has been reintroduced in this  
7 session by Senator Harkin.

8 MR. BILLY: Right, and remains a priority in terms  
9 of the administration and the Department. Nancy?

10 MS. DONLEY: And I hope it makes it through, but  
11 in the interim, Dr. Havlik, do I understand this correctly?  
12 Does the Agency have the distribution information, but they  
13 just can't release it?

14 DR. HAVLIK: We have the information down to the  
15 -- certainly the primary level, the first level, and  
16 eventually several days later, as people get out and look at  
17 the other thing, we'll have it down to the secondary level.  
18 There have been a number of -- as Tom has indicated, there  
19 have been a number of cases where this has come up, so we  
20 have a fairly clear view of what our responsibilities is,  
21 and we cannot release the distribution information. We can  
22 act on the distribution information ourselves, but we cannot  
23 release the distribution information to other non-federal  
24 people.

25 MS. DONLEY: If you are specifically asked about

1 it, you are prohibited from answering or giving it?

2 DR. HAVLIK: You can give information out, but you  
3 can't give information out the in such a way that someone  
4 could take advantage of that information for their own  
5 personal benefit. If you ever see anything that we put out,  
6 you will find that there's never any plant lists. We always  
7 white out the plant names. We always white out the plant  
8 numbers. We always -- if we're giving a plant number, we  
9 usually white out the amount of product. You have to make  
10 sure that some body don't come back, and say, or somebody  
11 can say, well, "I know that 124 is now selling product to  
12 this person over here, and I've been trying to sell it, so I  
13 know they are buying products. I'm going to go after that  
14 person."

15 MS. DONLEY: I guess just as an as a final follow  
16 up, I just don't understand that this information is being  
17 sought by entities that are out to protect the public health  
18 and safety. It is public health departments that need this  
19 information, not on personal, for a personal reason, as you  
20 suggested, but for one that is providing a very critical and  
21 necessary protection for the public, and I'm no lawyer, so I  
22 don't understand how that fails to meet the letter of the  
23 law, but --

24 DR. HAVLIK: We provide as much information as we  
25 possibly can to the states.

1 MR. BILLY: Rosemary, and then I'm going to wrap  
2 this up.

3 MS. MUCKLOW: Okay. There are always  
4 imperfections in any system. The present recall system  
5 workers remarkably well. I have worked with companies that  
6 have had to undertake a recall, and I'm not here to cry for  
7 them. They have had a circumstance. They needed to get the  
8 product back. They work very closely with the compliance  
9 officers of the government. The product to be recalled is  
10 identified with great clarity.

11 All we would do would be to muddy up the news  
12 waves and the information waves if we started to say, and  
13 that hot dog was sold to Joe Blow, and Joe Blow sold it to  
14 -- you just get as much information out there, that nobody  
15 would pay any attention.

16 The critical issue is to get your hands around the  
17 product that is to be recalled, to get its name known,  
18 whatever name is on the label. That's what the Agency does  
19 right now, and it does it in cooperation with the company.  
20 I think it would be appropriate for us to try to improve  
21 that cooperation, but it is a cooperate effort. If the  
22 Agency were not to get cooperation in a recall, it has  
23 seizure authority under the law.

24 It can go and get an order of the court and seize  
25 the product, but it's a very unattractive alternative

1 because the Agency isn't in the market selling products.  
2 And how to access somebody's records becomes terribly  
3 complicated. The present system may not be perfect, but it  
4 works effectively to get your hands around the product.

5 Concerned about Dr. Morse's comment about 300  
6 meals, I don't know if those were federally in the products  
7 or how they got distributed through the system. I'd be  
8 interested to talk to him later about that.

9 The present system gets their -- we could overload  
10 the system with information, and nobody would pay any  
11 attention to it.

12 MR. BILLY: I know there's -- I see a hand going  
13 up. I would suggest that the Committee consider this issue  
14 in terms of a list of issues. There is some more that we  
15 need to get through, and there is always room for more  
16 discussion, so I suggest that the Committee consider it in  
17 that context. I think it's been a good discussion. I  
18 appreciate the input from Bill.

19 I'm going to work with the Committee a minute now  
20 to talk about our schedule. It's about  
21 seven-minutes-to-twelve. We have a couple of options. One,  
22 Rosemary has requested as a Committee member currently and  
23 formerly, to have a brief opportunity to raise an issue  
24 before she has to leave. She as a conflict that was  
25 scheduled well before this meeting, and I think we

1 appreciate that and she had afford her that opportunity.  
2 She has to leave at lunchtime, so I'm not sure how long that  
3 might take, 10 or 15 minutes --

4 MS. MUCKLOW: It's not more than 10.

5 MR. BILLY: Okay. And we could do that and then  
6 break for lunch and then pick up the agenda with the  
7 strategic planning issue after a lunch break if you wish, or  
8 we could keep going and get started in an area, go until  
9 twelve-thirty or so, and then break for lunch so I'll bow to  
10 the wishes of the Committee. Carol?

11 MS. FOREMAN: Some of us have made some lunch-time  
12 appointments that are time restricted. I'm certainly in  
13 favor of giving Rosemary the opportunity to raise her issue  
14 before she has to leave.

15 MR. BILLY: Okay. Let's do that, and then we'll  
16 break for lunch, and then we'll resume after the lunch  
17 break.

18 MS. MUCKLOW: Tom, I'm sorry about that, but thank  
19 you very much for the opportunity. I am broken hearted not  
20 to be here to participate in the subcommittee this evening  
21 chaired by Carol Foreman on exemptions because exemptions is  
22 an issue that I heard about long before I ever knew Carol  
23 Tucker Foreman. I brought my niece when she was about nine  
24 years' old, and she is now 38, and that was the first  
25 hearing on the retail exemption.

1           We've studied this issue for three decades. We've  
2 had an ANPR. We've had Triangle Institute studies. We've  
3 done all kinds of interesting things, but the issue is in  
4 shambles, and the reason it is in shambles is not just this  
5 administration, but every prior administration since the  
6 Wholesome Meat Act has never put its hands around and dealt  
7 with the issue.

8           The issue is just fumbled along, and when the  
9 administration doesn't do rule making and doesn't carry out  
10 that rule making to its conclusion as it did very well, for  
11 instance, in developing the HACCP rule, we get other people  
12 who step in and do things that really screw it up royally,  
13 and that includes the Congress, where they developed  
14 exemptions for certain kinds of operations to sell pizza to  
15 the school lunch program and to develop the two-store rule  
16 and the DNW and all of those kinds of things, and the  
17 courts, in the current Honey Baked Ham case, where they are  
18 now dictating the terms of the retail exemption.

19           It's time that the administration decided to deal  
20 with this issue and do it through rule making, which is the  
21 vehicle that it is required to do under the Administrative  
22 Procedures Act.

23           A lot has changed since the 1967 exemptions were  
24 written. But there is nothing in the law that says that  
25 says you can't address it. We've talked it to death. I

1 doubt whether there is any new information this evening.  
2 The basic policy needs to be that the Agency needs to  
3 develop rule making with all of the massive amount of  
4 information that's buried somewhere in the bottom of the  
5 basement of the South Building, get it up and get it out,  
6 and do it with some speed and alacrity would be a highly  
7 commendable activity.

8 I'm sure the group this evening may have some  
9 further discussion on it, but the basic policies need to be  
10 determined. They should be based on food safety and what is  
11 the risk of public health if these exemptions occur. That  
12 should be the absolute clarion cry of developing retail or  
13 any other kind of an exemption policy. We shouldn't be  
14 saying that you can slaughter 5 chickens but not 10 chickens  
15 or that you can slaughter squab without inspection, but  
16 you've got to have chickens under it. There's just so many  
17 conflicts in the policy at this point because it truly is in  
18 shambles.

19 The word "shackles," I understand, is an Old  
20 English word and meant slaughterhouse. And so it's an  
21 appropriate word to use for this purpose. Thank you.

22 MR. BILLY: You're welcome. Any questions for  
23 Rosemary in terms of what she is talking about, since she  
24 has indicated she won't be around this afternoon?

25 MS. MUCKLOW: I'm truly sorry, Carol, not to be

1 there tonight.

2 MS. FOREMAN: We most certainly have your comments  
3 in mind, Rosemary.

4 MS. MUCKLOW: Thank you.

5 MS. DEWAAL: Are you coming back tomorrow,  
6 Rosemary?

7 MS. MUCKLOW: No. Sorry about that.

8 MR. BILLY: Any other questions? Okay. It's now  
9 noon. Let's basically until one-fifteen, and we'll resume  
10 at one-fifteen.

11 (Whereupon, at 12:00 p.m., a luncheon recess was  
12 taken.)

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## A F T E R N O O N S E S S I O N

(1:15 p.m.)

1  
2  
3 MR. BILLY: Okay. Thank you very much, Mike. We  
4 talked about the idea of having someone come in that could  
5 talk about how this process of communication is intended to  
6 work with the circuit supervisors and so forth, particularly  
7 as it focuses on the very small plants but more generally as  
8 well. And our intention is to add an item to the Thursday  
9 agenda at eleven-thirty. And Bill Smith will be coming over  
10 and perhaps accompanied by some of the other appropriate  
11 people, to talk about who our plans are and provide an  
12 opportunity for some discussion.

13 So I just wanted to add that to the agenda.  
14 That's Thursday morning, 11:30 a.m., and it's on this issue  
15 of communication at the local level, the circuit supervisor,  
16 the inspector in charge, that kind of thing. I assume we  
17 still have some Committee members not here.

18 The other thing I wanted to point out, while  
19 Rosemary wanted an opportunity to address her concerns about  
20 exemptions, I think you will have noted that there is on the  
21 agenda this afternoon from three-thirty to four a specific  
22 item to address that, and there's materials under Tab 9 that  
23 deal with that issue and some of the past history that  
24 Rosemary referred to. She just wanted to have the other  
25 Committee members be aware of her concerns and her views

1 about that subject area.

2           Okay. We're going to get started now. We're  
3 going to pick up where we left off on the agenda, and the  
4 next item will be a briefing on the topic of our ongoing  
5 efforts to develop a new strategic plan and how we're  
6 approaching that and to introduce it to you so that over  
7 this meeting and subsequent meetings this Committee is fully  
8 engaged in that strategic planning process.

9           We have with us Mr. Charlie Danner, who is in  
10 charge of our planning area. He is a real expert in this  
11 area, and I'm sure you will enjoy hearing from him in terms  
12 of what we've developed to date and be in a position to  
13 answer your questions about the process as well. So  
14 Charlie.

15           MR. DANNER: Thank you. I handed out, or the  
16 staff handed out some papers here that didn't make it in  
17 your binder. One you see is the conceptual framework for  
18 risk-free meat, poultry and egg products, and then you have  
19 another piece that's burgundy in color, and then a third one  
20 that says conceptual framework questions in effect.

21           What I want to do is call your attention, though,  
22 to the conceptual framework itself, and I want to tell you a  
23 little bit about the background that led to its development  
24 and why it takes the form that it's in right now, and then  
25 I'll tell you about where it stands and what we intend to do

1 next.

2 Last summer, Tom suggested to me that it was time  
3 to start thinking about a new strategic plan, and it's  
4 interesting. I spoke to this Committee last year, and at  
5 that time briefed this strategic plan, which is the one that  
6 we're still using. And you will notice -- I don't know if  
7 you can see this, but it has a time horizon for 2002, so one  
8 could argue that we still have a current strategic plan.

9 But Tom pointed out, and when I thought about it,  
10 it was interesting to realize this strategic plan, which is  
11 a derivative of the HACCP pathogen reduction rule, has  
12 largely been implemented. In fact, in January of 2000,  
13 January of next year, yeah, in less than a year we will have  
14 implemented HACCP in very small plants, and most of the  
15 major provisions of the strategic plan that are in the works  
16 now for many years, we will be refining those and making  
17 other innovations, but it's time to develop another  
18 strategic plan.

19 Now there were other things going on as well. Dr.  
20 Woteki was interested in a process that would lead to budget  
21 formulation every year, one that looked at what we have done  
22 in the way of executing our plans for a particular year and  
23 then in critiquing that establishing initiatives that would  
24 be reflected in the new budgeted. And so we in the Agency  
25 prepared this -- back to the burgundy piece of paper here --

1 this annual program review, and if you look down to the  
2 calendar of events there, you will see it starts off with a  
3 strategic plan exercise.

4 We will do this, and we, in fact, ran this process  
5 this year, and while we will continue to run this every  
6 year. And we were starting pretty much from ground zero on  
7 starting a new strategic plan this year, each year we would  
8 kick the process off by reviewing the strategic plan and  
9 making any changes that we needed to make to it.

10 Now, there were a couple of other things that are  
11 sort of contextual information that led to this framework.  
12 In late August of last year the president issued Executive  
13 Order 13,100, which created the President's Food Safety  
14 Council. And one of the charges, among many others, was to  
15 create a National Food Safety Plan, and then in addition to  
16 that in the fall we knew that the National Academy was  
17 coming out with recommendations on food safety that also was  
18 going to recommend the development of a national food safety  
19 plan.

20 So with that, when we started our activity in  
21 September, it was with the understanding that there were  
22 going to be national plans, and we wanted to fit ourselves  
23 into those national plans, and, therefore, we started off by  
24 making some assumptions of what they might contain. We  
25 started, as I say, in late-September, and we started off

1 really making a vision statement.

2 I think it's rather interesting to tell you a  
3 little bit about that. Tom spent the first meeting talking  
4 about his philosophy of strategic intent or vision  
5 statements. We talked about how organizations can really  
6 push themselves ahead. In fact, we used the example of the  
7 United States in, I think it was 1962, that established a  
8 goal or a vision of landing a man on the moon by the end of  
9 the decade and how at that time that was regarded at  
10 technique impossible and yet it focused the nation's efforts  
11 and was accomplished.

12 And Tom, I have to say, had a lot of very  
13 interesting comments about vision statements, and I told you  
14 at the end of the meeting I wished I had recorded them  
15 because they would have made the a good articulate. But I  
16 did catch capture one comment you made at that time. You  
17 said something to the effect that organizations that have  
18 assumed leadership always have ambitions that are  
19 unrealistic. And so we began our process with creating a  
20 vision that was going to be unrealistic, that was going to  
21 be a real stretch for the organization, possibly something  
22 the organization was not out fitted currently to do.

23 And one other thing you said, and you might want  
24 to comment on this, is you said it also needs to pass the  
25 are-you-crazy test because if you read this vision, you know

1 you've got the right one when people react, are you crazy?

2 And, in fact, I think the vision we created passes that test  
3 each time the people read it. But it also does this, and it  
4 became the food you eat is risk-free. Later we scaled that  
5 down to the products that we regulate.

6 But the food you eat is risk-free usually creates  
7 a reaction in people that you can't be serious; this is  
8 impossible. But the next thing it does, and this is  
9 typically, I think, of Americans, to start figuring out how  
10 to start evolves that problem, that possibly impossible  
11 problem. And the next thing that happens is people start  
12 saying, well, if you were going to do that, you would have  
13 to do A you would have to do B, and you would have to do C,  
14 and, of course, we're not going to do that, but you would  
15 have to do those things.

16 That's why this vision that we created, I think,  
17 is very important. It does pass the test, are-you-crazy  
18 test, and it does cause the organization to start thinking  
19 about making the stretches necessary here to break new  
20 ground in food safety.

21 Now, let me just go over to the conceptual  
22 framework for a second and call your attention to it. We  
23 intended this to be a full-blown strategic plan by now, but  
24 when we came up with that vision we realized that there were  
25 a lot of things that we were going to have to attend to that

1 really were outside of the authority or the scope of  
2 operation of FSIS. And there are still things that will  
3 have to be done by someone, but we put everything on the  
4 table.

5 We created what we thought were six goals that if  
6 they were achieved, would lead to a largely risk-free food  
7 supply. And I can show you the first one, for instance,  
8 here. By the way, we've packaged this with some explanatory  
9 material which says, in essence, what I'm telling you now.  
10 But the first goal is a technology and research goal, and a  
11 lot of work has to be done in that area.

12 We followed this same format that if you look on  
13 page four, you see that for the goal there are objectives  
14 identified. These are activities that we feel would have to  
15 be carried out to achieve that goal. And then we went one  
16 step further to try to describe what the outcome was.

17 In other words, if you were actually able to  
18 achieve the goal, what would the world look like? And  
19 that's what we were attempting to do with this outcome  
20 statement.

21 Now, we have not completed this. This document  
22 right now really applies to a lot of different  
23 organizations, and what we will do next as an Agency, and,  
24 in fact, what we're doing now is we're trying to take the  
25 parts that apply to us out of this. We will turn it into

1 another strategic plan like this which would meet our  
2 requirements under the law, under the Government Performance  
3 and Results Act. Our goals, our objectives, our performance  
4 measures would be packaged in this, but they would be  
5 derived from this conceptual framework.

6 Now you all are the first group that has seen  
7 this, and we're just now starting the outreach phase. We  
8 would like your comments on this. Generally, we would like  
9 to know if you think we have moved in the right direction,  
10 this is the way that food safety should be going, and I've  
11 also listed or given you some other questions to answer  
12 here. That was the last thing that I handed out.

13 These are just some ideas on how you might  
14 structure your comments, either individually as  
15 subcommittees or as a full committee. We don't intend to  
16 limit you to addressing these questions, but it would be a  
17 way to get started, and we would invite any comments that  
18 you have.

19 And once we have received your comments, and I'm  
20 going to begin distribution of the plan to our constituent  
21 mailing list which includes our employer originations very  
22 shortly and also distribute it to the VMO task force, which  
23 is in operation right now. We'll start putting those  
24 comments into our final strategic plan.

25 So I want to just wrap up by saying that I would

1 ask this Committee to look at the conceptual framework and  
2 address the questions and pass that information either to  
3 myself or through Mike Micchelli to me. And with that, I'll  
4 answer any questions. Ed?

5 MR. BILLY: Carol?

6 MS. FOREMAN: I want to make a comment, please.  
7 It doesn't pretend to be a question. I think you've met --  
8 I'm just delighted by this -- I think you've met one of your  
9 requirements because I noticed that we got a comment from  
10 somebody in communications to the Department about this  
11 meeting, and it says: "In regard to Item 5 there clearly is  
12 no such thing as risk-free food, so what are you going to  
13 discuss?"

14 And I would say that when the Frenchman, de  
15 Tocquesville, came to the United States early in the 19th  
16 century, we wrote that, and it is one of my favorite lines,  
17 that he had never seen a people who were so persuaded of the  
18 ultimate perfectibility of mankind. And it strikes me that  
19 that's what you started out with here.

20 And I'm sure we're going to disagree a lot about  
21 the specifics of it, but how refreshing it is for an Agency  
22 to say, "So, what would we have to do to get to the perfect  
23 world?" instead of beginning with the assumption that we  
24 can't get there and we shouldn't even talk about it. So I  
25 couldn't be more delighted. I think this is what most

1 citizens think their government ought to be doing.

2 MR. BILLY: Thank you very much. Katie?

3 MS. HANIGAN: I just wonder what date he had in  
4 mind as far as the Committee getting comments back. Is this  
5 prior to November 2nd meeting?

6 MR. BILLY: We'll talk about that at the end of  
7 this discussion. I'll come back to that.

8 MR. DANNER: Let me add one thing. The planning  
9 horizon for this is 2006. I didn't mention that earlier.  
10 That's the centennial of FSIS.

11 MR. BILLY: Right. In the discussions that  
12 occurred -- I'd like to add a little bit to what Charlie  
13 presented and then come back to that question that Katie  
14 asked. This vision is obviously a vision that we would like  
15 to be true in 2006. Now, any one of you sitting here as you  
16 start to think about this, you can quickly identify a list  
17 of things that we don't have, we don't know, there is  
18 nothing in place to do things, et cetera. And all of that  
19 is good.

20 But in framing this, we tried to do it in a way  
21 where it's inclusive, because for this to be true, it will  
22 engage every responsible person in the farm-to-table  
23 continuum. It's not about -- it doesn't fall on the  
24 shoulders of one part of that continuum. You can take  
25 actions in terms of the production of animals or eggs.

1           You can obviously focus on slaughter and  
2 processing, distribution, and then the consumer, in terms of  
3 the proper procedures or the restaurant in terms of the  
4 proper procedures, for that part of the continuum. So it  
5 was -- it's thought of as a continuum and that each part of  
6 that continuum has a series of responsibilities that would  
7 work towards that vision being true.

8           And if you look at the goals, you will see that  
9 then the goals try to capture what we could think of in  
10 terms of the things that would have to happen, the research,  
11 the other things that would have to be done to try to  
12 achieve this vision by 2006.

13           And I'd like to highlight two or three examples of  
14 objectives that give you a sense in terms of the kind of  
15 thinking that we were trying to achieve. First, if you look  
16 under Goal 1, you will notice there that we talk about a  
17 national research and new technology infrastructure. Now,  
18 to say that argues that it doesn't exist right now, at least  
19 the kind of infrastructure that we're envisioning will be  
20 necessary to achieve this.

21           Now, FSIS, we don't do research. We're dependent  
22 on others for research, but it's clear to us that research  
23 is critical to achieving this kind of a vision, and research  
24 in a lot of different areas. So it is in that sense, then,  
25 that while in terms of this conceptual framework and what

1 we've developed, we've got to work effectively with the  
2 research community to achieve certain outcomes if we're  
3 going to approach this vision. That engages us. It's not  
4 those research people that are our partners, our team mates  
5 in this process, and that's a way of thinking about this.

6 Another point I want to make, and look under the  
7 first objective under "technology," the Agency has over the  
8 last three or four years held several conferences on new  
9 technology and encouraged the private sector to develop new  
10 technology for use in slaughter and processing plants or new  
11 methodology, rapid methods, et cetera, but it's been a  
12 piecemeal approach.

13 There is no continuity in terms of what we're  
14 trying to do. And not only that; we're not taking advantage  
15 of certain similar kinds of needs and how they were  
16 approached and learning from those experiences. If any of  
17 you that are familiar with the drive out to Dulles Airport,  
18 you will know that just before you get to Dulles there is  
19 this odd-shaped building that is a new technology center for  
20 computer development, software, and so forth, where  
21 government and the private sector can work together hand in  
22 hand to develop the tools.

23 New start-up companies can get space there, get  
24 support, and help in terms of developing whatever they are  
25 working on. There is cooperation. There is communication,

1 and so forth. That's what this objective number one is  
2 trying to capture. Now this doesn't exist. This is an  
3 idea.

4 But what we're saying is, if we're truly going to  
5 we're truly going to start to approach what it's going to  
6 take to make this vision a reality, we need something like  
7 this, and we need the help of Congress and the various parts  
8 of the administration, industry, all working together to  
9 make that become a reality, because it is something like  
10 that that is going to create these new breakthroughs that  
11 we'll need to begin to approach that kind of a vision

12 There is also a recognition, if you look at Goal  
13 2, there is a recognition in the goal that it's not just  
14 something you can address nationally. Too much of our food,  
15 too much of the product, whether it's meat, poultry, egg  
16 products, or other food products, is imported, comes from  
17 different sources. And, again, if you're going to approach  
18 this, you need to look both nationally and internationally  
19 if you're going to approach addressing the risks, and that's  
20 what this goal is about.

21 So pursuing that on a national and an  
22 international level simultaneously is what you are going to  
23 need to do if you're going to be successful. There doesn't  
24 exist in many countries, even the rudimentary components of  
25 an infrastructure to do risk assessment, but we accept or

1 import foods from them, and I would argue what this is based  
2 on, the need to recognize to make this, again, a vision that  
3 could be possible, you need something like that and how you  
4 go about accomplishing it.

5 Another one is Goal 4, and it's designed to,  
6 again, capture all of those that have different parts of the  
7 responsibility, and it's interesting wording: "Ensure that  
8 all people who produce, process, handle, prepare, or come in  
9 contact with food, including consumers, shall and  
10 understand, accept, and take responsibility for food  
11 safety." It's an interesting wording in terms of what would  
12 have to be true, at least in the minds of those that pulled  
13 this together if you're going to approach this vision.

14 It doesn't stop anywhere; it's a broad  
15 responsibility. And now to make that goal, achieve that  
16 goal, then there are some very interesting objectives that  
17 have to be addressed, and, again, it's a more comprehensive  
18 approach.

19 So those are just some examples. There is a lot  
20 of thought that's gone into it, but there's a lot of good  
21 minds around this table and out the in the audience here  
22 that we would like to enlist your help in terms of further  
23 refining this, identifying things that we may have missed or  
24 not thought of, and through that process, continued to  
25 refine this and have it become something that week use to

1 achieve something along the lines of this vision statement.

2 Are there any questions from the Committee? Any thoughts?

3 Caroline?

4 MS. DEWAAL: Thank you, Tom. Caroline Smith,  
5 CSPI. First of all, I love this. This is a great  
6 beginning, I think, for the subcommittee to be working from.

7 I would like to just mention something that I hope the  
8 subcommittee considers this evening, and that is the whole  
9 issue of technology approvals.

10 Right now we talk about multiple-hurdle approaches  
11 in preventing food poisoning in processing plants, but the  
12 reality is the multiple hurdles are in the Federal  
13 Government to getting new technologies approved for use in  
14 food processing. And while that approval process is vitally  
15 important to consumers, it is something that ensures that  
16 technologies are safe and make the food safer and not less  
17 safe. Nonetheless, the process really is quite difficult to  
18 go through.

19 We've watched technologies just take years and  
20 years simply to get through the administrative hurdles.  
21 Now, some people might suggest that a single food safety  
22 agency might resolve all of these issues, and that may not  
23 be the focus of this discussion, but I do think that under  
24 Goal 1 that that issue might be discussed more in terms of  
25 objectives.

1           MR. BILLY: Any other general comments? Okay. In  
2 terms of getting the Committee's input, it would seem like  
3 we could get perhaps some initial reaction as a result of  
4 the consideration of this by the subcommittee at this  
5 meeting and then set some sort of a deadline for Committee  
6 members to consider it further and perhaps provide us some  
7 written comment, say, by the end of the month or something  
8 like that, whatever you think would be appropriate.

9           This, again, is about getting your initial input,  
10 having some time to reflect. This is a pretty bold kind of  
11 thinking, so you need to think about it, get your arms  
12 around it, and I understand that. So I think something  
13 like, some initial reactions, and then setting a deadline.  
14 Does the end of the month sound reasonable? Dan?

15           DR. LaFONTAINE: We're a little confused. It's on  
16 the agenda tonight.

17           MR. BILLY: Yes, I know.

18           DR. LaFONTAINE: So are we going to -- but you're  
19 talking about comments by the end of the month, so I'm not  
20 sure which way we're headed.

21           MR. BILLY: Well, both. In other words, we've  
22 introduced it. You will be talking about it. You will have  
23 some initial reactions, but we just have a feeling that for  
24 a number of you beyond the initial reactions and whatever  
25 consensus you have, you may want to have an opportunity to

1 think about it some more and then provide further comment.

2 We just wanted to provide for that, so that's the idea.

3 Does that sound good to everyone? Does the end of the month

4 sound all right? You provide the comments back into Mike

5 and his staff, and then we'll pull those together and share

6 them with everyone.

7 MR. DANNER: And comments on the objectives are

8 particularly helpful to us, and if there is anything missing

9 there from these goals, things that should be addressed or

10 taken on.

11 MR. BILLY: Yes. Like Caroline identified

12 something just now, and any other thoughts like that, those

13 would be useful. Nancy?

14 MS. DONLEY: Just another point of clarification.

15 Is this what we went through -- Charlie, I was in that

16 five- year strategic plan. Is this --

17 MR. DANNER: This is going to replace the other

18 one.

19 MS. DONLEY: That five-year strategic.

20 MR. DANNER: What I said earlier on I want to

21 reiterate, that we had a very nice situation for the last

22 few years. We had a rule, and we had a rule that really was

23 our strategic plan, and so it's very easy for my staff to

24 package that in the form of a strategic plan, and everything

25 fit together because everything that we were doing was in

1 the rule, and so we had nice things to report on that showed  
2 the progress in achieving or objectives, and this is going  
3 to replace that.

4 This is the next big stretch beyond HACCP  
5 implementation, and much work will have to be done. You can  
6 think of it as maybe, in effect, writing a new rule, which  
7 is taking us to a whole new level of food safety activity.

8 MS. DONLEY: If I could, I'd just like to make one  
9 general comment because I remember the blue book very well  
10 that had it. And I think this is absolutely excellent  
11 because one of the problems I had -- I meant, there are some  
12 things in here I know I'm going to want to tinker with, but  
13 you have looked at this with a real -- put this together  
14 with very much a purist attitude and I want to really  
15 commend an Agency for doing that.

16 Nowhere in here do I see a quick, just flipping  
17 through, which I had a real problem with the previous  
18 five-year strategic plan, are trade implications in here.  
19 It's just you're really looking at this strictly from a  
20 safe-food perspective, and I want to commend you on that.

21 MR. DANNER: Well, you have to put politics aside  
22 when you're going for risk free.

23 MS. DONLEY: You didn't do that before, so this is  
24 very, very good.

25 MR. BILLY: Any other comments before we wrap this

1 up?

2 MS. DEWAAL: Can I just ask one more question? And  
3 I haven't been able to review every line, but do you talk  
4 anywhere in here on the inspection functions of the Agency?

5 MR. DANNER: It's contained in there, but, you  
6 know this is a rather global level. There is no real detail  
7 like that. I mean, inspection is one way. It's more in  
8 terms of risk management, risk assessment, risk management.

9 MR. BILLY: Goal free. There's quite a bit in  
10 there.

11 MR. DANNER: The detail will come later once we've  
12 settled on a specific set of objectives and teased out about  
13 that which we can undertake.

14 MS. DONLEY: And, Charlie, you said the comments  
15 on the objectives would be most helpful to you.

16 MR. DANNER: What I would like you to do is if you  
17 can find the time to do it is if you accept the motion that  
18 food can be risk-free and you accept that the goals that  
19 we've outlined here would accomplish that, then look at each  
20 goal and say, what are they trying to achieve there? What  
21 would you have to do? What specific activities would have  
22 to carry out to execute that goal?

23 And that's how we approached it. And I'm not sure  
24 we've got everything. For instance, if you want, you know,  
25 a technology in research capability in the country, there

1 are other things that we failed to mention in the objective  
2 lists. That's one useful way for you to approach this.

3 MR. BILLY: It's basically what's outlined here.

4 MR. DANNER: You can follow those questions, too.

5 MR. BILLY: In inviting the comments on the  
6 following. I think if you use that as a guide -- it's what  
7 Charlie just said -- and some other things. So this is what  
8 the guide to the Committee and the subcommittee, but it's  
9 also in terms of any further thoughts that any of you have  
10 as well. Katie?

11 MS. HANIGAN: I do appreciate comments being left  
12 open until the end of May because I myself am not on this  
13 subcommittee tonight and have not looked at the information  
14 and probably will not look at it until over the weekend, so  
15 I do appreciate the comments stay open on it.

16 MR. BILLY: Comments? Okay. Let's move on.  
17 Thanks, Charlie. The next item is to look at the  
18 qualifications of government and industry personnel who  
19 conduct HACCP tests. This discussion will be led by Jeanne  
20 Axtell, and there is material on this under Tab 6, I  
21 believe. So, Jeanne, the floor is yours.

22 MS. AXTELL: Thank you very much, Tom. At the  
23 last advisory committee meeting in November the topic of  
24 qualifications of FSIS inspectors and industry personnel in  
25 HACCP establishments was raised as an issue of interest for

1 today's meeting.

2           And as background to the Committee's  
3 deliberations, specific information had been requested by  
4 the Committee at that time about the in-plant field  
5 inspection work force profile and about the Agency's current  
6 thinking on changes that may be necessary to reshape the  
7 skills and qualifications of the inspection work force. So  
8 what I would like to do for just a few minutes --

9           (Pause.)

10           MS. AXTELL: All right. We've switched mikes.  
11 Just to back up, I'll start over, at the last advisory  
12 committee meeting in November the topic of qualifications of  
13 FSIS inspectors and industry personnel in HACCP  
14 establishments was raised as an issue of interest for  
15 today's meetings.

16           And as background, the Committee at that time  
17 requested some information about the in-plant field  
18 inspection work force profile and about the Agency's current  
19 thinking on changes that may be necessary to reshape the  
20 skills and qualifications of the inspection work force.

21           I would like to take just a few minutes up front  
22 to cover those background discussions that the Committee  
23 requested at its prior meeting before leading into the  
24 specific question and topic of interest.

25           In terms of the work force profile, there are two

1 summary-level charts that are behind Tab 6 and are also in  
2 the handout material for the audience that provide some  
3 background profile concerning the field inspection in-plant  
4 work force. The first chart profiles to two major  
5 occupations that are employed in in-plant positions: food  
6 inspectors and veterinary medical officers.

7 The data are current as of April 14th and  
8 represent employment by grade in those two occupations. And  
9 I think by the pie-chart arrangement you have a good sense  
10 of what the dispersion of employees is by grade.

11 The second chart profiles the occupational  
12 breakdown of circuit supervisors into the three major  
13 occupations that are there: Veterinary medical officers,  
14 food inspectors, and food technologists, and provides an  
15 employment count for district management. District staff,  
16 and enforcement position. So together these two charts  
17 would represent the in-plant circuit and district-level  
18 employment that presently is brought to bear on regulatory  
19 inspection and enforcement decision-making.

20 The Committee had also at the its last meetings  
21 asked for a bit of background discussion about some of the  
22 Agency's thinking on the work force of the future. In  
23 August of last year FSIS published a back-grounder entitled  
24 "Moving from a Plant-based Inspection Work Force to a  
25 Farm-to-table Consumer Safety Inspection Work Force."

1           The back-grounder profiled an overview of the  
2 Agency's thinking about changes that will be necessary to  
3 reshape the work force and deploy its resources differently,  
4 and the back-grounder also discussed in general the Agency's  
5 need to improve the skills and qualifications of the work  
6 force to take full advantage of those skills in meeting its  
7 goal to reduce food-borne illness and to provide appropriate  
8 regulatory oversight within its statutory authorities along  
9 the farm-to-table continuum.

10           Today, the 1863 food inspection work force is very  
11 highly specialized, jobs that discreetly identify technical  
12 inspection work based on the type of slaughter or processing  
13 operation, the type of product, the volume of production,  
14 the number of lines, the formulations used in product, and  
15 other factors that distinguish complexity of traditional,  
16 non-HACCP inspection.

17           In the future, with HACCP and beyond, we  
18 anticipate that inspection program personnel will expand the  
19 delivery of certain regulatory beyond the existing walls of  
20 slaughter and processing plants and that as a result FSIS  
21 will need an a more flexible, more highly educated work  
22 force that can be assigned at any time to any operation to  
23 perform inspection and to determine regulatory compliance of  
24 any industry operation.

25           The classification series that the agency has

1 identified as most closely meeting these requirements for  
2 the future is the 696. It's called a GS-696, consumer  
3 safety officer series. That is a professional series. It  
4 does have a positive education requirement.

5 In looking at several occupations before beginning  
6 to settle toward the 696 series, FSIS also wanted to find a  
7 way to assure that its current work force count nucleus for  
8 the transition to the future work force. We had already  
9 made commitments.

10 Both the Agency and the Department had made  
11 commitments to the work force that we employ, that every  
12 employee who wishes to have a job to continue to have a  
13 career with the agency would have one, but that more than  
14 likely that job that would be available would involve  
15 different duties and responsibilities and may require the  
16 employee to relocate and may require the employee to do some  
17 things on their own to meet the qualifications for work  
18 force of the future.

19 And to acquire this higher level of scientific and  
20 technical qualification the Agency has been developing plans  
21 to meet this capacity in two ways: By educating and  
22 retraining the existing work force and as a companion,  
23 recruiting and hiring employees who already possess those  
24 scientific skills and qualifications.

25 After HACCP was implemented in large plants in

1 January of 1998 several classification reviews were  
2 conducted at various locations around the country. These  
3 reviews were done of food-inspection jobs to determine how  
4 the introduction of HACCP and HACCP work procedures had  
5 affected the nature of the work performed by those  
6 employees. What was found from those reviews is the work  
7 was now sufficiently different that it was appropriate to  
8 consider classifying the work outside the food-inspector  
9 series into a different classification series.

10           And so as we began to look at alternative  
11 occupations for classifying jobs that we have in the plants  
12 today performing HACCP work, we wanted to consider the  
13 decision about what series to put these people in in light  
14 of the changes that we thought would be coming in the future  
15 and the skills and qualifications of the work force that we  
16 believed to be necessary in the future.

17           So, in effect, we are trying to meet two different  
18 objectives. The first objective is to find a series that  
19 most appropriately describe's the work now being performed  
20 by inspectors in HACCP plant and that would permit the  
21 Agency to distinguish the work of employees engaged in HACCP  
22 from the work of employees not engaged in HACCP duties.

23           And the second objective was to identify a  
24 classification series that would permit the existing work  
25 force by gaining necessary course work outside of their jobs

1 to prepare for and be able to transition for the long term  
2 into the 696, consumer safety officer series. And the  
3 series that we selected is called the consumer safety  
4 inspector, or the GS-1862.

5 Now, obviously, with the names being so similar,  
6 it sometimes is easy to confuse the consumer safety officer  
7 from the consumer safety inspector. The basic difference is  
8 the consumer safety officer series has a different set of  
9 qualifications requirements that come with it the need for a  
10 positive education requirement, whereas the 1872 consumer  
11 safety inspector series is basically a technician-level  
12 series like the food-inspector series is today.

13 Both the food inspector and consumer safety  
14 inspector series have comparable qualifications  
15 requirements. FSIS employees today who are food inspectors  
16 can qualify to be consumer safety inspectors and can be  
17 considered for promotion into those positions. The series  
18 itself would support the existing grade structure of  
19 off-line positions that FSIS currently employs in HACCP  
20 plants, and so we felt that it would be appropriate to look  
21 at the use of that series as a transition series as we move  
22 from a non-HACCP environment into HACCP environment and  
23 subsequently beyond.

24 The Agency is currently consulting with the  
25 National Joint Council of Food Inspection Locals over the

1 impacts associated with reclassification of those jobs  
2 involved in the performance of HACCP duties into the 1862  
3 consumer safety inspector series.

4 The Agency has set a target date of July 1 to  
5 affect the reclassifications on those positions presently  
6 performing HACCP duties in large plants and in small plants,  
7 and we would expect that after HACCP implementation occurs  
8 in very small plants in January 2000 that inspection  
9 personnel covering those plants would also be reclassified  
10 as consumer safety inspectors.

11 That is the short-term plan. The longer term  
12 plan, again, is to move toward the more professional  
13 requirements and qualifications that would be part of the  
14 696 consumer safety officer series. Again, that series has  
15 a positive education requirement, and the positions  
16 classified to that series will require the application and  
17 use of professional scientific judgment in regulatory work.

18 In the handouts that you have there are some side-by-side  
19 comparisons that I think will facilitate the subcommittee  
20 and the Committee's deliberations.

21 One handout compares the Office of Personnel  
22 Management, the government-wide standards for qualifications  
23 for the food inspector, consumer safety inspector, and  
24 consumer safety officer series. The other handout is a  
25 side-by-side comparison of the classification series

1 distinctions between those three series, and that handout  
2 profiles difference in the nature of the work that would be  
3 conducted by persons who are employed in each of the three  
4 occupations.

5 MR. BILLY: That's the one that says  
6 qualifications comparison, and then in quotes "based on OPM  
7 qualification standards." The one you just referred to.

8 MS. AXTELL: That's correct. And then the one  
9 following it says "classification comparison, different OPM  
10 series." So the first one, the qualifications, is a  
11 comparison of the government standards for the  
12 qualifications in the three occupations. The second one are  
13 the government standards comparing the purpose or  
14 principally for which that occupation is established, how  
15 that is used.

16 The 696 series is a two-grade-interval series.  
17 That means that the grade-level or the grade-level structure  
18 for work that the occupation could begin at an entry level  
19 of GS-5 or 7 and proceed in two-grade intervals, 5, 9, 11.  
20 We are hopefully of being age to support the introduction of  
21 the consumer safety officer series, jobs that would go to  
22 GS-11 in the application of professional knowledge.

23 In the short term over the next few years we  
24 anticipate employing personnel in all three series. As I  
25 mentioned before, off-line HACCP work, jobs that are

1 performing HACCP tasks today in large, small, and very small  
2 plants, we see those as being classified as consumer safety  
3 inspectors.

4           We also are proposing under the HACCP-based  
5 inspection models project that the oversight and  
6 verification inspection activities in slaughter plants in  
7 those pilot tests and in the end distribution locations  
8 would also be classified as consumer safety inspectors.  
9 Because the model's project only pertains to those  
10 operations that slaughter certain target market classes of  
11 animals, there are other plants who do have production  
12 operations involving other market classes, and so we  
13 anticipate over the next several years to still be employing  
14 food inspectors principally engaged in slaughter-inspection  
15 activities in those operations.

16           We also are looking toward the introduction of the  
17 696 series perhaps before the end of this fiscal year or  
18 early into the next fiscal year. The introduction of that  
19 series does require approval by both the Department and OPM,  
20 and there is still a great deal of developmental work going  
21 on within the Agency on how best to employ this kind of  
22 expertise in in-plant regulatory inspection work. And that  
23 is the focus for our initial introduction of the consumer  
24 safety officer series.

25           The question or the issue for consideration by the

1 Committee with respect to qualifications, as we introduce  
2 the consumer safety officer series, the 696 series, the  
3 professional series, there will be a need to develop very  
4 specific information to demonstrate how the OPM  
5 qualification standard may be applied to FSIS positions.

6 The standard, as you see from the handout,  
7 provides for qualifying individuals based on a very broad  
8 range of scientific, academic backgrounds, provided that  
9 those backgrounds are relevant to the positions being  
10 filled. The basic qualifications are that all applicants  
11 must have a degree with 30 semester hours of science course  
12 work, or in the absence of a degree 36 semester hours of  
13 science course work plus one year of specialized experience  
14 at the next lower grade.

15 FSIS several options regarding how liberally or  
16 how conservatively to evaluate the academic backgrounds of  
17 inspection personnel for internal placement -- these would  
18 be people that are already employed with the Agency today --  
19 into the consumer safety officer series.

20 The options might range from crediting all types  
21 of scientific academic backgrounds that are permitted under  
22 the OPM standard to a more middle-ground approach which  
23 would be to attempt to identify those specialties and broad  
24 categories of course work that are most relevant to the work  
25 of the agency to the most narrow option, which would be

1 attempting to identify a very narrow, specific listing of  
2 academic course work that would be considered as qualifying.

3 Our thinking right now is that our best approach  
4 is to strike for the middle ground to look at identifying  
5 and crediting those specialties and broad categories of  
6 course work in order to provide sufficient candidates with  
7 education and experience that are closely associated with  
8 FSIS's professional and scientific needs. The Agency would  
9 very much benefit from the Committee's recommendations with  
10 respect to which particular disciplines and academic  
11 backgrounds that are outlined in the OPM standards should be  
12 credited.

13 Also, as I know there has been a lot of  
14 discussion, in the HACCP environment the need for background  
15 knowledge in statistics and in particular statistical  
16 process control is a very crucial part of being able to  
17 monitor and verify the adequacy of HACCP systems. And so a  
18 subset of this question is with respect to backgrounds in  
19 statistics should they also be credible as qualifying?  
20 Should they be a prerequisite, if you will, as qualifying  
21 experience, or can course work in statistics or statistical  
22 process control be acquired after employment or after  
23 placement, in-service placement into the 696 series?

24 I know that the Committee in its last meeting had  
25 also expressed interest in having some discussion about the

1 qualifications of industry personnel with respect to  
2 particularly to the models, the HACCP-based-inspection  
3 models project and the slaughter pilots, and with respect to  
4 that the Agency, FSIS, is not contemplating establishing any  
5 particular qualifications or training requirements beyond  
6 those that are already a part of Part 417.7, the HACCP rule  
7 itself.

8           Obviously, the subcommittee and the Committee may  
9 have some other thoughts about that, and we would certainly  
10 be interested in hearing those thoughts, but because, in our  
11 thinking right now, we anticipate that each plant who is a  
12 volunteer in that project may very likely approach the  
13 assumption of responsibilities in the slaughter-production  
14 arena differently, we think it would be very difficult to  
15 set prerequisite qualifications up front in the environment  
16 we're in now.

17           We believe there needs to be some latitude for  
18 industry to consider how best to design work that the arena,  
19 considering both procedures, production practices, the  
20 introduction of new technologies, all of which might cause a  
21 given plant or part of the industry to decide it needs a  
22 different set of training or qualifications requirements for  
23 it's employees than perhaps a plant in another location  
24 dealing with another species. I'd like to open it up for  
25 questions.

1           MR. BILLY: Now, the two questions that you've  
2 posed are in bold at the bottom of the first page under  
3 Tab 6.

4           MS. AXTELL: Yes.

5           MR. BILLY: So those are, in particular, questions  
6 that we would be interested in that Jeanne just outlined.  
7 Then obviously as you understand in general what we're  
8 working on, we have other thoughts and the separate issue of  
9 industry qualifications. I assume in that context you're  
10 talking about, for example, the people that would assume the  
11 sorting responsibility for carcasses on the slaughter line.

12          If inspectors now have certain qualifications, should  
13 similar qualifications, as an example, be required or  
14 expected for plant personnel that would be doing, carrying  
15 out those functions?

16          MS. AXTELL: We are, just for the Committee's  
17 understanding, we are sharing the training materials that we  
18 use for basic slaughter-inspection training of all  
19 food-inspection personnel. We are sharing those materials  
20 with the plants that are a part of that pilot test project  
21 so that they have the benefit of that.

22          We are also looking at the possibility of making  
23 some arrangements to have some of the folks at our training  
24 center have some industry people in who are engaged in that  
25 project and share with them in a little more detail what the

1 training material is.

2 It is not an expectation of ours that the industry  
3 will necessarily adopt that material wholesale, but we  
4 believe that it at least is a starting point, and that  
5 material may be good working material for those plants in  
6 their consideration of how best to focus their energy.

7 MR. BILLY: Okay. Katie?

8 MS. HANIGAN: In the packet I received in the mail  
9 from Michael in preparation for this meeting I have a letter  
10 dated September 11th, from Dale Allen asking permission to  
11 have -- the title of the report is "FSIS Field Execution  
12 Task Force Report," and it was sent to me in preparation for  
13 this Committee meeting.

14 And clearly this report that was put together  
15 outlined seven areas that need to be addressed as far as  
16 FSIS personnel in the field, and my question to you, Tom, is  
17 the number-one area of concern here was qualifications,  
18 certifications of inspectors. But did this Committee in  
19 November decide that they did not want performance  
20 measurements put in place for inspectors or personnel of  
21 management brought out? Were the other issues brought up in  
22 this paper ruled as not significant for this Committee  
23 review?

24 MR. BILLY: Not that I'm aware of, no.

25 MS. AXTELL: No. I'm not sure that -- Mike can

1 correct me if I'm wrong, but I'm not sure that the Committee  
2 actually considered the report in any of their formal  
3 sessions. That was provided by Mr. Allen to the members of  
4 the Committee, but I don't believe the report itself was a  
5 specific topic of discussion. The issue that did surface  
6 during the Committee's meeting was the issue of  
7 qualification.

8           So the first of the issues that listed in that  
9 report was specifically identified as an issue to be taken  
10 up at this meeting, but we have not precluded consideration  
11 of the other issues should the Committee wish to consider  
12 that at some point in their agenda.

13           MS. HANIGAN: Okay. I guess I just find it  
14 difficult, and I'll be chairing that session tonight, as to  
15 how you can look at qualifications of inspectors or even  
16 professionals in our industry without having some type of a  
17 system put in for measuring of performance. And, you know,  
18 I'm going to ask the Committee again, then, to go back and  
19 look at this report that was supposed to have been presented  
20 to this Committee in November and consider all seven areas.

21           I think it's a key part as to the difficulties the  
22 industry and FSIS is having right now in the field. I don't  
23 think you can separate one area out of those seven that was  
24 presented in the November report.

25           MR. BILLY: Well, you know, I think that's -- in

1 one sense it's up to you, Katie, and the rest of the  
2 subcommittee and then the Committee as a whole. Often in  
3 these things you need to break these fairly complicated  
4 issues into component parts and use them sort of as building  
5 -- deal with one, then have that as the foundation for the  
6 next and so forth.

7           And the sense I had was that this was where the  
8 Committee was going to start and get an understanding of  
9 qualifications or the entry-level or the threshold-level  
10 before talking about performance. That's actual execution  
11 of the job. But if there is another way to do it that you  
12 feel confident that you can lead the subcommittee through  
13 and address some issues, that's fine.

14           MS. HANIGAN: Okay. Maybe I wrote down the wrong  
15 date. I wrote down a possible July '99 implementation date  
16 for some of this. Is that correct? Did I write that date  
17 down correctly?

18           MS. AXTELL: We have a target date of July '99 for  
19 reclassification of existing -- of positions involved in  
20 HACCP duties in large and small plants into the 162 consumer  
21 safety inspector series. Of necessity, assuming we do, in  
22 fact, meet that target date, once employees are employees  
23 are reclassified into that job it will also be incumbent  
24 upon us to change their performance standards, and so they  
25 will be measured against a different set of performance

1 standards than those that they are under today.

2 That's one of the features of being a government  
3 employee. If you're in a different employee, you're in a  
4 the different job series, you change grades, you get a  
5 different set of performance standards, but those standards  
6 and requirements are operating within government-wide  
7 requirements for personnel matters.

8 MS. HANIGAN: Well I would expect we'll have a  
9 very healthy conversation tonight regarding this. The only  
10 other concern I have is the wealth of information that has  
11 been presented by yourself, Jeanne, and by the gentleman  
12 right before you, I'd appreciate it if that information was  
13 mailed to us ahead of time because you sit in the meeting,  
14 and we have two hours tonight to discuss this, and another  
15 subcommittee has two hours to discuss a huge change in  
16 strategic planning.

17 We need to look at the documents ahead of time and  
18 come to this meeting prepared so that we don't spend the  
19 first half hour to 40 minutes of tonight's two hours trying  
20 to read the document and understand what it is. So I would  
21 appreciate prior to November's meeting if we could get all  
22 of the information forwarded to us ahead of time and have it  
23 clearly our responsibility to bring it with us.

24 MR. BILLY: Caroline and then Collette.

25 MS. DEWAAL: Just a question of clarification from

1 the chair. We have two hours tonight to discuss that issue  
2 plus the campylobacter issue in that subcommittee, so I  
3 don't mind discussing seven issues as long as we reserve an  
4 hour to discuss campylobacter as well.

5 MS. HANIGAN: But of that hour we will probably  
6 have to have a half-hour of coming up to speed as to where  
7 we are each hour. That's my point, Caroline. If we had the  
8 information to us ahead of time, we could hit two hours  
9 running. We're going to hit two hours with a half hour out  
10 of each hour coming up to speed here.

11 MR. BILLY: Okay. Collette?

12 MS. SCHULTZ KASTER: Could you reclarify on the  
13 officer versus inspector now that you've walked us all the  
14 way through the document? Just jump back to the very  
15 beginning again. What are the activities the inspector will  
16 be doing, HACCP-related duties, and what again will the  
17 officer be doing?

18 MS. AXTELL: Okay. Again, the reclassification of  
19 those inspection positions involved in the performance of  
20 HACCP duties to date would be reclassified as consumer  
21 safety inspectors. Their job would not change.

22 What we're saying that as a result of implementing  
23 HACCP we went after HACCP was implemented in large plants  
24 and looked at how the change in inspection procedures had  
25 affected the nature of the job, and we found that the job,

1 the way it was now being performed, was sufficiently  
2 different that it warranted being classified into a  
3 different occupational series.

4 And the one that right now our personnel community  
5 believes is the closest, most appropriate standard is  
6 consumer safety inspector series. That simply acknowledges  
7 that the work now being done today is different than the  
8 work being done in a non-HACCP plant by an inspector.

9 Now, the consumer safety officer has not yet been  
10 introduced. We are looking to potentially introduce that  
11 later this year. There is a lot of staff-development work  
12 going on with respect to the introduction of that series  
13 because if we're going to introduce employees possessing  
14 professional scientific knowledge and skills, of necessity  
15 that means a different work methodology than the work  
16 methodology being performed today because the work  
17 methodology today is basically a technician-level work  
18 methodology.

19 We basically have very defined procedures. We  
20 have centrally assigned schedules of work. We do data  
21 collection from those assigned schedules. We see that the  
22 work methodology for a consumer safety officer would be  
23 significantly different and would move more in the direction  
24 of that individual looking at a variety of data that was  
25 available and making appropriate determinations as to how

1 best to lay out a plan of inspection in that HACCP  
2 environment, meeting the same objectives of the current  
3 system but approaching it from the standpoint of making a  
4 professional judgment.

5           So we're still working on work methodology as  
6 well, but we would not envision being able to introduce that  
7 series without also introducing work methodology changes.  
8 And so for that reason our tentative thinking is that when  
9 we do introduce the consumer safety officer, because it is  
10 using those scientific methodologies, we would introduce it  
11 into the jobs that today we believe have the highest demand  
12 for the application of scientific professional judgment that  
13 would tend to be dealing with more sophisticated production  
14 processes, more sophisticated technologies in food  
15 production.

16           MS. SCHULTZ KASTER: So I think that kind of  
17 begging support for Katie's point of taking into account  
18 tonight all seven of these because it sounds like a pretty  
19 complex process that you that you've described. Clearly, it  
20 is, and if we want people that can help regulate  
21 campylobacter issues like that and we're going to have  
22 trained personnel, then we need to talk about communication  
23 and training of personnel management, performance measures,  
24 all of those things need to be addressed and interrelated.

25           MS. AXTELL: In part, and not necessarily to

1 defend the decision, and certainly, Katie, we will support  
2 you in however you and the subcommittee wish to proceed, we  
3 recognize that there was a lot to undertake in this  
4 discussion and that there were multiple topics to be  
5 assigned to the particular subcommittee.

6 We know that in particular we need some advice and  
7 guidance if sorting out the issue of academic disciplines  
8 because when you look at that OPM standards you can be an  
9 engineer and be a consumer safety officer. You can be a  
10 computer programmer and be a consumer safety officer.

11 And the question is, if the Agency is going to  
12 draw some choices about the academic backgrounds, let's have  
13 some dialogue about where those choices will give us the  
14 academic backgrounds most relevant to the work of the  
15 Agency. And we thought it would be a place to start knowing  
16 that the Committee may well want to continue discussion  
17 about this topic in future meetings.

18 MR. BILLY: Alice?

19 DR. HURLBERT: I'm going to roll a couple of  
20 things into this one question, Jeanne. First of all, I know  
21 that a lot of the HACCP model plants have sent people down  
22 to the training center and thought that it was super the  
23 interaction between the people there and the industry people  
24 there in learning, take the same course that the slaughter  
25 inspectors were taking. So from what I understand from the

1 guys in the pilot, that has worked really well, and I know  
2 they appreciate the Agency allowing that to happen.

3 MS. AXTELL: We appreciate the feedback.

4 DR. HURLBERT: Maybe just a few years ago we had a  
5 similar discussion like this on food technologists. What's  
6 described here and it's been several years for me now, so  
7 the brain is gone, what is the difference between the food  
8 technologist and what you've described with the consumer  
9 safety officer? Because if I remember right, it was 30  
10 hours of science and inspectors currently in place could  
11 upgrade and everything, and we have the food technologists  
12 in place already.

13 Did the Committee review everything that happened  
14 when you went to the food technologists, and what was the  
15 outcome of that discussion? And before you answer, let me  
16 just give you all of that at once. The Australian pilot  
17 project where they talked about the training that they have  
18 given their employees with a two-year program, testing  
19 certification, the whole works, did this group look into  
20 that as well as any type of continuing education requirement  
21 that I know to be licensed you have to have so many CE units  
22 per year. Was there any thought given in this series that  
23 there should be continuing education, especially if we're  
24 looking at science and the changing technologies? That's a  
25 lot for one question.

1 MS.AXTELL: That's a lot for one question. Let me  
2 back up. We did look at a number of different occupations,  
3 including the food technologist, food scientist, food  
4 technologist series, which is a 1382 series. One of the  
5 things that we thought the consumer safety officer brought  
6 that the food technology series did not bring was the  
7 opportunity to consider an even broader spectrum of academic  
8 backgrounds. If you will notice, in the handout on the OPM  
9 qualifications it does not permit.

10 That series who have degrees in biological  
11 sciences, chemistry, pharmacy, physical sciences, food  
12 technology, nutrition, medical science, engineering,  
13 epidemiology, veterinary medical science, or related  
14 scientific fields.

15 It did afford the opportunity to potentially  
16 broaden out the number of academic disciplines that could be  
17 considered and brought to bear on in-plant regulatory  
18 inspection work. It also would permit some consideration  
19 potentially in the future of how in other aspects of the  
20 Agency's work we might employ career safety officers,  
21 thereby providing an even broader career ladder or career  
22 options for the Agency as a whole. Again, it doesn't mean  
23 that we might not have food scientists, food technologists  
24 employed. All of them, all of those that did become  
25 qualified at that time would qualify for this 696 series.

1           Your subsequent question concerned --

2           DR. HURLBERT: Did you look at how --

3           MR. BILLY: Continuing education.

4           DR. HURLBERT: Continuing education and  
5 certification.

6           MS. AXTELL: Specifically, we have not looked at  
7 the Australian model because, and, you know, I may need to  
8 depend on some of our personnel folks to help out here. We  
9 have a different set of personnel guidelines that federal  
10 employees operate under in this country, and some of the  
11 certification, recertification kinds of requirements that  
12 might lead to removal from employment, there are just a  
13 different set of ground rules for the personnel rules that  
14 would be involved in that kind of activity.

15           Certainly, we do have a requirement for federal  
16 employees that there be performance standards. Employees  
17 are evaluated annually against those performance standards.

18           If their performance is not up to par, the appropriate  
19 actions should and need to be taken with respect to  
20 attempting to correct any deficiencies and knowledge of  
21 execution that employees have, but it is a different system  
22 of government, a different system of personnel regulations  
23 that we are dealing with.

24           Now that is not to say that we could not at some  
25 point consider the acquisition and the maintenance of

1 certain types of skills as information that's credited for  
2 promotion if someone has to have the demonstrated skills and  
3 determined proficiency in those skills in order to be  
4 considered for advancement

5 MR. BILLY: Okay. Dan and then Nancy.

6 DR. LaFONTAINE: Dan LaFontaine, South Carolina  
7 Meat and Poultry Inspection. I'm going to try to make this  
8 brief because time is of essence. The issue of industry  
9 qualifications or minimum qualifications under HACCP-based  
10 inspection models project, that issue needs to be addressed.

11 And now obviously we are not prepared to do it and we've  
12 got a full agenda, so to make a long story short, my  
13 suggestion to you, Mr. Chairman, is that we defer that to  
14 the next meeting, if appropriate, so that it can be a  
15 clear-cut topic and everyone will have their say.

16 One further comment: I would ask FSIS to make  
17 note of the Australian Meat Safety enhancement project,  
18 which FSIS, I guess, is still actively considering if you  
19 will buy into it. It has a lot of substance in it as far as  
20 what they are doing, and I'm not saying that we have to be a  
21 mirror image, but it would be, in my personal opinion, a  
22 serious mistake to not have at least some minimum  
23 qualifications if you're going to turn this whole arena of  
24 ante mortem and post mortem, the first line of  
25 responsibility, over to industry.

1 MR. BILLY: Thanks. Nancy?

2 MS. DONLEY: We're playing tag team here because  
3 Dan, I had two issues to cover, and he covered the first one  
4 beautifully, so thank you, Dan. I was just wondering if --  
5 obviously there is going to be a price tag attached to this  
6 when you start changing grade levels, and what impact would  
7 it have on the number of inspectors? You have the pie  
8 charts here, the FSIS work force profile, and I assume  
9 that's as it exists under the current structure.

10 What will happen? Have you crunched the numbers  
11 to see what will happen by moving educational levels, grade  
12 levels up there, pay levels up, and what impact it will have  
13 on the size of the force?

14 MR. BILLY: I'd like to address that, and the  
15 answer is that it will depend on the level of support that  
16 we get in terms of budget requests. For example, in our  
17 current budget that's before Congress, in anticipation of  
18 moving to the 1682 and the 696 series, we have requested  
19 additional funding funds to cover greater salary costs.

20 We're on the front end of that budget process, and  
21 it remains to be seen what we ultimately get from it in  
22 terms of that kind of support. If in the end we move in  
23 this direction and there is not additional funds, then it  
24 will cause us to have fewer employees if we're going to pay  
25 significantly higher salaries to them.

1           So there are some trade-offs there that will have  
2 to get sorted out. But our current strategy is to, as we  
3 increase the scientific requirements of our employees  
4 consistent with the science-based HACCP approach to seek the  
5 funding support to achieve that, and that's the course we're  
6 currently on.

7           DR. DENTON: Jim Denton at the University of  
8 Arkansas. Alice already asked a couple of questions that I  
9 had in mind with regard to the food technology issue, but I  
10 would like to ask one follow-up question as a point of  
11 clarification.

12           I noticed that the degree portion of the  
13 qualifications requires 30 hours within these disciplines.  
14 My question is, on the combination that has the 30 semester  
15 hours plus the specialized experience with are we still  
16 talking about university-level training, or is it going to  
17 be training similar to what's at the FSIS Training Center?

18           MS. AXTELL: No. When we're looking at the  
19 qualifications issues we are looking at university-level  
20 training, college-level training.

21           DR. DENTON: Thank you.

22           MR. BILLY: I'd like to leave some of this to the  
23 subcommittee, so if there are further points of  
24 clarification or things he needs to get nailed down so he  
25 can have a fruitful discussion, let's clear those up, and

1 then we're going to move on.

2 DR. HURLBERT: To piggy-back on Dr. Denton, will  
3 the Agency -- are you considering budgeting any kind of  
4 money to help the inspectors that wish to gain their 30  
5 hours, kind of like they did in the food technical so there  
6 will be some Agency assistance in gaining that?

7 MR. BILLY: Yes.

8 MS. AXTELL: Just so that everyone understand, we  
9 have nearly 600 employees in, nonveterinary employees, today  
10 in the work force that would qualify as consumer safety  
11 officers, and that's based on -- and we have more than that  
12 with degrees. These are based on people with the degrees in  
13 the qualifying disciplines. So there is a sizable  
14 proportion of the food inspection work force that could  
15 qualify, has the academic background today.

16 MR. BILLY: Okay. Katie, the last question.

17 MS. HANIGAN: I'll make it very quick. Just two  
18 points please. Okay? I have real concerns with the July  
19 implementation because even if we would go out and educate  
20 these people, there is absolutely no proof that they  
21 determine that they understands and can fulfill the job  
22 requirements.

23 And coming from a union environment, if you go  
24 through and reclassify people without actually having proof  
25 or demonstration that they can do the job functions, trying

1 to reclassify them to something lower perhaps becomes very  
2 difficult with a union, and I think we need to talk about it  
3 at length tonight about proof that they can carry out the  
4 job function.

5 MS. AXTELL: Okay. Can I just clarify one point?

6 The reclassification actions in July are not to the  
7 consumer safety officer professional job.

8 MS. HANIGAN: And I understand.

9 MS. AXTELL: It is in recognition -- the work they  
10 are doing today is consumer safety inspector work. We're  
11 simply trying to bring their classification series in line  
12 with the work requirement. It's not saying the performance,  
13 the execution, but the work requirement that's out there  
14 today is most appropriately classified outside of the food  
15 inspection series.

16 MS. HANIGAN: And I do understand that, but I  
17 clearly think that there are some in the field that clearly  
18 do not understand their job function now as a consumer  
19 safety inspector. And then the last question, if you would,  
20 please, you stated that someone had gone out and reviewed in  
21 the field jobs and how the functions had changed since  
22 HACCP. How many jobs were reviewed, and who carried out the  
23 function of the review?

24 MS. AXTELL: The reviews were done by  
25 representatives from our Personnel Division who are charged

1 with the responsibility of determining the appropriate  
2 classification of jobs in our Agency, and they were the ones  
3 that essentially led the teams. We also in some cases had  
4 field inspection officials along and representatives of the  
5 union on those reviews, but the determinations coming out of  
6 it are personnel classification determinations.

7 MS. HANIGAN: Five jobs, 500? How many did they  
8 review?

9 MS. AXTELL: I believe it's approximately 100 and  
10 maybe a little more than that, and I can confirm that for  
11 the subcommittee before tonight's deliberations.

12 MS. HANIGAN: Thank you.

13 MR. BILLY: Okay. Thank you very much. The next  
14 item on the agenda is developments in the campylobacter  
15 program, and we have Dr. Gerri Ransom with us. She is going  
16 to lead this discussion. Again, under Tab 7 you will see  
17 materials that have been provided, and, Gerri.

18 DR. RANSOM: I was going to cover some  
19 campylobacter program developments for us today. Hopefully,  
20 everybody can see that. First, I was going to start out by  
21 talking about our campylobacter focus. Why a campylobacter  
22 focus? Well, we have our FSIS commitment to reduce  
23 food-borne disease. We're doing this in response to a  
24 significant public health concern, and our baseline studies  
25 have shown us that food animals contain campylobacter.

1           We've also got available information to help us.  
2    Campylobacter is a leading cause of gastroenteritis  
3    worldwide. Food Net data for 1996, 1997, and 1998 has shown  
4    us that campylobacter is the number-one food-borne-disease  
5    organism in the United States. There are substantial health  
6    care costs and lost productivity associated with  
7    campylobacteriosis. There is a high prevalence on raw  
8    poultry carcasses. We see between 70 and 90 percent in the  
9    literature, and infections are strongly associated with  
10   consumption and contact with contaminated poultry.

11           We've also got a heightened public awareness.  
12   Consumers are concerned about campylobacter contamination on  
13   chicken. And we have frequent news coverage that is keeping  
14   this issue in the forefront. Now, as far as our  
15   campylobacter program initiatives, we have some new testing  
16   programs for poultry. We're doing these programs to monitor  
17   the levels of campylobacter jejuna and coli in poultry.

18           We have some methods development going on through  
19   ARS Research, and our goal here is to develop a reliable and  
20   quantitative method that is less labor intensive and less  
21   expensive than our current methods. Our first new testing  
22   program that I wanted to talk about is our chicken-  
23   monitoring program for campylobacter. This program began in  
24   October 1998.

25           We are looking at all classes of raw whole chicken

1 carcasses. We're testing between 120 and 130 samples  
2 monthly, and we plan to run this program indefinitely to  
3 keep a handle on what's going on with campylobacter in  
4 poultry.

5           The second campylobacter testing program that  
6 we've just started up in January 1999 is our young-chicken  
7 baseline data collection program. This is a one-year study  
8 where we are intending to update the 1994-95 nationwide  
9 boiler chicken baseline as far as campylobacter. The data  
10 available from this program, we're going to have it in case  
11 we want to set the HACCP campylobacter performance standard  
12 for young chickens.

13           Now, as far as the campylobacter performance  
14 standard, I'm talking about a potential HACCP campylobacter  
15 performance standard for young chickens. FSIS management is  
16 committed to evaluating this concept.

17           Before I move on and show you some of our data, I  
18 wanted to talk a little bit about campylobacter methodology.

19       Of course, this is going to be important to have a  
20 reliable, easy-to-use method that we can use in our testing  
21 programs as well as for us to look at a performance standard  
22 as far as being able to monitor whether a performance  
23 standard is being met. A good method is also going to be  
24 important for industry in order for them to take a look at  
25 how they are doing with the performance standard.

1           Now, the problem is that our current quantitative  
2 method for campylobacter, it's a most-probable-number  
3 enrichment procedure. It's labor intensive and not amenable  
4 to large-scale testing. It's also expensive. So as I said,  
5 ARS is doing research for us. We've worked collaboratively  
6 with them. We are working on a direct-plating method. This  
7 method is only verge of being released. We are almost  
8 finished.

9           We've been working for over a year. Part of this  
10 method, as I said, it's a direct-plating method. ARS has  
11 developed a new media called campy line augur. This media  
12 has a high selectivity for campylobacter, and it also makes  
13 campylobacter easier to see on the plating media, and it  
14 facilitates direct plating. We're hoping that this method  
15 will represent something that's going to simplify testing  
16 for campylobacter.

17           As soon as this method is released to us we will  
18 be evaluating it, and if we find that the method is equal to  
19 or better than our current method, we will be implementing  
20 it in our testing programs.

21           I brought today some of our data to take a look  
22 at. This is prevalence data. I've got some very  
23 preliminary data from our testing programs as well as our  
24 old broiler baseline prevalence data for campy. You can see  
25 on the broiler baseline we've got a prevalence of 88.2

1 percent. If you look at our monitoring program, our  
2 prevalence is coming in at 78.8 percent, and our baseline,  
3 we're seeing a 61.1 percent prevalence.

4 Now this is very preliminary data. The monitoring  
5 is only about six months' worth of data. The baseline is  
6 only about three months' worth of data. Also, we have not  
7 covered summer months here, so we don't know whether we're  
8 going to see an increase or not, so we really at this point  
9 cannot say that campylobacter is decreasing.

10 What we've got here is a hypothetical pass-fail  
11 status of establishments based on the current prevalence  
12 from our new programs. If you used a 78.8 percent  
13 prevalence or a 67.1 percent prevalence to set a  
14 campylobacter performance standard, similar to what we've  
15 got for our salmonella performance standard, what we're  
16 seeing is that 60 percent of the establishments would fail.

17 Now this is based on very limited data.

18 Typically, for our performance standard for  
19 broilers we're looking at 51 data points. This is only  
20 looking at between one and five data points per  
21 establishment, so I do not know how much value we can put on  
22 looking at this table, but it gives us an idea that perhaps  
23 a performance standard based on prevalence may not be the  
24 thing we want.

25 I've got some quantitative data here in this table

1 for all three of our programs. If we look at MPN data, we  
2 have a range laid out all the way from 0.3 campylobacter per  
3 mill of rinse to greater than 30 campylobacter per mill of  
4 rinse. If we did something for a performance standard such  
5 as set a cut-off, maybe between greater than 30 at the very  
6 bottom, if we said we wanted a campylobacter performance  
7 standard based on a quantitative level of greater than 30,  
8 looking at the data that we see here, from the broiler  
9 baseline, the old baseline, 1994-95, what we would see is  
10 that 40 percent of the establishments would not meet this  
11 campylobacter performance standard.

12 If we look over towards the new programs, we will  
13 see that about 20 percent of the establishments would not be  
14 meeting a quantitative performance standard based on a  
15 cut-off of greater than 30. With the new programs we're  
16 seeing we have 80 percent of the establishments meeting the  
17 performance standard.

18 So we might want to look more closely at a  
19 quantitative performance standard based on a quantitative  
20 level.

21 To give you some more performance-standard  
22 considerations, and this should all be in your handouts.  
23 I'm sure this is pretty hard to see from the back. Looking  
24 at some of the things we thought about in choosing  
25 salmonella for an organism to use in the HACCP performance

1 standard, we can take a look at campylobacter as well. For  
2 instance, from the HACCP rule some of the original rationale  
3 we used, a common cause of food-borne disease, we can say  
4 yes for both campylobacter and salmonella.

5 As far as the organism colonizing a wide variety  
6 of animals and mammals and birds, again, we've got a yes for  
7 both organisms. Occurs at frequencies which permit changes  
8 to be detected and monitored in all species. For salmonella  
9 it was determined that, yes, this was appropriate. For  
10 campylobacter we have a high frequencies in poultry. It  
11 looks as if we maybe could use that for a performance  
12 standard. As far as current methodology available,  
13 salmonella fit there. For campylobacter, we hope soon that  
14 we're going to have a very reliable and simple method to  
15 run.

16 Your handout is incorrect on the next point, but  
17 it's correct up here on the slide. Interventions to reduce  
18 fecal contamination and other sources of salmonella also  
19 effective against other enteric pathogens. At the time we  
20 were looking at the HACCP rule we felt that interventions to  
21 reduce fecal contamination and other sources of salmonella  
22 would also be effective against other enteric pathogens.

23 Now, if we look at the -- if we think back to the  
24 data I showed you, it does not appear that campylobacter is  
25 being drastically reduced. I'm sure everyone in this room

1 is familiar with our one-year HACCP data for broilers where  
2 we saw that the salmonella prevalence is running about 10  
3 percent, and we originally had a prevalence of 20 percent.

4 So there we had -- it's looking to be a 50-percent  
5 decrease. We're not seeing that with campylobacter, so this  
6 laid a question in our mind as far as are these general  
7 interventions that we can use for salmonella and other  
8 enterics working for campylobacter?

9 We move on to the next point, performance standard  
10 is a verification tool of effective HACCP plans. It was  
11 decided that, yes, salmonella appropriate. We've thought  
12 about it in the Microbiology Division, and we thought  
13 campylobacter could also be appropriate here.

14 We've got some other conversations we can look at  
15 in choosing campylobacter as a performance standard  
16 organism. Usefulness of a qualitative versus a quantitative  
17 performance standard. For salmonella, a qualitative  
18 performance standard was acceptable. For campylobacter,  
19 we're not sure.

20 We've got work to do in looking at this.  
21 Significant seasonality effects on the prevalence from  
22 poultry. For salmonella it was determined that this wasn't  
23 going to be a problem in setting a performance standard. In  
24 campylobacter it may be, as we see the available literature  
25 shows us, campylobacter is much higher in July through

1 October in poultry.

2 Our current knowledge for justification of a safe  
3 or acceptable quantitative level. Well, because salmonella  
4 is a performance standard based on prevalence, this didn't  
5 apply. With campylobacter this is unknown. Things like  
6 risk assessments are going to help us. It may not totally  
7 answer this question, but at least we will have some  
8 guidance. And risk assessment for campylobacter is another  
9 thing the Agency is considering.

10 The next point: Significantly different  
11 physiologically, significantly different growth requirements  
12 than other enteric pathogens. For salmonella it's not that  
13 different than other enteric pathogens. For campylobacter  
14 we had to give that a yes. There are some qualities about  
15 campylobacter that are different than many other enterics,  
16 and we don't know if this is going to make it more difficult  
17 to control, and we also don't know if campylobacter's  
18 specifically controls are going to be effective against  
19 other enterics.

20 Okay. Looking at the next point, performance  
21 standard would encourage control measures and have a  
22 positive public health effect. We gave both organisms a  
23 yes. If you look at campylobacter, even if you're using a  
24 campylobacter-specific control that is not going to have any  
25 effect on other enterics, at least you're going to be

1 controlling campylobacter. So we had to give that a yes  
2 public health effect.

3 As far as severity of disease, we couldn't argue  
4 that both organisms were important enough to consider that a  
5 valid reason for a performance standard. On farm  
6 interventions, the last point, for salmonella some things  
7 exist: biosecurity, decreasing water activity, of litter,  
8 competitive exclusions. Some of these things have been  
9 worked on and found to be successful.

10 MS. HANIGAN: Excuse me. What does "GBS" mean?

11 DR. RANSOM: Guillaume-Barre Syndrome.

12 MS. HANIGAN: Okay. Thank you.

13 DR. RANSOM: As far as on-farm interventions for  
14 campylobacter none conclusively have been defined to date.  
15 We are very excited about an on going Agricultural Research  
16 Service study. They are conducting a study with industry  
17 looking at sources of campylobacter and salmonella in the  
18 broiler production area and assessing on-farm interventions  
19 is going to be a part of that.

20 Finally, in closing, I just wanted to mention a  
21 campylobacter performance standard for poultry should  
22 encourage specific and effective control measures. What  
23 this is going to do is prompt research on campy control in  
24 poultry. It's also going to prompt control measures to be  
25 put into practice. And if these control measures are found

1 effective, then we can't argue that this is going to have a  
2 positive public-health effect.

3 MR. BILLY: Okay. Again, we would like to provide  
4 an opportunity for questions, clarification, understanding  
5 of what's here as raw material for consideration by the  
6 subcommittee and then the Committee. So, Carol, do you want  
7 to start?

8 MS. FOREMAN: Yes. What other research activities  
9 are under way besides the ARS one that you mentioned? Is  
10 there anything looking for improved testing going on out in  
11 industry?

12 DR. RANSOM: I think there are a couple of  
13 recent commercial tests being talked about. I don't have  
14 the name offhand. I know there is an Aliza test being  
15 talked about for campylobacter. We are more intimately  
16 involved in the two ARS projects that I mentioned.

17 MS. FOREMAN: I won't be in this subcommittee  
18 tonight, but I think that it is a serious error and one that  
19 the Department has been getting away from to have the only  
20 source of reach on any method be through ARS. I would like  
21 to see the Department actively involved in encouraging the  
22 greatest amount of profit-making potential research out  
23 there on the part of people who might adapt other  
24 technologies and bring different kinds of thinking into  
25 this. Thanks.

1 MR. BILLY: Something that could occur at a new  
2 technology-development center, for example.

3 MS. FOREMAN: Yes, or something that just might  
4 happen because somebody else has got something that they  
5 think, gee, I could change mine a little bit and have a  
6 whole new sales area that I don't have now. That is just  
7 vital that we encourage that.

8 MR. BILLY: Katie and then Dan.

9 MS. HANIGAN: Just a point of clarification. I  
10 thought the Committee in November had moved the  
11 campylobacter to the Micro Committee that's scheduled now to  
12 meet in May, and I'm wondering if we've got the cart ahead  
13 of the horse here. Do we need to get some feedback from the  
14 Micro Committee as directed by this Committee in November?  
15 Can someone comment on that?

16 MR. BILLY: Sure. Kaye?

17 DR. WACHSMUTH: Well, we are poised to do that. I  
18 would like for someone from Policy to be here to explain  
19 exactly the timing of introducing it to this Committee  
20 before we do it. And I think it's to address some of the  
21 obvious up-front policy questions, the risk-management  
22 questions before we get into the scientific issues about the  
23 quantitative method and what's acceptable and what we can  
24 control and not. Tom might want to speak to that a little  
25 more.

1           MR. BILLY: I think that's the case. It's to  
2 begin the process of laying some ground work in terms of  
3 what some the issues are from a policy perspective so that  
4 this Committee is thinking about it. If it has any  
5 particular thoughts or guidance to the Micro Committee, then  
6 those kinds of thoughts should be identified and provided to  
7 the Micro Committee.

8           We will end up working in the right sequence.  
9 It's just it takes some time to work through this process.  
10 We thought that it would be useful to share with you the  
11 kinds of thinking and types of information requirements that  
12 would go into moving forward to setting some sort of a  
13 performance standard so you can get your arms around that.  
14 And then once we get the input from the Micro Committee,  
15 then having this on the agenda again for further  
16 deliberation by the Committee. Dan and then Caroline.

17           DR. LaFONTAINE: Two comments. First of all, I  
18 want to thank FSIS for an excellent paper and presentation  
19 here. There was some thought put into it, a chance to look  
20 at this from different angles, and quickly bring us up on  
21 the whole issue of methodologies. That's the type of thing  
22 that this Committee needs to deliberate.

23           In reference to your question, I made a visit to  
24 the FSIS Eastern Lab in December for a variety of reasons,  
25 just coordination, you might say, and visited with ARS and

1 with the cell that you have, not reach cell, but the  
2 emerging pathogens group. And my point that I'm leading up  
3 to is ARS clearly had the lead, but this was a very  
4 cooperative effort between them, FSIS folks. Ann and Jim,  
5 you might have to help me out. The Southeastern Poultry  
6 Cooperative. Is that the right title?

7 DR. DENTON: U.S. Poultry Association Research  
8 Group.

9 DR. LaFONTAINE: Yeah. Okay. So there was  
10 industry input, and they all are in the same campus there in  
11 Athens, so within a few miles of each other. So it's not  
12 what you were talking about. I realize that, but it wasn't  
13 just Federal Government in isolation working on this. They  
14 are very, very, very, very interested in this, and I'm not  
15 stealing anything from the poultry folks.

16 MS. FOREMAN: I want something that's got a  
17 financially vested interest in something that will find it  
18 quick and reliable.

19 DR. RANSOM: We did some work with the Naval  
20 Medical Research Group and also the University of Maryland  
21 working on the campylobacter method. This was a CLI method,  
22 colony-lift method, and it turned out not to be adaptable to  
23 large-scale testing, but we did do work on that, so we've  
24 worked with other groups.

25 DR. WACHSMUTH: What we did, to give you a little

1 history, is as soon as we got the '96 Food Net data news  
2 before the year was out we held a meeting at CDC of all of  
3 the federal agencies who might be doing reach in this area.

4 It's hard for us to interact with, as you know, just  
5 directly with the industry without going through  
6 announcements and having proposals come in and things like  
7 that, but we talked to the Food and Drug Administration,  
8 NIH, CDC, all of the people in those arenas who were doing  
9 diagnostic development research.

10 MS. FOREMAN: Was that meeting open to the public?

11 DR. WACHSMUTH: No.

12 MS. FOREMAN: So if I'm out there with a business  
13 where I want to develop a fast test, I couldn't go to that  
14 meeting.

15 DR. WACHSMUTH: No.

16 DR. HAVLIK: I might mention one thing about that.

17 First of all, ARS -- they are doing a fairly descent job  
18 for us, and they realized, which the private industry has  
19 not realized, that we're dealing with very low levels of  
20 micro organisms, and so we have to have an enrichment step.

21 Most of the people -- I get at least three or four calls a  
22 week with somebody who has a really great test. The problem  
23 is that you end up having to go through a 24- or 48-hour  
24 enrichment and sometimes multiple transfers in order to be  
25 able to use their test.

1           The only reason that we haven't adopted this test  
2 yet is ARS is having a little bit of trouble getting the pH  
3 stabilized in the media, but once it gets stabilized, we're  
4 going to be able to do it, and it looks like it's going to  
5 work okay. You just take the rinse, take out a certain  
6 amount, put it on the plate, incubate it in a controlled  
7 atmosphere, and you can take the plate and put it in an  
8 automatic plate reading, and it's going to be automatable to  
9 the same extent our salmonella test is automatable.

10           MS. FOREMAN: Is there a document anywhere that  
11 states specifically what FSIS thinks would be basic and  
12 essential to a satisfactory test for campylobacter that is  
13 available to the public? I don't think you ought to have to  
14 spend 40 minutes explaining to somebody what you mean. I  
15 think there ought to be a piece of paper that is out there  
16 widely circulated so that anybody that's into this business  
17 knows what our requirements are.

18           MR. BILLY: All right. I'm going to shut this  
19 off. The point is made, and I understand it, and I think  
20 that's something we can follow up on. Jim?

21           DR. DENTON: I had a couple of quick questions  
22 here. One, with regard to the chicken monitoring program  
23 and also the baseline program, I understand that you said  
24 the prevalence may not be declining, but just looking at the  
25 this on the surface it raised a question in my mind with

1 regard to whether or not the seasonality effect has been  
2 accounted for. Are we trying to correlate this at all?

3 DR. RANSOM: Right. In the new programs we  
4 don't have the summer months data in yet since one began in  
5 January and one began in October, so it's possible the  
6 prevalence might go back up. We don't know what to predict  
7 at this point.

8 MR. BILLY: Okay.

9 DR. DENTON: I suspect that's probably what you're  
10 seeing. The other one is the comment about the methodology,  
11 and this is a general comment. I have faculty that are part  
12 of our research effort at the University of Arkansas as well  
13 as the faculty that are at Iowa State University working in  
14 the swine area that have spent a lot of time and effort  
15 looking at this particular organism, and I think the key is  
16 going to be a reliable method to isolated and quantify the  
17 organism.

18 It's very difficult to culture, and it's a very  
19 extensive procedure that we have to go through. With all of  
20 these factors working against it, I'm still a little bit  
21 amazed that it is a public health concern because it's  
22 awfully hard to grow.

23 MR. BILLY: Caroline.

24 MS. DEWAAL: I also want to commend the Agency for  
25 an excellent presentation. I have one question on Table 2.

1 It may be obvious, but I'd like to just get this out of the  
2 way. Current prevalence; are we dealing with the medium  
3 there?

4 DR. RANSOM: Can someone show me Table 2? Mine  
5 are out of order.

6 MS. DEWAAL: It's the establishments that would  
7 pass fail if it was based on the current prevalence.

8 DR. RANSOM: Okay, okay. What was your  
9 question?

10 MS. DEWAAL: Are we dealing with the median? And  
11 then my second question is, what's the universe of plants  
12 we're dealing with, because if we're dealing with the  
13 median, we should have 50 percent above 50 percent below.

14 DR. RANSOM: Okay. For the campylobacter  
15 monitoring program, which is looking at all classes of  
16 poultry, we're looking at about 204 establishments. For the  
17 campy baseline where we're looking at just the young  
18 chickens, we're looking at roughly 125 establishments, and,  
19 Bonnie, you made the table, so can you tell us -- Dr. Bonnie  
20 Rose sitting up front prepared this table for us, so can you  
21 explain how it was put together?

22 MR. BILLY: Use the microphone.

23 DR. ROSE: Okay. The current prevalence in that  
24 hypothetical table is just simply we calculated the  
25 prevalence for each of the establishments that has been

1 sampled so far, and then we took a simple average of that.

2 MS. DEWAAL: So it's the universe of pass and fail  
3 is the same universe of plants that were included in the  
4 studies you identified.

5 DR. ROSE: Yes.

6 MS. DEWAAL: Okay. So it's 204 plants for the top  
7 line and 124 for the second.

8 MS. ROSE: That is correct.

9 DR. WACHSMUTH: For poultry it's less a problem  
10 than it is for any other species because most of the poultry  
11 plants are large and it's a different -- it's a more uniform  
12 industry.

13 MS. DEWAAL: Okay. The other comment I just want  
14 to make while we're in a group before we break up into  
15 subcommittees, it really responds to Katie's issue of how  
16 this has been handled in previous meetings. This was first  
17 handled as a question on whether campylobacter should be  
18 considered as part of the inspection models project, and a  
19 recommendation came out of this Advisory Committee that  
20 campylobacter shouldn't be considered on the grounds that  
21 there was no baseline data.

22 Well, that was actually untrue because there was  
23 baseline data at the time, and you've got the baseline data  
24 here from July '94 to June '95 in which they did find an  
25 88-percent prevalence, and we discovered that last fall

1 because then the turkey data came out again last fall which  
2 showed about a 90-percent prevalence for campylobacter.

3 So a recommendation came out of this advisory  
4 committee that was based really on an incomplete  
5 understanding of the data available. Now, we asked -- I  
6 know I raised it at the last meeting, and I also believe Dr.  
7 Dale Hancock raised it at the last meeting, the issue of  
8 what would be the -- could we reconsider that issue of the  
9 inclusions in the inspection models project?

10 And I appreciate this document because it shows  
11 that the Agency's thinking has moved forward substantially  
12 since we last met. But I also would like to have the full  
13 committee reconsider that recommendation, which was, again,  
14 based on some incomplete data that we had at the time.

15 MR. BILLY: Okay. Other comments? Nancy?

16 MS. DONLEY: Just a very quick question. It's  
17 Nancy Donley. Is there any way that this -- there seems to  
18 be a problem because of the high prevalence. Do we have  
19 data where we can instead look at it as more public health  
20 related and infectious dosage as perhaps --

21 DR. WACHSMUTH: Yes. This is what Gerri, I think,  
22 was referring to when she talked about a risk assessment.  
23 We don't know what the numbers mean on a bird, but we do  
24 know that some of the things that have affected the  
25 prevalence of salmonella have reduced the numbers of

1 campylobacter, even though they haven't eliminated them.  
2 The prevalence is about the same, but the numbers seem to be  
3 lower.

4 We also know from Food Net data that there has  
5 been a decline in salmonellosis as well as  
6 campylobacteriosis. So if you look at the human disease, we  
7 may be having an effect, and it may be that we've used  
8 quantity rather than prevalence, but we have to look at that  
9 in a systematic way which would be a risk-assessment  
10 approach.

11 DR. RANSOM: If you do look closely at the  
12 quantitative table that I presented, it does look like a  
13 larger proportion of the samples were coming out at lower  
14 numbers if you closely look at that table, but you need to  
15 spend some time looking at it.

16 MR. BILLY: Collette?

17 MS. SCHULTZ KASTER: A point of clarification.  
18 Are we discussing this mainly relative to standards for  
19 poultry? And the reason I asked is as you go through your  
20 table of performance-standard considerations, that's very  
21 poultry based and that would need to be redone for other for  
22 other species because the assumptions there would not be  
23 correct for other species.

24 DR. RANSOM: Yeah. One reason I'm talking about  
25 chickens in particular, we're on the verge of the release of

1 the methodology for chicken. We've got two things. We've  
2 got the new chicken base lines under way, and also we're on  
3 the verge of getting methodology. If we start to consider  
4 other species, we're going to need other baselines and also  
5 methodology that's going to be applicable.

6 MR. BILLY: So I think a way to think about it,  
7 it's a starting point, but if the Committee is interested in  
8 looking at it more broadly, then you're welcome to do so,  
9 but there are, as pointed out, a whole series of factors  
10 that go into considering some sort of regulatory approach to  
11 dealing with campylobacter. Carol?

12 MS. FOREMAN: What would be the timing on a risk  
13 assessment, and is that likely to be a subject that the  
14 Micro Committee will discuss?

15 DR. WACHSMUTH: I am sure that someone on the  
16 Micro Committee will recommend that we do that. We're in  
17 the process of -- well, we have most of our resources right  
18 now dedicated to 157H7 in various cuts of meet and ground  
19 beef.

20 MR. BILLY: Most of our risk assessment resources.

21 DR. WACHSMUTH: Risk assessment resources. We  
22 could consider possibility of contracting some things to  
23 move this long faster, so we'll wait and see what the Micro  
24 Committee does recommend.

25 MS. FOREMAN: Do we want to predict how they will

1 deal with it, how they will sculpt their discussion?

2 DR. WACHSMUTH: I couldn't predict that.

3 MS. FOREMAN: Come on, Kaye.

4 DR. WACHSMUTH: Oh, there is no way.

5 MR. BILLY: There's a lot of new members of the  
6 Micro Committee. It's been enlarged. We have about 25 to  
7 35, and so it would be interesting to see. We're all  
8 looking forward to that next meeting. Any other comments?

9 (No response.)

10 MR. BILLY: It is now ten-after-three. I'd like  
11 to take about a 20-minute break and resume again at  
12 three-thirty.

13 (Whereupon, at 3:15 p.m., a brief recess was  
14 taken.)

15 MR. BILLY: We're going to get started again. The  
16 next item on the agenda is briefing on a new topic, but one  
17 which the Committee expressed an interest in, which is the  
18 development of a concept paper on the mandatory inspection  
19 of all animal-flesh foods.

20 I should add as a little rejoinder on this that  
21 this agenda item has caught the attention of other agencies  
22 in town and raised some concern about what this is all  
23 about, so I'll just make that comment. Loren, do you want  
24 to introduce the subject?

25 MR. LANGE: Yes, and good afternoon. I was going

1 to start by covering what Tom mentioned and a couple of  
2 other things. At the top of this paper it says "Draft 1,  
3 April 1999," and that was intended for a purpose. The full  
4 Committee had recommended back in November that there be a  
5 concept paper on this issue of the mandatory inspection of  
6 all flesh foods, and I worked on this paper with just that  
7 sort of intent that it be sort of a paper that would be a  
8 starting point. As has been brought out, this paper was not  
9 shared with other regulatory agencies that have inspection  
10 programs. It wasn't even covered by our internal Office of  
11 General Counsel.

12 I prepared a couple of drafts. It was sent around  
13 to different staff people inside the Agency and to my boss  
14 sitting over here on the other end, and we did not prepare  
15 it as an Agency paper. It doesn't necessarily represent a  
16 finished FSIS product. It is a paper that is here as a  
17 starting point to facilitate the discussion that will occur  
18 in the future.

19 The approach I used was really to sort of read in  
20 detail all of the discussion that was conducted last  
21 November and try to capture it in this paper and add to it a  
22 little bit of information that sort of raises some other  
23 issues and sort of presents some material on our current  
24 sort of voluntary inspection program, which is at the end.

25 So, with that, I'll just sort of briefly sort of

1 flip through it and point out what I think are some sort of  
2 highlights of what is here. From the last proceedings I  
3 took this goal statement that was agreed to in the  
4 subcommittee, and that is to ensure that all flesh-foods,  
5 commercially slaughtered and/or processed for human  
6 consumption are federally or state inspected for safety and  
7 wholesome. And my former colleague in the audience from FDA  
8 noticed it says "federally inspected." It didn't say "FSIS  
9 has inspected."

10 I captured three principles from the material that  
11 sort of would guide discussion, I thought, and the first one  
12 being that the allocation of any inspection resources should  
13 be based on relative food safety risks presented by  
14 different animal-flesh foods. A second principle was that  
15 further discussion should probably operate under the  
16 guideline that we aren't going to have additional resources  
17 and sort of any change, any legislative change in the future  
18 should at least provide the flexibility that we can allocate  
19 our existing scarce resources based on sound risk-management  
20 decisions.

21 And, finally, a principle that the inspection  
22 systems that are designed and developed should be hazard  
23 based, science based, and public-health based.

24 The second item in here, which is on page two, and  
25 I'll just briefly point out, it's a discussion that just

1 sort of raises the issue that "animal" has to be defined,  
2 "flesh food" has to be defined, commercially "slaughtered"  
3 has to be defined. And if you look in the Webster's  
4 Dictionary, an animal is everything other than plant life  
5 and bacteria, so, yes, animals are insects, animals are  
6 seafood, animals are shell fish, and what is more the  
7 traditional food animals.

8           Again, I mentioned commercially slaughtered.  
9 We've always sort of, under both our existing meat and  
10 poultry inspection statutes we have this sort of, you know,  
11 exemption for the individual hunters, fishermen, they use  
12 the word "clammers" in there -- I don't know what the people  
13 are that go and dig for clams, but I guess they are  
14 clammers.

15           Section 3, the legislative approach, and there was  
16 a lot of discussion in the subcommittee last November, so  
17 I'll just briefly, you know, point out what the three  
18 approaches that have been at least mentioned, and there was  
19 a discussion of, well, we can amend the Meat and Poultry  
20 Inspection Acts. And then there was a lot of discussion  
21 that rather than amend these existing statutes, there was a  
22 lot of legislative change being considered. This is the  
23 time to really do a wholesale -- that's not the word I want,  
24 I guess, but anyway, a complete revision of, you know, the  
25 food inspection statute.

1           Staff inside FSIS said, well, you know, one way  
2 you can get around some of the issues of opening up the  
3 statutes is maybe you could attach on a third statute. I  
4 just through it in there for something to sort of facilitate  
5 discussion.

6           The Committee had sort of requested that the first  
7 concept paper sort of deal with, well, what would be the  
8 change that would be required, and I'll only mention  
9 briefly, you know, that our two statutes, the meat and  
10 poultry statutes, are very different in terms of our ability  
11 to, you know, expand the coverage.

12           The Poultry Products Inspection Act defines  
13 poultry as any domesticated bird. We have a regulation that  
14 says, yes, poultry is any domesticated bird, and we added a  
15 parenthetical in 1957 that that was chickens, turkeys,  
16 ducks, geese, and guineas.

17           I think, you know, there is certainly the  
18 possibility that one could expand the Poultry Act to include  
19 a lot more birds with a regulatory change rather than a  
20 statutory change. There is legislative history that would  
21 have to be considered, at least in debate on the Senate  
22 bill, which I think a year ago I covered front of the  
23 Committee that said they explicitly were not after  
24 commercially raised game birds at that time.

25           In contrast, if Federal Meat Inspection Act has a

1 specific list of types of animals that are covered. It's  
2 cattle, swine, sheep, goats, horses, mules, and other  
3 equine. That's far more limiting than the Poultry Act, so  
4 to add, you know, another type of animal to the Meat Act  
5 would clearly take a legislative change.

6           The next section of added in the concept paper was  
7 sort of the barriers to goal achievement, another topic that  
8 was debated considerably at the last meeting. Barriers --  
9 obviously, changing statutes takes a lot of resources,  
10 inside government, outside of the government. There is a  
11 barrier of data.

12           You know, to support a legislative change, even  
13 legislative proposals have to deal with issues of  
14 public-health benefits versus cost. There is probably a lot  
15 of data that doesn't exist that would be needed to sort of  
16 develop the supporting documentation for, you know, any  
17 legislative change in the future.

18           The third barrier sort of related to the data  
19 issue, too, we have sort of preliminary data inside the  
20 Agency that says, well, a lot of states require, you know,  
21 flesh foods of certain sorts to already be inspected, and to  
22 sell certain products in certain jurisdictions they have to  
23 undergo some type of inspection.

24           And certainly I think we would have to overcome  
25 that barrier that some people might point out that, well, if

1 a lot of these products are already inspected, we're really  
2 talking about an economic issue, the economic issue being if  
3 you're one of the types of livestock or poultry that are  
4 covered by the Acts, the Government pays for the inspection.

5 If you're one of the types of livestock or poultry that are  
6 not covered by the Acts, you know, you can get it provided,  
7 at least by the Federal Government, on a fee-for-service  
8 basis, \$32.88 per hour.

9 So the third barrier is sort of, you know, making  
10 the case really that we have a public health issue here and  
11 not really an economic issue of who pays for the inspection.

12 One more section, and it gets back into another  
13 definition. The goal, as stated, says animal flesh foods  
14 should be under inspection. The goal hasn't defined how  
15 that inspection is to be done or whether it is to be of the  
16 nature of what is traditionally thought of as continuous  
17 inspection. All of the animals that are what we call today  
18 "nonamenable animals," if they are prepared for interstate  
19 commerce, they are subject today also to the Food, Drug and  
20 Cosmetic Act, and I point that out in there.

21 I noticed, in looking at sort of today, we have  
22 the voluntary inspection that covers reindeer and bison and  
23 antelope and stuff, and we have sort of the voluntary  
24 poultry inspection for quail and pheasants.

25 So I sort of noticed that the stuff we're

1 inspecting voluntarily today is certainly similar types of  
2 animals and poultry to what we do today, and when I sort of  
3 looked this up I saw that everything that we now call an  
4 exotic animal in the Meat Act that are meat animals are  
5 even-toed, horned ungulates, which means having hoofs. And  
6 for someone who learned their high-school biology from their  
7 high-school football coach, I'm at a disadvantage.

8           But, anyway, that's what they are. And the  
9 pheasants and quail are certainly more similar to our  
10 existing sort of birds that we slaughter than maybe  
11 certainly the rat-types, which have been in a lot of public  
12 debate in recent years.

13           Anyway, our people have pointed out, you know,  
14 that inspection would have to sort of consider the anatomy  
15 and physiology of different types of animals, and what we  
16 call exotic today would not be maybe exotic in the future.

17           I do point out that we do have a history of more  
18 exotic type of requests. We've had inquiries as to  
19 inspection for mountain lion, llama, alligators, armadillos,  
20 and nutria. And mostly in the past the Agency has sort of  
21 referred these sort of requests to the Food and Drug  
22 Administration or the National Marine Fishery Service where  
23 they would have the jurisdiction over these sort of other  
24 extra-exotic animals, if you will.

25           The history of armadillo, I thought, had an

1 interesting point. The request to have armadillo  
2 inspection, and it sort of -- and then someone noted the  
3 article actually that I found on the Internet many years  
4 later -- it was a National Geographic article, and it sort  
5 of pointed out that armadillos carry if bacteria that causes  
6 leprosy.

7           And if you talk to people in the Agency that  
8 remember this, yeah, boy, it just dropped immediately then.

9           And then when I passed this out, people said, well, wait a  
10 minute, you know, yes, leprosy sort of has a history, and it  
11 sort of is a terrible disease, but what is the difference  
12 between a food animal like armadillo that has a bacteria  
13 that happens to cause leprosy versus the food animals today  
14 that have other bacteria that cause serious public health  
15 disease?

16           So, you know, people that can't reconstruct, it  
17 seems so obvious that when leprosy came up, well, that took  
18 care of that issue, but it doesn't necessarily, when you  
19 sort of rethink about it, other than the fact that leprosy  
20 has a history of being directly associated, I guess, with  
21 sin and misbehavior, and other food-borne illnesses do not  
22 have such is, I guess, colorful history.

23           Getting close to the end here, one of the last  
24 issues is the Poultry Act does have exemptions for small  
25 processors. I think that it's if you're within a state or

1 territory, you can do a thousand birds and the Act doesn't  
2 even apply. Under other conditions you can process up to  
3 20,000 birds and be exempt from federal inspection.

4 So if the goal is all flesh-food animals, that's  
5 at least an issue would there be similar exemptions like  
6 this in any future considerations. The Meat Act does not  
7 have that. If you process one amenable species, one hog,  
8 one cattle, there is no limit on the number, even if it's  
9 distributed in interstate commerce.

10 The last thing that's in the paper, starting on  
11 about page 11, is sort of I added the stuff under our  
12 existing voluntary inspection programs that are under the  
13 Agriculture Marketing Act. I added a table on the last page  
14 that showed what we really do today is we provide inspection  
15 for, and it's decreasing for rabbits, again, the exotic  
16 animals, which are mostly bison and sort of the voluntary  
17 poultry, which are the migratory birds and game birds.

18 Most of that actually is quail, and I was able to  
19 sort of get to the fact that there is probably about a  
20 million dollars to a million and a quarter spent on the fees  
21 for conducting inspection under the Agriculture Marketing  
22 Act.

23 So, with that, I will open up for questions and,  
24 again, emphasize that I've tried to include information in  
25 here that people can use in tonight's discussion to sort of

1 further clarify some of the definitions and what the  
2 thinking is. Thank you.

3 MR. BILLY: Questions or clarifications?  
4 Comments?

5 MS. FOREMAN: Since there are no other comments, I  
6 might as well add one.

7 MR. BILLY: Okay.

8 MS. FOREMAN: Remember, in the words of the great  
9 Jim Hightower, the only thing that we find in the middle of  
10 the road are yellow lines and dead armadillos.

11 MR. LANGE: I will add to that, when you get on  
12 the Internet and try to find out something about armadillos,  
13 there must be defined a serious armadillo Web site is hard.  
14 It seems to be a creature that has, you know, road killus  
15 armadillos or something, and we love armadillos and stuff,  
16 but. I'm not an expert on searching the Web, but I did find  
17 that National Geographic article that I referenced in here.

18 MS. FOREMAN: I think the definition of armadillo  
19 processing factory is the yellow line in the middle of the  
20 road.

21 MR. BILLY: Okay. Any other questions or comments  
22 from anyone? Terry?

23 MR. BURKHARDT: I was just wondering, if you look  
24 at any data as far as of these exotics are being inspected  
25 under state inspection.

1           MR. LANGE: The paper points out, we really don't  
2 know that. FSIS does not collect the numbers. I do point  
3 out that it was just in there that we've heard that a lot of  
4 states require, but we don't have any estimate on the volume  
5 under state inspection, and we don't have an estimate for if  
6 there is for different exotics that are actually being  
7 consumed for human food without inspection. Our system is  
8 just -- that's not our business to collect that information.

9           MR. BURKHARDT: There are a considerable amount of  
10 those that are inspected under state inspection simply  
11 because they are smaller plants, they are a lot more  
12 adaptable to do it. I know in my particular state we do a  
13 lot of them.

14           MR. LANGE: I'll add real quickly to that, I think  
15 when I was here last year I had a draft paper that went to  
16 Congress on -- it was to be a cost/benefit paper for  
17 mandatory inspection of ratites. It went to the Hill. The  
18 Hill -- it's may paper so I hate to say that, but they  
19 weren't pleased with it.

20           And what we're in the process now of preparing  
21 back is what we think in time and money you it would take to  
22 really do a cost/benefit study. And one of the items in  
23 that paper is we would have to survey the states to find  
24 out, you know, what the volume of production under state  
25 inspection.

1 MR. BILLY: Dan?

2 DR. LaFONTAINE: Yes. Just kind of an  
3 introductory comment, we'll be talking about this this  
4 evening and, of course, report back tomorrow, but one of the  
5 reasons that this was brought up as an agenda item to begin  
6 with or proposed is it ties back to what Rosemary said this  
7 morning.

8 What we have going on is rule making by quality,  
9 and that is, I repeat the example of South Carolina where we  
10 have the largest quail slaughterhouse in the United States,  
11 over three million birds a year, and it was no inspection,  
12 and their market place was the whole U.S. and the great  
13 State of Texas finally said you're not coming in without  
14 some type of mark of inspection. So here we have attorney  
15 generals writing each other letters because this particular  
16 commercially raised and slaughtered food item, a bird, has  
17 no inspection.

18 So, enough said. I just wanted to kind of tie  
19 into the new members that this is one of the reasons this  
20 evolved is we've got a problem out there that's nipping at  
21 everybody's heels at the state level for sure that needs to  
22 be addressed.

23 MR. LANGE: This particular establishment is  
24 included in that voluntary poultry on page 13. It's a big  
25 chunk. They are paying, if I understand it, they are paying

1 for voluntary federal inspection.

2 DR. LaFONTAINE: No. It's all being done under  
3 state voluntary.

4 MR. LANGE: That's another one. Okay. There is a  
5 large quail plant that is -- inspection.

6 DR. LaFONTAINE: There are other quail plants, but  
7 this particular one is strictly a state-marked inspection.

8 MR. BILLY: Lee?

9 DR. JAN: I think this issue does need to be  
10 explored. But one of the things to kind of take -- your  
11 definition up front that you mentioned, you know, flesh  
12 foods and included insects and all of that and animals in  
13 the definition of all that. And we joke about armadillos,  
14 but nobody raises armadillos that I know of for food.

15 So I think when you look at the thing or talk and  
16 it, let me say, all animals raised for food or raised for  
17 purposes of food, dogs and cats, if people raise them for  
18 foods and want to slaughter, I think they need to be done  
19 under inspection. It doesn't sound like a great thing, but  
20 I wouldn't think that we would want to have dogs that are  
21 hit by a car to be then used for food. You would want to  
22 raise them for food, and you look at them like another  
23 livestock.

24 MR. BILLY: Caroline?

25 MS. DEWAAL: Just on that point, what is USDA's

1 position on fish farming?

2 MR. BILLY: We like to eat products from fish  
3 farms.

4 MS. DEWAAL: And do you inspect any of them? And  
5 how would this provision, in fact, govern that particular  
6 species? Because my point is, there are a lot of those  
7 areas of the food supply which are not currently under  
8 effective Federal Government regulation or even effective  
9 state regulation coordinated by the government.

10 MR. BILLY: We look forward to the input from the  
11 Committee in terms of this issue and questions of that  
12 nature.

13 DR. JAN: Caroline makes my point. Fish farms,  
14 they are raised for food, and they should be, I think, under  
15 inspection. And my thinking on that, and more than just  
16 send me the money, and I'll come by if I need to some years  
17 down the road like FDA may do.

18 What I'm talking about is if a company or an  
19 individual puts money into raising fish, and all they have  
20 to do is deliver them or take them to that thing and skin  
21 them and sell them and then may or may not have inspection  
22 or actual visual inspection more than paying a fee for a  
23 license, if they had a die-off of fish, if they got up there  
24 in the morning and they were all floating on top, there  
25 would be a big economic incentive to skin these things out

1 and sell the flesh if there is no visual inspection.

2 But it doesn't have to be that we take a  
3 temperature of every one. We've got organoleptic -- we have  
4 HACCP, and we've got other systems, and we customize the  
5 system to fit the species. And it may be HACCP plan that  
6 someone documents that the fish were alive when they were  
7 netted or whatever, but, you know, it takes away the ability  
8 to salvage an investment through selling it as food, and  
9 that would go for all species. And there's a lot of  
10 expertise out there now that can be salvaged for food  
11 without inspection because there is no requirement for it.

12 MR. LANGE: Just to follow up on that, I think  
13 traditionally inside the Agency, if I talk to people that  
14 work on inspection methods, the mind set has always been to  
15 sort of think, oh, someone has petitioned for a new animal.  
16 We have to think of how would we do post mortem and  
17 antemortem. In the future -- I mention in the paper --  
18 maybe all we really need to think about is how we verify  
19 that industry sector's HACCP system.

20 MR. BILLY: All right. Good. Thank you, Loren.  
21 The next item on the agenda is exemptions from federal  
22 inspection. This is the item that Rosemary mentioned  
23 briefly. It's covered under Tab 9. We have Judy Riggins  
24 and Philip Dufler here. Judy.

25 MS. RIGGINS: I want to preface this by saying

1 that we at the last advisory committee meeting, Judy Nibrief  
2 gave you a side-by-side, which is in your package again,  
3 which lists all of the exemptions, if statutory citations,  
4 and then the citations from the CFR, so that you have a  
5 complete compilation of all of the exemptions that exist.

6 What we're going to present today is basically a  
7 response to your request that we do a white paper on  
8 exemptions. We weren't quite sure what the intent was of  
9 the group, so we've developed a paper that basically spells  
10 out how we view our approach, and we would like you to, in  
11 this evening's session, to give us some ideas. So I'll walk  
12 you through the paper.

13 Basically, the exemptions from the 1906 Meat Act  
14 provided for exemptions from retail stores and farm  
15 slaughter. And, of course, a debate on exemptions has  
16 gotten own throughout the century. But it should be noted  
17 that the majority of products, meat and poultry products,  
18 are not exempt. They are under jurisdiction of FSIS, and  
19 they are all subject to adulteration and misbranding  
20 provisions of the Act.

21 FSIS's plans this year do not include seeking  
22 elimination of all of the meat and poultry inspection  
23 exemptions. The Agency's plans are to use its resources to  
24 most effectively reduce the risk of food-borne illness  
25 associated with the consumption of meat and poultry. Our

1 highest priority, of course, has been the implementation of  
2 HACCP, and we plan to continue that.

3 Our microbial data collected from the 300 largest  
4 plants in 1998 indicate that the new inspection system has  
5 been very effective. And for the immediate future full  
6 implementation of HACCP will be our highest initiative and  
7 the best use of our inspection resources in protecting the  
8 public health.

9 Concurrently, our strategy includes taking steps  
10 that are from farm to table through each segment of the  
11 continuum of food from the farm-to-the-table.

12 Public-health risks can arise after meat and  
13 poultry products leave inspected facilities during  
14 transportation, storage, and at the retail level. And while  
15 there are certain exemptions from federal inspection for  
16 products in this sector and from other categories such as  
17 custom slaughter and very, very small poultry operations, is  
18 products are not exempt from adulteration and misbranding  
19 provisions.

20 FSIS recognizes that the current inspection system  
21 does not permit the Agency to allocate its resources  
22 according to the public health risk. Eliminating all  
23 exemptions would certainly force FSIS to reallocate its  
24 resources but not necessarily maximize the gains to public  
25 health, and perhaps it could result in requiring FSIS to

1 perform inspection tasks more appropriately performed by the  
2 state and the local authorities.

3 So we need to focus and exercise appropriately our  
4 jurisdiction over the products that leave the planted and to  
5 include the products and operations exempt from the  
6 provisions of the FMIA and the PPIA to best protect the  
7 public health. And we believe that we can best accomplish  
8 this by cooperation with the state and local authorities and  
9 other federal agencies, such as FDA.

10 Complying with the 1991 statute mandate from the  
11 Congress, we contracted with Research Triangle Institute to  
12 do a review of USDA's meat and poultry exemption policies,  
13 and a report was delivered to us in January of 1994.

14 The report had two major findings with respect to  
15 exemptions, first, that FSIS, policy in determining  
16 exemptions for individual products has been applied unevenly  
17 and inconsistently; and, second, that simple process is  
18 often conducted at retail establishments are not necessarily  
19 low risk. These processes include cutting, slicing,  
20 grinding, and repackaging of meat and poultry.

21 These findings, along with the reports' risk  
22 analysis, legislative analysis, and examination of the  
23 effects of exemption policies on the industry establishments  
24 and federal, state, and local regulators provide substantial  
25 valuable information that the agency has utilized to

1 continuously improve its exemption policies, but there is  
2 much to be learned about the food-safety risk that's posed  
3 by exempt products and meat and poultry products produced  
4 under exemptions from inspection compared to the risk posed  
5 by meat and poultry products produced under continuous  
6 inspection.

7           The best discussions on how to deal with  
8 exemptions will be made based on the full farm-to-table risk  
9 assessment that we are going to undergo as we make our way  
10 through HACCP implementation. Since the issuance of the  
11 report FSIS has taken several steps to eliminate unequal  
12 treatment. The Agency has instituted a review of its  
13 labeling approval process and has implemented a partially  
14 generic-label approval system, and we are also in the  
15 process of looking at expanding that generic-label approval  
16 system.

17           The agency has stated its intent to work with FDA  
18 or food standards to modernize the food standards and to  
19 basically evolve them into or develop them into guidelines  
20 for the industry. That will give more flexibility, allow  
21 for products that consumers want to have in the marketplace.

22       We are working closely with FDA and the state agencies to  
23 ensure the adoption of a science-based standard at the  
24 retail level through the Food Code process, and last year  
25 Secretaries Shalala and Glickman sent letters to all

1 governors and to constituents and employees of USDA and HHS  
2 encouraging the adoption and the use of the Food Code.

3           We are continuing to work with the food industry  
4 as well as representatives of the state and local  
5 governments through the Conference of Food Protection and in  
6 other forums to encourage industry leaders and trade groups  
7 to endorse the Food Code and promote its adoption in all  
8 jurisdictions.

9           Major trade associations like the Food Marketing  
10 Institute, the National Restaurant Association, government  
11 groups like the National Association of the State  
12 Departments of Agriculture, and professional groups like the  
13 Association Food and Drug officials, and National  
14 Environmental Health Association and many others have had  
15 input and have endorsed the Food Code. This broad base of  
16 support has been instrumental in encouraging grassroots  
17 support and the adoption of the Food Code.

18           I believe Ralph Stafko reported to us that there  
19 are 15 states, I believe, that have adopted the Food Code to  
20 date. Okay.

21           In addition to improving and promoting the Food  
22 Code, we also want to provide assistance to states and local  
23 regulatory agencies through training and other means, and we  
24 do have an ongoing effort. Ralph Stafko has been leading  
25 that effort and is working with Caren Wilcox to make sure

1 that we are, in fact, using our money in a way that is  
2 efficient and effective for the states. And our hope is  
3 that the relationship that we are developing will lead to a  
4 much more comprehensive farm-to-table approach in the near  
5 future.

6 We are committed to working with the states and in  
7 our efforts to create a seamless meat and poultry inspection  
8 program, and we hope that when and if the interstate  
9 shipment bill passes that we will be ready to provide a  
10 seamless food-safety system throughout the United States  
11 using -- appropriately using federal resources and also  
12 state and local resources.

13 So it's clear that the federal agencies must work  
14 closely with the state and local agencies to address  
15 food-safety concerns, and we know that it's not going to be  
16 an easy process, but we are committed to working. And we  
17 basically want to find out what approach you believe we  
18 should take in addressing the issues that we know are  
19 emerging in the farm-to-table sector.

20 And we are looking at the possibility of  
21 performance standards for transportation, for warehousing,  
22 for cold storage, and we would like to have your ideas about  
23 how we can best use our resources based on our current  
24 statutory authorities and how we can work best with the  
25 states and with FDA and other sister agencies to make this

1 come about. Are there any questions?

2 MR. BILLY: One thought that occurs to me before  
3 we get to the questions. This item and the previous one on  
4 mandatory inspection of all animal-flesh foods, if you think  
5 about that in the context of our strategic objective, our  
6 strategic plan, the paper that we talked about earlier today  
7 sort of puts it into a perspective in terms of a direction  
8 to go in if, in fact, that's what your intent is.

9 You get a sense of what I'm saying; you can start  
10 from the specific issues within a certain legal/regulatory  
11 framework and look at it that way or talk about where you  
12 want to get to and then how you go about achieving that  
13 through the full integration of all of the resources that  
14 are available. So it's an interesting and different kind of  
15 approach for thinking about how you achieve a certain  
16 outcome in terms of food safety. Caroline, you wanted to  
17 ask a question.

18 MS. DEWAAL: Thank you, Tom. I have three quick  
19 comments. First, I think it's an important piece of this  
20 paper that you recognize that the current system doesn't  
21 allow you to allocate your resources in a hazard-based way.

22 I think that's very significant. I also appreciate your  
23 support for the Food Code and promoting its further adoption  
24 by the states.

25 My question has to do with the big black hole of

1 government where somehow this advance notice of proposed  
2 rule making on transportation apparently fell, because we  
3 had several meetings and then submitted lengthy comments on  
4 an advanced notice of proposed rule making several years ago  
5 now dealing with transportation with your sister agency, the  
6 FDA and I'm just curious on giving your comments here what  
7 the status of that effort is.

8 MS. RIGGINS: It's ongoing. Part of the work that  
9 Ralph is doing now is gathering information --

10 MR. BILLY: You've got to move the microphone.

11 MS. RIGGINS: I'm sorry. The work that Ralph  
12 Stafko is doing now is gathering information that will  
13 inform us in going forward with the proposal. We felt that  
14 we needed more information to actually lay out a plan or a  
15 framework that would address all of the issues that were  
16 raised in the ANPR and in the comments that we received.  
17 And so we are continuing that.

18 It's a slow process because the sectors between --  
19 well after the plant and before the grocery store are all  
20 very independent industries, and so Ralph has been out  
21 meeting with the truckers, meeting with those who make  
22 refrigeration equipment, those who actually house the food  
23 in warehouses and in cold storage. So he has had to address  
24 each sector separately, and he is gathering that  
25 information. So we haven't stopped doing the work, but it

1 is a longer term project than we originally anticipated.

2 MS. DEWAAL: I would agree with you it is a long,  
3 slow process. Would we anticipate that a proposed rule  
4 would come out with your sister agency, or are the two  
5 agencies working independently?

6 MR. DERFLER: We're working on our own regulation  
7 at this point. We're looking at developing a performance  
8 standard on handling in distribution, is the direction that  
9 we're looking.

10 MR. BILLY: Okay. Carol, and then Dan.

11 MS. FOREMAN: Do you know how many pounds of meat  
12 and poultry are processed in exempt situations now? Is that  
13 in the 1991 report?

14 MS. RIGGINS: We would have to get that  
15 information for you because I don't know off the top of my  
16 head.

17 MS. FOREMAN: Does anybody have any notion of what  
18 the percentage is? Are we talking two percent of the total?

19 MR. BILLY: I would be amazed if it's that much,  
20 but I don't know.

21 MS. FOREMAN: I have one other question. I  
22 continue to get reports, and Dan may be wanting to address  
23 it, of retail outlets, some of these superclub stores,  
24 grinding inspected meat and selling it at wholesale, a  
25 process that would be subject to inspection under most

1 circumstances. Have you got any notion about how widespread  
2 this is? Again, are we talking about --

3 MR. DERFLER: I'm not sure that we know how  
4 widespread that is. I know that our compliance officers are  
5 out and looking at this issue and trying to gain access to  
6 records and judging that.

7 MS. FOREMAN: And if you knew for a fact that  
8 somebody was doing this, is there action you can take  
9 against it, or is that an exempt activity?

10 MR. BILLY: There is action that we can take, and  
11 we are, in fact, in the process of doing that with several  
12 large companies.

13 MS. FOREMAN: So that's not really part of our  
14 consideration. I'm asking because I'm the chair of this  
15 subcommittee. Is this an issue that really is within our  
16 consideration tonight, in that it is really not an exempt  
17 activity?

18 MS. RIGGINS: The products are subjects to  
19 adulteration and misbranding provisions, so when we find an  
20 adulteration has occurred, we can take action, and we are  
21 taking action. So I'm not sure what --

22 MS. FOREMAN: But it is not illegal for them to be  
23 doing this.

24 MR. DERFLER: No. Grinding is listed in our  
25 regulation right now relating to retail if it's done in the

1 ordinary course of the retail trade and doesn't exceed  
2 certain amount levels.

3 MS. FOREMAN: What's the level? Do you remember?  
4 Is it in here?

5 MR. DERFLER: I don't think so.

6 MS. FOREMAN: And you don't have any data.

7 MR. BILLY: Forty thousand.

8 MS. FOREMAN: Forty thousand.

9 MR. BILLY: It's in that neighborhood

10 MS. FOREMAN: Forty thousand a year? Some of  
11 these people have to be doing 40,000 a month. No? Not that  
12 much?

13 MR. MAMMINGA: We're getting several issues here  
14 all intertwined with one another. When you talk about  
15 retail exemptions and what makes --

16 MS. FOREMAN: I'm not talking about the retail  
17 exemption.

18 MR. MAMMINGA: Then tell me what you're talking  
19 about, then.

20 MS. FOREMAN: I'm talking about actually stores,  
21 big ones, Sam's Club, for starters, that sell meat  
22 wholesale.

23 MR. MAMMINGA: Okay.

24 MS. FOREMAN: They are not under federal  
25 inspection.

1           MR. MAMMINGA: They are allowed to sell either a  
2 percentage or a dollar amount on annual basis to other than  
3 household consumers, which by federal regulations are places  
4 that prepare meals -- hotels, restaurants, and institutions,  
5 the HRI trade. They are not allowed to process and package  
6 any sort of product for sale through another store.

7           For example, the Sam's Club supplying the local  
8 Piggly Wiggly with packaged meat. That is not permitted  
9 under these exemptions. The exemptions have to do with  
10 places that prepare meals, and it's a dollar amount that's  
11 set annually by USDA based on consumer price index for meat  
12 and poultry products.

13           MS. FOREMAN: And what is the --

14           MR. MAMMINGA: I think it's \$38,900 worth of red  
15 meat. It's awful close to that, or \$39,000 dollars for this  
16 calendar year, and it will be set, again, in August, and  
17 then there is another amount for poultry because there are  
18 two separate Acts. Or 20 percent of their retail sales.

19           So if you're a small corner grocery store in  
20 small-town Iowa and you sell a thousand dollars worth of  
21 retail meat a year, you've got \$250 that you can send out to  
22 hotels, restaurants, and institutions.

23           Eighteen. All right. So it's the HRI exemption.

24           MR. MAMMINGA: And it is further limited to  
25 single-ingredient things that they process. They are not

1 allowed to make mixtures of things like sausages and species  
2 and extenders and binders and breaded and battered products  
3 and things like that. It's ground beef, ground pork, ground  
4 poultry, cut-up friers, steaks roasts, and chops, and that  
5 sort of thing that they are allowed to sell to other than  
6 household consumers where they prepare meals.

7 And in addition to the adulteration and  
8 misbranding provisions of the Act, the trichina control  
9 provisions of the Act apply to retail products by federal  
10 regulation.

11 So when you come into arena of what, for  
12 food-safety purposes, what may or may not affect or should  
13 affect these retail exemption, you also have to consider the  
14 fact that these simple processes of grinding beef are no  
15 longer considered quite so simple if you can do \$40,000 of  
16 it a year and maybe cross 50 other businesses, place with  
17 people go to get their meals.

18 So I think it is an issue, a significant issue.  
19 It's not just the money or how much.

20 MS. FOREMAN: That's a lot of money, a lot of  
21 product.

22 MR. BILLY: Dan?

23 DR. LaFONTAINE: Let me add to the fire here, so  
24 to speak. I've brought the information memorandum from the  
25 Secretary of Agriculture that was generated as a result of

1 our previous discussion.

2           So I'm going to read a little bit out of context,  
3 but this is what the Committee, this Committee, put on the  
4 table a year ago: "Policy on Voluntary and Mandatory  
5 Inspection, Including Exemptions." And the first part of  
6 this is fresh foods, and I'll skip over that and go to the  
7 last few sentences. "In addition, the Committee recommends  
8 that current regulatory exemption for retail markets to sell  
9 to HRI with a specific dollar limit be limited. In other  
10 words, retail meat markets would not be authorized to what  
11 he will any meat or poultry products processed or further  
12 processed by that facility to another retail or food service  
13 establishment."

14           So that was the charter, as I see it, to FSIS to  
15 come back to us. And I'll just say it the way I feel: I  
16 think you missed the mark. I don't really see any substance  
17 on this particular issue.

18           The other thing I wanted to add before I yield the  
19 floor is \$40,000, and this is primarily ground beef we're  
20 talking about, is, depending on the price, 20 ton per year.

21           It could be less than that, 15 to 20 ton.

22           The number-one, what I consider legitimate  
23 complaint, from the folks they regulate, which is they are  
24 subject to the USDA regulations in our state, is I have  
25 pathogen reduction, I have salmonella testing, generic E.

1 coli testing -- of course, that applies only to carcasses,  
2 sanitation standard operating procedures, I'm coming under  
3 HACCP real soon. What about all of these folks that are  
4 putting out tons of ground beef to food services like I am?

5 They consider it a very unlevel playing field. It's a  
6 food-safety issue for them, and it should be a food-safety  
7 issue for other folks that are selling it beyond their store  
8 boundaries for other commercial establishments.

9 MR. BILLY: Lee?

10 DR. JAN: The only exemptions it seems that we are  
11 talking about is HRI exemptions, but there are other  
12 exemptions of concern, and I don't know if we are supposed  
13 to address them at this subcommittee or not, but I certainly  
14 have problems with some of the exemptions for, for example,  
15 a bagel dog does not require inspection, but a product  
16 almost identical that's got a different name, "pig in a  
17 blanket," does require inspection. So we've got  
18 inconsistencies there that, I think, definitely need to be  
19 looked at, and I don't know how far we can go.

20 And also I really think that the Meat Act applies  
21 to all meat and provides an exemption for retail, and it  
22 wouldn't be, or I would like to see that changed that all  
23 meat is that is produced under the Wholesome Meat Act or  
24 those provisions, and at least when we go to HACCP move  
25 HACCP to those areas as well and the same considerations

1 that the inspected plants have, even though it's retail  
2 stores, and you mentioned Sam's.

3 But there are a lot of large markets that sell to  
4 the household consumers in more volume annually than some of  
5 the state-inspected and even some of the federally-inspected  
6 plants well through their wholesale districts.

7 So there is a lot more production, and if you saw  
8 "Nightline" or "Dateline" or one of those lines a couple of  
9 weeks ago, they had a pretty good program on ground beef and  
10 adulteration -- this was a species adulteration. They  
11 unfortunately moved into an area -- they shouldn't have  
12 listeria M in the raw ground product, but that he had real  
13 good points I think they made about, and I think it was,  
14 like, eight out of 10 stores had adulteration of the  
15 species, and so there needs to be regulation there, too.

16 MR. DERFLER: Well, I think, if I could, the  
17 issues are a little bit more complicated, I think, that we  
18 have to deal with. I mean, there was a recent court case in  
19 Honey Baked Ham, which I really don't want to talk about  
20 because I don't know that the Agency has made its decision  
21 on how it's going to proceed on that, but if you look in  
22 that case, the court there, just to talk in Meat Act terms,  
23 made a pretty strong distinction between Section 606 of the  
24 Act, which talks about the circumstances in which  
25 processors, et cetera, slaughterers or processing plants,

1 would be subjects to inspection and the circumstances in  
2 which they would not be, like under Section 624, which  
3 specifically talks about retail. At least in that decision  
4 that court panel drew a pretty strong distinction between  
5 the two of them.

6           So I mean, your last comment suggested that maybe  
7 that needs to change. If it does, it needs a sort of  
8 fundamental statutory changing that I think the Agency has  
9 to think about whether or not, given what it's trying to do  
10 in a lot of other areas, whether it can expend or has the  
11 political capital to address those sort of things. So we  
12 can talk about it more later, but I think that's a point for  
13 consideration.

14           MR. BILLY: Maybe one of the things that the  
15 Committee could do is picking up on what it recommended last  
16 year, get more specific, and in the various areas  
17 specifically say what you want addressed, and with the help  
18 and guidance of the staff, whether it's a legislative change  
19 or a regulatory change or, you know, given what we know, so  
20 that it's now not just a general recommendation; it's  
21 specific even to the extent of what is the highest priority,  
22 risk based or however you want to do it, that would address  
23 this broad area. I think that would be very helpful. Other  
24 comments on this? All right. Thanks very much.

25           We're going to be wrapping things up here in the

1 next 40 minutes. I'd like to take a little bit of time now  
2 to circle back to deal with subcommittee membership and to  
3 remind the Committee members to give us your issues, and  
4 then we're going to have a period for public comment, and we  
5 do have at least one speaker that's requested time to  
6 provide some comments to the Committee.

7 If you go to Tab 3, you will see here, again, the  
8 suggested makeup of the subcommittees, and I'm not sure if  
9 there was any negotiating going on during the course of the  
10 day in terms of changes or not, so that's the first question  
11 I wanted to ask.

12 MS. SCHULTZ KASTER: Successful or not successful?

13 MR. BILLY: Successful. All right. If one  
14 subcommittee finishes before another, you are absolutely  
15 welcome to join another subcommittee, and we encourage that,  
16 in fact. I don't know how likely that is, given off the  
17 meaty issues that we've identified, but keep that in mind.  
18 Caroline?

19 MS. DEWAAL: I would just like to note for the  
20 record that this Committee, despite your efforts to get  
21 additional consumer -- one conditional consumer public  
22 health representative, is still very heavily weighted to  
23 industry representation, and, in my estimation, every single  
24 subcommittee has two industry reps, at a minimum, so just a  
25 reminder to people that when the consumer reps need to leave

1 the room for a minute they shouldn't proceed with the agenda  
2 until people come back, the so-called "bathroom rule."

3 DR. LaFONTAINE: Mr. Billy.

4 MR. BILLY: Yes, Dan?

5 DR. LaFONTAINE: The gentleman from the American  
6 Public Health Association, I guess I just saw where he has  
7 gone to Congress, so that, I guess, eliminates him, so  
8 you're lost.

9 MR. BILLY: Back to square one.

10 MR. LaFONTAINE: I just wanted to note that they  
11 did try to add one, and I guess it didn't work out.

12 MR. BILLY: Okay. Also, a couple of pages back,  
13 we've identified the issues that are carry-over issues that  
14 were suggested by the Agency and issues that have been  
15 suggested by members of the Committee. Now, I understand,  
16 and I can offer some further explanation in terms of the  
17 suggestion by Katie Hanigan in terms of field execution task  
18 force -- it's not what I thought originally.

19 It is, in fact, talking about how we execute our  
20 daily operations and the importance of communication between  
21 the inspectors in charge and the circuit supervisors and on  
22 up the line and a concern about ensuring not only that  
23 that's happening and happening in an effective way but also  
24 a consistent way across the country.

25 So that's sort of a context for this. And as I

1 indicated, in part that will be addressed tomorrow, with an  
2 additional to the agenda at eleven-thirty tomorrow morning  
3 to talk about this area of communication, both as it relates  
4 to plants currently under HACCP and the very small plants  
5 that will be coming under HACCP next January.

6 And then, finally, there is a little further back  
7 a set of forms where you can add your suggestions in terms  
8 of additional issues, and we do want to receive that  
9 material from you, and that's sometime tonight.

10 MR. MICCHELLI: If you can, I need to have it  
11 tonight so I can compile the list and return the complete  
12 list back to you tomorrow morning.

13 MR. BILLY: So you don't have to be real  
14 elaborate. You can just come up here to give us a sense of  
15 what you're thinking about, and we encourage you to do that  
16 so we can get one composite list for purposes of setting  
17 some priorities tomorrow afternoon. Any questions again  
18 about that? It looks like everyone is all right. Okay.

19 I'd like to provide an opportunity for public  
20 comment. I'd like the commenters to please come up to the  
21 microphone. The first speaker is Dennis Sexhus, who is with  
22 the North American Bison Cooperative and would like to talk  
23 about the issue of mandatory inspection. Dennis?

24 MR. SEXHUS: Thank you very much. I appreciate  
25 coming here. I'm a Buffalo rancher from North Dakota. I

1 happen to be one of the 350 of us who built the slaughtering  
2 and processing plant in New Rockford, North Dakota, North  
3 American Bison Co-op. We're all producer/owners.

4 I don't get to town very often, and I will tell  
5 you this for what it's worth. I'm real impressed with the  
6 obvious talent and workings of this Committee today. You  
7 really -- I've sat here and listened to you all day, and  
8 you're all to be commended. I think you've certainly got  
9 your priorities right.

10 I'm only going to say a couple of things here. I  
11 came here from North Dakota because this is a very important  
12 issue to us bison ranchers. Just for your information,  
13 bison isn't exactly a fringe thing any more. I always am  
14 somewhat insulted because it always does get included with  
15 armadillos and rabbits and what not, but really several  
16 million pounds of buffalo meat is consumed each year.

17 It's probably the fastest growing segment of the  
18 livestock industry in North America. It's got a compound  
19 growth rate of over 20 percent a year. And just for your  
20 information, in the State of North Dakota it's second only  
21 to beef in terms of economic importance as a livestock  
22 enterprise. It has passed dairy, hogs, sheep, and all  
23 poultry, so it is no longer fringe.

24 There's two issues here really that bother us a  
25 lot. One is a basic issue of fairness. It's pretty

1 important to us ranchers living out in the Great Plains  
2 trying to make a living off the land. It's not easy. We  
3 start with a handicap against all other mates because of  
4 this nonamenable thing.

5           And I read the report, and I know it might be more  
6 complex than we see it to be, but the fact is that to me  
7 it's unconscionable to charge us ranchers \$100,000 a year,  
8 which is roughly what we pay for voluntary federal  
9 inspection, when down the road the beef and pork people pay  
10 nothing.

11           That is absolutely wrong, and that has to be able  
12 to be corrected, I think, with all the talent on this  
13 Committee, to just sit down and say, look, it just makes  
14 sense here.

15           The Federal Government, on one hand, is trying to  
16 encourage alternate agriculture, we'll call it, some way  
17 that these farmers and ranchers can make a living, help them  
18 defray expenses of establishing things like bison farms  
19 ranches, and then we turn around and handcuff them with a  
20 fee like this, to me it absolutely makes no sense, and I  
21 feel you can tell I think quite strongly about it.

22           And the last issue is even more important, and  
23 that's the one on food safety. The people here -- I heard  
24 somebody -- I think it was the I don't think lady in back in  
25 red about the politics. This isn't politics. This is all

1 about food safety. That really impressed me a lot because  
2 it is.

3 You know, the bison industry cannot survive a  
4 Jack-in-the-Box or a Hudson Foods. Everybody in this room  
5 would just not eat bison any more if somebody dies from  
6 bison, God forbid. And there is uninspected product out  
7 there, and we live under that fear every day, that there is  
8 going to be an outbreak like that, and it's going to take  
9 our whole industry to our knees.

10 And it's hard to tell -- somebody mentioned  
11 earlier -- is the rabbit worth the chase, or however it was  
12 put. The cost benefit to me is, is the rabbit worth the  
13 chase? Boy, it is for all of us hundreds, and now  
14 thousands, of bison ranchers because this would take us out  
15 of business. We have to get that uninspected product out of  
16 the hands of consumers before it does damage that's going to  
17 be way beyond the amount of this cost that we're talking  
18 about here.

19 So that's my remarks on behalf of these 350  
20 ranchers. I thank you. I hope you consider our position.

21 MR. BILLY: Hold up just a second. Are there any  
22 questions from the Committee?

23 MR. SEXHUS: Yes, ma'am?

24 MS. DONLEY: Do you do interstate shipments refuse  
25 your products, or is it primarily consumed in your state?

1 MR. SEXHUS: No. We are federally inspected, so  
2 we ship all over the United States. I think we ship into  
3 every state in the union, and we even ship to Europe because  
4 we happen to be EU approved, too.

5 MS. DONLEY: So is all of your product under  
6 voluntary -- is all bison under voluntary inspection now?

7 MR. SEXHUS: Yes, it is.

8 MS. DONLEY: So it's not uninspected product.

9 MR. SEXHUS: All of ours is under voluntary  
10 inspection, but bison does not have to be inspected.

11 MS. DONLEY: Right.

12 MR. SEXHUS: Some is under state inspection. Some  
13 is uninspected.

14 MS. DONLEY: Okay. But in your particular state  
15 you are all --

16 MR. SEXHUS: No. Just in our particular plant.

17 MS. DONLEY: Got you. Okay. Thank you.

18 MR. BILLY: Carol?

19 MS. FOREMAN: I have a question that I should know  
20 the answer to. I assume even though it's not under USDA  
21 inspection, it's subject to action if it's found to be  
22 adulterated, by FDA.

23 MR. BILLY: It's not wild game.

24 MS. FOREMAN: So the answer to my question is that  
25 we're not --

1 MR. BILLY: It's not so clear.

2 MS. FOREMAN: -- that adulterated bison meat might  
3 not be subject to anybody's seizure.

4 MR. BILLY: Well, if it didn't cross the state  
5 line, then it ties to the state. If it's in interstate  
6 commerce, that's an interesting question. I'm not sure  
7 where it would fall out. It's not under the Meat Act.

8 MS. FOREMAN: Well, I know.

9 MR. BILLY: So I don't think we could interpret  
10 that to be a poultry. It's a gray area. Thank you. I  
11 appreciate it.

12 Okay. The next speaker is Debra White, who is  
13 with the Food Marketing Institute, who would like to make a  
14 clarification in terms of the issue of species adulteration.

15 MR. DERFLER: No, wait. Bison is subject to the  
16 Food, Drug, and Cosmetic Act adulteration provisions. There  
17 is actually a case, a reported case, that went all the way  
18 up to the Supreme Court, Sodium Nitrite.

19 MR. BILLY: Okay. Thanks, Phil. Debra.

20 MS. WHITE: Yes. Debra White. I'm regulatory  
21 counsel for the for the Food Marketing Institute. One very  
22 quick clarification. One of the gentlemen at the table  
23 mentioned the "Dateline" program that ran a couple of weeks  
24 ago and mentioned that eight out of 10 of the samples had  
25 species adulteration. The number was actually eight out of

1 100 samples. I just wanted the record to reflect that.

2 Thanks.

3 MR. BILLY: You're welcome. Anyone else? Okay.

4 MR. KAY: Yes I'm sorry I didn't sign up  
5 previously. I didn't get a chance.

6 MR. BILLY: That's all right. State your name and  
7 affiliation.

8 MR. KAY: Yeah. I'm Bret Kay with the National  
9 Consumers League, and I would like to give comments on  
10 behalf of the Safe Food Coalition, which is a coalition of  
11 public-health, consumer groups, and victims of food-borne  
12 illnesses.

13 And on behalf of the Safe Food Coalition I would  
14 like to talk -- microbial testing performance standards. I  
15 would like to request that FSIS and the USDA do require  
16 additional microbial testing in the Meat and Poultry HACCP  
17 and pathogen reduction program.

18 The latest food-poisoning outbreaks, specifically  
19 the listeria monocytogenese linked to the Sarah Lee hot dogs  
20 and other plants and the Luncheon Mates, which has caused 97  
21 illnesses and 20 deaths so far, might have been avoided if  
22 the company has been required to test its fully cooked  
23 products for the harmful strain of listeria before the  
24 products were released to the public.

25 In the past few years USDA has modernized the meat

1 and poultry inspection system under the HACCP program,  
2 combining the performance and standards pathogen reduction  
3 sampling in the slaughter plants. Preliminary data released  
4 by FSIS has shown that the system has been effective in  
5 reducing salmonella rates for some meat and poultry  
6 products.

7 In addition, the government sampling for  
8 salmonella, the microbial testing for generic E. coli was  
9 also mandated, as you are aware.

10 The meat and poultry industries have most improved  
11 in those areas where the plants must meet measurable  
12 performance standards.

13 It is time to build upon the successes of these  
14 programs by strengthening the testing requirements and  
15 adding more public-health standards. I would feel that we  
16 need stronger standards to protect consumers from food-borne  
17 hazards and that so far USDA does have the toughest  
18 standards for listeria, a zero tolerance, which means that  
19 if it is found on meat and poultry products, they are  
20 subject to a recall.

21 While this USDA random searching for listeria has  
22 resulted in numerous recalls, which we commend certainly,  
23 contaminated meat and poultry products, the current outbreak  
24 demonstrates that random sampling simply doesn't identify  
25 all hazardous products.

1           And unlike slaughter plants, processing plants are  
2 not required to perform any microbial sampling to ensure the  
3 effectiveness of their HACCP systems. The Sarah Lee  
4 outbreak should provide the impetus to correct this serious  
5 deficiency in the HACCP and pathogen production program.  
6 Specifically, the Safe Food Coalition requests that all  
7 processing plants that produce hot dogs, cold cuts, luncheon  
8 meats, and other fully cooked, ready-to-eat meat or poultry  
9 products be required to test their products and their plants  
10 for listeria.

11           We feel that additional industry testing is not a  
12 substitute for testing by the government regulatory  
13 agencies, and we strongly support the continuation of the  
14 government sampling program for listeria. We certainly urge  
15 you to consider strengthening the program to include  
16 environmental sampling in plants and more end product, both  
17 at the plant and the retail outlets.

18           Second, we would urge that the Department add  
19 campylobacter testing to the HACCP monitoring program for  
20 poultry products. Campylobacter, as you know, is the  
21 number-one cause of bacterial food-borne illness, and it's  
22 present on the vast majority of poultry products. The  
23 baseline survey of turkeys, which represents, I guess, the  
24 most complete data that the government survey has done, has  
25 found that 90 percent of the turkeys tested in 1996-97 were

1 contaminated with campylobacter.

2           The baseline survey of broiler chickens conducted  
3 in 1994 and '95 found that 88 percent were contaminated with  
4 this bacterium. We realize that the data were collected  
5 before the new system before minimizing the hazards of meat  
6 and poultry started in the largest plants, and there is  
7 little evidence that campylobacter contamination has been  
8 reduced.

9           The best data available on campylobacter was from  
10 the tests conducted by Consumers Union on the 1,200 chickens  
11 and reported in the October 1998 issue of Consumer Reports  
12 magazine. The percentage of chickens contaminated with  
13 campylobacter actually seemed to increase between October  
14 1997 and May and June of 1998, while the prevalence of the  
15 salmonella did, in fact, decline while it is premature to  
16 draw any firm conclusions from these data, it is clear that  
17 campylobacter must be carefully monitored to assess the  
18 HACCP effectiveness.

19           In closing, I would like to just thank you for  
20 FSIS's leadership in food safety and working on this and  
21 promoting the pathogen reduction, but we urge that there be  
22 more of it done, especially for listeria and the  
23 campylobacter issue.

24           MR. BILLY: Thank you very much. Are there any  
25 questions or comments? Okay. We're going to finish a

1 little early, which is good. It will give you a chance to  
2 get some food and rest a little bit before you work hard  
3 this evening in terms of a lot of important issues.

4 Don't forget to give your suggestions on other  
5 issues to Mike or one of the staff people so that we can  
6 compile all of that for tomorrow. I'd like to thank the  
7 Committee very much. I'd like to thank all of you in the  
8 audience for your attention and participation. Thank you.

9 MR. MICCHELLI: I have one slight change to the  
10 agenda. Instead of meeting in the Monroe Room tonight, it  
11 will be in the Lincoln Room. That's the Resource Allocation  
12 Standing Subcommittee. It's in the Lincoln Room, not the  
13 Monroe Room. I will put a sign up there as well, so if you  
14 follow the agenda, you will end up in the wrong place. They  
15 are all on the third floor. Thank you.

16 (Whereupon, at 4:42 p.m., the hearing was  
17 adjourned, to be reconvened at 8:30 a.m. on May 6, 1999.)

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